

FY 2024-25
ADOPTED BUDGET MANUAL

The City of Blue Springs Missouri



Adopted Annual Budget
Fiscal Year 2024-25

October 1, 2024 – September 30, 2025

THE CITY OF BLUE SPRINGS
MISSOURI

City of Blue Springs, Missouri

Principal Officials

Mayor and City Council

Honorable Chris Lievsay	Mayor
Honorable Jerry Kaylor	District I
Honorable Galen Ericson	District I
Honorable Kent Edmondson	District II
Honorable Katie Tholen	District II
Honorable Susan Culpepper	District III
Honorable Ronald Fowler	District III

Administration

Christine Cates	City Administrator
Dennis Dovel	Assistant City Administrator
Sheryl Morgan	Assistant to the City Administrator
Vacant	City Attorney
Karen Van Winkle	Senior Director of Finance
William Jakubec	Director of Information Technology
Amy Willyard	Director of Human Resources
Bob Muenz	Chief of Police
Tom Degenhardt	Director of Public Works
Justin Stuart	Director of Parks and Recreation
Mike Mallon	Sr Director of City Development
Vacant	Economic Development Director
Brian Spano	Communications Manager
Erin Ford	City Clerk

City of Blue Springs, Missouri

2024-25 Annual Budget

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THE CITY OF BLUE SPRINGS
MISSOURI

Blue Springs, Missouri
Office of Administration

Thursday, August 1, 2024

Dear Mayor Chris Lievsay and Councilmembers:

I am pleased to submit the City of Blue Springs's recommended operating budget for fiscal year 2024-25 which will be presented at the August 15, 2024, budget work session. The recommended budget communicates the City's plan for allocating resources to provide services to the residents and businesses of Blue Springs.

The total proposed FY 2024-25 (hereafter FY 2025) budget of $95,995,532 is a financial plan that focuses on delivering essential services while maintaining fiscal discipline. The budget also includes several major initiatives that will significantly impact the trajectory of our city, not only in the upcoming year but for years to come.

Major Initiatives - New

Animal Control Services - Effective October 1, 2024, Animal Control Services will be reintegrated into the Police Department. Four Animal Control Officers will be hired to manage these services. Operations will be periodically reviewed and adjusted as necessary to ensure optimal performance.

Public Works Facility – This project includes renovation of the existing Public Works space and the addition of new space for vehicle equipment and storage, locker room facilities, conference/training room and secure storage of repair inventories and critical equipment.

Hidden Valley Park Improvements – Improvements include the installation of artificial turf on the infields of nine softball fields and the installation of new backstops. Improvements will also be made to the concession/restroom buildings throughout the entire park.

Highway AA Road Improvements - AA Highway will be improved from 40 Highway to the eastern city limits and includes road widening, profile safety corrections, new curb and gutter, accommodations for pedestrians and bicycles and improvements to the traffic signal at AA Highway and Adams Dairy Parkway.

Sni-A-Bar Wastewater Treatment Plant – The City's wastewater treatment plant is required to make $60.3 million in improvements within seven years to maintain compliant with the standards of the Environmental Protection Agency. The voters of Blue Springs will be asked to vote to issue bonds to complete this project. The City of Grain Valley will be responsible for 35% of the total project cost.

Major Initiatives – Ongoing

Wyatt Road East and West Construction – The funds were included for these projects in previous budget years and are expected to be constructed in FY 2025. Wyatt Road East will be reconstructed from 7 Highway to Adams Dairy Parkway. Wyatt Road West will be reconstructed from 7 Highway west to the Southern Jackson County Fire Department.

ARPA Stormwater Projects – Several stormwater projects are under construction that are funded by American Rescue Plan Act Funds. These projects include RD Mize to Vesper, Vesper Box culvert, Sunnyside Box culvert, Lake Village Boulevard, and Speas Drive. The ARPA funds must be spent by December 31, 2026.

Comprehensive Plan Update - This project is funded through the Capital Improvements Program and is now anticipated to begin in 2025. The cost for this project is $250,000. The plan was last updated in 2014 and serves as a guide for the physical development of the City that fosters quality growth, conservation, and redevelopment.

Council Strategic Plan – Strategic planning was funded in the FY 2023 budget and the funds have been carried over for use in October 2025. Strategic planning helps guide the City into the future and contributes to more effective governance and the overall well-being of the City.

Parks, Recreation and Open Space Plan Update - The Parks and Recreation Department will be updating the Parks, Recreation and Open Space Master Plan in FY 2025. This is a 10-year plan that has been the catalyst for the Park improvements and expanded programs that have been occurring over the last 8 years.

Total Budget Summary

FY 2025 Budgeted Revenues

Staff projects total FY 2025 budgeted revenues to be $5,265,976 (6.32%) higher than the FY 2024 budget amount. The proposed revenue budget totals $88,566,678 plus $7,428,854 of cash reserves totaling $95,995,532 for planned expenditures. The use of cash reserves is primarily in the Water and Sewer funds for capital improvements.

Table 1-A compares the proposed FY 2025 revenue budget to the adopted FY 2024 revenue budget fund:

Table 1-A

Fund	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percentage Change	Percent of Total Budget
General	$ 29,637,561	$ 31,324,848	5.69%	32.63%
Hotel/Motel Tax	$ 690,293	$ 779,051	12.86%	0.81%
Public Safety Sales Tax	$ 5,079,949	$ 5,466,967	7.62%	5.70%
Parks Sales Tax	$ 5,863,482	$ 6,012,322	2.54%	6.26%
Debt Service	$ 1,850,582	$ 2,183,605	18.00%	2.27%
Capital Projects	$ 4,960,673	$ 5,203,936	4.90%	5.42%
TIF Capital Projects	$ 6,611,742	$ 6,936,973	4.92%	7.23%
Fieldhouse	$ 2,326,885	$ 2,718,221	16.82%	2.83%
Golf Course	$ 2,137,474	$ 2,334,660	9.23%	2.43%
Water	$ 11,780,771	$ 12,335,571	4.71%	12.85%
Sewer	$ 12,361,289	$ 13,270,525	7.36%	13.82%
Use of Cash Reserves	$ 2,445,579	$ 7,428,854	203.77%	7.74%
Total Budget by Fund	**$ 85,746,282**	**$ 95,995,532**	**11.95%**	**100.00%**

Table 1-A shows the projected changes in revenues by fund. The revenue budgets for all funds are increasing as compared to the adopted budget for FY 2024 with the largest increase of $1,687,286 in the General Fund.

Major revenue sources are budgeted monthly and closely monitored throughout the year to identify any fluctuations or trends early which would allow for timely adjustments to the budget. This proactive approach provides for better financial planning and decision making, ensuring that the budget remains aligned with the actual revenue performance.

Table 1-B compares the proposed FY 2025 revenue budget to the adopted FY 2024 revenue budget by category:

Table 1-B

Category	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percentage Change	Percent of Total Budget
Taxes	$ 45,198,605	$ 47,433,481	4.94%	49.41%
Intergovernmental	$ 5,027,007	$ 5,456,973	8.55%	5.68%
Charges for Services	$ 3,829,053	$ 4,270,546	11.53%	4.45%
Licenses and Permits	$ 1,183,580	$ 1,262,100	6.63%	1.31%
Fines and Forfeits	$ 440,289	$ 429,914	-2.36%	0.45%
Interest	$ 2,772,174	$ 3,505,072	26.44%	3.65%
Golf Course Fees	$ 2,129,276	$ 2,317,791	8.85%	2.41%
Utility Fees	$ 22,175,313	$ 23,285,182	5.00%	24.26%
Other	$ 545,404	$ 605,620	11.04%	0.63%
Use of Cash Reserves	$ 2,445,579	$ 7,428,854	203.77%	7.74%
Total Budget	**$ 85,746,282**	**$ 95,995,532**	**11.95%**	100.00%

Revenues are expected to increase in every category in the budget next year in varying amounts and percentages, except for Fines and Forfeits.

The rising interest rate environment negatively impacts building and right of way permits while positively impacting interest received on the City's investments. Interest income is expected to increase by $732,898 or 26.44%

Taxes are estimated to increase by $2,234,846 or 4.94% and includes a full year of taxes from the sales tax on recreational marijuana. If the bond election is approved on August 6, these funds will be used, in addition to property tax, for debt service on the street projects.

Charges for Services are expected to increase by 11.53 % compared to FY 2024 due to growth in memberships at the Carson Ross Community Recreation Complex and increased participation in youth sports programs.

FY 2025 Budgeted Expenses

The proposed budget totals $95,995,532 for planned expenditures. This is an increase of 11.95% over the adopted FY 2024 budget.

Table 2-A compares the proposed FY 2025 expense budget to the adopted FY 2024 expense budget by fund:

Table 2-A

Fund	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percentage Change	Percent of Total Budget
General	$ 31,568,897	$ 33,179,596	5.10%	34.56%
Hotel/Motel Tax	$ 293,000	$ 380,000	29.69%	0.40%
Public Safety Sales Tax	$ 5,697,452	$ 5,444,574	-4.44%	5.67%
Parks Sales Tax	$ 1,450,000	$ 7,430,194	412.43%	7.74%
Debt Service	$ 1,710,326	$ 1,732,648	1.31%	1.80%
Capital Projects	$ 8,063,400	$ 5,768,650	-28.46%	6.01%
TIF Capital Projects	$ 6,395,261	$ 6,905,602	7.98%	7.19%
Fieldhouse	$ 4,832,718	$ 2,693,289	-44.27%	2.81%
Golf Course	$ 2,186,940	$ 2,384,660	9.04%	2.48%
Water	$ 12,179,934	$ 13,474,983	10.63%	14.04%
Sewer	$ 11,368,356	$ 16,601,337	46.03%	17.29%
Total Budget by Fund	**$ 85,746,282**	**$ 95,995,532**	**11.95%**	**100.00%**

The expense budgets for all funds except the Public Safety Sales Tax fund and the Fieldhouse/Aquatics fund are increasing as compared to the adopted budget for FY 2024.

Individual funds are like separate accounts or "pools" of money with specific designations and limitations on their usage. The funds are usually created to ensure that the revenues generated from certain sources are used for their intended purposes, preventing the money from being mixed with other general funds. By separating funds based on revenue sources and the restrictions placed on them, it is easier to manage budgets, track spending, and ensure that money is allocated appropriately for specific purposes as intended by the voters or governing bodies.

This budgeting approach provides transparency and accountability, as it allows the public to understand where the money comes from and how it is being used, ensuring that funds are used responsibly.

Table 2-B compares the proposed FY 2025 expense budget to the adopted FY 2024 expense budget by category:

Table 2-B

Category	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percentage Change	Percent of Total Budget
Personal Services	$ 27,343,791	$ 29,117,037	6.49%	30.33%
Supplies and Materials	$ 3,566,974	$ 3,491,670	-2.11%	3.64%
Contractual Services	$ 20,814,175	$ 22,897,657	10.01%	23.85%
Sub-Total Operations	**$ 51,724,940**	**$ 55,506,364**	**7.31%**	**57.82%**
Debt Service	$ 17,177,168	$ 17,397,089	1.28%	18.12%
Capital Outlay	$ 2,032,243	$ 2,138,700	5.24%	2.23%
Capital Improvements	$ 14,811,931	$ 20,953,380	41.46%	21.83%
Total Budget	**$ 85,746,282**	**$ 95,995,532**	**11.95%**	**100.00%**

The operating budget that includes personal services, supplies and materials and contractual services is increasing by $3,781,424 or 7.31% while the entire expenditure budget is increasing $10,249,250 or 11.95%.

Employee Salaries and Benefits

Table 2-C compares the proposed FY 2025 personal services budget to the adopted FY 2024 personal services budget by account type:

Table 2-C

Account	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Dollar Change	Percent Change	Percent of Total Personal Services Budget
Full-Time Salaries	$ 17,014,824	$ 18,479,460	1,464,636	8.61%	63.47%
Part-Time Salaries	$ 1,595,869	$ 1,643,676	47,807	3.00%	5.65%
Overtime	$ 655,301	$ 655,301	-	0.00%	2.25%
FICA	$ 1,205,970	$ 1,296,193	90,223	7.48%	4.45%
Medicare	$ 282,085	$ 303,260	21,174	7.51%	1.04%
LAGERS	$ 1,544,499	$ 1,844,043	299,544	19.39%	6.33%
Health Insurance	$ 3,367,085	$ 3,127,894	(239,191)	-7.10%	10.74%
Dental Insurance	$ 197,504	$ 195,737	(1,767)	-0.89%	0.67%
Life Insurance	$ 78,819	$ 82,013	3,194	4.05%	0.28%
Vision Insurance	$ 25,080	$ 19,806	(5,273)	-21.03%	0.07%
Health Savings Account	$ 215,100	$ 201,600	(13,500)	-6.28%	0.69%
EAP	$ 6,606	$ 12,393	5,787	87.61%	0.04%
Unemployment Insurance	$ 25,000	$ 25,000	-	0.00%	0.09%
Worker's Compensation Insurance	$ 1,130,049	$ 1,230,662	100,613	8.90%	4.23%
Total	**$ 27,343,791**	**$ 29,117,037**	**1,773,247**	**6.49%**	**100.00%**

Costs of employee salaries and benefits are budgeted at $29,117,037, an increase of $1,773,247, or 6.4% over the prior year's budget of $27,343,791. Wages and benefits encompass approximately 30.33% of the total budget and 67.11% of the General fund budget, from which most employee costs are funded.

Investing in employee salaries and benefits is a crucial step in ensuring that employees are fairly compensated and motivated to continue their valuable contributions to the City's success. By striving to maintain market-level salaries and benefits, the City demonstrates its commitment to remaining competitive in the job market. This is essential for retaining existing talented employees and attracting new talent to join the organization.

This budget includes a pay range adjustment of 2.5% for all non-represented positions, effective in October, and a 2.5% increase for employees on their service anniversary that may result in a lump sum payment if the employee is at the top of the pay range. The longevity plan also continues for all non-represented full-time and part-time employees who will receive a 2.5% pay increase at each 5-year service anniversary. Employees that are represented will be receiving raises as stipulated in their bargaining unit agreements.

The payroll budget includes a vacancy allowance, which means funds have not been included for five authorized police officer positions that are currently vacant. The reason for not budgeting for these positions is due to the current labor market conditions and the anticipated time it takes to fill these vacant positions. These positions will be filled as soon as possible, and the budget will be reviewed to determine if a budget amendment is needed. Budgeting for a

vacancy allowance is a common practice in organizations, especially when hiring for certain positions might take longer than expected due to factors like a competitive job market or specific skill requirements. This approach allows the City to be flexible in managing its budget while ensuring that necessary positions are eventually filled. In addition, funding for four full-time police officer positions has been transferred from the General Fund to the Public Safety Sales Tax fund to allow the City to adjust officer starting pay and reduce the number of steps in the step plan.

The rates for employee health insurance for the current year are decreasing by 7.1% This achievement can be attributed to employee participation in the wellness plan implemented by the organization. The City switched to Blue Cross Blue Shield for health insurance. Workers Compensation is increasing by $101,613 or 8.9%, due to the increased budget for salaries.

This budget includes 339.13 full-time equivalents which is a net increase of three positions over the number approved in the FY 2024 budget. The City Attorney position has been reclassified from a full-time position to a professional services agreement and four animal control officers have been added. Throughout the year, several positions were renamed based upon experience, job responsibilities and evolving organizational needs, without increasing the total number of employees. Those job titles include Senior Director, Assistant to the City Administrator, Assistant Director of Finance, Assistant Court Administrator, Senior Deputy Court Clerk, and Senior Administrative Assistant.

Table 2-D summarizes the changes to the full-time equivalent positions in the proposed FY 2025 budget:

Table 2-D
Changes to Full-Time Equivalent Positions

Summary of Full-Time Equivalents:		
Department	**Position**	**FTE Changes**
Adopted 2022-23 Budget FTE's		**336.13**
Law Department	City Attorney	-1
Police	Animal Control Officer	4
Subtotal FYE Proposed Changes		3
Proposed Budget 2023-24 FTE's		**339.13**

Capital Improvements Program (CIP)

The CIP guides the City in the planning, scheduling, and budgeting for maintenance, replacement, and major improvements related to City assets and infrastructure. It outlines expenditures, allocates existing funds, and anticipates future revenues to rehabilitate, restore, improve, and add to the City's infrastructure.

Each year, City staff develops a CIP forecast for the next five fiscal years. The process begins annually in December and usually concludes in late spring with its adoption by the City Council. This year's CIP was adopted by the City Council on July 5, 2024.

The proposed CIP for FY 2025 through FY 2029 identifies many potential CIP projects totaling $258.9 million of which $101 million are funded and $158 million are unfunded. The significant increase in the number of projects on the unfunded list is due to having new staff in key positions and better data to analyze and make recommendations for replacement and maintenance.

Although projects are recommended and adopted by the City Council each year, the CIP is only a proposed plan. Therefore, the CIP may be adjusted after adoption to reflect altered or emerging priorities of the City Council as well as any changes in available funds.

If the bond election is approved on August 6, by 4/7 of the voters, an additional $40 million in projects will be moved from this list to the funded list. Those projects include:

Project #	Project	Amount
ST-06	Neighborhood Street Preservation	$15,000,000
ST-09	Woods Chapel Road at 40 Hwy	$450,000
ST-49	ADP to Duncan Road Right Turn Lane	$1,725,000
ST-55	SW 12th Street Improvements	$4,885,000
ST-58	ADP Street Lighting – Moreland School Rd to Wyatt	$2,100,000
ST-61	Walnut Street Improvements	$8,250,000
ST-66	Mock Avenue Improvements	$5,925,000
CD-04	Downtown Master Plan Implementation	$5,000,000

The proposed budget for capital improvements and outlay for FY 2025 recommends capital expenditures totaling $23,092,080. Highlights of the approved amount include:

- $3.675 million for Hidden Valley Park Improvements
- $3.27 million for Public Works Building Renovations
- $2.65 million for the Pavement Management Program
- $1.6 million for AA Highway Improvements ($8.1 million total over two years)
- $2.1 million for capital outlay

Table 2-E summarizes the proposed Capital Improvements and Capital Outlay for FY 2024:

Table 2-E

Improvement Type	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percent of Capital Budget
Parks and Recreation	$ 1,640,000	$ 5,220,000	23%
Public Safety	$ 1,100,000	$ 85,000	0%
Street Improvements & Equipment	$ 8,063,400	$ 5,768,650	25%
Sanitary Sewer System	$ 2,358,800	$ 7,287,973	32%
Water System	$ 1,649,731	$ 2,591,757	11%
Capital Outlay and Equipment	$ 2,032,243	$ 2,138,700	9%
Total Improvements	**$ 16,844,174**	**$ 23,092,080**	**100%**

Please see the CIP section for detailed information on the adopted CIP and Budget in Brief section in the budget document for a detailed list of capital outlay items.

Total General Fund Budget Summary

FY 2025 General Fund Revenues

Table 3-A compares the proposed FY 2025 General Fund Revenues to adopted FY 2024 General Fund Revenues:

Table 3-A

Revenue Source	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percent Change	Percent of Total Budget
Taxes	$ 21,163,144	$ 22,225,816	5.02%	65.99%
Administrative Charges	$ 2,147,395	$ 2,307,146	7.44%	6.85%
Licenses and Permits	$ 1,183,580	$ 1,262,100	6.63%	3.75%
Other Government Sources	$ 4,271,742	$ 4,698,081	9.98%	13.95%
Charges for Services	$ 1,602,844	$ 1,638,597	2.23%	4.86%
Fines and Forfeits	$ 440,289	$ 424,191	-3.66%	1.26%
Interest Income	$ 571,525	$ 650,419	13.80%	1.93%
Other	$ 404,438	$ 425,644	5.24%	1.26%
Transfers In	$ 83,939	$ 50,955	-39.30%	0.15%
Total General Fund Revenues	**$ 31,868,895**	**$ 33,682,949**	**5.69%**	**100%**

Some highlights from the proposed FY 2025 revenues in the General Fund are:

- General Fund revenues are projected to increase by 5.69% or $1,814,054
- Taxes are projected to increase by $1,062,672 or 5.02% over the FY 2024 budget. Sales taxes are projected to increase by $561,040 or 5.52%
- Licenses and permits are projected to increase by $379,008 or 6.63% over the FY 2024 budget due to projected higher revenues for building permits
- Charges for services are projected to increase by $35,752 or 2.23% over budget. This change is a result of the growth in Parks and Recreation youth sports programs
- Fines and forfeits are projected to decrease by $16,098 or 3.66% over the FY 2024 budget continuing the trend of reduced revenue from court fines
- Interest income is projected to increase by $78,894 or 13.8% over the FY 2024 budget due to receiving higher rates on investments

FY 2025 General Fund Expenditures

Total budgeted expenditures and transfers in the General Fund are estimated at $34,868,895 a decrease of $1,295,037 or -3.71% from the adopted FY 2024 expenditures and transfers. Most of this decrease is due to a $3 million transfer to the Capital Projects Fund in FY 2023-24 and transfer of $394,263 in FY 2024-25.

Table 3-B compares the proposed FY 2025 General Fund expenditure budget to the Adopted FY 2024 expenditure budget:

Table3-B

Category	Adopted Budget FY 2023-24	Proposed Budget FY 2024-25	Percentage Change	Percent of Operating Budget
Personal Services	$ 21,364,965	$ 22,532,215	5.46%	67.11%
Supplies and Materials	$ 2,403,585	$ 2,209,640	-8.07%	6.58%
Contractual Services	$ 6,892,845	$ 7,390,741	7.22%	22.01%
Capital Outlay	$ 907,500	$ 1,047,000	15.37%	3.12%
Transfers Out	$ 3,300,000	$ 394,263	-88.05%	1.17%
General Fund	**$ 34,868,895**	**$ 33,573,859**	**-3.71%**	**100.00%**

General Fund Reserve Information

The City's General Fund Reserve Policy is currently 25% of General Fund operating expenditures. In July 2021, the City Council amended the Governmental Fund Balance Policy that complies with Governmental Accounting Standards Board (GASB) Statement No. 54. The adopted reserve calculation in the policy is based upon the following goals:

1. Compliance with GASB Statement No. 54
2. Provide the capacity to provide sufficient cash flow for daily operating needs
3. Secure and maintain investment grade credit ratings
4. Offset economic downturns or revenue shortfalls and provide funds for unforeseen expenditures related to emergencies

In addition to reserves of 25%, each year 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program. The reserve total amount for the FY 2025 budget year is estimated at $8,033,149.

Table 3-C provides additional projected fund balance, designation, and reserve information for the General Fund:

Table 3-C

General Fund	**Projected Fund Balance Ending Sept. 30,2024**
Non-spendable & Restricted	$2,300,000
25% Reserves	$8,033,149
Other Assigned & Committed Funds	$7,000,000
Unassigned	$1,949,151
Total Fund Balance	**$19,282,300**

Conclusion

This executive summary includes only a few of the highlights of the entire budget. Other notable and significant budgetary changes are provided in the department budget summaries for each department and program. The detailed projections for revenues and expenditures are also included by fund and category.

I would like to extend my gratitude and appreciation to the leadership team and Lori Turner for their unwavering commitment and invaluable contributions to the development of this balanced budget for the fiscal year 2024-25.

Sincerely,



Christine Cates
City Administrator

BLUE SPRINGS CITY COUNCIL & LEADERSHIP TEAM

CITIZENS

CITY COUNCIL



Jerry Kaylor
Dist 1



Katie Tholen
Dist 2



Ron Fowler
Dist 3



Chris Lievsay
Mayor



Galen Ericson
Dist 1



Kent Edmondson
Dist 2



Susan Culpepper
Dist 3—MPT



Christine Cates
City Administrator



John Mullane
Interim City Attorney



Sheryl Morgan
Asst. to City Administrator



Amy Willyard
Human Resources



Erin Ford
City Clerk



Dennis Dovel
Asst. City Administrator

Budget

Municipal Court



Bob Muenz
Chief of Police



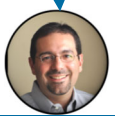
Tom Degenhardt
Director of Public Works



Mike Mallon
Sr. Director of City Development



William Jakubec
Director of Information Tech



Brian Spano
Communications Mgr.



Karen Van Winkle
Sr. Director of Finance



Justin Stuart
Director of Parks & Rec.

- Administration
- Comm. Services
- Investigative
- Operations

- Engineering
- Utilities
- Streets
- Fleet Maintenance
- Sewer Treatment

- Business Services
- Planning
- GIS Mapping
- Codes Admin.



Vacant
Economic Dev. Manager

- Utility Billing
- Accounting

- Administration
- Fieldhouse
- Park Maintenance
- Golf Course

- Vesper Hall Senior
- Recreation
- Building Maint.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Blue Springs
Missouri

For the Fiscal Year Beginning

October 01, 2023



Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Blue Springs, Missouri for its annual budget for the fiscal year beginning October 1, 2023. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This award is valid for a period of one year only.

Introduced by Councilmember Culpepper BILL NO. 5254

ORDINANCE NO. 5364

AN ORDINANCE APPROVING, ADOPTING AND APPROPRIATING THE ANNUAL OPERATING AND CAPITAL BUDGETS OF THE CITY OF BLUE SPRINGS, MISSOURI, FOR THE FISCAL YEAR OCTOBER 1, 2024 – SEPTEMBER 30, 2025

WHEREAS, in accordance with Section 7.2 of the City Charter, the City Council does hereby adopt the Budget for the 2024-25 Fiscal Year, including proposed income, proposed operating expenditures, and proposed capital expenditures; and

WHEREAS, total proposed expenditures shall not exceed the total of estimated income plus any surplus anticipated to be on hand at the end of the 2023-24 fiscal year; and

WHEREAS, the City Council has held a Public Hearing for public comment and input on September 3, 2024, for the October 1, 2024 - September 30, 2025 Proposed Annual Budget as required by Section 7.5 of the City Charter.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF BLUE SPRINGS, MISSOURI, as follows:

Section 1. The Annual Budget of $95,995,532 including organizational salary schedule, operating and expenses accounts for staff, boards and commissions, and the City Council, debt service fund accounts, special revenues funds, enterprise funds, capital projects funds and a Capital Improvements Program (CIP) of the City of Blue Springs, Missouri, for the fiscal year commencing October 1, 2024, and ending September 30, 2025, as submitted by the City Administrator and incorporated herein by reference, as if fully set out in this Ordinance, is hereby approved.

Fund	Appropriation Amount	
General	$	33,179,596
Hotel/Motel Tax	$	380,000
Public Safety Sales Tax	$	5,444,574
Parks Sales Tax	$	7,430,194
Debt Service	$	1,732,648
Capital Projects	$	5,768,650
TIF Capital Projects	$	6,905,602
Fieldhouse/Aquatics	$	2,693,289
Golf Course	$	2,384,660
Water	$	13,474,983
Sewer	$	16,601,337
Total Budget by Fund	**$**	**95,995,532**

Section 2. The City Administrator is hereby authorized to expend the funds as set forth in said Budget.

Section 3. That this Ordinance shall be in full force and effect from and after October 1, 2024.

Section 4. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Ordinance, as determined by the City Clerk, may be corrected with the endorsement of the City Administrator without the need to come before the City Council.

PASSED by the City Council of the City of Blue Springs, Missouri, and approved by the Mayor of Blue Springs, this 18th day of September 2024.

CITY OF BLUE SPRINGS

Chris Lievsay, Mayor

ATTEST:

Erin Ford, City Clerk

1st Reading: September 3, 2024
2nd Reading: September 18, 2024

BUDGET IN BRIEF

City of Blue Springs, Missouri

October 1, 2024 - September 30, 2025

The Fiscal Year 2024-25 budget for the City of Blue Springs is the fiscal plan for this city for the next year. City Departments have set forth the goals and objectives they want to accomplish, including services and capital improvement projects.

Revenues

- The City of Blue Springs receives revenues from several sources, including property taxes, sales taxes, utility franchise fees, licenses fees, fines, charges for services, grants from other governmental agencies, donations, water sales and sewer services.

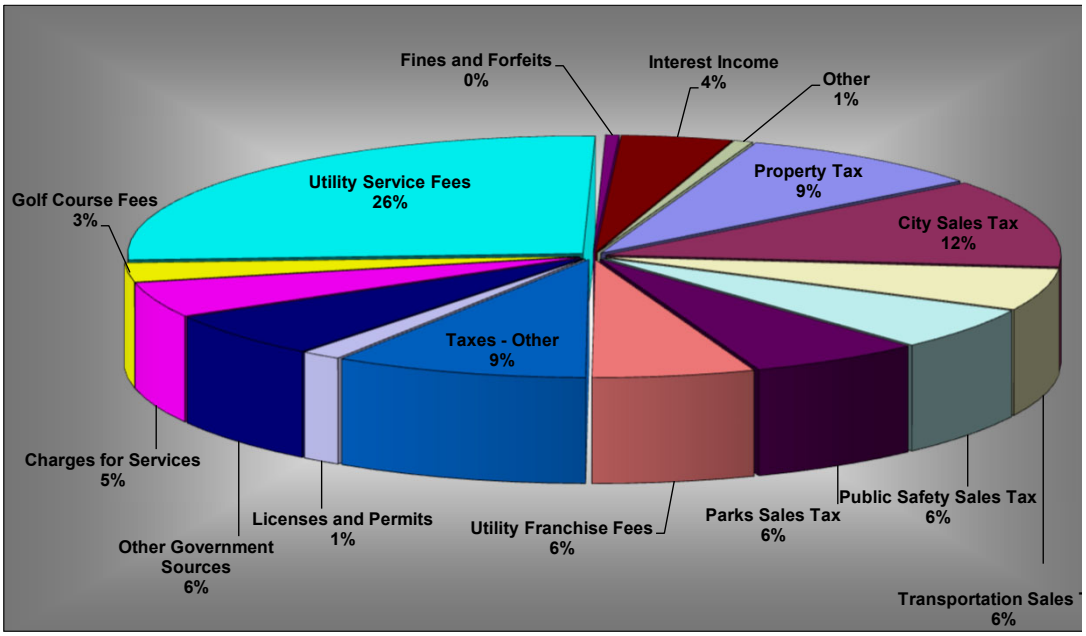
- Some of our largest revenue sources include:
  - $11,453,788 Water Sales
  - $11,370,677 Sewer Service
  - $10,730,435 1% City Sales Tax
  - $7,911,537 Property Taxes
  - $6,936,973 Tax Increment Finance Tax (TIF)
  - $5,446,456 Parks Sales Tax
  - $5,118,411 Utility Franchise Fees
  - $5,456,973 Other Government Sources
  - $5,166,412 Public Safety Sales Tax
  - $5,090,436 Transportation Sales Tax

- Overall revenues are expected to increase in nearly every category next year. General Fund is projected to increase by 5.69% or $1,687,286. Fines and Forfeits are projected to decrease compared to the adopted FY 2023-24 budget due to rising interest rates which negatively impacts building and right of way permits.

- The General Fund balance is required to stay at or above an amount equal to 25 percent of General Fund operating expenditures to provide for a 25 percent Emergency Reserve Fund. In addition, reserves of 25% each year, 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program each year. The 2024-25 budget projects an Emergency and Budget Stabilization Fund amount of $8,033,149 and anticipates fund balance will exceed this amount.

Where the Money Comes From

Revenue by Source



Fiscal Year 2024-25

Property Tax	$	7,911,537
City Sales Tax	$	10,730,435
Transportation Sales Tax	$	5,090,436
Public Safety Sales Tax	$	5,166,412
Parks Sales Tax	$	5,446,456
Utility Franchise Fees	$	5,118,411
Taxes - Other	$	7,969,793
Licenses and Permits	$	1,262,100
Other Government Sources	$	5,456,973
Charges for Services	$	4,270,546
Golf Course Fees	$	2,317,792
Utility Service Fees	$	23,285,182
Fines and Forfeits	$	429,914
Interest Income	$	3,505,072
Other	$	605,620
Use of Cash Reserves	$	7,428,854
Total	**$**	**95,995,532**

Expenditures

Expenditures for the City of Blue Springs in the Fiscal Year 2024-25 will total $95,995,532.

- The Expenditures include funding for:
  - personal services costs (salaries and benefits)
  - supplies and materials
  - contracted services
  - debt service payments (principal and interest)
  - capital outlay for equipment, vehicles, and computer enhancements, and
  - capital improvement projects

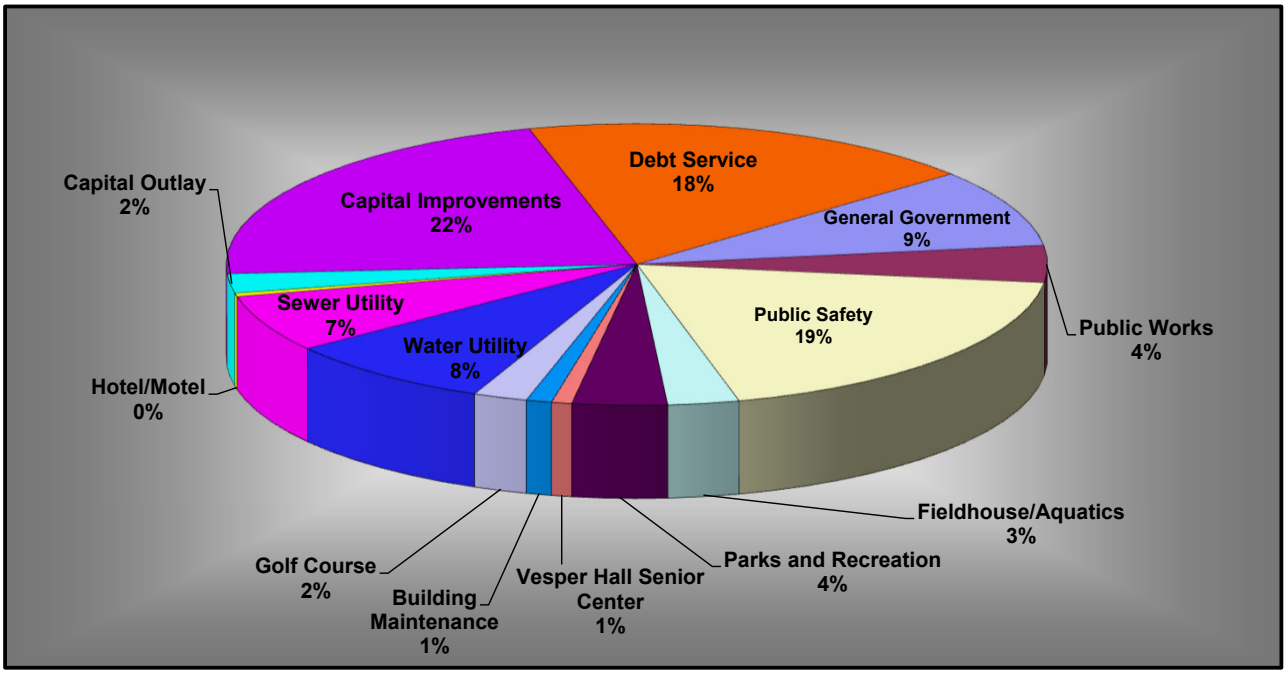
- The City has 339.13 Full-time Positions (including all full-time and part-time employees). The FTEs have increased by 3 positions compared to the 2023-24 adopted budget. The City Attorney position has been reclassified from a full-time position to a professional services agreement and four animal control officers have been added. Throughout the year, several positions were renamed based upon experience, job responsibilities and evolving organizational needs, without increasing the total number of employees. Those job titles include Senior Director, Assistant to the City Administrator, Assistant Director of Finance, Assistant Court Administrator, Senior Deputy Court Clerk, and Senior Administrative Assistant.

- Capital Improvement expenditures focus on the following priority areas:
  - Sanitary Sewer and Water System Maintenance
  - Parks Deferred Maintenance
  - Pavement Maintenance Program

- Other major expenditure line items include Wholesale Water Purchases, Purchased Sewer Services, Facility Utilities, Street Light Utilities, Park Maintenance Supplies, Training, Fuel, Patrol Car Replacement, Street Maintenance Materials and Prisoner Expenses.

Where the Money Goes

Expenditures by Function



Fiscal Year 2024-25

General Government	$	8,591,957
Public Works	$	4,062,398
Public Safety	$	18,167,513
Fieldhouse/Aquatics	$	2,693,289
Parks and Recreation	$	3,582,054
Vesper Hall Senior Center	$	764,914
Building Maintenance	$	963,248
Golf Course	$	2,043,410
Water Utility	$	8,004,126
Sewer Utility	$	6,253,455
Hotel/Motel	$	380,000
Capital Outlay	$	2,138,700
Capital Improvements	$	20,953,380
Debt Service	$	17,397,089
Total	**$**	**95,995,532**

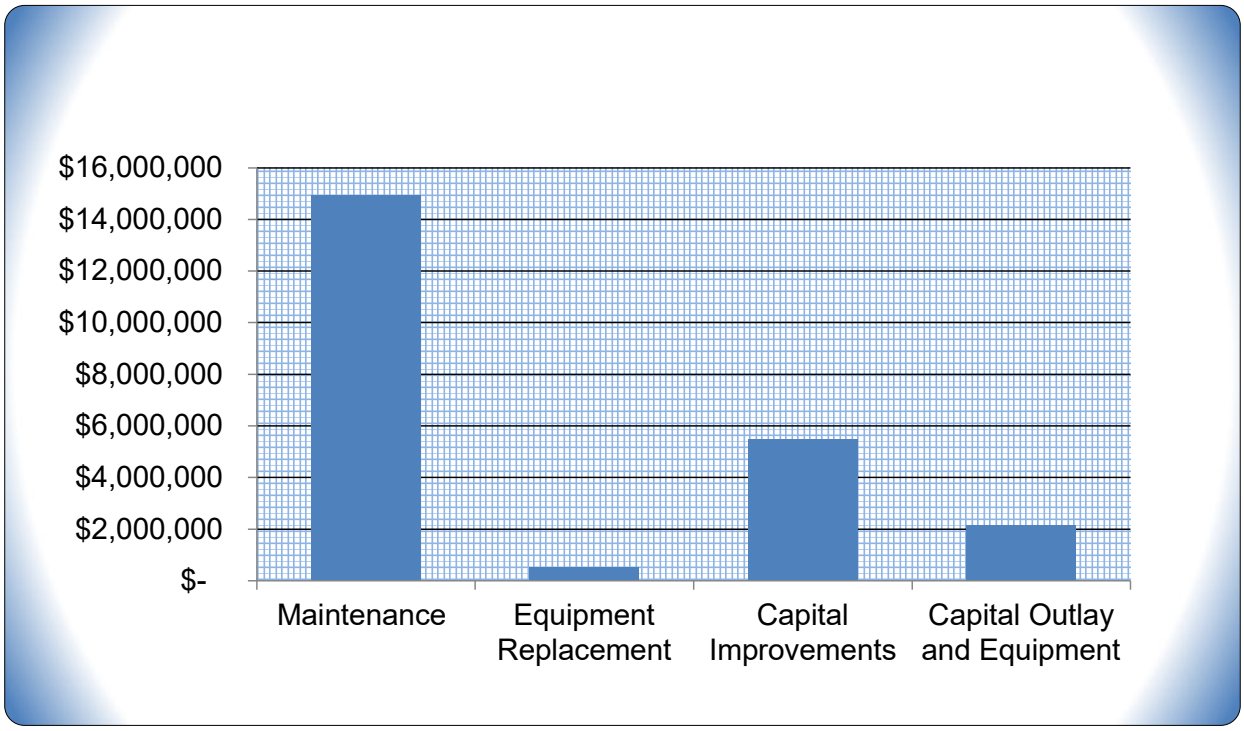
Capital Improvements

Total Expenditures: $23,092,080

Maintenance		**$**	**14,946,007**
PR-15	Blue Springs Park Improvements	$	175,000
PR-18	Hidden Valley Park Improvements	$	3,675,000
PR-80	Trail Renovations	$	420,000
PR-81	Pink Hill Park Maintenance Building Improvements	$	750,000
PS-16	Communications Quality Control System	$	85,000
SAN-07	Citywide Maintenance	$	1,050,000
SNI-01	Sludge Removal	$	4,000,000
ST-06	Pavement Maintenance Program	$	2,625,000
ST-43	7 Highway Sidewalk Infill	$	850,000
ST-44	Concrete Repair and Maintenance	$	233,650
STM-06	Stormwater Maintenance	$	105,000
WA-12	Miscellaneous Watermain Maintenance	$	750,000
WA-14	Water Tank Maintenance Contract	$	227,357
Equipment Replacement		**$**	**516,373**
ST-24	Snow Plow / Dump Truck	$	220,000
ST-26	1.5 Ton Dump/Snow Truck	$	110,000
SAN -17	12,000 lb. Hydraulic Excavator	$	78,373
WA-04	18,000 lb. class Hydraulic Excavator	$	108,000
Capital Improvements		**$**	**5,491,000**
BF-19	Public Utilities Building -Phase II	$	3,266,000
PR-49	Parks and Open Space comprehensive Plan-Update	$	200,000
ST-52	AA Highway Improvement	$	1,625,000
SAN-19	Sewer Infrastructure Deployment	$	200,000
WA-17	Water Infrastructure Deployment	$	200,000
Capital Outlay and Equipment		**$**	**2,138,700**
Codes		$	49,999
Information Technology		$	71,000
Parks Maintenance		$	397,942
Parks Vesper Hall Senior Center		$	3,000
Police Community Services Bureau		$	63,000
Police Investigative Services Bureau		$	70,000
Police Operations Bureau		$	324,836
Public Safety Sales Tax Information Technology		$	7,500
Public Safety Sales Tax Administration		$	199,500
Public Safety Sales Tax Investigative Services Bureau		$	52,000
Public Safety Sales Tax Operations Bureau		$	341,000
Sewer Operations		$	212,600
Street Maintenance		$	67,223
Water Operations		$	187,600

Capital Improvements

Type of Improvement

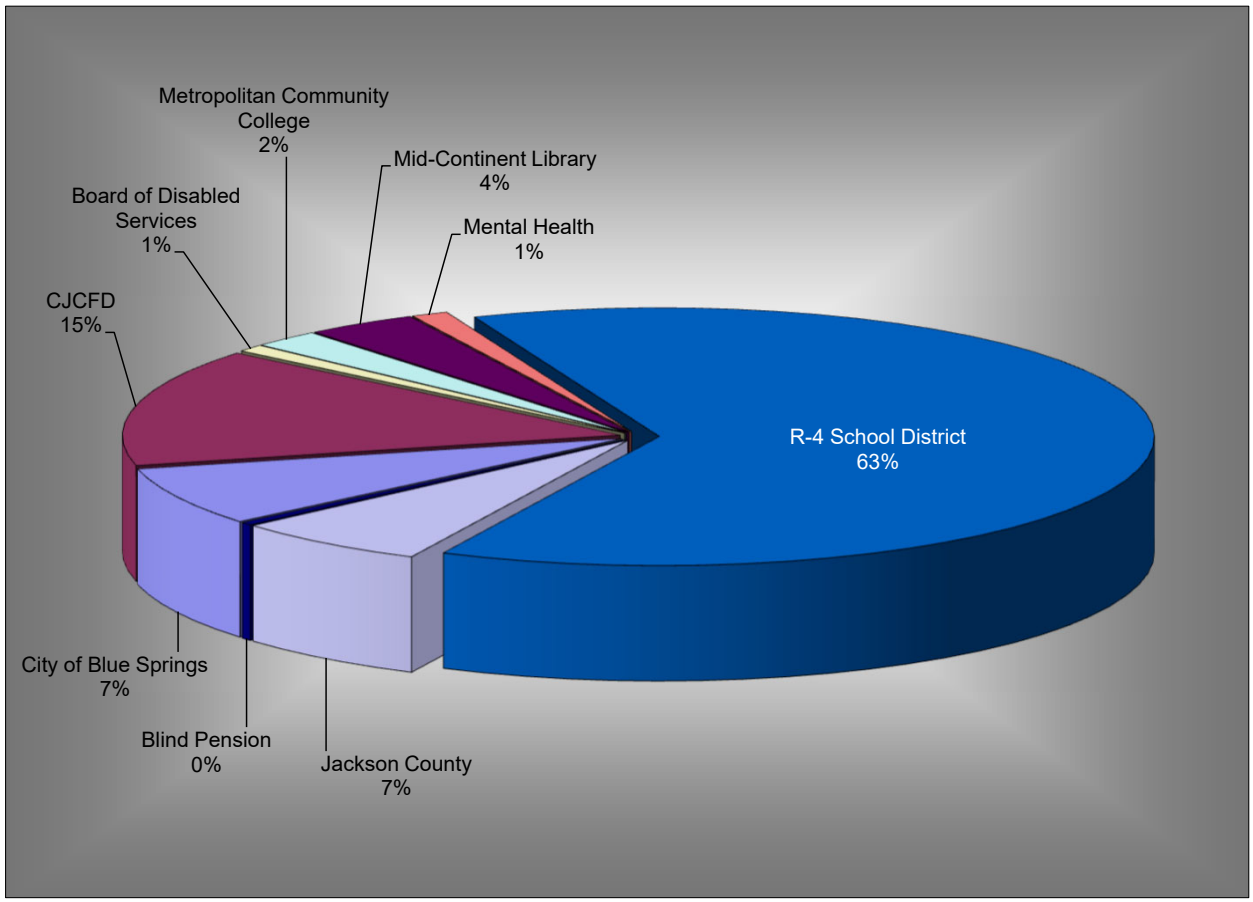


Fiscal Year 2024-25

Maintenance	$	14,946,007
Equipment Replacement	$	516,373
Capital Improvements	$	5,491,000
Capital Outlay and Equipment	$	2,138,700
Total	**$**	**23,092,080**

Where Your Tax Dollars Go

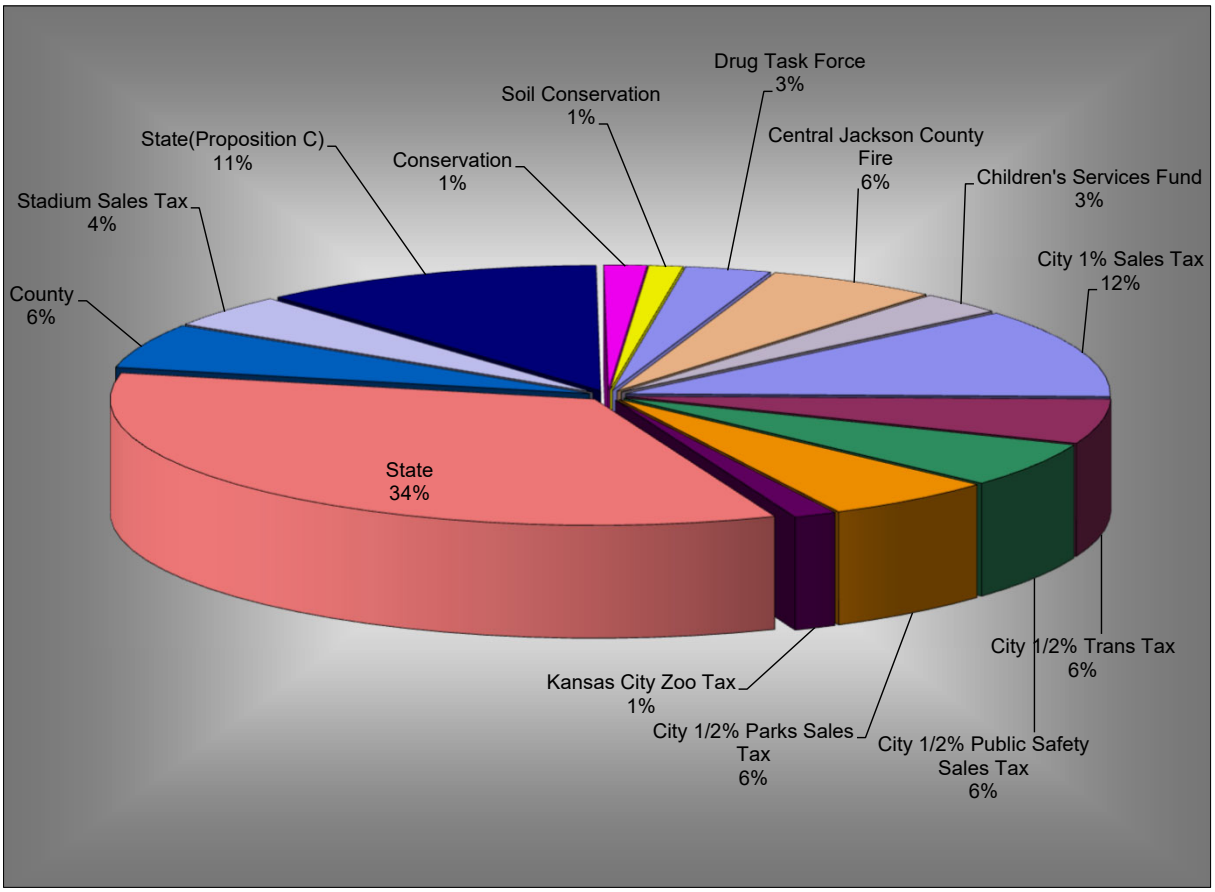
Property Tax Revenue Distribution



The 2024 property tax rate is $8.012 per $100 assessed valuation. The City's portion of the $8.012 is $0.5862. Of the $0.5862, $0.4362 goes to the General Fund for general government purposes and $.15 pays debt service on general obligation bonds in the General Obligation Bond Debt Service Fund.

Where Your Tax Dollars Go

Sales Tax Revenue Distribution



The 2024 City sales tax rate is 8.725 % of gross sales. The City's portion of the 8.725 % is 1 percent. This is the largest general government revenue source for the City, and is used to finance general government and capital improvements. In addition, there is a .5 percent Transportation Sales Tax, which is used solely to finance transportation improvements, such as streets, a .5 percent Public Safety Sales Tax, which is used solely to finance Public Safety operations and a .5 percent Park Sales Tax, which is used solely to finance park improvements.

Summary of Available Net Assets

Fund	Total Estimated Available Net Assets 10/01/24	Projected Revenues	Budgeted Expenditures	Operating Transfer In(Out)	Total Estimated Available Net Assets 9/30/25
General Fund	$ 19,282,301	$ 31,324,848	$ 33,179,596	$ 1,854,747	$ 19,282,300
G.O. Bond Debt Service	$ 3,148,801	$ 2,183,605	$ 1,732,648	$ -	$ 3,599,759
Capital Projects	$ 4,750,216	$ 5,203,936	$ 5,768,650	$ 453,354	$ 4,638,856
TIF Capital Projects	$ 7,051,645	$ 6,936,973	$ 6,905,602	$ (30,129)	$ 7,052,889
Fieldhouse/Aquatics	$ (2,700,971)	$ 2,718,221	$ 2,693,289	$ 175,846	$ (2,500,193)
Park Sales Tax	$ 18,756,248	$ 6,012,322	$ 7,430,194	$ -	$ 17,338,376
Golf Course	$ 587,861	$ 2,334,660	$ 2,384,660	$ 50,000	$ 587,860
Water Utility	$ 17,672,675	$ 12,335,571	$ 13,474,983	$ (829,833)	$ 15,703,429
Sewer Utility	$ 20,613,836	$ 13,270,525	$ 16,601,337	$ (1,477,313)	$ 15,805,711
Hotel/Motel Tax	$ 1,688,767	$ 779,051	$ 380,000	$ (196,672)	$ 1,891,147
Public Safety Sales Tax	$ 7,350,461	$ 5,466,967	$ 5,444,574	$ -	$ 7,372,853
Totals	**$ 98,201,839**	**$ 88,566,678**	**$ 95,995,532**	**$ -**	**$ 90,772,988**

Capital Improvements

Total Expenditures: $23,092,080

Maintenance		**$**	**14,946,007**
PR-15	Blue Springs Park Improvements	$	175,000
PR-18	Hidden Valley Park Improvements	$	3,675,000
PR-80	Trail Renovations	$	420,000
PR-81	Pink Hill Park Maintenance Building Improvements	$	750,000
PS-16	Communications Quality Control System	$	85,000
SAN-07	Citywide Maintenance	$	1,050,000
SNI-01	Sludge Removal	$	4,000,000
ST-06	Pavement Maintenance Program	$	2,625,000
ST-43	7 Highway Sidewalk Infill	$	850,000
ST-44	Concrete Repair and Maintenance	$	233,650
STM-06	Stormwater Maintenance	$	105,000
WA-12	Miscellaneous Watermain Maintenance	$	750,000
WA-14	Water Tank Maintenance Contract	$	227,357
Equipment Replacement		**$**	**516,373**
ST-24	Snow Plow / Dump Truck	$	220,000
ST-26	1.5 Ton Dump/Snow Truck	$	110,000
SAN -17	12,000 lb. Hydraulic Excavator	$	78,373
WA-04	18,000 lb. class Hydraulic Excavator	$	108,000
Capital Improvements		**$**	**5,491,000**
BF-19	Public Utilities Building -Phase II	$	3,266,000
PR-49	Parks and Open Space comprehensive Plan-Update	$	200,000
ST-52	AA Highway Improvement	$	1,625,000
SAN-19	Sewer Infrastructure Deployment	$	200,000
WA-17	Water Infrastructure Deployment	$	200,000
Capital Outlay and Equipment		**$**	**2,138,700**
Codes		$	49,999
Information Technology		$	71,000
Parks Maintenance		$	397,942
Parks Vesper Hall Senior Center		$	3,000
Police Community Services Bureau		$	63,000
Police Investigative Services Bureau		$	70,000
Police Operations Bureau		$	324,836
Public Safety Sales Tax Information Technology		$	7,500
Public Safety Sales Tax Administration		$	199,500
Public Safety Sales Tax Investigative Services Bureau		$	52,000
Public Safety Sales Tax Operations Bureau		$	341,000
Sewer Operations		$	212,600
Street Maintenance		$	67,223
Water Operations		$	187,600


THE CITY OF BLUE SPRINGS
MISSOURI

BUDGET MANUAL GUIDE

This budget document was prepared with two major objectives in mind: first, to present a document that is easy to read and understand by citizens, and secondly, to prepare a fiscal plan that can be utilized by the City Council and City Management to attain their goals and objectives in providing quality services at a reasonable cost to the citizens of Blue Springs.

The City of Blue Springs is in compliance with the Government Finance Officers Association (GFOA) guidelines for budget presentation. The guidelines set forth by GFOA ultimately allowed the City to meet both of the objectives previously mentioned. This budget will continue to meet the requirements as:

A Policy Document
A Operations Guide
A Financial Plan
A Communications Device

The Budget document is prepared to provide information about the City, both financial and operational, from a variety of perspectives and degree of detail. The City's goal is to set plans and then to control the plan that has been initiated. The budget is one of the primary tools for setting and monitoring fiscal and program policies. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure.

In separate sections, the following information is provided:

Introduction – Includes the City Administrator's Budget Message, Organizational Chart, Distinguished Budget Award, and Ordinance Adopting the Budget.

Budget in Brief – Includes an overview of the Budget. This section highlights things such as Revenues, Expenditures, Capital Improvements, Tax Rates, and Debt Service Expenditures.

General Information – Includes the Budget Manual Guide, Budget Calendar, City funds and their descriptions, Facts & Figures, Financial Policies, Budgetary Basis and Controls, Accounting Principles, History and Demographic Statistics.

Budget Summaries – Includes Summary of Operating Statement that is divided up by Funds, which includes Revenues, Expenditures, Other Financing Sources and Available Net – End of the Year. A summary of Operating Expenditures is also provided.

Budget by Department – The departmental budgets, which are subdivided into divisions to account for the costs associated with specific activities or to account for the use of funds received from specific revenue sources. Each department is divided into seven major categories for comparative purposes.

Mission & Service Description – Describes the mission and duties of the department. A departmental goal is a broad statement of that department's mission. It is a statement that explains the reason for the existence of the department and establishes its direction.

Objectives – An objective is a specific, measurable achievement that an activity seeks to accomplish within a given time frame. Each objective is developed with a performance measure linked directly to it. The number of objectives will depend upon the size of the department and the number of different types of functions or services it performs.

Performance Measures – Performance measures are the results of an activity that can be measured and are linked directly to the Objectives.

Expenditures by Appropriation Unit - Each department has listed 2021-22, 2022-23 actual expenditures, 2023-24 adopted budget and the 2024-25 estimated budget and are divided into 5 major categories for comparative purposes.

- Personal Services – Includes wages, fringe benefits, and employee related expenses.
- Supplies and Materials – Includes office supplies, operating supplies, fuels and lubricants, etc.
- Contractual Supplies – Includes professional, training and education, contracted repairs, utilities, etc.
- Capital Outlay – Includes vehicles, and equipment. Equipment costs up to $49,999 with a useful life greater than one year are considered capital outlay and are included in the operating budget.
- No. of Full-Time Equivalent Positions –Lists the number of employees employed in that division.

Expenditure by Fund – Indicates the fund that provides funding for the division.

Department Goals – A goal is a statement of what the department is intending to accomplish, to help focus attention on what services a department provides; helps broaden discussion about departments beyond by what they spend during that current fiscal year. City goals set the overall direction for the City, and as such, focus on priorities of program support and development. Goals ensure greater communication both internally and externally. Equally important, the goals have helped increase the City's accountability by providing the public with enhanced information about City services.

Capital Improvements – Capital Improvement Program is a five-year planning period for the City for long-term maintenance, equipment replacement, and capital investments with expenditures greater than $50,000.

Revenue Information – All revenue sources in the City budget have been incorporated into this section of the budget. This section includes the Revenue Policy, projections, description of all revenue sources, summary pages of major revenues that represent at least seventy-five (75) percent of the total revenue for all funds, and detailed revenue spreadsheets for each fund.

Appendices – The following are highlighted in this section. Internal service Fund which is the City's Fleet Maintenance Department; they provide maintenance, repairs, fuel, and disposition of City vehicles and equipment as well interdepartmental support services: Personnel Information section you will find total of employees listed by department along with a chart with pay and salary structure: Debt Service gives you the City's Debt Service Schedule with tables listing the annual payments necessary to meet the debt service requirements: The City's assessed valuation and tax rates can be found here: Long-Term Financial Planning uses forecasts to provide insite into future financial capacity for the next 5 years: General Fund Revenue and Expenditure History will provide you with the last ten years of Revenue and Expenditure information: Budget Glossary section includes common acronym terms and definition of terms used throughout the budget document.

This budget document contains narratives that are simple and understandable, including graphs and charts for emphasis. The final adopted annual budget available and continues to be available for public inspection at various locations including the Public Libraries, City Clerk's office, and City of Blue Springs website (www.bluespringsgov.com).

FY 2024-25 Budget Development Calendar

October 2023

Su	M	T	W	T	F	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
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29	30	31				

November 2023

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December 2023

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31						

January 2024

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February 2024

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March 2024

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24	25	26	27	28	29	30
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February 2024

2/23 Budget manual completed and ready for final review

March 2024

3/15 Complete Budget worksheets

3/19 Budget kickoff meeting - Director's Meeting

3/22 Distribute budget manual, instructions, expenditures, and projections to department

3/25–3/29 Administration available to provide assistance and answer budget questions

April 2024

4/1 Administration available to aid and answer budget questions

4/12 Distribute Budget Manual department pages with performance measures and goals information to departments

4/15 Department revenue and expenditure budget submitted to Administration

4/19 Administration review budget information. Reconcile all budget numbers, changes, verify spreadsheet data, and prepare summary and detail reports

4/22-4/30 Complete personnel budget

4/30 Department performance measures and goals submitted to Administration

May 2024

5/6 - 5/31 Department budget meetings and mid-year review with Administration

June 2024

6/1-6/30 Begin development of budget message and document

July 2024

7/8 Administration meets with departments to discuss budget message and submittal (Tentative)

7/15 Budget document completed

August 2024

8/1 **Budget submitted to City Council (legal requirement per charter)**

8/12 City Council-Budget Work Session (tentative)

September 2024

9/3 First reading (Labor Day holiday on Monday)

9/16 2nd reading & Adoption of Budget Ordinance

October 2024

10/1 Fiscal Year 2024-25 Begins

April 2024

Su	M	T	W	T	F	Sa
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May 2024

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June 2024

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July 2024

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August 2024

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September 2024

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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

City of Blue Springs, Missouri
Fiscal Year 2023-24

THIS DOCUMENT INCLUDES THE FOLLOWNG FUNDS:

GENERAL FUND – principal fund for the City and accounts for all financial transactions not accounted for in other funds.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND – accounts for the accumulation and disbursement of the City's 6.5% hotel/motel occupancy tax.

PUBLIC SAFETY SALES TAX FUND – accounts for the accumulation and disbursement of the City's ½ cent Public Sales Tax that can only be used for public safety purposes.

GENERAL OBLIGATION DEBT SERVICE FUND – accounts for the accumulation of resources for, and the payment of principal, interest and other related costs of the City's general obligation (G.O.) bonds.

CERTIFICATES OF PARTICIPATION – accounts for the accumulations of resources for, and the payment of principal, interest, and other related costs of the City's Certificates of Participation.

CAPITAL PROJECTS FUND – accounts for resources used for the acquisition and/or construction of capital facilities, except those accounted for in enterprise funds.

T.I.F. CAPITAL PROJECTS FUNDS – established for the Tax Increment Financing (T.I.F.) for Adams Farm TIF, Copperleaf Village TIF, Fall Creek TIF, Highway 7 & 40 Project A TIF, Highway 7 & 40 Project B TIF, Highway 7 & 40 Project C TIF, White Oak TIF, White Oak A TIF, Wood Chapel TIF.

FIELDHOUSE/AQUATICS FUND – accounts for indoor recreational space related to all recreation activity services and the Aquatics Center Blue Surf Bay Waterpark. All activities to provide these services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, and financing.

PARKS SALES TAX FUND - accounts for the accumulation and disbursement of the City's ½ cent Parks Sales Tax that is dedicated to deferred maintenance of the City's park system.

GOLF COURSE FUND – accounts for all golf activity services related to the City golf course plus professional shop sales. All activities to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service.

WATER UTILITY FUND – accounts for the provision of water services to residents of the City. All activities necessary to provide such service are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing collection.

SEWER UTILITY FUND - accounts for the provision of sewer services to residents of the City. All activities necessary to provide such service are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing collection.

FLEET MAINTENANCE FUND – internal service fund accounting for maintenance of City-owned vehicles and equipment.

FACTS & FIGURES

2024-25 BUDGET

* Total Recommended Operating Budget……. **$55,506,364**
* Total Overall Budget……. **$95,995,532**
* Recommended General Fund Operating Budget……. **$33,179,596**
* Major Source of Revenue (City 1% Sales Tax) ……..... **$10,730,435**
* 34 Percent of General Fund Tax Revenues come from Sales Taxes
* Property taxes totaling $5,878,402 provides 19 percent of total General Fund Revenues
* The City's total work force:
  Full-time and part-time..... …**339.13**
* The largest department budget is Public Safety……. …**$19,014,507**
* The largest capital project appropriation is $4,000,000 for Project SNI-01 Sludge Removal at the Sni-A-Bar wastewater treatment facility
* Total capital outlay budgeted in all funds……. **$2,138,700**

FINANCIAL POLICIES

PURPOSE

The City of Blue Springs has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely and to plan the adequate funding of services and facilities desired and needed by the public.

Our fiscal policy has specific objectives designed to ensure our continued fiscal well-being. These objectives are:

- To protect the governing body's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
- To enhance the City Council's policy-making ability by providing accurate information on program and operating costs.
- To assist the sound management of the City government by providing accurate and timely information on current and anticipated financial conditions.
- To provide sound principles to guide the important decisions of the City Council and of management which have significant fiscal impact.
- To set forth-operational principles which minimize the cost and financial risk of government consistent with the services desired by the public.
- To employ revenue policies which prevent undue or unbalanced reliance on any one source; which distribute the cost of municipal services fairly and which provide adequate funds to operate desired programs.
- To provide and maintain essential public facilities, utilities, and infrastructure.
- To protect and enhance the City's credit rating.
- To ensure the legal use of all City funds through efficient systems of financial security and internal control.

REVENUE POLICY

A diversified and stable revenue system will be maintained to shelter the government from short run fluctuations in any one-revenue source.

- Revenues for the next six (6) years will be projected and updated annually.
- Each existing and potential revenue source will be re-examined annually to ensure that they are kept current.
- One-time revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream services.
- All revenue forecasts shall be conservative.
- Regular reports comparing actual to budgeted revenues will be prepared by Administration and presented to the Mayor and the City Council and the City Administrator to keep them abreast of the City's revenues.
- The City will maintain a high collection rate (ninety-five percent plus), consistent with the marginal cost of collection.
- All City funds shall be (a) safely invested, (b) with a sufficient level to liquidity to meet cash flow needs, and (c) invested at the maximum yield possible being safely invested with a sufficient level to liquidity to meet cash flow needs. One hundred percent (100 percent) of all idle cash will be continuously invested.
- The City will maximize the utilization of user charges in lieu of ad valorem taxes for services that can be individually identified and where the costs are directly related to the level of service. User fees shall be adjusted each year to reflect cost increases or decreases.

OPERATING BUDGET POLICY

Current operating expenses shall not exceed current operating revenues.

Regular reports comparing actual to budgeted expenditures will be prepared and presented to the Mayor and the City Council and the City Administrator to keep them abreast of the City's expenditures.

Departmental objectives will be integrated into the City's annual budget and monthly departmental reports.

Before the City undertakes any agreements that create fixed cost, the cost implications, both operating and capital, of such agreements will be fully determined for the current and future years.

All non-salary benefits, such as Social Security, pension and insurance, will be estimated and their impact on future budgets annually assessed. Employees will be provided an annual summary that informs them of their total compensation including benefits.

Cost analysis of salary increases will include the effect of such increases on the City share of related fringe benefits.

City will annually submit documentation to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association (GFOA).

CAPITAL IMPROVEMENTS POLICY

City staff will prepare for the Council's adoption annually, a five (5) year Capital Improvements Program (CIP) that will detail each capital project, the estimated cost, the description and funding source. Future operating costs associated with new capital improvements will be projected and included in the operating budget forecast.

The City will determine and use the most effective and efficient method for financing all new capital projects as referenced in the Charter for the City of Blue Springs Section 7.4.

ACCOUNTING POLICY

The City will maintain high standards of accounting. Generally accepted accounting principles (GAAP) will be used in accordance with the standard developed by National Council on Government Accounting and endorsed by the Government Finance Officers Association (GFOA).

An independent annual audit will be performed by a public accounting firm, which will issue an official opinion on the annual financial statements and a management letter detailing areas that need improvement.

Full disclosure will be provided in the financial statements and bond representations. Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment of the Annual Budget at mid-year and any other appropriate time.

The accounting system will provide monthly information about cash position and investment performance.

The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

DEBT POLICY

Long-term borrowing will be confined to construction of capital improvements and acquisition of capital equipment too large to be financed from current revenues.

Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.

Debt will be extinguished within a period not to exceed the expected useful life of the capital project or equipment.

The city should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.

The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.

The City's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

RESERVE POLICY

As of **September 30, 2021**, the City implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This statement changed the fund balance classifications for the governmental funds. In the fund financial statements, governmental funds now report the following fund balance classifications:

Non-Spendable – This consists of amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.

Restricted – This consists of amounts where constraints are placed on the use of those resources which are either externally imposed by creditors, grantors,

contributors, laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

Committed – This consists of amounts which can only be used for specific purposes pursuant to constraints imposed by formal action of the City Council.

Assigned – This consists of amounts which are constrained by City management's intent to be used for a specific purpose but are neither formally restricted by external sources nor committed by City Council action. The City Administrator has the authority to assign amounts for a specific purpose in this category. Likewise, the City Administrator has the authority to take necessary actions to un-assign amounts in this category.

Unassigned – This consists of the residual fund balance that does not meet the requirements for the non-spendable, restricted, committed, or assigned classifications. A positive unassigned fund balance is only possible in the general fund.

The City has a fund balance policy that provides guidance for programs with multiple revenue sources. The policy is to use restricted resources first when expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly unassigned fund balance.

The City has stabilization arrangements that set aside 25% of the prior year's budgeted General Fund expenditures. The 25% is divided into two reserve categories, the emergency reserve at 17% and the budget stabilization reserve at 8%. The emergency reserve shall only be used if the City directly experiences a natural disaster that jeopardizes public safety, the Federal Government or State of Missouri formally declare a disaster or emergency or if no reasonable budget adjustments are available to continue providing essential services to the public. The budget stabilization reserve shall only be used if there is a sudden or unexpected decline in ongoing revenues greater than 8% of General Fund operating revenues, short term stabilization is needed to minimize significant changes in insurance rates or premiums, funds are needed as part of a matching grant for a major project for which budgeted funds are not available or for sudden or unexpected capital outlay replacement needs such as a facility failure. If the reserves are spent below the minimum required level, the City will develop and implement a plan to replenish the reserves. This plan will restore the reserves within 2 years for the emergency reserve and 5 years for the budget stabilization reserve. During an economic downturn, the timeline for restoring the reserves will not begin until revenues have stabilized.

ENTERPRISE FUND POLICY

Utility user charges will be based on cost of services and established to generate sufficient revenues to recover annual system operation, maintenance and equipment costs. Rates will be structured so that they are in accordance with all Federal and State regulations.

City staff will conduct a comprehensive rate study every three years for both the Water and Sewer Utilities. In each of the intervening years, the staff will review and update the current study.

The administrative service fee is a payment from the Water and Sewer Fund to the General Fund for the rental of building, cost of equipment, utilities and service usage provided by General Fund departments. Consequently, the amount of each year's service fee will be based on the estimated General Fund expenditures that represent direct services provided to Sewer and Water, less those that are directly billed.

Capital revenues, for system improvement and system expansion, will be fifteen (15) percent of the total fund budget and calculated as part of the user rates.

Capital set-aside from the user rates will be maintained for the sole purpose of covering the replacement cost of each utility's facilities and capital plant. The total reserve amount for each fund will be one (1) year's depreciation expense and will be used to minimize borrowing in the future.

The Sewer and Water Operation and Maintenance (O&M) Funds will maintain a cash reserve equal to six (6) weeks of operation and maintenance expenses. These funds will be used to avoid cash-flow interruptions, generate interest income, reduce need for short-term borrowing and assist in meeting any emergency expenses.

BUDGETARY PROCESS

The City and City Council follow this process to formulate the budget. In addition to meeting all legal requirements, this process is designed to draw on the ideas of the City employees, elected officials and citizens.

Late March - Departments begin formulating their departmental budgets.

Mid-April - Administration and City Administrator finalize revenue projections for the coming budget year. Departments submit program objectives and budget requests to the City Administrator.

Early June - The City Administrator meets with department directors to discuss goals, objectives, budget requests, capital improvement projects and program measurements.

Early July - The City Administrator formulates a balanced budget.

August 1 - The City Administrator distributes a recommended budget to the Mayor and City Council as referenced in the Charter for the City of Blue Springs Section 7.3.

Late August - The City advertises that a public hearing will be held on the budget. The advertisement invites citizen's comments relative to said proposed FY 2023-24 budget. Anyone desiring further information is invited to contact the City Clerk at 903 West Main Street, Blue Springs, Missouri, Monday-Friday, 8:00 a.m.-5:00 p.m., Phone # (816) 228-0110.

Early September - The Mayor and City Council hold a public hearing on the budget to obtain citizen comments.

Late September - The Mayor and City Council adopt the budget.

October 1 - The budget becomes effective. The City Administrator is authorized to approve overspending of budgeted line items; however, any major overspending of budgeted department expenditures or fund budgets requires approval by the City Council.

BUDGETARY BASIS AND CONTROLS

The City's policy is to prepare the annual budget for governmental fund types on the modified accrual basis, and proprietary fund types on the accrual basis.

Budgetary control is maintained at the department or fund level by encumbering funds for the estimated purchase amounts when purchase orders are released to vendors. Purchase orders, which result in an overrun of line item balances, are not released until approved by the Director of Finance. However, any major overspending of department or fund budgets requires approval of the City Council. Open encumbrances are reported as reservations of fund balance at year-end since the City intends to honor the purchase orders in the subsequent year.

Each year, the City develops its municipal budget based on zero-based budgeting technologies. Great emphasis and effort are made in the budget process to define program services, itemize in detail expenditure activities, establish performance standards and report productivity, where possible, on unit costs.

Equally important in the development of the annual budget is the preparation of the financing plan. The revenue side of the budget identifies revenues to be used in funding municipal services and forecasts the estimated income each will produce. The City's revenue plan will vary from year to year, as national and local economic conditions and other influences change.

BUDGETARY REPORTING

Administration will provide monthly reports of budget position to each Department Director, the City Administrator, Mayor and City Council.

AMENDED BUDGET PROCESS

It is the responsibility of the Department Directors to monitor the expenditures monthly. The Budget Analyst distributes monthly reports that are used to review and analyze expenditures to maintain control of spending and address goals and objectives with performance.

During the budget year, with approval of the City Administrator, a budget amendment will be prepared and submitted to the Mayor and City Council. In the event of an emergency, the City Administrator may authorize expenditure by a department, which is in an "overrun" situation.

SUMMARY OF SIGNIFICANT ACCOUNTING PRINCIPLES

The accounting and reporting policies of the City conform to generally accepted accounting principles applicable to local government. The following represents the more significant accounting and reporting policies and practices of the City:

In determining the agencies or entities, which comprise the City for financial reporting purposes, the criteria of oversight responsibility over such agencies or entities, special financing relationships and scope of public service provided by the agencies or entities are used. Oversight responsibility is determined by the extent of financial interdependence, control over the selection of the governing authority and management, ability to significantly influence operations and accountability for fiscal matters. Based on these criteria, there are no other agencies or entities which should be included in the financial statement of the City.

Basis of Presentation

The accounts of the City are organized on the basis of funds and groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise its assets, liabilities, equities, revenues and expenditures or expenses. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the City.

Governmental Fund Types

Governmental Fund Types include the general fund, special revenues funds, capital projects funds, debt service funds, and permanent funds. The Governmental Accounting Standards Board (GASB) has clarified the definitions of these funds as follows:

The General Fund: The general fund is used to account for all financial resources not accounted for and reported in another fund.

Special Revenue Fund: Special revenues funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects. The specific restricted or committed revenue sources should be expected to continue to comprise a substantial portion of the fund. The City's Special Revenue Funds are the Hotel Motel Tax, Public Safety Sales Tax and Park Sales Tax. Other resources reported in a special revenue fund, such as transfers or investment earnings, may be reported if they are also restricted, committed or assigned for the specific purpose of the fund.

Debt Service Fund: Debt service funds are used to account for all financial resources restricted, committed or assigned to expenditure for principal or interest.

Capital Project Fund: Capital projects funds are used to account for all financial resources restricted, committed or assigned to expenditure for capital outlays.

Permanent Fund: Permanent funds are used to account for resources restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs – that is, for the benefit of the government or its citizens.

Proprietary Fund Types

Proprietary Funds are those used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's proprietary fund types:

Enterprise Funds account for operations that provide a service to citizens, financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City's Enterprise Funds are the Fieldhouse Fund, Golf Course Fund, Water Utility Fund and the Sewer Utility Fund.

Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's Internal Service Fund is the Fleet Maintenance Fund.

Fiduciary Fund Types

Agency Funds account for resources received and held by the City as agent and are to be expended as directed by the party for which the City is acting as agent. The City maintains seven agency funds, the Jackson County Tax Agency Fund, Employee Flex Benefit Agency Fund for City employees, Eastern Jackson County Betterment Council Agency Fund, Adams Farm Transportation Development District Fund, Coronado Drive (Walmart) Transportation Development District Fund, the Adams Dairy Landing CID Fund, the Oaks at Woods Chapel CID Fund and the White Oak CID.

Basis for Accounting

The modified accrual basis of accounting is utilized by all governmental and agency fund types. Under the modified accrual basis of accounting, revenues are recorded as collected unless susceptible to accrual, i.e., amounts measurable and available to finance the City's operations or of a material amount and not received at the normal time of receipt. Significant revenues which are considered susceptible to accrual include delinquent property taxes (on the basis of amounts expected to be collected within 60 days of year-end), sales, utility and franchise taxes, interest and certain State and Federal grants and entitlements. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be paid to the City; therefore revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible-to-accrual criteria are not met.

Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The accrual basis of accounting is utilized by the proprietary fund types. Under this basis of accounting, revenues are recognized when earned (including unbilled services) and expenses are recorded when liabilities are incurred.

Blue Springs' history, like that of so many Midwestern communities, is tied to the migration of settlers on their westward journey. Pioneers found the area to be an ideal stopover due to the abundance of cool, clean water. The major source of water came from a spring at the mouth of the east fork of the Little Blue River; hence the name 'blue springs.' The presence of water and a need for pioneer supplies led to the construction of a grist mill and permanent settlement at the site of the City's Burrus Old Mill Park.

The community of Blue Springs was organized as part of Jackson County in 1827 and became the fourth settlement in the county, pre-dating Kansas City.

An early settler, Franklin Smith, arrived in Blue Springs from Virginia in 1838 and became a leading figure in the community's development. He established the first post office in 1845, naming it after the well-known springs.

The settlement continued to grow near the springs until 1878, when the Chicago and Alton Railroad announced plans to build a station about one mile east of the original settlement. To take advantage of the commerce the railroad would bring, the town moved its center to the site of the new station and continued its development as a rural trading center.

Growth continued at a steady pace, and was hastened by the beginning of World War II, when the Lake City Arsenal munitions plant opened north of the city, employing many residents. Another stimulus to growth occurred in 1965, with the opening of Interstate 70, which greatly improved access to Kansas City, Missouri.

In 1970, Blue Springs had a population of 6,779. By 1980, the city had more than quadrupled, boasting a population of 25,936. In 2004, the population for the City exceeded 50,000 at 51,910. Today, Blue Springs is one of the fastest-growing cities in Missouri, boasting a population of 60,539 residents.

In the midst of the City's phenomenal growth and new development, community leaders continue to implement programs designed to maintain historical properties in order to preserve Blue Springs' historically significant elements and century-old roots.

Local Development Organizations

Blue Springs Chamber of Commerce
1000 West Main Street
Blue Springs, Missouri 64015-3799
Phone: 816.229.8558
Fax: 816.229.1244
E-mail: www.bluespringschamber.com

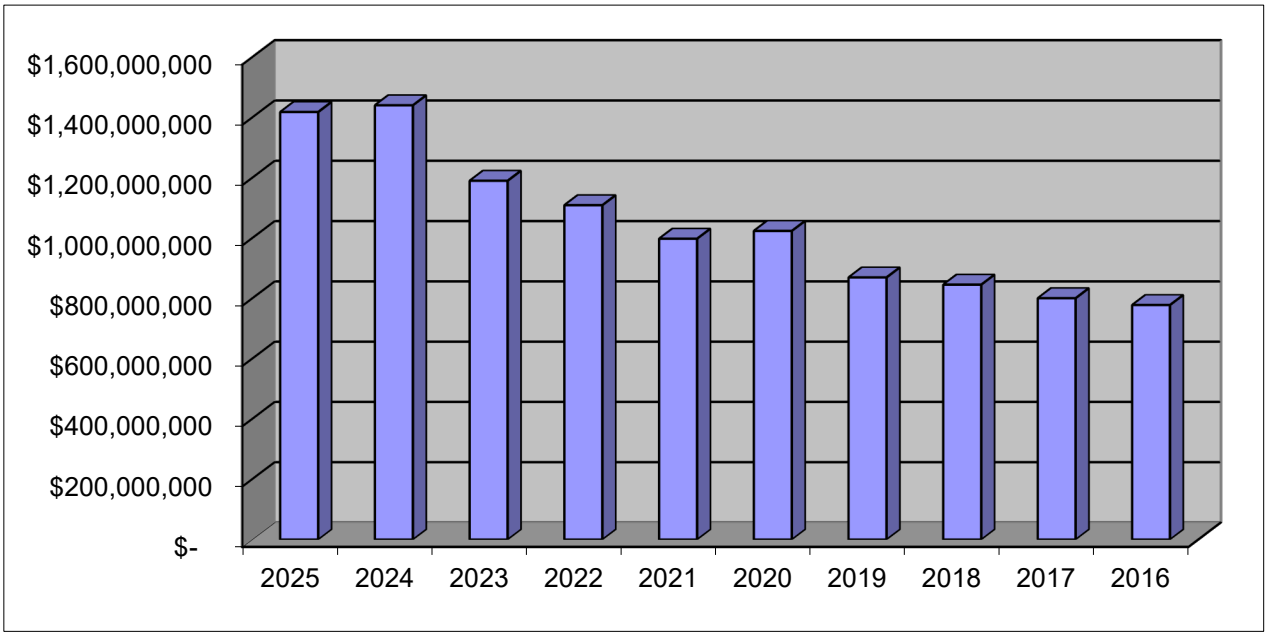
Blue Springs Downtown Alive
1124 Main Street Suite #206
Blue Springs, Mo 64015
Phone: 816.228.2300
E-mail: www.downtownbluesprings.com

Major Manufacturers and Employers

In the City of Blue Springs

Company	*Product / Service*	*Employment*
Blue Springs School District	Public Schools	2047
St. Mary's Hospital	Health Care	575
Hy-Vee Food Store	Grocery Store	545
Forvia (formerly Faurecia)	Door & Instrument Panel	500
Fike Corporation (World Headquarters)	Safety Valve Release Manufacturer	458
Wal-Mart	Discount Department/Food Store	425
City of Blue Springs	Government	344
Price Chopper	Grocery Store	331
Target	Discount Department Store	300
Kohl's Distribution Center	Warehouse Distribution	210
Ignite Medical Center	Skilled Nursing, Rehabilitation, Memory Care, Assisted Living	206
Central Jackson County Fire Protection	Fire and Emergency Medical Service	165
Home Depot	Retail Hardware/Home Improvements	132
Blue Springs Ford Sales	Auto Sales	130
Texas Roadhouse	Restaurant	120
Molle Chevrolet	Auto Sales	100

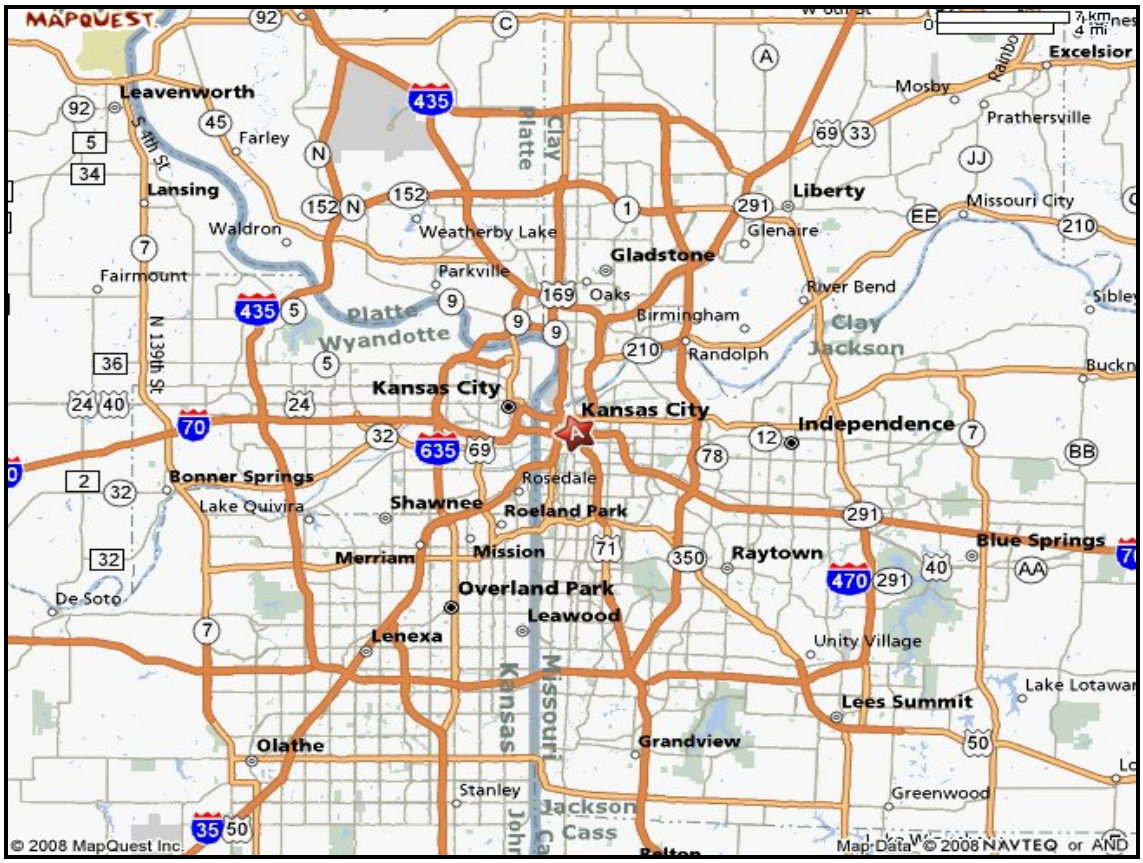
Total Taxable Assessed Valuation
Last Ten Years



Fiscal Year Ended September 30	Total Taxable Assessed Value
2025	$ 1,418,533,177
2024	$ 1,440,878,653
2023	$ 1,190,599,172
2022	$ 1,109,604,999
2021	$ 998,479,438
2020	$ 1,024,281,766
2019	$ 870,057,897
2018	$ 846,085,624
2017	$ 801,207,750
2016	$ 778,541,930

(The city was involved in a statewide reassessment program in 1985. Jackson County reassesses all County property every two years thereafter).

Geographic Location & Size



Blue Springs is a thriving suburban community located 25 minutes east of downtown Kansas City which is conveniently accessible by three interchanges providing residents and business with easy access to Interstate 70. Blue Springs total land size is 14,520 acres or 22.69 square miles and is the 8th largest city in the Greater Kansas City metropolitan area.

Blue Springs is served by one Interstate highways (I-70) and is several other Interstate highways (I-470 & I-435).
Our community is also served by several State highways (Missouri 7, U.S. 40, and AA).

Average Climate

Month	Average High	Average Low	Rainfall (inches)
January	40	24	1
February	44	26	2
March	56	37	3
April	66	47	4
May	75	57	5
June	84	67	5
July	88	71	3
August	87	70	3
September	79	62	3
October	67	50	3
November	54	39	2
December	42	26	2

Blue Springs, Mo Weather Facts

- July is on average the warmest month.
- The Highest recorded temperature was 108^{o}F in 1980.
- January on average is coolest month.
- The lowest recorded temperature was -25^{o}F in 1989.
- The maximum average precipitation occurs in June.

Source: Weather Atlas & National Centers for Environmental Information & Weather Channel

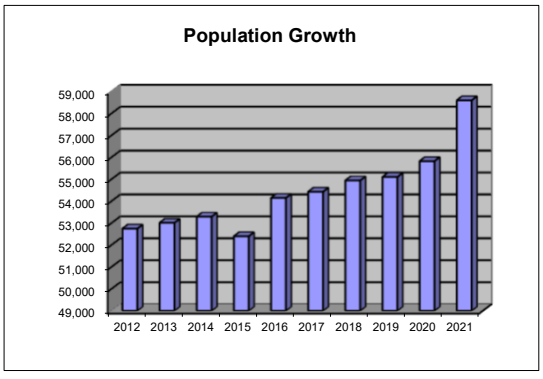
Demographic and Economic Statistics
Last Ten calendar Years

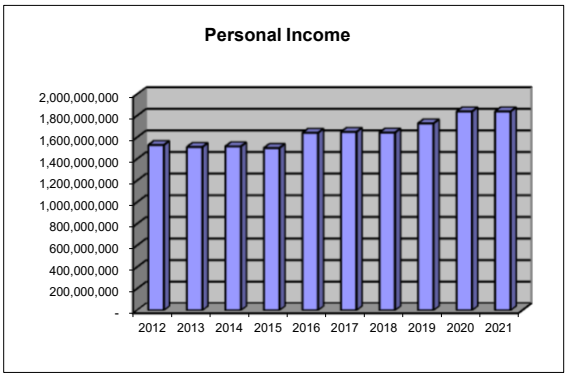
Population Growth

Calendar Year	Population (1)	Median Age (1)	School Enrollment (1)
2012	52,749	34.70	14,447
2013	53,014	33.10	14,586
2014	53,294	35.60	14,524
2015	52,401	36.20	14,383
2016	54,148	35.60	14,382
2017	54,431	35.40	14,738
2018	54,945	35.90	14,880
2019	55,104	34.50	15,067
2020	55,829	35.40	15,087
2021	58,603	36.40	15,194

Personal Income

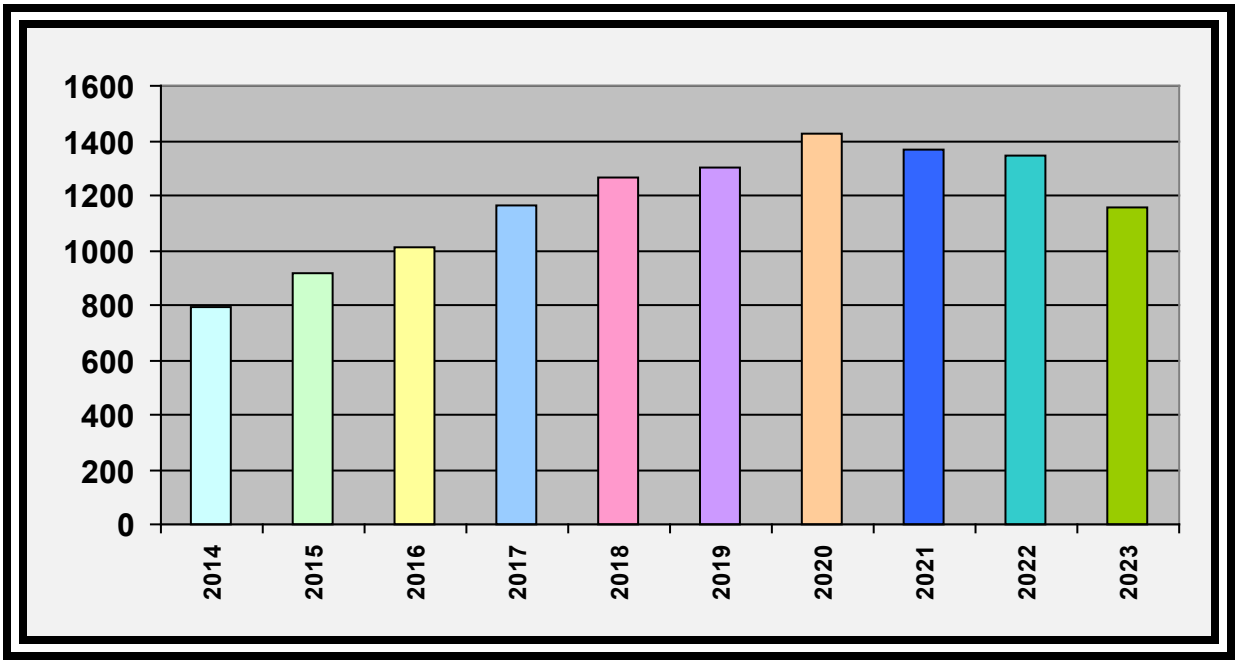
Calendar Year	Personal Income (thousands of dollars)	Per Capita Personal Income (1)	Unemployment Rate (1)
2012	1,529,510,004	28,996	5.20%
2013	1,511,005,028	28,502	6.30%
2014	1,516,587,358	28,457	5.60%
2015	1,501,969,863	28,908	5.10%
2016	1,641,875,656	28,663	4.90%
2017	1,650,456,782	30,322	4.90%
2018	1,644,339,015	29,927	3.70%
2019	1,729,604,352	31,388	2.10%
2020	1,839,788,866	32,954	3.00%
2021	1,840,016,994	43,956	3.90%





Sources: ACS Survey 2021

Building Permits Issued
Last Ten Years



Year Ended December 31	Building Permits Residential / Commercial
2014	792
2015	914
2016	1,009
2017	1,164
2018	1,268
2019	1,303
2020	1,425
2021	1,369
2022	1,344
2023	1,154

Information obtained from City's City Development Department

City of Blue Springs
Miscellaneous Statistics

The City operates under a Home Rule Charter and is governed by a Mayor and six-member City Council, who appoint a City Administrator. The City has adopted a Comprehensive Plan and has a unified Development Code.

Date of incorporation	September 7th, 1880
Date of becoming a fourth-class city	January 12th, 1904
Form of government	Mayor / City Council / City Administrator
Legislative district:	Missouri Senate 8th; Missouri House 54th and 55th; U.S. Congressional District 4th, 5th and 6th
Sales Tax Rate:	8.725%
Property Tax Levy:	8.0120% per $100 assessed value
Number of employees	339.13
Area (in square miles)	22.27

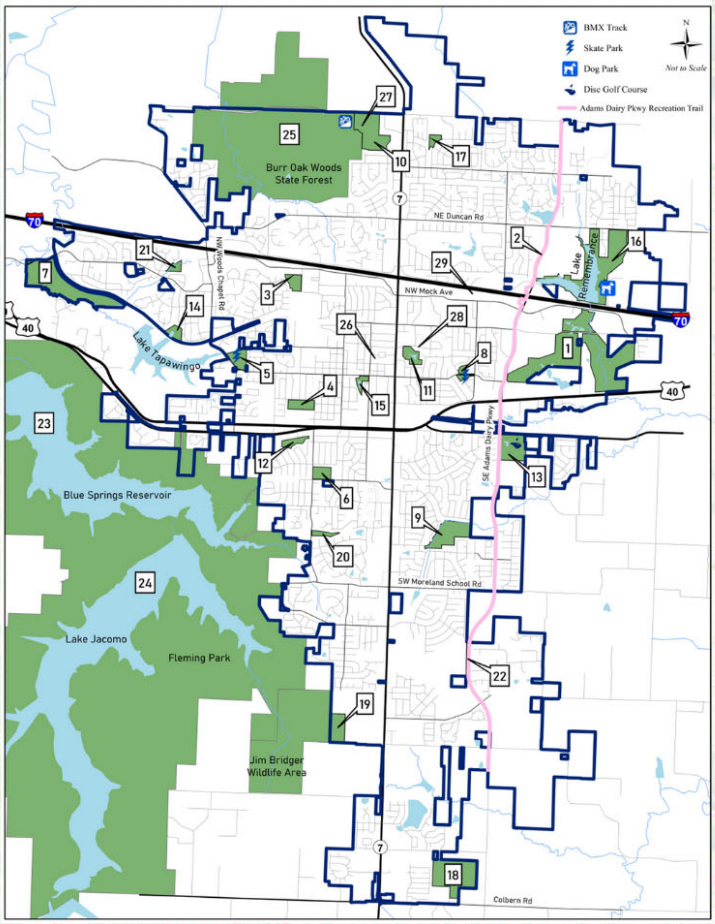
City of Blue Springs Facilities and Services

Police Protection:	
Number of stations	1
Number of sub-stations	1 (at SJC Fire Station)
Number of sworn police officers	102
Number of vehicular patrol units	87 with 32 marked
Number of Police Motorcycles	2
Number of Citations Issued	5,115
Streets & Highways	
Total Area (square miles)	23
Paved Miles	510.8 lane miles
Number of street lights	3,006
Street overlay	191 lane miles
Potholes Repaired	12
Crack Sealing	.8 lane mile
Slurry Seal (sq. yds.)	—
Street Reconstruction	.5 lane miles
Water Utility Services:	
Supplier: Blue Springs Water Division	
Source: Kansas City Water Company Independence Water Company Tri-county Water Authority	
Number of customers	23,286 average customers in 2023
Water mains	278.98 miles
Number of fire hydrants	2,565
Average daily consumption (millions of gallons)	4.7 million gallons per day
Water main breaks	117
New water connections	71
Sewer Utility Services	
Supplier: Sni-A-Bar Wastewater Treatment Facility Division Little Blue Sewer District	
Number of customers	22,751 average customers in 2023
Miles of sanitary sewers	285
Storm sewers	134.53 miles
Number of treatment plants	1 - Sni-A-Bar
New sewer connections	164 (includes PWSD 13 service area)
Average daily treatment (millions of gallons)	4 million gallons per day
Parks & Recreation	
Parks- developed	14
Park acreage - developed & golf course	384 developed; 220 golf course
Parks - undeveloped	6
Park acreage - undeveloped & preserved	212
Conference Centers	1
Dog Park Facility	1
Recreation Center - Blue Springs Fieldhouse	1
Senior Community Center	1

Miscellaneous Statistics Continued

Baseball Fields	8
Basketball Courts	7
BMX Race Track	1
Football Fields	3
Gazebo	2
Miles of walking/bike trails	14 miles paved trails, 4 miles of shared-use trails
Pickleball Courts	4 dedicated
Picnic Shelters	18
Private golf courses	1
Public golf courses	1
Sand Volleyball Courts	10
Skate Parks	2
Soccer Fields	12
Softball Fields	15
Splash Pad	1
Aquatics Center	1
Tennis Courts	20
Park Shelter Reservations	798
Vesper Hall Senior Center Rentals	70
Number of Participants in Recreation Programs	33,159
Congregate and Home Delivered meals served to Senior Citizens	15,963 Congregate; 13,624 home delivered
Volunteer hours performed at Vesper Hall Senior Center	13,131
Number of senior citizens that paid for round trip transportation services within Blue Springs City limits	2,409
City Development	
Building Permits Issues	1,154
Number of Nuisance Violations Cited	1,855
Other Public Facilities & Services (not included in reporting entity)	
Blue Springs R-IV School District	14,855 BSSD enrollment
Elementary and Secondary Education Overview	
The nationally recognized AAA Blue Springs R-IV School District earned Expansions Management Magazines Gold Medal Award, the highest award for quality education, community resources and support. In addition, the Blue Springs School District was singled out by the Wall Street Journal as one of the top school districts in the nation. The district continues to earn dozens of awards annually for its academic programs and student performance.	
Elementary Schools:	13 - BSSD and 3 Private
Middle Schools:	4 - BSSD and 3 Private
High Schools:	2 - BSSD and 1 Private; BSSD also operates an alternative middle and high school
Career Innovation Center	1 - BSSD (Vesper)
Performing Arts Centers	2
Early Childhood and Special Services	1 - BSSD (Liggett Trail)
Community Colleges	
Students living in Blue Springs have access to 54 colleges, universities and technical schools in the metropolitan area including Graceland University, Park University, Columbia College, University of Missouri at Kansas City, Rockhurst University, William Jewell College, Avila, Central Missouri State University, University of Kansas Edwards Campus and Blue Valley Community College.	
Fire Protection & Emergency Medical Services	Central Jackson County Fire Protection District
Number of stations	6-CJCFPD; 3-SJCFD and a 4th will open in 2026 (4 in Blue Springs City Limits)
Number Advanced Life Support Ambulances	6 CJCFPD; SJCFD 2
Number of Fire Pumpers	5 CJCFPD; SJCFD 2
Number of Ladder Trucks	1 CJCFPD; SJCFD 1
Number of firefighters/paramedics/EMT's	151 (73 medics and 78 EMT)CJCFPD; SJCFD 45
Number of volunteers	0 CJCFPD; SJCFD 0
Average number of calls answered per year	10,412 CJCFPD; SJCFD 1,600
Insurance Services Office (ISO) Rating	Class 1 ISO CJCFPD; SJCFD Class 5 now and have inspection soon and will get Class 2 rating
Hospitals - St. Mary's Medical Center	1
Outpatient Clinics	4
Lodging Facilities	10
Bur Oak Wood Wildlife Refuge and Nature Trails	1,071 acres
Restored 1855 Missouri Town	Jackson County Parks and Recreation
Lakes	
Blue Springs	720 acres
Lake Jacomo	970 acres
Lake Remembrance	54 acres

BLUE SPRINGS PARKS AND FACILITIES



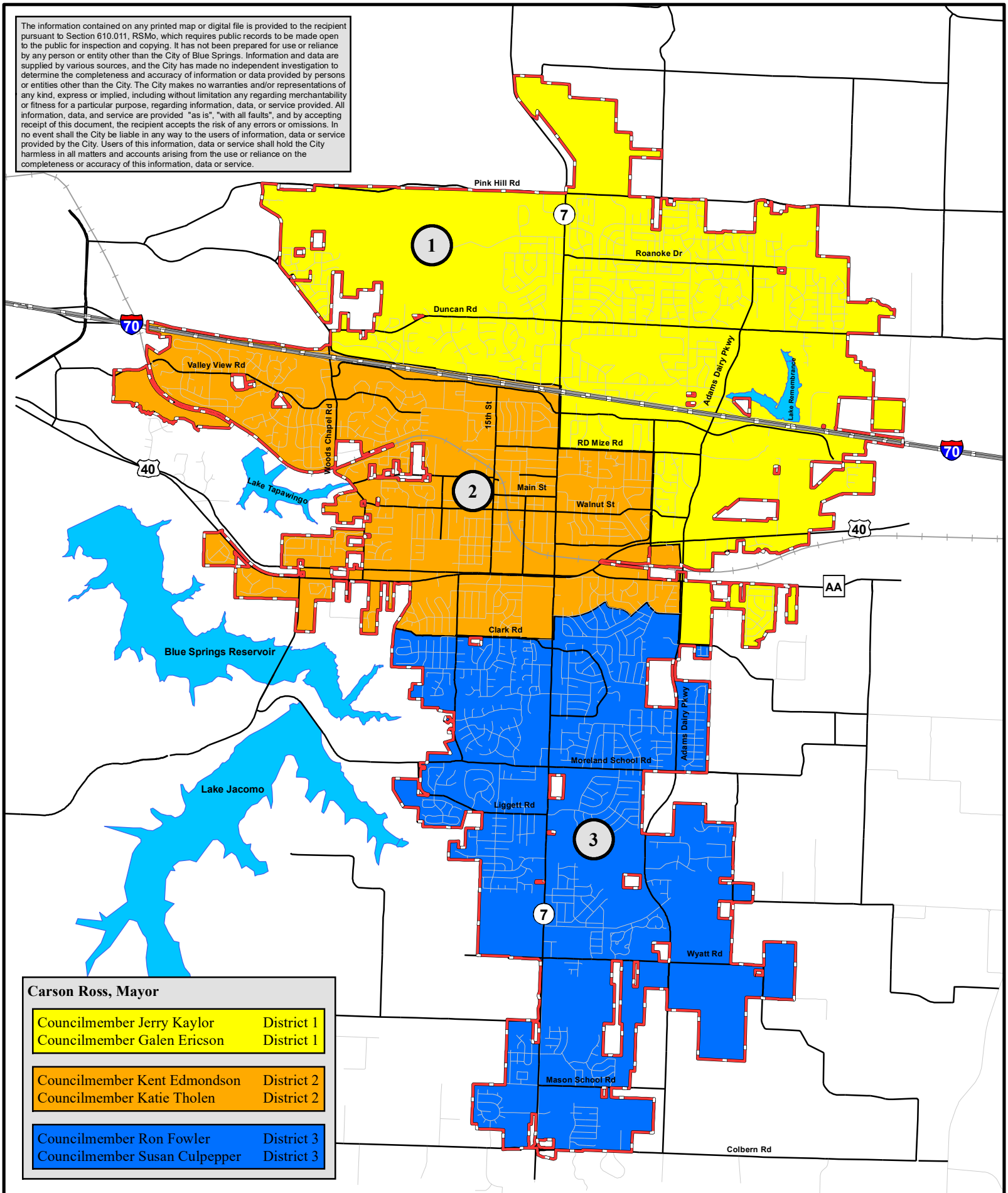
PARK AMENITIES

- 15 developed public parks
- 6 undeveloped parks
- 599 total park acres
  - 383 developed acres
  - 188 undeveloped acres
  - 28 preserved acres
- 17 park shelters
- 2 gazebos
- 15 playgrounds
- 21 tennis courts
- 10 sand volleyball courts
- 7 basketball courts
- 15 softball fields
- 7 baseball fields
- 12 soccer fields
- 3 football fields
- 3 practice ball fields
- 2 skateboard parks
- 1 community garden
- 1 splash pad
- 8 walking trails
- 1 BMX track
- 2 lakes/3 ponds
- 4 fishing areas
- 6 water/fountain features
- 1 public golf course, 18 holes
- 1 Senior Center
- 1 Fieldhouse
- 1 disc golf course

1. **Adams Pointe Golf Club**
   1601 NE R.D Mize Rd
2. **Adams Dairy Parkway Trail**
3. **Baumgardner Park**
   2401 SE Ashton Drive
4. **Blue Springs Park**
   2204 SW South Ave
5. **Burrus Old Mill Park**
   112 NW Woods Chapel Rd
6. **Franklin Smith School Park**
   1609 SW Clark Rd
7. **Hidden Valley Sports Complex**
   6500 NW Valley View Rd.
8. **James Walker School Park**
   214 SE Walnut St
9. **Keystone Park**
   2214 SE Keystone Dr
10. **Pink Hill Park**
    2715 NW Park Rd
11. **Rotary Park at Railroad Lake**
    600 NW Vesper St
12. **Ward Park**
    1000 SW 22nd St
13. **Wilbur Young Park**
    1100 SE Adams Dairy Pkwy
14. **Woods Chapel Park**
    3925 NW Dogwood Terrace
15. **Central Park**
16. **Gregory o. Grounds Park/ Lake Remembrance**
17. **Northeast Park Site***
18. **Roscoe Righter Park***
19. **Southwest Park***
20. **Stone Creek Park***
21. **Valley View Park***
22. **Willow Tree Park***
23. **Blue Springs Lake/Flemming Park**
    Contact Jackson County Parks + Rec at 816-503-4800
24. **Lake Jacomo/Flemming Park**
    Contact Jackson County Parks + Rec at 816-503-4800
25. **Burr Oak Woods Nature Center - State Forest**
    Contact MO Dept of Conservation at 816-228-3766
26. **City Hall**
    903 W Main St
27. **Park Maintenance Complex**
    2715 NW Park Dr
28. **Vesper Hall Community Center**
    400 Vesper St
29. **Fieldhouse**
    425 NE Mock Ave

*Site Presently Undeveloped

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Carson Ross, Mayor

Councilmember Jerry Kaylor	District 1
Councilmember Galen Ericson	District 1
Councilmember Kent Edmondson	District 2
Councilmember Katie Tholen	District 2
Councilmember Ron Fowler	District 3
Councilmember Susan Culpepper	District 3

The City of Blue Springs Missouri

City of Blue Springs

903 W. Main St. Blue Springs, MO 64015

Council Districts

N

1 inch = 5,000 feet

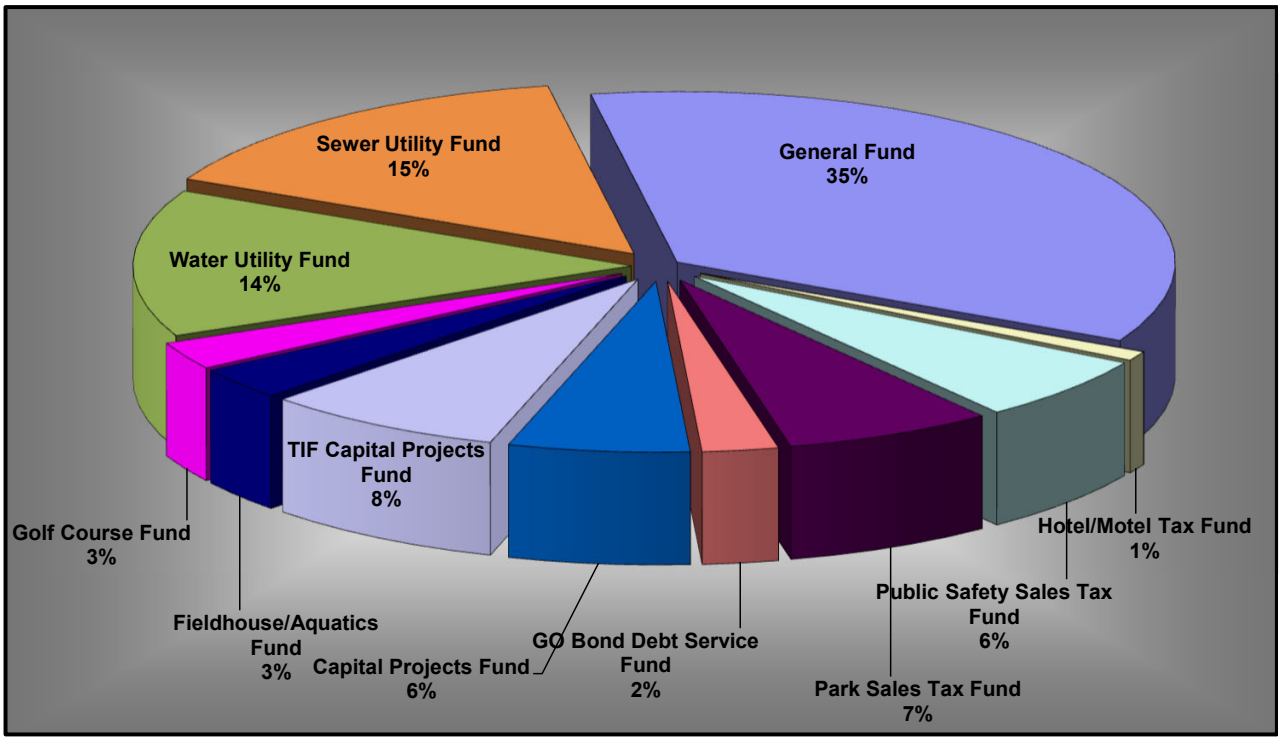
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Revenue Summaries by Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Revenues by Fund

Fiscal Year 2024-25



Fund	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25	% Change from 2023-24
General Fund	$ 30,300,170	$ 31,380,368	$ 31,324,848	0%
American Rescue Plan	$ 882,650	$ 66,687	$ -	-100%
Hotel/Motel Tax Fund	809,282	790,836	779,051	-1%
Public Safety Sales Tax Fund	5,277,198	5,466,967	5,466,967	0%
Park Sales Tax Fund	41,925,963	6,012,322	6,012,322	0%
GO Bond Debt Service Fund	1,924,958	2,183,605	2,183,605	0%
Capital Projects Fund	5,418,939	5,367,663	5,203,936	-3%
TIF Capital Projects Fund	7,146,305	6,998,490	6,936,973	-1%
Fieldhouse/Aquatics Fund	1,171,453	1,831,301	2,718,221	48%
Golf Course Fund	2,473,767	2,460,090	2,334,660	-5%
Water Utility Fund	12,871,461	12,332,278	12,335,571	0%
Sewer Utility Fund	11,991,001	13,162,070	13,270,525	1%
Total	**$ 122,193,151**	**$ 88,052,678**	**$ 88,566,678**	**1%**
Use of Cash Reserves	$ (25,197,865)	$ (1,954,943)	$ 7,428,854	
Grand Total	**$ 96,995,283**	**$ 86,097,736**	**$ 95,995,532**	

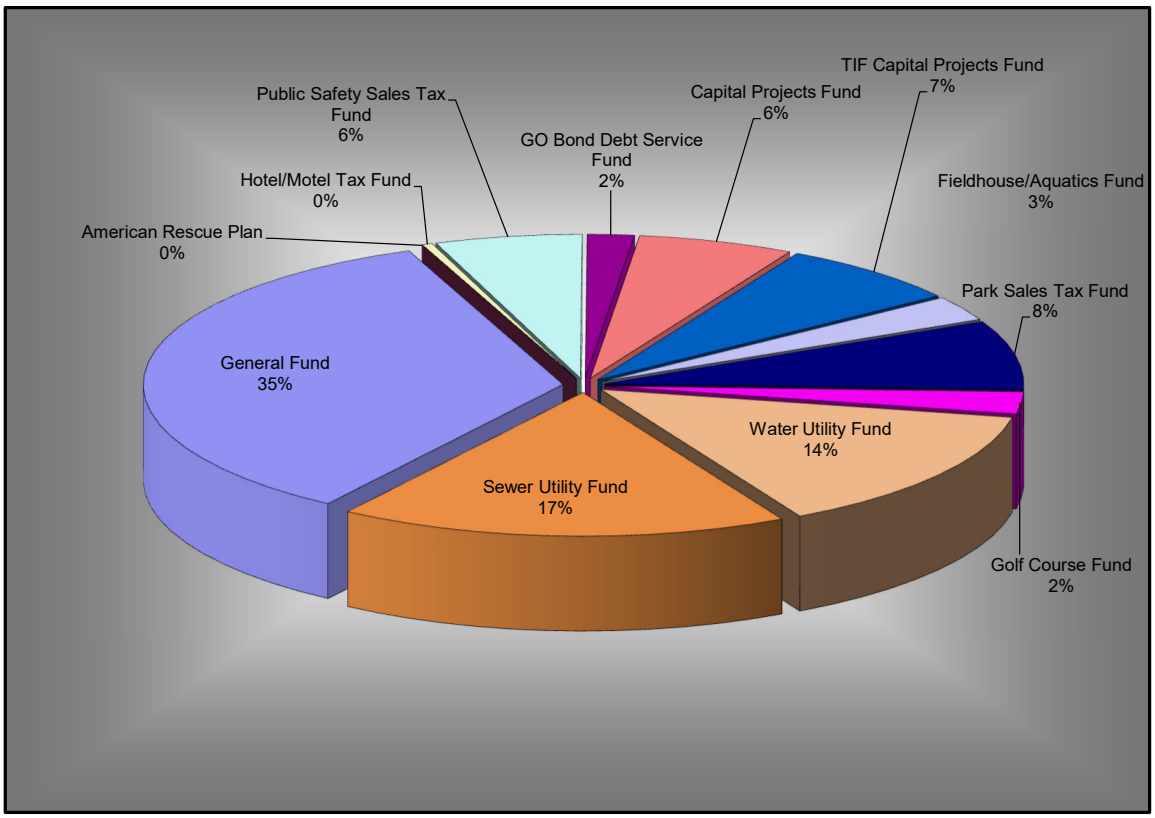
Total Revenues by Fund and Category

Fund	Taxes	Licenses and Permits	Other Gov't Sources	Charges for Services	Fines and Forfeits	Interest Income	Other	Total	Cash Reserves*	Grand Total
General Fund	$ 22,225,816	$ 1,262,100	$ 4,698,081	$ 1,638,597	$ 424,191	$ 650,419	$ 425,644	$ 31,324,848	$ 0	$ 31,324,848
Hotel/Motel Tax Fund	737,974	-	-	-	5,723	35,355	-	$ 779,051	(202,379)	$ 576,672
Public Safety Sales Tax Fund	5,166,412	-	-	-	-	300,554	-	$ 5,466,967	(22,393)	$ 5,444,574
GO Debt Service Fund	2,065,240	-	-	-	-	118,365	-	$ 2,183,605	(450,957)	$ 1,732,648
Capital Projects Fund	5,090,436	-	-	-	-	113,500	-	$ 5,203,936	111,360	$ 5,315,296
TIF Capital Projects Fund	6,701,147	-	-	-	-	235,827	-	$ 6,936,973	(1,243)	$ 6,935,731
Fieldhouse/Aquatics Fund	-	-	178	2,631,950	-	25,239	60,854	$ 2,718,221	(200,778)	$ 2,517,443
Park Sales Tax Fund	5,446,456	-	-		-	565,866	-	$ 6,012,322	1,417,872	$ 7,430,194
Golf Course Fund	-	-	-	2,317,792	-	16,869	-	$ 2,334,661	0	$ 2,334,661
Water Utility Fund	-	-	-	11,453,788	232,391	578,320	71,072	$ 12,335,571	1,969,246	$ 14,304,816
Sewer Utility Fund	-	-	758,713	11,370,677	228,327	864,757	48,051	$ 13,270,525	4,808,125	$ 18,078,650
Total	**$ 47,433,481**	**$ 1,262,100**	**$ 5,456,973**	**$ 29,412,803**	**$ 890,631**	**$ 3,505,072**	**$ 605,620**	**$ 88,566,678**	**$ 7,428,854**	**$ 95,995,532**

* General fund use of cash reserves includes Central Garage operating transfer of $32,478

Appropriation by Fund

Fiscal Year 2024-25



Fund	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25	% Change from 2023-24
General Fund	$ 28,994,789	$ 30,084,350	$ 33,179,596	10%
American Rescue Plan	882,650	-	-	0%
Hotel/Motel Tax Fund	256,860	293,000	380,000	30%
Public Safety Sales Tax Fund	3,910,257	5,540,098	5,444,574	-2%
GO Bond Debt Service Fund	1,719,454	1,713,473	1,732,648	1%
Capital Projects Fund	4,247,141	9,288,630	5,768,650	-38%
TIF Capital Projects Fund	6,477,803	7,285,357	6,905,602	-5%
Fieldhouse/Aquatics Fund	26,259,722	2,511,857	2,693,289	107%
Park Sales Tax Fund	4,264,625	3,818,262	7,430,194	195%
Golf Course Fund	2,508,387	2,293,370	2,384,660	4%
Water Utility Fund	10,541,824	12,063,772	13,474,983	12%
Sewer Utility Fund	6,931,774	11,205,567	16,601,337	48%
Total	**$ 96,995,286**	**$ 86,097,736**	**$ 95,995,532**	**11%**

Summary of Appropriation by Fund and Function

Fund/Function	Personal Services	Supplies and Materials	Contracted Services	Operating Total	Capital Outlay	Capital Improvements	Debt Service	Fund Total
General Fund								
City Council	$ 136,753	$ 5,000	$ 216,250	$ 358,003	$ -	$ -	$ -	
Law Department	-	-	204,000	204,000	-	-	-	
City Prosecutor	191,299	4,250	23,110	218,659	-	-	-	
Municipal Court	466,405	12,800	56,157	535,362	-	-	-	
City Administration	925,346	3,850	82,085	1,011,281	-	-	-	
Communications	172,058	25,620	81,230	278,908	-	-	-	
Human Resources	345,482	15,350	431,975	792,807	-	-	-	
Economic Development	116,709	-	85,760	202,469	-	-	-	
Information Technology	560,515	12,700	363,470	936,685	71,000	-	-	
Planning & Development	658,761	4,526	602,691	1,265,978	-	-	-	
Codes Administration	844,071	15,941	105,760	965,772	49,999	-	-	
GIS Program	80,897	-	41,938	122,835	-	-	-	
Finance	548,194	4,650	369,677	922,520	-	-	-	
Business Services	144,667	5,950	13,835	164,452	-	-	-	
Police Administration	439,435	14,000	285,491	738,926	-	-	-	
Police Operations Bureau	6,545,743	716,067	472,450	7,734,259	324,836	-	-	
Police Investigative Services	2,572,961	59,900	264,765	2,897,626	70,000	-	-	
Police Community Services	2,954,566	165,619	289,254	3,409,439	63,000	-	-	
Public Works Administration	693,004	7,655	115,650	816,309	-	-	-	
Streets	1,291,765	418,512	1,535,812	3,246,089	67,223		-	
Parks Administration	497,275	12,150	96,620	606,045	-	-	-	
Recreation	565,937	141,170	302,196	1,009,303	-	-	-	
Parks Maintenance	1,052,200	322,750	591,755	1,966,705	397,942	-	-	
Building Maintenance	378,798	83,400	501,050	963,248	-	-	-	
Vesper Hall Senior Center	349,374	157,780	257,760	764,914	3,000	-	-	
General Fund Total	**$ 22,532,215**	**$ 2,209,640**	**$ 7,390,741**	**$ 32,132,596**	**$ 1,047,000**	**$ -**	**$ -**	**$ 33,179,596**
Hotel Motel Tax Fund	-	-	380,000	**$ 380,000**	-	-	-	**$ 380,000**
Public Safety Tax Fund	2,519,813	150,117	717,332	**$ 3,387,262**	600,000	85,000	1,372,313	**$ 5,444,574**
Debt Service Fund	-	-	-	**$ -**	-	-	1,732,648	**$ 1,732,648**
TIF Fund	-	-	612,226	**$ 612,226**	-	-	6,293,376	**$ 6,905,602**
Capital Improvements Fund	-	-	-	**$ -**	-	5,768,650	-	**$ 5,768,650**
Fieldhouse/Aquatics Fund	1,569,759	235,899	887,631	**$ 2,693,289**	-	-	-	**$ 2,693,289**
Park Sales Tax Fund	-	-	-	**$ -**	-	5,220,000	2,210,194	**$ 7,430,194**
Golf Course Fund	-	-	2,043,410	**$ 2,043,410**	-	-	341,250	**$ 2,384,660**
Water Utility Fund	1,318,769	408,479	6,276,878	**$ 8,004,126**	279,100	2,591,757	2,600,000	**$ 13,474,983**
Sewer Utility Fund	1,176,482	487,534	4,589,439	**$ 6,253,455**	212,600	7,287,973	2,847,309	**$ 16,601,337**
Grand Total	**$ 29,117,037**	**$ 3,491,670**	**$ 22,897,657**	**$ 55,506,364**	**$ 2,138,700**	**$ 20,953,380**	**$ 17,397,089**	**$ 95,995,532**

General Fund


THE CITY OF BLUE SPRINGS
MISSOURI

General Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 20,289,774	$ 21,428,795	$ 22,225,816	$ 22,225,816
Licenses and Permits	1,766,913	1,170,333	1,351,539	1,262,100
Other Government Sources	4,529,995	4,608,472	4,712,336	4,698,081
Charges for Services	1,625,445	1,355,781	1,520,527	1,638,597
Fines and Forfeits	492,342	521,615	424,191	424,191
Interest Income	(213,381)	619,498	650,419	650,419
Other	953,171	595,677	495,541	425,644
Total Revenues	**$ 29,444,256**	**$ 30,300,170**	**$ 31,380,368**	**$ 31,324,848**
Expenditures				
General Government	$ 6,994,870	$ 7,278,486	$ 7,360,000	$ 8,100,731
Public Works	919,180	757,772	771,832	816,309
Highways and Streets	2,781,849	2,828,765	3,303,502	3,313,312
Public Safety	13,278,435	13,142,485	13,761,642	15,238,087
Social Services	464,221	552,482	547,519	767,914
Parks and Recreation	4,021,209	4,434,797	4,339,854	4,943,243
Total Expenditures	**$ 28,459,766**	**$ 28,994,789**	**$ 30,084,350**	**$ 33,179,596**
Excess of Revenues Over (Under) Expenditures	$ 984,490	$ 1,305,382	$ 1,296,018	$ (1,854,748)
Other Financing Sources (Uses)				
Operating Transfers In	$ 2,439,759	$ 2,566,578	$ 2,232,185	$ 2,358,101
Operating Transfers Out	(4,676,077)	(1,532,748)	(4,276,530)	(503,354)
Total Other Financing Sources (Uses)	**$ (2,236,317)**	**$ 1,033,830**	**$ (2,044,345)**	**$ 1,854,747**
Net Change in Fund Balances	(1,251,940)	2,339,212	(748,326)	(0)
Fund Balances - Beginning of the Year	18,943,355	17,691,415	20,030,627	19,282,301
Fund Balances - End of the Year	**$ 17,691,415**	**$ 20,030,627**	**$ 19,282,301**	**$ 19,282,300**

General Fund
Revenue Summary

Revenues	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
Sales Tax	$ 10,061,895	$ 10,603,814	$ 10,730,435	$ 10,730,435
Property Taxes	5,263,142	5,569,082	5,878,402	5,878,402
Marijuana Sales Tax	-	-	389,315	389,315
Spire	1,011,421	1,296,113	1,286,208	1,286,208
Evergy	2,639,282	2,748,137	2,801,680	2,801,680
Telephone	156,084	147,783	146,317	146,317
Comcast Cable	595,505	545,357	487,015	487,015
Wireless Communications	223,166	202,046	208,897	208,897
ATT Video	96,916	76,189	64,813	64,813
Railroad and Utility Taxes	95,474	103,979	91,375	91,375
PILOT	11,597	9,133	8,560	8,560
Interest - City Sales Tax	623	11	1,728	1,728
Interest - Delinquent Property Taxes	40,991	36,824	43,513	43,513
Cigarette Taxes	93,677	90,328	87,557	87,557
Subtotal	**$ 20,289,774**	**$ 21,428,795**	**$ 22,225,816**	**$ 22,225,816**
Licenses and Permits				
Business Licenses	$ 231,011	$ 202,366	$ 195,204	$ 195,204
Security Licenses	725	825	858	858
Liquor Licenses	57,337	59,980	59,524	59,524
Liquor ID Cards	18,570	19,930	18,740	18,740
Solicitors License	1,740	1,280	2,199	2,199
City Stickers	120,915	135,955	146,054	146,054
Interest - City Stickers	5,969	4,999	5,558	5,558
Building Permits	1,297,231	713,629	894,398	804,958
Sign Permits	28,140	26,095	23,779	23,779
Street Cut Permits	-	-	-	-
Fireworks Permits	5,275	5,275	5,225	5,225
Subtotal	**$ 1,766,913**	**$ 1,170,333**	**$ 1,351,539**	**$ 1,262,100**
Other Government Sources				
State Shared Revenues				
State Fuel Tax	$ 1,666,829	$ 2,066,103	$ 2,130,644	$ 2,130,644
State Motor Vehicle License Fees	245,127	274,609	263,677	263,677
Motor Vehicle Sales Taxes	527,568	643,602	622,893	622,893
State Intangible Tax	21,207	8,328	4,541	4,541
Replacement Tax	338,724	360,852	413,696	413,696
Federal Grants				
Bulletproof Vest Grant	5,890	5,768	11,123	11,123
Click It or Ticket	-	-	-	-

General Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Community Development Block Grant (CDBG)	176,636	120,401	180,116	180,116
Community Development Project (CDBG) - COVID	12,000	-	-	-
COVID-19 Grant	182,578	-	-	-
COVID-19 ARPA Grant	356,727	-	-	-
DNR-Historic Preservation Grant	-	-	1,401	1,401
Domestic Violence Grant	177,174	168,326	160,811	160,811
MARC Home Evidence Based Classes Grant	1,500	1,800	120	10,000
MARC Meals Grant	114,716	177,056	185,936	134,663
MARC Meals Transportation Grant	47,738	46,444	50,652	77,790
MARC Senior Center Grant	32,000	33,000	33,000	33,000
Missouri Department of Transportation - Hazardous Moving	3,253	2,017	1,231	1,231
MODOT - Blueprint for Safer Roadways	-	-	-	-
Sobriety Checkpoint Grant	5,152	6,480	6,835	6,835
State Grants				
Cyber Crimes Task Force	78,413	64,589	-	-
Jackson County & Other Local Sources				
Crime Prevention (Crises Counselors)	6,374	-	-	-
Combat - DARE	206,250	225,000	227,568	227,568
Jackson County Drug Task Force	206,500	210,352	238,865	238,865
Reimbursement From Other Governments	117,637	193,746	179,227	179,227
Subtotal	**$ 4,529,995**	**$ 4,608,472**	**$ 4,712,336**	**$ 4,698,081**
Charges for Services				
City Development				
Plan Review Fees	$ 342,834	$ 135,332	$ 235,592	$ 141,355
Subdivision Planning Fees	33,351	17,966	24,521	24,521
Nuisance Violations	22,099	54,269	34,448	34,448
Building Reinspection Fees	1,775	455	430	430
Construction Investigation Fees	2,998	1,544	3,960	3,960
Public Hearing Fees	27,086	18,280	25,750	25,750
Public Safety				
False Alarm Fees	14,450	7,405	7,951	7,951
Animal Control Fees	3,296	-	-	-
Prisoner Housing Fees	10,500	12,775	14,092	14,092
Municipal Court				
Municipal Court Costs	33,808	38,375	33,985	33,985
Municipal Court Program Fees	25,524	28,927	27,497	27,497
Public Works				
Construction and Inspection Fees	232,925	126,275	143,316	143,316
Street Light Upgrade Agreements	100,397	38,145	7,326	7,326
Street Sign Construction Fee	3,831	2,075	2,050	2,050

General Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Finance				
Employee Flex Benefits Contribution	35,009	30,351	-	-
TIF Application Fees	30,397	29,988	30,792	30,792
Parks and Recreation				
Parks Administration	48,455	52,850	58,135	59,145
Recreation Fees	567,398	642,993	735,314	883,246
Park Facility Fees	30,520	59,351	63,007	74,934
Vesper Hall Senior Center	58,793	58,425	72,362	123,799
Subtotal	**$ 1,625,445**	**$ 1,355,781**	**$ 1,520,527**	**$ 1,638,597**
Fines and Forfeits				
Late Payment Penalties	$ 9,299	$ 5,310	$ 6,841	$ 6,841
Court Fines	483,042	516,305	417,350	417,350
Subtotal	**$ 492,342**	**$ 521,615**	**$ 424,191**	**$ 424,191**
Interest Income				
Interest	$ (213,381)	$ 619,498	$ 650,419	$ 650,419
Subtotal	**$ (213,381)**	**$ 619,498**	**$ 650,419**	**$ 650,419**

General Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Other Miscellaneous				
Sales and Rentals	$ 749,453	$ 336,438	$ 251,739	$ 263,738
Settlements and Restitutions	41,909	114,352	61,515	900
Donations - Parks and Recreation	26,256	6,025	16,699	13,972
Donations - Youth Outreach Unit	2,300	9,226	2,828	2,828
Donations - Public Art	1,426	3,775	2,000	2,000
Donations - Police	16,440	36,470	67,527	67,527
Donations - Veterans Way Memorial	500	756	123	123
Donations - Miscellaneous	2,000	2,000	2,000	2,000
Sponsorships	8,125	30,875	21,628	22,709
Photocopy and Postage Charges	16,000	16,140	13,490	13,490
Other Miscellaneous Income	88,762	39,619	55,992	36,356
Subtotal	**$ 953,171**	**$ 595,677**	**$ 495,541**	**$ 425,644**
Total General Fund Revenues	**$ 29,444,256**	**$ 30,300,170**	**$ 31,380,368**	**$ 31,324,848**
Other Financing Sources				
From Water Fund	$ 1,166,964	$ 1,184,923	$ 1,209,725	$ 1,305,125
From Sewer Fund	849,296	920,161	937,670	1,002,022
From Fleet Maintenance	32,478	32,478	32,478	-
From Capital Projects Fund	345,481	382,208	-	-
From Copperleaf Village TIF Fund	485	630	-	-
From 7 Highway & 40 Highway "B" TIF Fund	983	532	-	(0)
From 7 Highway & 40 Highway "C" TIF Fund	3,440	1,434	-	-
From Highway 7 & Highway 40 "A" TIF Fund	733	507	1,358	-
From White Oak TIF	4,921	5,801	6,000	6,000
From White Oak TIF A	76	2,019	2,100	2,100
From Adams Farm TIF Fund	16,918	17,403	20,000	20,000
From Woods Chapel TIF Fund	694	713	2,029	2,029
From Hotel/Motel Tax Fund	17,291	17,769	20,826	20,826
Subtotal	**$ 2,439,759**	**$ 2,566,578**	**$ 2,232,185**	**$ 2,358,101**
Use of Cash Reserves	$ 1,251,940	$ (2,339,212)	$ 748,326	$ 0
Grand Total General Fund Revenue	**$ 33,135,956**	**$ 30,527,537**	**$ 34,360,880**	**$ 33,682,950**

General Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 20,289,774	$ 21,428,795	$ 22,225,816	$ 22,225,816
Licenses and Permits	1,766,913	1,170,333	1,351,539	1,262,100
Other Government Sources	4,529,995	4,608,472	4,712,336	4,698,081
Charges for Services	1,625,445	1,355,781	1,520,527	1,638,597
Fines and Forfeits	492,342	521,615	424,191	424,191
Interest Income	(213,381)	619,498	650,419	650,419
Other	953,171	595,677	495,541	425,644
Other Financing Sources	2,439,759	2,566,578	2,232,185	2,358,101
Use of Cash Reserves	1,251,828	(2,339,212)	748,326	0
Total Available for Appropriation	**$ 33,135,844**	**$ 30,527,537**	**$ 34,360,882**	**$ 33,682,950**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 19,343,047	$ 20,030,137	$ 20,099,272	$ 22,532,215
Supplies and Materials	1,819,161	1,754,167	2,180,811	2,209,640
Contracted Services	5,691,048	5,985,645	7,016,441	7,390,741
Capital Outlay	1,606,509	1,224,840	787,825	1,047,000
Subtotal	**$ 28,459,766**	**$ 28,994,789**	**$ 30,084,350**	**$ 33,179,596**
Operating Transfers				
Transfer to Capital Projects Fund	4,595,481	1,532,208	4,226,530	453,354
Transfer to Golf Course Fund	79,730	-	50,000	50,000
Transfer to Fieldhouse/Aquatics Fund	866	540	-	-
Transfer to Fleet Maintenance	-	-	-	-
Subtotal	**$ 4,676,077**	**$ 1,532,748**	**$ 4,276,530**	**$ 503,354**
Total Budgeted Expenditures	**$ 33,135,844**	**$ 30,527,536**	**$ 34,360,880**	**$ 33,682,950**

American Rescue Plan Act (ARPA)


THE CITY OF BLUE SPRINGS
MISSOURI

American Rescue Plan Act (ARPA) Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Intergovernmental	$ 911,057	$ 882,650	$ 66,687	$ -
Interest Income	-	-	-	-
Total Revenues	**$ 911,057**	**$ 882,650**	**$ 66,687**	**$ -**
Expenditures				
Contractual Services	$ 911,057	$ 882,650	$ -	$ -
Total Expenditures	**$ 911,057**	**$ 882,650**	**$ -**	**$ -**
Excess of Revenues Over (Under) Expenditures	$ -	$ -	$ 66,687	$ -
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Net Change in Fund Balances	$ -	$ -	$ 66,687	$ -
Fund Balances - Beginning of the Year	$ -	$ -	$ -	$ 66,687
Fund Balances - End of the Year	**$ -**	**$ -**	**$ 66,687**	**$ 66,687**

American Rescue Plan Act (ARPA) Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Intergovernmental				
Grant - Federal	$ 911,057	$ 882,650	$ 66,687	$ -
Subtotal	**$ 911,057**	**$ 882,650**	**$ 66,687**	**$ -**
Interest Income				
Interest on Investments	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total American Rescue Plan Act (ARPA) Revenues	**$ 911,057**	**$ 882,650**	**$ 66,687**	**$ -**
Other Financing Sources				
Operating Transfers	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ -	$ -	$ (66,687)	$ -
Grand Total American Rescue Plan Act (ARPA) Revenue Fund	**$ 911,057**	**$ 882,650**	**$ -**	**$ -**

American Rescue Plan (ARPA) Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ -	$ -	$ -	$ -
Fines and Penalties	911,057	882,650	66,687	-
Interest Income	-	-	-	-
Operating Transfers	-	-	-	-
Use of Cash Reserves	-	-	(66,687)	-
Total Available for Appropriation	**$ 911,059**	**$ 882,650**	**$ -**	**$ -**
Budget Expenditures				
Capital Improvements	$ 911,057	$ 882,650	$ -	$ -
Subtotal	**$ 911,057**	**$ 882,650**	**$ -**	**$ -**
Operating Transfer to General Fund	$ -	$ -	$ -	$ -
Operating Transfer to Fieldhouse/Aquatics Fund	-	-	-	-
Operating Transfer to Capital Projects Fund	-	-	-	-
Operating Transfer to COPs Debt Service Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 911,057**	**$ 882,650**	**$ -**	**$ -**


THE CITY OF BLUE SPRINGS
MISSOURI

Hotel/Motel Tax
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Hotel/Motel Tax Special Revenue Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 765,984	$ 761,408	$ 737,974	$ 737,974
Fines and Penalties	-	301	5,723	5,723
Interest Income	11,297	47,573	47,140	35,355
Total Revenues	**$ 777,281**	**$ 809,282**	**$ 790,836**	**$ 779,051**
Expenditures				
Contractual Services	$ 213,765	$ 256,860	$ 293,000	$ 380,000
Total Expenditures	**$ 213,765**	**$ 256,860**	**$ 293,000**	**$ 380,000**
Excess of Revenues Over (Under) Expenditures	$ 563,516	$ 552,422	$ 497,836	$ 399,051
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(193,137)	(193,615)	(196,672)	(196,672)
Total Other Financing Sources (Uses)	**$ (193,137)**	**$ (193,615)**	**$ (196,672)**	**$ (196,672)**
Net Change in Fund Balances	$ 370,379	$ 358,807	$ 301,164	$ 202,379
Fund Balances - Beginning of the Year	$ 658,417	$ 1,028,796	$ 1,387,603	$ 1,688,767
Fund Balances - End of the Year	**$ 1,028,796**	**$ 1,387,603**	**$ 1,688,767**	**$ 1,891,146**

Hotel/Motel Tax Special Revenue Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
Hotel/Motel Occupancy Tax	$ 765,984	$ 761,408	$ 737,974	$ 737,974
Subtotal	**$ 765,984**	**$ 761,408**	**$ 737,974**	**$ 737,974**
Fines and Penalties				
Late Payment Penalties	$ -	$ 301	$ 5,723	$ 5,723
Subtotal	**$ -**	**$ 301**	**$ 5,723**	**$ 5,723**
Interest Income				
Interest on Investments	$ 11,297	$ 47,573	$ 47,140	$ 35,355
Subtotal	**$ 11,297**	**$ 47,573**	**$ 47,140**	**$ 35,355**
Total Hotel/Motel Tax Fund Revenues	**$ 777,281**	**$ 809,281**	**$ 790,836**	**$ 779,051**
Other Financing Sources				
Operating Transfers	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (370,379)	$ (358,807)	$ (301,164)	$ (202,379)
Grand Total Hotel/Motel Tax Special Revenue Fund	**$ 406,902**	**$ 450,474**	**$ 489,672**	**$ 576,672**

Hotel/Motel Tax Special Revenue Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 765,984	$ 761,408	$ 737,974	$ 737,974
Fines and Penalties	-	301	5,723	5,723
Interest Income	11,297	47,573	47,140	35,355
Operating Transfers	-	-	-	-
Use of Cash Reserves	(370,379)	(358,807)	(301,164)	(202,379)
Total Available for Appropriation	**$ 406,904**	**$ 450,474**	**$ 489,672**	**$ 576,672**
Budget Expenditures				
Contractual Services	$ 213,765	$ 256,860	$ 293,000	$ 380,000
Subtotal	**$ 213,765**	**$ 256,860**	**$ 293,000**	**$ 380,000**
Operating Transfer to General Fund	$ 17,291	$ 17,769	$ 20,826	$ 20,826
Operating Transfer to Fieldhouse/Aquatics Fund	175,846	175,846	175,846	175,846
Operating Transfer to Capital Projects Fund	-	-	-	-
Operating Transfer to COPs Debt Service Fund	-	-	-	-
Subtotal	**$ 193,137**	**$ 193,615**	**$ 196,672**	**$ 196,672**
Total Budgeted Expenditures	**$ 406,902**	**$ 450,474**	**$ 489,672**	**$ 576,672**


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety Sales Tax
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety Sales Tax Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 4,638,747	$ 5,022,361	$ 5,166,412	$ 5,166,412
Interest Income	(97,658)	254,839	300,554	300,554
Other Revenue	46	-	-	-
Total Revenues	**$ 4,541,133**	**$ 5,277,198**	**$ 5,466,967**	**$ 5,466,967**
Expenditures				
General Government	$ 2,079,706	$ 2,079,144	$ 2,469,842	$ 3,387,262
Capital Outlay	814,449	86,393	596,743	600,000
Capital Projects	-	370,453	1,100,000	85,000
Debt Service	1,354,449	1,374,269	1,373,513	1,372,313
Total Expenditures	**$ 4,248,604**	**$ 3,910,257**	**$ 5,540,098**	**$ 5,444,574**
Excess of Revenues Over (Under) Expenditures	$ 292,529	$ 1,366,941	$ (73,131)	$ 22,393
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Net Change in Fund Balances	$ 292,529	$ 1,366,941	$ (73,131)	$ 22,393
Fund Balances - Beginning of the Year	$ 5,764,122	$ 6,056,651	$ 7,423,592	$ 7,350,461
Fund Balances - End of the Year	**$ 6,056,651**	**$ 7,423,592**	**$ 7,350,461**	**$ 7,372,853**

Public Safety Sales Tax Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
Public Safety Sales Tax	$ 4,638,747	$ 5,022,361	$ 5,166,412	$ 5,166,412
Subtotal	**$ 4,638,747**	**$ 5,022,361**	**$ 5,166,412**	**$ 5,166,412**
Interest Income				
Interest on Investments	$ (97,658)	$ 254,839	$ 300,554	$ 300,554
Subtotal	**$ (97,658)**	**$ 254,839**	**$ 300,554**	**$ 300,554**
Other Revenues				
Bond Proceeds	$ -	$ -	$ -	$ -
Miscellaneous Revenue	46	-	-	-
Subtotal	**$ 46**	**$ -**	**$ -**	**$ -**
Public Safety Sales Tax Fund Revenues	**$ 4,541,133**	**$ 5,277,198**	**$ 5,466,967**	**$ 5,466,967**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (292,529)	$ (1,366,941)	$ 73,131	$ (22,393)
Grand Total Public Safety Sales Tax Special Revenue Fund	**$ 4,248,604**	**$ 3,910,257**	**$ 5,540,098**	**$ 5,444,574**

Public Safety Sales Tax Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 4,638,747	$ 5,022,361	$ 5,166,412	$ 5,166,412
Interest Income	(97,658)	254,839	300,554	300,554
Other Financing Sources	-	-	-	-
Other Revenue	46	-	-	-
Use of Cash Reserves	(292,529)	(1,366,941)	73,131	(22,393)
Total Available for Appropriation	**$ 4,248,606**	**$ 3,910,257**	**$ 5,540,098**	**$ 5,444,574**
Budget Expenditures				
General Government	$ 2,079,706	$ 2,079,144	$ 2,469,842	$ 3,387,262
Capital Outlay	814,449	86,393	596,743	600,000
Capital Projects	-	370,453	1,100,000	85,000
Debt Service	1,354,449	1,374,269	1,373,513	1,372,313
Subtotal	**$ 4,248,604**	**$ 3,910,257**	**$ 5,540,098**	**$ 5,444,574**
Operating Transfers				
Operating Transfer to Capital Projects Fund	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 4,248,604**	**$ 3,910,257**	**$ 5,540,098**	**$ 5,444,574**


THE CITY OF BLUE SPRINGS
MISSOURI

Parks Sales Tax Fund
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Parks Sales Tax Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 5,110,895	$ 5,427,911	$ 5,446,456	$ 5,446,456
Interest Income	46,558	952,035	565,866	565,866
Other Revenue	40,000	35,546,018	-	-
Total Revenues	**$ 5,197,453**	**$ 41,925,963**	**$ 6,012,322**	**$ 6,012,322**
Expenditures				
Capital Improvements	$ 7,295,500	$ 1,942,496	$ 1,605,858	$ 5,220,000
Debt Service	-	2,322,129	2,212,404	2,210,194
Total Expenditures	**$ 7,295,500**	**$ 4,264,625**	**$ 3,818,262**	**$ 7,430,194**
Excess of Revenues Over (Under) Expenditures	$ (2,098,047)	$ 37,661,338	$ 2,194,060	$ (1,417,872)
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	$ (23,222,135)	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ (23,222,135)**	**$ -**	**$ -**
Net Change in Fund Balances	$ (2,098,047)	$ 14,439,203	$ 2,194,060	$ (1,417,872)
Fund Balances - Beginning of the Year	$ 4,221,031	$ 2,122,984	$ 16,562,188	$ 18,756,248
Fund Balances - End of the Year	**$ 2,122,984**	**$ 16,562,188**	**$ 18,756,248**	**$ 17,338,376**

Parks Sales Tax Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
Parks Sales Tax	$ 5,110,895	$ 5,427,911	$ 5,446,456	$ 5,446,456
Subtotal	**$ 5,110,895**	**$ 5,427,911**	**$ 5,446,456**	**$ 5,446,456**
Interest Income				
Interest on Investments	$ 46,558	$ 952,035	$ 565,866	$ 565,866
Subtotal	**$ 46,558**	**$ 952,035**	**$ 565,866**	**$ 565,866**
Other Revenues				
Bond Proceeds	$ -	$ 35,546,018	$ -	$ -
Miscellaneous Revenue	40,000	-	-	-
Subtotal	**$ 40,000**	**$ 35,546,018**	**$ -**	**$ -**
Parks Sales Tax Fund Revenues	**$ 5,197,453**	**$ 41,925,963**	**$ 6,012,322**	**$ 6,012,322**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ 2,098,047	$ (14,439,203)	$ (2,194,060)	$ 1,417,872
Grand Total Parks Sales Tax Special Revenue Fund	**$ 7,295,500**	**$ 27,486,760**	**$ 3,818,262**	**$ 7,430,194**

Parks Sales Tax Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 5,110,895	$ 5,427,911	$ 5,446,456	$ 5,446,456
Interest Income	46,558	952,035	565,866	565,866
Other Financing Sources	-	-	-	-
Other Revenue	40,000	35,546,018	-	-
Use of Cash Reserves	2,098,047	(14,439,203)	(2,194,060)	1,417,872
Total Available for Appropriation	**$ 7,295,501**	**$ 27,486,760**	**$ 3,818,262**	**$ 7,430,194**
Budget Expenditures				
Capital Improvements	$ 7,295,500	$ 1,942,496	$ 1,605,858	$ 5,220,000
Debt Service	-	2,322,129	2,212,404	2,210,194
Subtotal	**$ 7,295,500**	**$ 4,264,625**	**$ 3,818,262**	**$ 7,430,194**
Operating Transfers				
Operating Transfer to Golf Course	$ -	$ -	$ -	$ -
Operating Transfer to Fieldhouse/Aquatics	-	23,222,135	-	-
Subtotal	**$ -**	**$ 23,222,135**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 7,295,500**	**$ 27,486,760**	**$ 3,818,262**	**$ 7,430,194**


THE CITY OF BLUE SPRINGS
MISSOURI

General Obligation Bond
Debt Service Fund


THE CITY OF BLUE SPRINGS
MISSOURI

General Obligation Bond Debt Service Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 1,643,723	$ 1,789,294	$ 2,065,240	$ 2,065,240
Interest Income	47,295	135,664	118,365	118,365
Other Miscellaneous	-	-	-	-
Total Revenues	**$ 1,691,019**	**$ 1,924,958**	**$ 2,183,605**	**$ 2,183,605**
Expenditures				
Principal Retirement	$ 1,170,000	$ 1,225,000	$ 1,265,000	$ 1,335,000
Interest and Fixed Charges	538,081	494,454	448,473	397,648
Total Expenditures	**$ 1,708,081**	**$ 1,719,454**	**$ 1,713,473**	**$ 1,732,648**
Excess of Revenues Over (Under) Expenditures	$ (17,062)	$ 205,504	$ 470,132	$ 450,957
Other Financing Sources (Uses)				
Operating Transfers In	$ 500,000	$ 250,000	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 500,000**	**$ 250,000**	**$ -**	**$ -**
Net Change in Fund Balances	$ 482,938	$ 455,504	$ 470,132	$ 450,957
Fund Balances - Beginning of the Year	$ 1,740,230	$ 2,223,167	$ 2,678,670	$ 3,148,801
Fund Balances - End of the Year	**$ 2,223,167**	**$ 2,678,670**	**$ 3,148,801**	**$ 3,599,758**

General Obligation Bond Debt Service Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
Property Taxes	$ 1,619,854	$ 1,763,299	$ 2,033,135	$ 2,033,135
Railroad and Utility Taxes	23,869	25,995	32,105	32,105
PILOT	-	-	-	-
Subtotal	**$ 1,643,723**	**$ 1,789,294**	**$ 2,065,240**	**$ 2,065,240**
Interest Income				
Interest on Operating Funds	$ 35,244	$ 124,378	$ 106,673	$ 106,673
Interest on Investments	-	-	-	-
Intergovernmental Agency Interest	12,050	11,286	11,692	11,692
Interest Subsidy-2009B Build America Bonds	-	-	-	-
Subtotal	**$ 47,295**	**$ 135,664**	**$ 118,365**	**$ 118,365**
Other Miscellaneous Revenue				
Bond Proceeds	$ -	$ -	$ -	$ -
Miscellaneous Revenue	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total G.O. Bond Fund Revenues	**$ 1,691,018**	**$ 1,924,958**	**$ 2,183,605**	**$ 2,183,605**
Other Financing Sources				
Operating Transfer from Capital Projects Fund	$ 500,000	$ 250,000	$ -	$ -
Subtotal	**$ 500,000**	**$ 250,000**	**$ -**	**$ -**
Use of Cash Reserves	$ (482,937)	$ (455,504)	$ (470,132)	$ (450,957)
Grand Total General Obligation Bond Debt Service Fund	**$ 1,708,081**	**$ 1,719,454**	**$ 1,713,473**	**$ 1,732,648**

General Obligation Bond Debt Service Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 1,643,723	$ 1,789,294	$ 2,065,240	$ 2,065,240
Interest Income	47,295	135,664	118,365	118,365
Other Financing Sources	500,000	250,000	-	-
Use of Cash Reserves	(482,937)	(455,504)	(470,132)	(450,957)
Total Available for Appropriation	**$ 1,708,081**	**$ 1,719,454**	**$ 1,713,473**	**$ 1,732,648**
Budget Expenditures				
Serial Bond Maturities	$ 1,170,000	$ 1,225,000	$ 1,265,000	$ 1,335,000
Interest Expense	510,070	464,617	415,668	364,843
Fiscal Agent Fees	28,011	29,838	32,805	32,805
Total Budgeted Expenditures	**$ 1,708,081**	**$ 1,719,454**	**$ 1,713,473**	**$ 1,732,648**


THE CITY OF BLUE SPRINGS
MISSOURI

Capital Projects Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 4,719,697	$ 5,035,529	$ 5,090,436	$ 5,090,436
Other Government Sources	824,757	32,339	23,341	-
Charges for Services	-	-	-	-
Interest Income	(18,703)	168,977	253,886	113,500
Other	314,395	182,095	-	-
Total Revenue	**$ 5,840,146**	**$ 5,418,939**	**$ 5,367,663**	**$ 5,203,936**
Expenditures				
Capital Projects	$ 8,102,000	$ 4,247,141	$ 9,288,630	$ 5,768,650
Total Expenditures	**$ 8,102,000**	**$ 4,247,141**	**$ 9,288,630**	**$ 5,768,650**
Excess of Revenues Over (Under) Expenditures	$ (2,261,854)	$ 1,171,798	$ (3,920,967)	$ (564,714)
Other Financing Sources (Uses)				
Operating Transfers In	$ 4,595,481	$ 1,532,208	$ 4,226,530	$ 453,354
Operating Transfers Out	(845,481)	(632,208)	-	-
Total Other Financing Sources (Uses)	**$ 3,750,000**	**$ 900,000**	**$ 4,226,530**	**$ 453,354**
Net Change in Fund Balances	$ 1,488,146	$ 2,071,798	$ 305,563	$ (111,360)
Fund Balances - Beginning of the Year	$ 884,709	$ 2,372,855	$ 4,444,652	$ 4,750,216
Fund Balances - End of the Year	**$ 2,372,855**	**$ 4,444,652**	**$ 4,750,216**	**$ 4,638,856**

Capital Projects Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
Sales Tax	$ 4,719,697	$ 5,035,529	$ 5,090,436	$ 5,090,436
Other Taxes	-	-	-	-
Subtotal	**$ 4,719,697**	**$ 5,035,529**	**$ 5,090,436**	**$ 5,090,436**
Other Government Sources				
Federal Grants	$ 795,605	$ -	$ -	$ -
State Grants	-	-	-	-
Reimbursement from Other Governments	29,152	32,339	23,341	-
Subtotal	**$ 824,757**	**$ 32,339**	**$ 23,341**	**$ -**
Charges for Services				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Investments	$ (40,220)	$ 130,923	$ 122,529	$ 75,000
Interest on Operating Account	21,517	38,054	131,358	38,500
Subtotal	**$ (18,703)**	**$ 168,977**	$ 253,886	$ 113,500
Other Miscellaneous				
Miscellaneous Revenue	$ 314,395	$ 182,095	$ -	$ -
Subtotal	**$ 314,395**	**$ 182,095**	**$ -**	$ -
Total Capital Projects Fund Revenues	**$ 5,840,146**	**$ 5,418,940**	**$ 5,367,663**	**$ 5,203,936**
Other Financing Sources				
Operating Transfer from General Fund	$ 4,595,481	$ 1,532,208	$ 4,226,530	$ 453,354
Operating Transfer from Hotel/Motel Fund	-	-	-	-
Operating Transfer from Public Safety Sales Tax Fund	-	-	-	-
Operating Transfer from Sewer Fund	-	-	-	-
Operating Transfer from Water Fund	-	-	-	-
Subtotal	**$ 4,595,481**	**$ 1,532,208**	**$ 4,226,530**	**$ 453,354**
Use of Cash Reserves	$ (1,488,146)	$ (2,071,798)	$ (305,563)	$ 111,360
Grand Total Capital Projects Fund	**$ 8,947,481**	**$ 4,879,350**	**$ 9,288,630**	**$ 5,768,650**

Capital Projects Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 4,719,697	$ 5,035,529	$ 5,090,436	$ 5,090,436
Other Government Sources	824,757	32,339	23,341	-
Charges for Services	-	-	-	-
Interest Income	(18,703)	168,977	253,886	113,500
Other Miscellaneous	314,395	182,095	-	-
Operating Transfers	4,595,481	1,532,208	4,226,530	453,354
Use of Cash Reserves	(1,488,146)	(2,071,798)	(305,563)	111,360
Total Available for Appropriation	**$ 8,947,481**	**$ 4,879,350**	**$ 9,288,630**	**$ 5,768,650**
Budgeted Expenditures				
Land/Buildings	$ 322,147	$ 243,680	$ -	$ -
Streets and Highways	7,073,524	3,846,269	9,038,630	5,768,650
Other Capital Improvements	706,331	157,191	250,000	-
Subtotal	**$ 8,102,000**	**$ 4,247,141**	**$ 9,288,630**	**$ 5,768,650**
Operating Transfers				
Transfer to Debt Service Funds	$ 500,000	$ 250,000	$ -	$ -
Transfer to Fieldhouse/Aquatics Fund	-	-	-	-
Transfer to General Fund	345,481	382,208	-	-
Transfer to Public Safety Sales Tax Fund	-	-	-	-
Subtotal	**$ 845,481**	**$ 632,208**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 8,947,481**	**$ 4,879,350**	**$ 9,288,630**	**$ 5,768,650**


THE CITY OF BLUE SPRINGS
MISSOURI

T.I.F Capital Projects Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Tax Increment Finance Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Taxes	$ 7,144,472	$ 6,916,504	$ 6,752,693	$ 6,701,147
Interest Income	17,166	229,798	245,797	235,827
Other Income	90	-	-	-
Total Revenue	**$ 7,161,727**	**$ 7,146,304**	**$ 6,998,490**	**$ 6,936,973**
Expenditures				
Capital Outlay	$ 8,349,392	$ 6,477,805	$ 7,285,357	$ 6,905,602
Total Expenditures	**$ 8,349,392**	**$ 6,477,805**	**$ 7,285,357**	**$ 6,905,602**
Excess of Revenues Over (Under) Expenditures	$ (1,187,665)	$ 668,499	$ (286,867)	$ 31,372
Other Financing Sources (Uses)				
Operating Transfers In	$ 649,963	$ 205,905	$ 1,901	$ -
Operating Transfers Out	(678,212)	(234,944)	(33,387)	(30,129)
Total Other Financing Sources (Uses)	**$ (28,250)**	**$ (29,040)**	**$ (31,486)**	**$ (30,129)**
Net Change in Fund Balances	$ (1,215,915)	$ 639,460	$ (318,354)	$ 1,243
Fund Balances - Beginning of the Year	$ 8,152,361	$ 6,936,446	$ 7,575,906	$ 7,257,551
Fund Balances - End of the Year	**$ 6,936,446**	**$ 7,575,906**	**$ 7,257,551**	**$ 7,258,795**

Tax Increment Finance Capital Projects Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes				
PILOTS	$ 2,366,781	$ 2,364,345	$ 2,232,647	$ 2,223,674
Economic Activity Taxes	4,777,692	4,552,159	4,520,045	4,477,473
Subtotal	**$ 7,144,472**	**$ 6,916,504**	**$ 6,752,693**	**$ 6,701,147**
Interest Income				
Interest on Investments	$ 17,166	$ 229,798	$ 245,797	$ 235,827
Subtotal	**$ 17,166**	**$ 229,798**	**$ 245,797**	**$ 235,827**
Charges for Services	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Other Revenues				
Miscellaneous Income	$ -	$ -	$ -	$ -
Bond Proceeds	50	-	-	-
Other Financing Sources - Refunding 2015	40	-	-	-
Subtotal	**$ 90**	**$ -**	**$ -**	**$ -**
Total TIF Capital Project Fund Revenues	**$ 7,161,727**	**$ 7,146,305**	**$ 6,998,490**	**$ 6,936,973**
Other Financing Sources	$ 649,963	$ 205,905	$ 1,901	$ -
Subtotal	**$ 649,963**	**$ 205,905**	**$ 1,901**	**$ -**
Use of Cash Reserves	$ 1,215,915	$ (639,460)	$ 318,354	$ (1,243)
Grand Total Capital Projects Fund	**$ 9,027,605**	**$ 6,712,749**	**$ 7,318,744**	**$ 6,935,731**

Tax Increment Finance Capital Projects Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Taxes	$ 7,144,472	$ 6,916,504	$ 6,752,693	$ 6,701,147
Interest Income	17,166	229,798	245,797	235,827
Other Income	90	-	-	-
Other Financing Sources	649,963	205,905	1,901	-
Use of Cash Reserves	1,215,915	(639,460)	318,354	(1,243)
Total Available for Appropriation	**$ 9,027,605**	**$ 6,712,749**	**$ 7,318,744**	**$ 6,935,731**
Budgeted Expenditures				
Adams Farm	$ 6,192,695	$ 5,140,384	$ 5,304,914	$ 5,304,914
Copperleaf Village	83,395	130,986	60,353	-
Highway 7 & 40 Project A	610,492	62,469	27,588	-
Highway 7 & 40 Project B	30,162	15,290	(0)	(0)
Highway 7 & 40 Project C	33,535	33,595	-	-
White Oak	1,086,468	886,027	1,073,804	1,073,804
White Oak A	135,404	28,775	608,464	326,042
Woods Chapel	177,240	180,277	210,234	200,843
Subtotal	**$ 8,349,392**	**$ 6,477,805**	**$ 7,285,357**	**$ 6,905,602**
Operating Transfers				
Transfer to General Fund	$ 28,249	$ 29,039	$ 31,486	$ 30,129
Transfer to Capital Projects Fund	649,963	205,905	1,901	-
Subtotal	**$ 678,212**	**$ 234,944**	**$ 33,387**	**$ 30,129**
Total Budgeted Expenditures	**$ 9,027,605**	**$ 6,712,749**	**$ 7,318,744**	**$ 6,935,731**


THE CITY OF BLUE SPRINGS
MISSOURI

Fieldhouse / Aquatics Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Fieldhouse/Aquatics Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Revenues				
Charges for Services	$ 993,053	$ 1,072,220	$ 1,773,185	$ 2,631,950
Intergovernmental	$ 504,440	$ -	$ -	$ 178
Interest Income	15,602	74,166	25,239	25,239
Sales and Rentals	23,461	19,434	20,235	50,700
Other Miscellaneous	4,764	5,633	12,642	10,154
Total Revenues	**$ 1,541,319**	**$ 1,171,453**	**$ 1,831,301**	**$ 2,718,221**
Expenditures				
Personal Services	$ 526,533	$ 608,165	$ 1,619,845	$ 1,569,759
Materials and Supplies	67,449	83,138	213,546	235,899
Contracted Services	97,591	117,807	254,466	506,031
Utilities	115,315	112,784	234,000	381,600
Capital Outlay	-	-	-	-
Debt Service	25,846	25,846	-	-
Capital Expenditures	-	25,311,982	190,000	-
Total Expenditures	**$ 832,733**	**$ 26,259,722**	**$ 2,511,857**	**$ 2,693,289**
Excess of Revenues Over (Under) Expenditures	$ 708,586	$ (25,088,270)	$ (680,556)	$ 24,932
Other Financing Sources (Uses)				
Operating Transfers In	$ 176,712	$ 23,398,521	$ 175,846	$ 175,846
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 176,712**	**$ 23,398,521**	**$ 175,846**	**$ 175,846**
Net Change in Fund Balances	885,298	(1,689,749)	(504,710)	200,778
Fund Balances - Beginning of the Year	(1,391,810)	(506,512)	(2,196,261)	(2,700,971)
Fund Balances - End of the Year	**$ (506,512)**	**$ (2,196,261)**	**$ (2,700,971)**	**$ (2,500,194)**

Fieldhouse/Aquatics Fund
Revenue Summary

Revenues		Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services					
Adult Leagues		$ 15,444	$ 14,232	$ 15,310	$ 27,400
Youth Leagues		52,765	51,086	48,234	73,212
Fitness Programs		-	38,268	38,549	47,368
Swim Lessons/Aquatic Instructional		-	-	10,850	179,700
Special Events		3,210	3,540	9,460	3,850
Aquatics Programming		-	-	-	10,975
Facility Rentals		58,819	55,387	48,558	64,250
Concessions		2,710	2,847	58,162	75,650
Aquatic Rentals		-	-	4,665	30,500
Party Rentals		-	-	15,650	50,000
Group Admissions		-	-	24,322	44,700
Facility Memberships		860,105	906,860	1,499,426	2,024,345
	Subtotal	**$ 993,053**	**$ 1,072,220**	**$ 1,773,185**	**$ 2,631,950**
Fines and Forfeits		$ -	$ -	$ -	$ -
	Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Other Government Sources		$ 504,440	$ -	$ -	$ 178
	Subtotal	**$ 504,440**	**$ -**	**$ -**	**$ 178**
Interest Income		$ 15,602	$ 74,166	$ 25,239	$ 25,239
	Subtotal	**$ 15,602**	**$ 74,166**	**$ 25,239**	**$ 25,239**
Sales and Rentals					
Sale of Property		$ 4,786	$ 759	$ 1,560	$ 1,560
Fieldhouse Lease		18,675	18,675	18,675	49,140
Concession Lease Revenue		-	-	-	-
	Subtotal	**$ 23,461**	**$ 19,434**	**$ 20,235**	**$ 50,700**
Other Revenues					
Donations-Fieldhouse		-	5,000	-	-
Sponsorships		5,000	600	12,488	10,000
Miscellaneous Revenue		(236)	33	154	154
	Subtotal	**$ 4,764**	**$ 5,633**	**$ 12,642**	**$ 10,154**
Total Fieldhouse/Aquatics Fund Revenue		**$ 1,541,319**	**$ 1,171,453**	**$ 1,831,301**	**$ 2,718,221**
Other Financing Sources					
From General Fund		$ 866	$ 540	$ -	$ -
From Parks Sales Tax Fund		-	23,222,135	-	-
From Hotel/Motel Tax Fund		175,846	175,846	175,846	175,846
	Subtotal	**$ 176,712**	**$ 23,398,521**	**$ 175,846**	**$ 175,846**
Use of Cash Reserves		$ (885,298)	$ 1,689,749	$ 504,710	$ (200,778)
Grand Total Fieldhouse/Aquatics Revenue Fund		**$ 832,733**	**$ 26,259,722**	**$ 2,511,857**	**$ 2,693,289**

Fieldhouse/Aquatics Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Charges for Services	$ 993,053	$ 1,072,220	$ 1,773,185	$ 2,631,950
Fines and Forfeits	-	-	-	-
Intergovernmental	504,440	-	-	178
Interest Income	15,602	74,166	25,239	25,239
Sales and Rentals	23,461	19,434	20,235	50,700
Other Miscellaneous	4,764	5,633	12,642	10,154
Operating Transfers	176,712	23,398,521	175,846	175,846
Use of Cash Reserves	(885,298)	1,689,749	504,710	(200,778)
Total Available for Appropriation	**$ 832,733**	**$ 26,259,722**	**$ 2,511,857**	**$ 2,693,289**
				$ -
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 526,533	$ 608,165	$ 1,619,845	$ 1,569,759
Materials and Supplies	67,449	83,138	213,546	235,899
Contracted Services	97,591	117,807	254,466	506,031
Utilities	115,315	112,784	234,000	381,600
Total Operating	**$ 806,887**	**$ 921,894**	**$ 2,321,857**	**$ 2,693,289**
Capital Improvements				
Capital Outlay	$ -	$ -	$ -	$ -
Capital Improvements	-	25,311,982	190,000	-
Debt Service	25,846	25,846	-	-
Total Capital	**$ 25,846**	**$ 25,337,828**	**$ 190,000**	**$ -**
Subtotal	**$ 832,733**	**$ 26,259,722**	**$ 2,511,857**	**$ 2,693,289**
Operating Transfers				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 832,733**	**$ 26,259,722**	**$ 2,511,857**	**$ 2,693,289**


THE CITY OF BLUE SPRINGS
MISSOURI

Golf Course Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Golf Course Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Operating Revenues				
Charges for Services	$ 2,322,348	$ 2,454,696	$ 2,443,222	$ 2,317,792
Interest Income	5,087	14,282	16,869	16,869
Intergovernmental	-	-	-	-
Miscellaneous	10,935	4,790	-	-
Total Operating Revenues	**$ 2,338,369**	**$ 2,473,768**	**$ 2,460,090**	**$ 2,334,660**
Expenditures				
Contractual Services	1,865,874	2,131,193	1,912,720	2,043,410
Debt Service	332,023	337,490	338,650	341,250
Capital Outlay	142,591	-	42,000	-
Capital Expenditures	-	39,704	-	-
Total Operating Expenditures	**$ 2,340,488**	**$ 2,508,387**	**$ 2,293,370**	**$ 2,384,660**
Excess of Revenues Over (Under) Expenditures	$ (2,119)	$ (34,620)	$ 166,720	$ (50,000)
Other Financing Sources (Uses)				
Operating Transfers In	$ 79,730	$ -	$ 50,000	$ 50,000
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 79,730**	**$ -**	**$ 50,000**	**$ 50,000**
Net Change in Fund Balances	$ 77,611	$ (34,620)	$ 216,720	$ (0)
Fund Balances - Beginning of the Year	$ 328,149	$ 405,760	$ 371,140	$ 587,861
Fund Balances - End of the Year	**$ 405,760**	**$ 371,140**	**$ 587,861**	**$ 587,861**
Less Restricted Net Assets	$ (233,974)	$ (233,974)	$ (233,974)	$ (233,974)
Fund Balances - End of the Year	**$ 171,786**	**$ 137,166**	**$ 353,887**	**$ 353,887**

Golf Course Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services				
Green Fees	$ 978,574	$ 987,511	$ 994,643	$ 942,922
Pro Shop Revenue	377,338	411,493	418,976	406,190
Range Revenue	155,104	188,755	170,383	167,827
Cart Rental Fees	334,231	347,079	336,132	320,621
Prepared Food Revenue	477,100	519,859	523,089	480,232
Subtotal	**$ 2,322,348**	**$ 2,454,696**	**$ 2,443,222**	**$ 2,317,792**
Other Government Sources				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income	$ 5,087	$ 14,282	$ 16,869	$ 16,869
Subtotal	**$ 5,087**	**$ 14,282**	**$ 16,869**	**$ 16,869**
Miscellaneous	$ 10,935	$ 4,790	$ -	$ -
Subtotal	**$ 10,935**	**$ 4,790**	**$ -**	**$ -**
Total Golf Course Fund Revenue	**$ 2,338,369**	**$ 2,473,768**	**$ 2,460,090**	**$ 2,334,660**
Other Financing Sources				
Operating Transfer from General Fund	$ 79,730	$ -	$ 50,000	$ 50,000
Operating Transfer from Capital Projects Fund	-	-	-	-
Operating Transfer from Parks Sales Tax Fund	-	-	-	-
Subtotal	**$ 79,730**	**$ -**	**$ 50,000**	**$ 50,000**
Use of Cash Reserves	$ (77,611)	$ 34,620	$ (216,720)	$ 0
Grand Total Golf Course Fund Revenue	**$ 2,340,489**	**$ 2,508,387**	**$ 2,293,370**	**$ 2,384,660**

Golf Course Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Charges for Services	$ 2,322,348	$ 2,454,696	$ 2,443,222	$ 2,317,792
Interest Income	5,087	14,282	16,869	16,869
Miscellaneous	10,935	4,790	-	-
Operating Transfers	79,730	-	50,000	50,000
Use of Cash Reserves	(77,611)	34,620	(216,720)	0
Total Available for Appropriation	**$ 2,340,489**	**$ 2,508,387**	**$ 2,293,370**	**$ 2,384,660**
Budgeted Expenditures				
Contracted Services	$ 1,865,874	$ 2,131,193	$ 1,912,720	$ 2,043,410
Capital Outlay	142,591	-	42,000	-
Debt Service	332,023	337,490	338,650	341,250
Capital Improvements	-	39,704	-	-
Total Operating	**$ 2,340,488**	**$ 2,508,387**	**$ 2,293,370**	**$ 2,384,660**
Operating Transfers				
Transfer to General Fund	$ -	$ -	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 2,340,488**	**$ 2,508,387**	**$ 2,293,370**	**$ 2,384,660**


THE CITY OF BLUE SPRINGS
MISSOURI

Water Utility Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Water Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Operating Revenues				
Charges for Services	$ 11,785,288	$ 11,920,397	$ 11,453,788	$ 11,453,788
Fines and Forfeits	250,155	264,809	232,391	232,391
Intergovernmental	-	-	-	-
Interest Income	(201,798)	592,281	578,320	578,320
Sales and Rentals	73,053	75,752	71,072	71,072
Other Miscellaneous	3,151	18,223	(3,293)	-
Total Operating Revenues	**$ 11,909,849**	**$ 12,871,461**	**$ 12,332,278**	**$ 12,335,571**
Operating Expenditures				
Personal Services	$ 1,249,354	$ 1,120,224	$ 1,375,084	$ 1,318,769
Materials and Supplies	327,781	405,217	329,818	408,479
Purchased Water and Sewer Services	4,167,733	4,295,298	4,422,078	4,422,078
Contracted Services	944,201	1,529,433	1,377,061	1,797,400
Utilities	42,890	48,637	57,000	57,400
Debt Service	2,441,448	2,653,059	2,600,000	2,600,000
Capital Expenditures	556,118	489,957	1,902,731	2,870,857
Total Operating Expenditures	**$ 9,729,525**	**$ 10,541,824**	**$ 12,063,772**	**$ 13,474,983**
Excess of Revenues Over (Under) Expenditures	$ 2,180,325	$ 2,329,637	$ 268,505	$ (1,139,412)
Other Financing Sources (Uses)				
Operating Transfers In	$ 339,745	$ 357,552	$ 414,521	$ 475,291
Operating Transfers Out	(1,166,964)	(1,184,923)	(1,209,725)	(1,305,125)
Total Other Financing Sources (Uses)	**$ (827,219)**	**$ (827,371)**	**$ (795,204)**	**$ (829,833)**
Net Change in Fund Balances	$ 1,353,105	$ 1,502,267	$ (526,699)	$ (1,969,246)
Fund Balances - Beginning of the Year	$ 15,344,002	$ 16,697,107	$ 18,199,374	$ 17,672,675
Fund Balances - End of the Year	**$ 16,697,107**	**$ 18,199,374**	**$ 17,672,675**	**$ 15,703,429**
Less Restricted Net Assets	$ -	$ -	$ -	$ -
Fund Balances - End of the Year	**$ 16,697,107**	**$ 18,199,374**	**$ 17,672,675**	**$ 15,703,429**

Water Utility Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services				
Water Services	$ 11,390,492	$ 11,717,130	$ 11,259,088	$ 11,259,088
Connections and Service Fees	387,311	197,438	187,980	187,980
Hydrant Meter Usage Fees	4,100	2,675	4,653	4,653
Hydrant Meter Inspection Fees	1,600	900	1,203	1,203
Department of Natural Resources Fees	1,786	2,254	864	864
Subtotal	**$ 11,785,288**	**$ 11,920,397**	**$ 11,453,788**	**$ 11,453,788**
Fines and Forfeits				
Fines and Penalties	$ 250,155	$ 264,809	$ 232,391	$ 232,391
Subtotal	**$ 250,155**	**$ 264,809**	**$ 232,391**	**$ 232,391**
Other Government Sources	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Investments	$ (201,798)	$ 592,281	$ 578,320	$ 578,320
Subtotal	**$ (201,798)**	**$ 592,281**	**$ 578,320**	**$ 578,320**
Sales and Rentals				
Sale of City Property	$ 64,050	$ 66,749	$ 62,069	$ 62,069
Lease Revenue	9,003	9,003	$ 9,003	$ 9,003
Subtotal	**$ 73,053**	**$ 75,752**	**$ 71,072**	**$ 71,072**
Other Revenues				
Miscellaneous Income	$ 3,151	$ 18,223	$ (3,293)	$ -
Subtotal	**$ 3,151**	**$ 18,223**	**$ (3,293)**	**$ -**
Total Water Utility Fund Revenue	**$ 11,909,849**	**$ 12,871,461**	**$ 12,332,278**	**$ 12,335,571**
Operating Transfers from Sewer Fund	$ 339,745	$ 357,552	$ 414,521	$ 475,291
Use of Cash Reserves	$ (1,353,105)	$ (1,502,267)	$ 526,699	$ 1,969,246
Grand Total Water Utility Fund Revenue	**$ 10,896,488**	**$ 11,726,747**	**$ 13,273,497**	**$ 14,780,108**

Water Utility Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Charges for Services	$ 11,785,288	$ 11,920,397	$ 11,453,788	$ 11,453,788
Fines and Forfeits	250,155	264,809	232,391	232,391
Other Government Sources	-	-	-	-
Interest Income	(201,798)	592,281	578,320	578,320
Sales and Rentals	73,053	75,752	71,072	71,072
Other Miscellaneous	3,151	18,223	(3,293)	-
Operating Transfers	339,745	357,552	414,521	475,291
Use of Cash Reserves	(1,353,105)	(1,502,267)	526,699	1,969,246
Total Available for Appropriation	**$ 10,896,488**	**$ 11,726,747**	**$ 13,273,497**	**$ 14,780,108**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 1,249,354	$ 1,120,224	$ 1,375,084	$ 1,318,769
Materials and Supplies	327,781	405,217	$ 329,818	$ 408,479
Purchase of Water Services	4,167,733	4,295,298	$ 4,422,078	$ 4,422,078
Contracted Services	944,201	1,529,433	$ 1,377,061	$ 1,797,400
Utilities	42,890	48,637	$ 57,000	$ 57,400
Total Operating	**$ 6,731,959**	**$ 7,398,808**	**$ 7,561,041**	**$ 8,004,126**
Debt Service				
Revenue Bond Debt	$ 2,441,448	$ 2,653,059	$ 2,600,000	$ 2,600,000
Total Debt Service	**$ 2,441,448**	**$ 2,653,059**	**$ 2,600,000**	**$ 2,600,000**
Capital Improvements				
Capital Outlay	$ 125,198	$ 246,695	$ 253,000	$ 279,100
Capital Improvements	430,920	243,262	$ 1,649,731	$ 2,591,757
Total Capital	**$ 556,118**	**$ 489,957**	**$ 1,902,731**	**$ 2,870,857**
Subtotal	**$ 9,729,525**	**$ 10,541,824**	**$ 12,063,772**	**$ 13,474,983**
Operating Transfers				
Transfer to General Fund	$ 1,166,964	$ 1,184,923	$ 1,209,725	$ 1,305,125
Transfer to Capital Projects Fund	-	-	-	-
Subtotal	**$ 1,166,964**	**$ 1,184,923**	**$ 1,209,725**	**$ 1,305,125**
Total Budgeted Expenditures	**$ 10,896,488**	**$ 11,726,747**	**$ 13,273,497**	**$ 14,780,108**


THE CITY OF BLUE SPRINGS
MISSOURI

Sewer Utility Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Sewer Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Operating Revenues				
Charges for Services	$ 10,058,703	$ 10,551,218	$ 11,370,677	$ 11,370,677
Interest Income	331,455	969,962	864,757	864,757
Intergovernmental	122,870	108,223	650,258	758,713
Fines and Forfeits	220,938	243,490	228,327	228,327
Sales and Rentals	-	2,954	500	500
Other Miscellaneous	3,880	115,155	47,551	47,551
Total Operating Revenues	**$ 10,737,847**	**$ 11,991,001**	**$ 13,162,070**	**$ 13,270,525**
Operating Expenditures				
Personal Services	$ 1,085,767	$ 1,082,602	$ 1,085,552	$ 1,176,482
Materials and Supplies	493,992	226,049	474,945	487,534
Purchased Water and Sewer Services	2,453,956	2,571,820	2,453,955	2,720,744
Contracted Services	832,745	999,937	1,262,731	1,383,450
Utilities	416,820	436,796	454,275	485,245
Debt Service	491,611	457,249	2,845,309	2,847,309
Capital Expenditures	2,319,734	1,157,320	2,628,800	7,500,573
Total Operating Expenditures	**$ 8,094,625**	**$ 6,931,774**	**$ 11,205,567**	**$ 16,601,337**
Excess of Revenues Over (Under) Expenditures	$ 2,643,222	$ 5,059,228	$ 1,956,503	$ (3,330,812)
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(1,189,041)	(1,277,713)	(1,352,191)	(1,477,313)
Total Other Financing Sources (Uses)	$ (1,189,041)	$ (1,277,713)	$ (1,352,191)	$ (1,477,313)
Net Change in Fund Balances	$ 1,454,181	$ 3,781,514	$ 604,312	$ (4,808,125)
Fund Balances - Beginning of the Year	$ 14,773,829	$ 16,228,010	$ 20,009,524	$ 20,613,836
Fund Balances - End of the Year	**$ 16,228,010**	**$ 20,009,524**	**$ 20,613,836**	**$ 15,805,711**
Less Restricted Net Assets	$ -	$ -	$ -	$ -
Fund Balances - End of the Year	**$ 16,228,010**	**$ 20,009,524**	**$ 20,613,836**	**$ 15,805,711**

Sewer Utility Fund
Revenue Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services				
Landfill Construction Fee	$ 28,035	$ 17,216	$ 16,355	$ 16,355
Special Assessment Revenue - 2009	-	-	-	-
Sewer Services	9,484,901	10,283,745	10,652,760	10,652,760
Connections and Service Fees	545,767	250,257	701,562	701,562
Subtotal	**$ 10,058,703**	**$ 10,551,218**	**$ 11,370,677**	**$ 11,370,677**
Other Government Sources				
Reimbursements from Other Governments	$ 122,870	$ 108,223	$ 650,258	$ 758,713
Subtotal	**$ 122,870**	**$ 108,223**	**$ 650,258**	**$ 758,713**
Fines and Forfeits				
Fines and Penalties	$ 220,938	$ 243,490	$ 228,327	$ 228,327
Subtotal	**$ 220,938**	**$ 243,490**	**$ 228,327**	**$ 228,327**
Interest Income	$ 331,455	$ 969,962	$ 864,757	$ 864,757
Subtotal	**$ 331,455**	**$ 969,962**	**$ 864,757**	**$ 864,757**
Sales and Rentals				
Sale of City Property	$ -	$ 2,954	$ 500	$ 500
Subtotal	**$ -**	**$ 2,954**	**$ 500**	**$ 500**
Other Revenues				
Miscellaneous Income	$ 3,260	$ 115,155	$ 47,551	$ 47,551
Donations	620	-	-	-
Subtotal	**$ 3,880**	**$ 115,155**	**$ 47,551**	**$ 47,551**
Total Sewer Utility Fund Revenue	**$ 10,737,847**	**$ 11,991,001**	**$ 13,162,070**	**$ 13,270,525**
Use of Cash Reserves	$ (1,454,181)	$ (3,781,514)	$ (604,312)	$ 4,808,125
Grand Total Sewer Utility Fund Revenue	**$ 9,283,666**	**$ 8,209,487**	**$ 12,557,758**	**$ 18,078,650**

Sewer Utility Fund
Budget Summary

	Actual FY 2021-22	Actual FY 2022-23	Estimated FY 2023-24	Budgeted FY 2024-25
Amounts Available for Appropriation				
Charges for Services	$ 10,058,703	$ 10,551,218	$ 11,370,677	$ 11,370,677
Fines and Forfeits	220,938	243,490	228,327	228,327
Interest Income	331,455	969,962	864,757	864,757
Other Government Sources	122,870	108,223	650,258	758,713
Sales and Rentals	-	2,954	500	500
Other Miscellaneous	3,880	115,155	47,551	47,551
Use of Cash Reserves	(1,454,181)	(3,781,514)	(604,312)	4,808,125
Total Available for Appropriation	**$ 9,283,666**	**$ 8,209,487**	**$ 12,557,758**	**$ 18,078,650**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 1,085,767	$ 1,082,602	$ 1,085,552	$ 1,176,482
Materials and Supplies	493,992	226,049	474,945	487,534
Purchase of Sewer Services	2,453,956	2,571,820	2,453,955	2,720,744
Contracted Services	832,745	999,937	1,262,731	1,383,450
Utilities	416,820	436,796	454,275	485,245
Total Operating	**$ 5,283,280**	**$ 5,317,205**	**$ 5,731,458**	**$ 6,253,455**
Debt Service				
Lease-Purchase Agreements	$ 491,611	$ 457,249	$ 2,845,309	$ 2,847,309
Total Debt Service	**$ 491,611**	**$ 457,249**	**$ 2,845,309**	**$ 2,847,309**
Capital Improvements				
Capital Outlay	$ 172,011	$ 184,527	$ 270,000	$ 212,600
Capital Improvements	2,147,723	972,793	2,358,800	7,287,973
Total Capital	**$ 2,319,734**	**$ 1,157,320**	**$ 2,628,800**	**$ 7,500,573**
Subtotal	**$ 8,094,625**	**$ 6,931,774**	**$ 11,205,567**	**$ 16,601,337**
Operating Transfers				
Transfer to Capital Projects Fund	$ -	$ -	$ -	$ -
Transfer to Water Fund	339,745	357,552	414,521	475,291
Transfer to General Fund	849,296	920,161	937,670	1,002,022
Subtotal	**$ 1,189,041**	**$ 1,277,713**	**$ 1,352,191**	**$ 1,477,313**
Total Budgeted Expenditures	**$ 9,283,666**	**$ 8,209,487**	**$ 12,557,758**	**$ 18,078,650**


THE CITY OF BLUE SPRINGS
MISSOURI

Summary of Operating Expenditures


THE CITY OF BLUE SPRINGS
MISSOURI

Summary of Operating Expenditures (Excluding Capital Outlay)

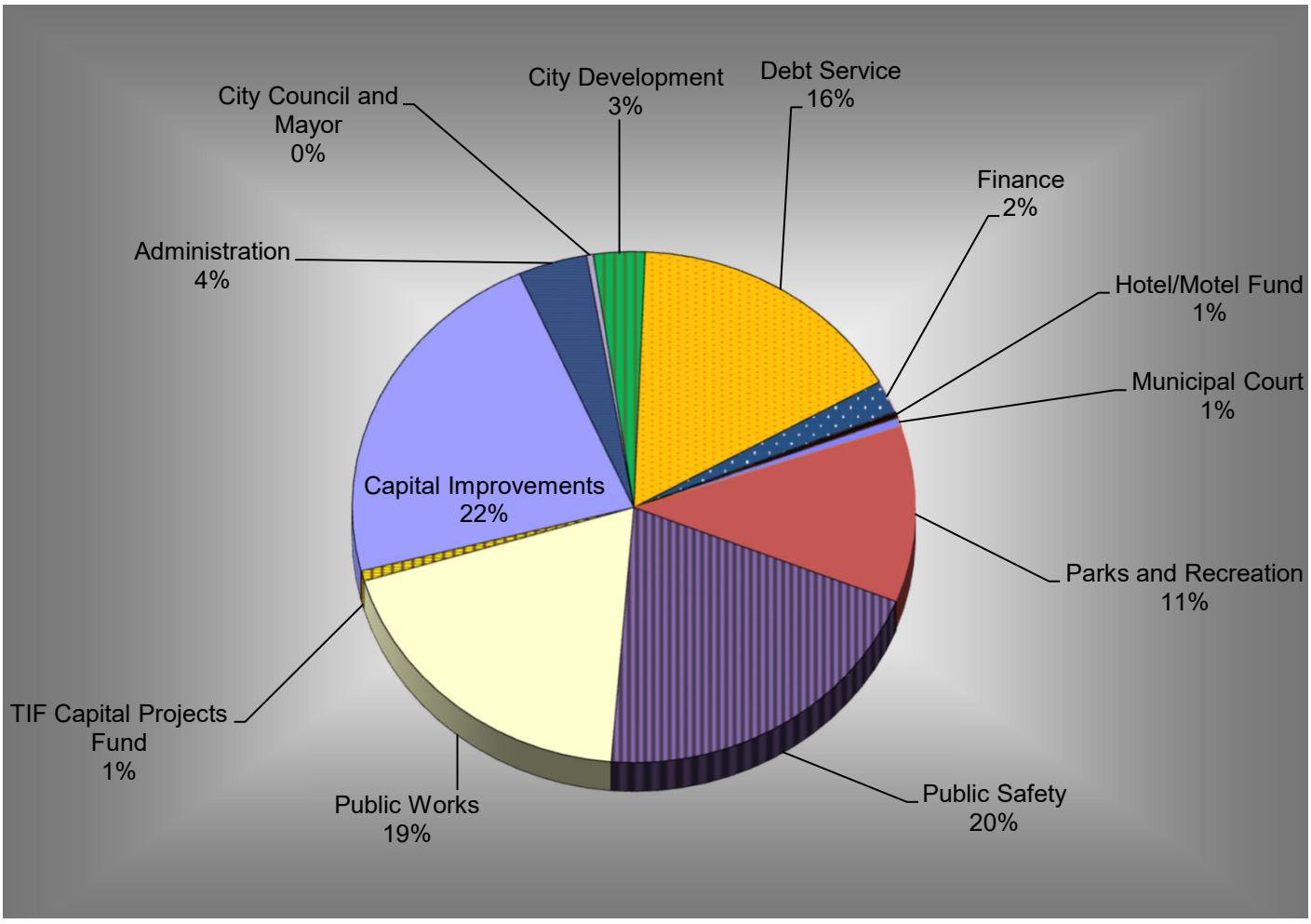
	Actual FY 2021-22	Actual FY 2022-23	Adopted FY 2023-24	Estimated FY 2024-25
Function				
City Council	$ 306,885	$ 302,907	$ 361,817	$ 358,003
Law Department	310,987	178,850	154,275	204,000
City Prosecutor	165,381	189,073	197,357	218,659
Municipal Court	480,949	495,982	501,957	535,362
City Administration	769,959	917,942	915,485	1,011,281
Communications	234,543	217,167	313,778	278,908
Human Resources	664,206	691,543	713,519	792,807
Economic Development	103,701	319,214	318,084	202,469
Information Services	723,800	789,586	897,657	936,685
Planning & Development	837,828	792,300	1,016,545	1,265,978
Codes Administration	859,498	904,317	937,308	965,772
Geographic Information Systems	128,564	125,802	137,662	122,835
Finance	738,316	798,402	823,622	922,520
Business Services	174,459	137,811	139,297	164,452
Police Administration	588,809	565,482	612,581	738,926
Police Operations Bureau	6,995,698	6,802,113	7,389,524	7,734,259
Police Investigative Services Bureau	2,358,802	2,344,886	2,876,165	2,897,626
Police Community Services Bureau	2,556,835	2,948,520	3,111,079	3,409,439
Public Works Administration	919,180	757,772	791,304	816,309
Public Works Streets	2,780,524	2,756,450	3,335,237	3,246,089
Parks Administration	576,465	591,840	601,745	606,045
Parks Recreation	672,881	798,320	900,487	1,009,303
Parks Maintenance	1,790,153	2,062,531	2,053,432	1,966,705
Building Maintenance	650,608	728,655	956,017	963,248
Vesper Hall Senior Center	464,221	552,482	605,462	764,914
Total General Fund	**$ 26,853,255**	**$ 27,769,947**	**$ 30,661,395**	**$ 32,132,596**
Golf Course Fund	1,865,874	2,131,193	1,806,290	2,043,410
FieldhouseAquatics Fund	806,887	921,894	2,256,078	2,693,289
Hotel/Motel Tax Fund	213,766	256,860	293,000	380,000
Public Safety Sales Tax Fund	2,077,378	2,079,144	2,664,196	3,387,262
Tax Increment Finance Fund	702,286	747,327	472,531	612,226
Water Utility Fund	6,731,960	7,398,808	7,677,203	8,004,126
Sewer Utility Fund	5,283,280	5,317,205	5,894,246	6,253,455
Total Enterprise Funds	**$ 17,681,431**	**$ 18,852,431**	**$ 21,063,544**	**$ 23,373,768**
Total Operating Budget	**$ 44,534,688**	**$ 46,622,381**	**$ 51,724,940**	**$ 55,506,364**
Appropriation Units				
Personal Services	23,833,125	24,529,906	27,343,791	29,117,037
Supplies and Materials	2,728,392	2,547,083	3,566,974	3,491,670
Contracted Services	17,973,171	19,545,391	20,814,175	22,897,657
Total Operating Budget	**$ 44,534,688**	**$ 46,622,381**	**$ 51,724,940**	**$ 55,506,364**


THE CITY OF BLUE SPRINGS
MISSOURI

Total Budget-All Departments
Budget $95.9M FTE Positions 339.13

Total Budget
Budget $95.9M FTEs 339.13

Budget by Department



Total Budget

Expenditures by Department	Actual 2022-23	Adopted 2023-24	Estimated 2024-25
Administrative			
Administration	$ 921,030	$ 915,485	$ 1,011,281
Communications	217,167	313,778	278,908
Economic Development	319,214	318,084	202,469
Human Resources	691,543	713,519	792,807
Information Technologies	1,363,826	1,143,281	1,218,527
Law Department	178,850	154,275	204,000
City Prosecutor	189,073	197,357	218,659
City Council and Mayor	304,557	361,817	358,003
City Development			
Planning & Development	792,300	1,016,545	1,265,978
Business Services	137,811	139,297	164,452
Codes Administration	904,317	937,308	1,015,771
Geographic Information Systems	125,802	137,662	122,835
Debt Service			
General Obligation Bonds	1,719,454	1,710,326	1,732,648
Public Safety Sales Tax	1,374,269	1,373,513	1,372,313
Parks Sales Tax	2,322,129	-	2,210,194
TIF Capital Projects	5,675,305	5,922,730	6,293,376
Fieldhouse	25,846	2,386,640	-
Golf Course	337,490	338,650	341,250
Sewer	457,249	2,845,309	2,847,309
Water	2,653,059	2,600,000	2,600,000
Finance			
Accounting	798,402	823,622	922,520
Utility Billing	875,785	873,982	1,005,148
Hotel/Motel Tax Fund	256,860	293,000	380,000
Municipal Court	495,982	501,957	535,362
Parks and Recreation			
Parks Administration	591,840	601,745	606,045
Building Maintenance	746,497	956,017	963,248
Vesper Hall Senior Center	552,482	605,462	767,914
Fieldhouse/Aquatics	921,895	2,256,078	2,693,289
Golf Course	2,170,897	1,848,290	2,043,410
Park Maintenance	2,279,183	2,373,932	2,364,647
Recreation	817,277	905,487	1,009,303
Public Safety			
Police Administration	1,280,980	1,718,929	2,072,887
Police Operations Bureau	8,206,820	9,290,436	10,070,114
Police Investigative Services Bureau	2,658,463	3,175,722	3,305,498
Police Community Youth Services Bureau	3,000,371	3,204,577	3,566,007
Public Works			
Operations and Engineering	757,772	791,304	816,309
Sewer Maintenance	1,020,127	1,166,078	1,214,741
Sewer Operations	3,284,622	3,553,292	3,780,800
Sni-A-Bar Treatment Plant	1,143,394	1,399,937	1,415,947
Streets	2,828,765	3,495,237	3,313,312
Water Maintenance	5,812,586	5,923,573	6,057,534
Water Operations	1,010,722	1,177,588	1,275,110
TIF Capital Projects Fund	802,497	472,531	612,227
Sub-Total Operating Expenses	**$ 63,024,510**	**$ 70,934,351**	**$ 75,042,152**
Capital Improvements	33,970,776	14,811,931	20,953,380
Total	**$ 96,995,286**	**$ 85,746,282**	**$ 95,995,532**

Administration


THE CITY OF BLUE SPRINGS
MISSOURI

ADMINISTRATION

Budget $3.72M FTE Positions 24

City Administration

Budget $1.01M FTEs 7.0

Human Resources

Budget $.79M FTEs 4.0

Communications

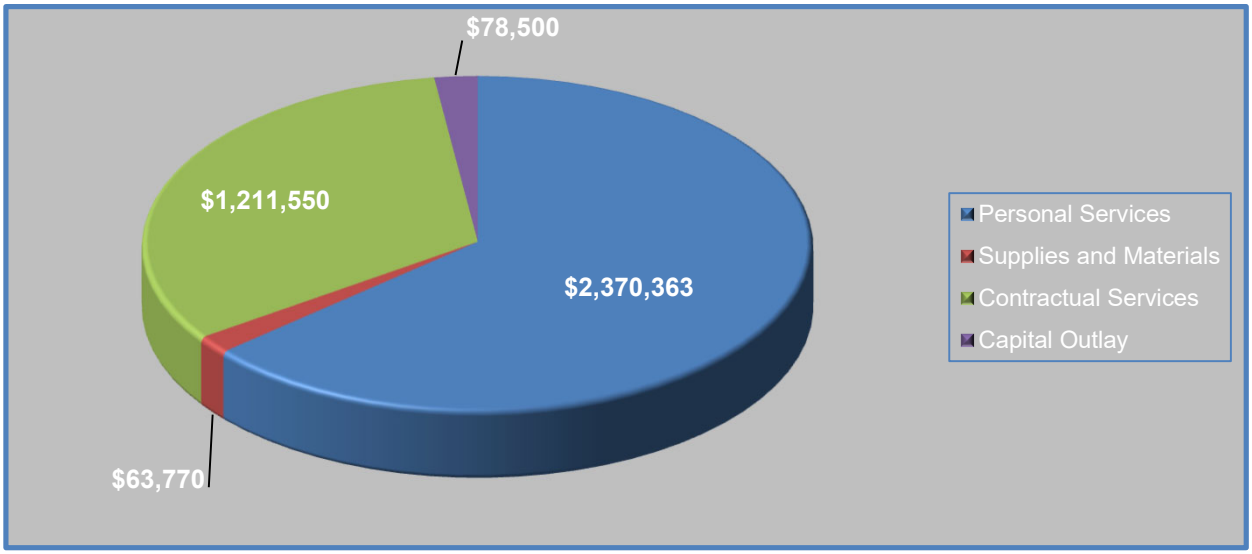
Budget $.28M FTEs 2.0

Information Technology

Budget $1.22M FTEs 7.0

Law Department

Budget $.42M FTEs 3.0



Administration

Authorized Positions

Authorized Positions	Range	2023	2024	2025
City Administrator	N/A	1	1	1
City Attorney	N/A	1	1	0
Assistant City Administrator	16	1	1	1
Assistant to the City Administrator	13	0	0	1
Information Technology Director	15	1	1	1
Human Resources Director	15	1	1	1
City Prosecutor	14	1	1	1
Economic Development Manager	13	1	1	1
Communications Manager	13	1	1	1
Network and Security Administrator	13	1	1	1
Server / Infrastructure Administrator	12	1	1	1
City Clerk	11	1	1	1
Lead Technician - Public Safety	11	1	1	2
Management / Financial Analyst	9	1	1	1
Multi-Media Specialist	9	1	1	1
PC Support Specialist	9	1	1	1
IT Support Specialist - Public Safety	9	0	1	0
Human Resources Specialist	8	1	1	1
Deputy City Clerk - Records Manager	8	1	1	0
Deputy City Clerk - Contracts Manager	8	1	1	1
Help Desk Coordinator	8	0	1	1
Human Resources Assistant	7	1	2	2
Legal Administrative Assistant	7	0	0	0
Prosecuting Attorney Clerk	7	1	1	1
Administrative Assistant	6	1	1	1
TOTAL AUTHORIZED POSITIONS		**21**	**24**	**23**

General Fund		20	22	21
Public Safety Sales Tax Fund		2	2	2

TOTAL AUTHORIZED POSITIONS BY FUND		**22**	**24**	**23**

Administration

Administration is the focal point of activities between the Mayor, City Council and City Departments, providing administrative leadership for the organization and translating policy as determined by the City Council into operating programs. The department directs the delivery of municipal services and provides expert advice on City Operations, community visioning and intergovernmental/regional cooperation. In addition, the department manages records and provides communication services both to the community and City employees.

Major Services

- Provide Administrative Support to Economic Development Initiatives and Strategic Goals
- Continue Programming for Channel 7 (CTV 7)
- Provide On-going Funding for Management and Customer Service Training
- Provide Legal Services to the Mayor and City Council, City Departments and City Boards and Commissions
- Provide support for an average of 505 employees through Human Resources
- Prepare and Implement the City's Annual Budget
- Provide ongoing communications with residents, community partners and businesses through a variety of methods
- Provide technical recommendations, strategic direction, support and network security for the City's data, communication, disaster recovery and e-Government needs

Highlighted Accomplishments

- Facilitate Records Management Policy utilizing physical and electronic Records Centers
- Developed best practices and guidelines manual for website content editors and implemented training to continue to improve City website and create consistency
- Worked with the Chamber of Commerce on Buy Blue Springs program.
- Successfully resolved legal matters to the benefit of the City and its residents
- Processed new hires, including seasonal staff through Breezy hiring portal.
- Streamlined Affordable Care Act reporting requirements to leverage the benefit management portal (Employee Navigator).
- Implemented Smoke Free and Vape Free Workplace policies
- All Supervisors completed Diversity and Inclusion Training
- Managed turnover in key roles. Provided support for new supervisors and leaders
- Broadcast live feed of City Council and Planning Commission meetings via YouTube link on City's website
- Negotiated Union Contracts with collective bargaining units
- Coordinated the Land Bank monthly meetings, financial reporting and sale of property.
- Implemented ContractSafe software for contract management.
- Tracked dangerous buildings and assisted with enforcing abatements of nuisances including scheduling and prosecuting at public hearings
- Direct and assist outside legal counsel, provide research and records, for litigation
- Filled urgent need in Prosecutor's office by self directed learning & training to keep prosecution of cases running smoothly
- Hired employees to fill the vacancies of Communications Manager, Economic Development Director, Public Works Director, and Information Technology Director
- Prosecutor's office has participated in several trainings for the Police Department including Domestic Violence
- Prosecutor's office has successfully transitioned to operating through Showme Courts and CASENET. Electronic filing has been established for all case filing and subsequent document filings
- Prosecutor's office has established and maintained a smooth operation for the Court to help a efficient flow of cases to either plea or trial including any subsequent appeals the Circuit Court
- Worked with HR and CBIZ to ensure network security met requirements for cyber-insurance coverage
- Upgraded and Modernized our WIFI infrastructure
- Upgraded and Modernized our Network infrastructure

Highlighted Accomplishments

- Upgraded the city's phone system to the latest version allowing us to be compliant with E-911, Ray Baums Act, and Kari's law
- Upgraded Camera and Door system to allow for Redundancy
- Removed over fifty unused mobile devices across the city for a $60,000 savings per year
- Implemented a helpdesk system
- Established proper on and offboarding procedures for technology user accounts
- Introduced a mobile device management system
- Created Redundant pathways for internet and phone between City Hall and Public Safety allowing for failover of those services

Administration

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement City Council priorities and goals based upon the Strategic Plan Framework and citizen survey action plans.
2. Provide timely responses to Council and citizen requests for information.
3. Submit for and receive Distinguished Budget Presentation Award through the Government Finance Officer's Association.
4. Utilize digital and traditional communication tools to enhance public information and engagement.
5. Promote the value of key City services through communication and education and establish public trust by communicating with timeliness and transparency.
6. Provide benefits communication, conduct annual insurance open enrollment, and host annual wellness fair.
7. Provide IT assistance in implementation of the timekeeping and payroll system, the online business license and permitting system, and public safety online crime reporting.
8. Research and implement enhanced system security measures and technologies.
9. Utilize and support technology to improve organizational and individual productivity.
10. Assist Council and staff in maximizing the City's position with respect to legal opportunities, options, requirements and restrictions while minimizing risk.
11. Draft and review contracts, policies, and other legal documents for the City.
12. Oversee benefits and compensation administration and compliance.
13. Provide effective municipal ordinance outcomes internally and externally.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	1,925,417	2,244,091	2,355,308	2,370,363
Supplies and Materials	108,488	148,632	175,300	63,770
Contractual Services	899,343	752,826	834,587	1,211,550
Capital Outlay	299,729	415,940	72,500	78,500
TOTAL EXPENDITURES	**$ 3,232,977**	**$ 3,561,489**	**$ 3,437,695**	**$ 3,724,183**
General Fund	3,138,911	3,400,101	3,262,071	3,513,341
Public Safety Sales Tax Fund	94,066	161,388	175,624	210,842
TOTAL EXPENDITURES BY FUND	**$ 3,232,978**	**$ 3,561,489**	**$ 3,437,695**	**$ 3,724,183**
TOTAL POSITIONS / FTE	**5.0**	**6.0**	**7.0**	**7.0**

Administration

City Administration

Mission: To provide administrative leadership to the organization and assist the City Council in developing, implementing, and evaluation policies and programs to serve the citizens and businesses of Blue Springs.

Service Description: Administration is the focal point of activities between the Mayor, City Council and City Departments, providing administrative leadership for the organization and translating policy as determined by the City Council into operating programs. The department directs the delivery of municipal services and provides expert advice on City Operations, community visioning and intergovernmental/regional cooperation. In addition, the department manages records and provides communication services both to the community and City employees.

Objectives		Goal Alignment
A	Provide leadership to the elected officials and professional staff on citywide issues.	1
B	Respond to Council and citizen requests for information.	2
C	Ensure that citizens receive excellent customer service from employees.	2
D	Ensure that city services are provided at the highest level of quality within available funding.	2

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of citizens satisfied with effectiveness	75%	75%	75%
B	Percent of responses to citizen requests that meet or exceed expectations of responsiveness	72%	72%	72%
C	Percent of Citizens satisfied with customer service from employees	76%	76%	76%
D	Percent of citizens satisfied with overall quality of services provided by the city	70%	70%	70%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	647,960	861,444	819,387	925,346
Supplies and Materials	3,622	9,882	3,850	3,850
Contractual Services	118,377	46,615	92,248	82,085
Capital Outlay	-	3,088	-	-
TOTAL EXPENDITURES	**$ 769,959**	**$ 921,030**	**$ 915,485**	**$ 1,011,281**
General Fund	769,959	$ 921,030	915,485	1,011,281
TOTAL EXPENDITURES BY FUND	**$ 769,959**	**$ 921,030**	**$ 915,485**	**$ 1,011,281**
TOTAL POSITIONS / FTE	**5.0**	**6.0**	**7.0**	**7.0**

Administration

Communications

Mission: The City of Blue Springs Communications Division intends to communicate to our citizens and our partners with purpose and transparency; to strengthen communication and engagement with our residents; and to provide meaningful interactions with the public through a variety of methods to effectively reach all populations.

Service Description: Communications facilitate communication to the public, media and employees regarding City services and to assist the city departments in developing and disseminating informative materials about City programs and activities to the citizens.

Objectives		Goal Alignment
A	Educate the community on the services provided and information that helps residents and stakeholders conduct business with the City.	4, 5
B	Continue to enhance the information provided and user-friendliness of the City's website.	4, 5
C	Enhance communication efforts through the use of digital and social media tools to educate residents about key City services and initiatives.	4, 5
D	Utilize video content on Channel 7 as a communication/citizen education tool.	4, 5

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent satisfaction with availability of information about City programs/services	60%	60%	60%
B	Percent of satisfaction with the user friendliness of the City's Web site	55%	55%	55%
C	Percent satisfaction with information provided through City's Social Media pages	50%	50%	50%
D	Number of original content videos created and meetings broadcast per year.	80	80	50

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	166,529	145,402	196,968	172,058
Supplies and Materials	20,855	15,863	26,750	25,620
Contractual Services	47,160	55,902	90,060	81,230
Capital Outlay	9,316	-	-	-
TOTAL EXPENDITURES	**$ 243,859**	**$ 217,167**	**$ 313,778**	**$ 278,908**
General Fund	243,859	$ 217,167	313,778	278,908
TOTAL EXPENDITURES BY FUND	**$ 243,859**	**$ 217,167**	**$ 313,778**	**$ 278,908**
TOTAL POSITIONS / FTE	**2.0**	**2.0**	**2.0**	**2.0**

Administration

Human Resources

Mission: To provide administration and management of the City's employee compensation and benefits package, coordinate employee recruitments, coordinate safety and risk management, and coordinate ongoing workforce development and training.

Service Description: Human Resources provide employee recruitment services, applicant screening, testing, benefits and compensation administration, and coordinates the safety and risk management programs.

Objectives		Goal Alignment
A	Provide equal employment, promotion and transfer opportunities for applicants and employees.	6
B	Oversee benefits and compensation administration and compliance.	12
C	Provide a comprehensive employee safety, loss control and risk management program.	6
D	Provide employee training and development for all office personnel.	6, 7
E	Oversee and facilitate employee training and development for all field personnel.	6, 7

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of turnover of full-time and part-time regular employees	26%	20%	20%
B	Percent compliance with EEO4 reporting, ACA reporting and DOJ EEOP reporting	100%	100%	100%
C	Work with CBIZ to obtain dividend from MO Employers Mutual (MEM) our new work comp insurance provider	0%	100%	100%
D	Work with CBIZ to encourage employees to participate in Healthier You Blue Cross Blue Shield wellness program to effectively support employees to positive health outcomes and manage claims experience.	92%	80%	95%
E	Percent of office personnel receiving semi-annual safety and professional development and/or compliance training	100%	100%	100%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	260,926	283,622	341,010	345,482
Supplies and Materials	10,874	20,230	17,650	15,350
Contractual Services	363,012	387,691	354,859	431,975
Capital Outlay	28,906	-	-	-
TOTAL EXPENDITURES	**$ 663,718**	**$ 691,543**	**$ 713,519**	**$ 792,807**
General Fund	663,718	691,543	713,519	792,807
TOTAL EXPENDITURES BY FUND	**$ 663,718**	**$ 691,543**	**$ 713,519**	**$ 792,807**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**4.0**

Administration

Information Technology

Mission: The Information Technology Department provides technical recommendations, strategic direction, support and network security for the City's data, communication, disaster recovery and e-Government needs.

Service Description: Information Technology is responsible for implementing and maintaining all computer hardware, network systems, applications and telephones needed by City employees to perform their tasks.

Objectives		Goal Alignment
A	Provide data system and telephone Help Desk support to city employees	9
B	Deploy, administer and maintain the City-wide data communications network	9
C	Deploy, administer and maintain the City's electronic databases	9
D	Plan, schedule and implement projects that upgrade the functionality and reliability of the City's data and information systems	8
E	Administer Public Safety digital radio communications system	9

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of major projects with a formal project plan	95%	90%	90%
B	Percent of major projects completed within the deadline as defined in the project plan	90%	90%	90%
C	Percent of Dept. Directors met with per budget year to ensure IT is meeting their technology needs related to support and progress on funded projects	100%	100%	100%
D	Percent of "urgent request" Help Desk calls responded to within 20 minutes	95%	90%	90%
E	Percent of scheduled maintenance tasks completed on time	95%	90%	90%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	537,337	638,681	699,761	736,176
Supplies and Materials	69,927	101,359	122,200	14,700
Contractual Services	210,300	210,933	248,820	389,150
Capital Outlay	261,507	412,852	72,500	78,500
TOTAL EXPENDITURES	**$ 1,079,071**	**$ 1,363,825**	**$ 1,143,281**	**$ 1,218,526**
General Fund	985,006	1,202,438	967,657	1,007,685
Public Safety Sales Tax Fund	94,066	161,388	175,624	210,842
TOTAL EXPENDITURES BY FUND	**$ 1,079,071**	**$ 1,363,825**	**$ 1,143,281**	**$ 1,218,526**
TOTAL POSITIONS / FTE	**5.0**	**5.0**	**6.0**	**7.0**

Administration

Law / City Prosecutor

Mission: To provide legal services to the Mayor, City Council, City Administrator, department directors, and City boards and commissions.

Service Description: The City Attorney provides legal services to the Mayor, City Council, City Administrator, Departments, City Boards and Commissions, and works with outside counsel preparing for and coordinating litigation.

The City Prosecutor is responsible for prosecuting city ordinance violations in the City's Municipal Court and trials de novo, appeals, and jury trials in the Circuit Court of Jackson County.

Objectives		Goal Alignment
A	Prepare, review, and research ordinances and resolutions, as requested.	11
B	Defend the City in litigation to limit the City's financial exposure and maintain city policies.	10
C	Review contracts, agreements, and other documents, as requested, to ensure compliance with local, state, and federal laws.	11
D	Attend City Council, Planning Commission and Board of Adjustment Meetings as well as other meetings as required by the City.	10
E	Prosecute municipal ordinance violations in a timely and efficient manner.	13

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Ordinances and resolutions prepared and reviewed	238	200	225
B	Number of general litigation cases handled and monitored annually	3	5	3
C	Number of contracts, agreements and other documents reviewed annually	250	300	300
D	Council Meetings (regular and special), Planning Commission, Board of Adjustment, Land Bank, etc. meetings attended	75	75	75
E	Municipal ordinance cases filed	4,801	5500	6,000

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	312,665	314,942	298,182	191,299
Supplies and Materials	3,210	1,298	4,850	4,250
Contractual Services	160,494	51,684	48,600	227,110
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 476,369**	**$ 367,924**	**$ 351,632**	**$ 422,659**
General Fund - Law	310,987	178,850	154,275	204,000
General Fund - City Prosecutor	165,381	189,073	197,357	218,659
TOTAL EXPENDITURES BY FUND	**$ 476,369**	**$ 367,924**	**$ 351,632**	**$ 422,659**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**2.0**

City Council and Mayor

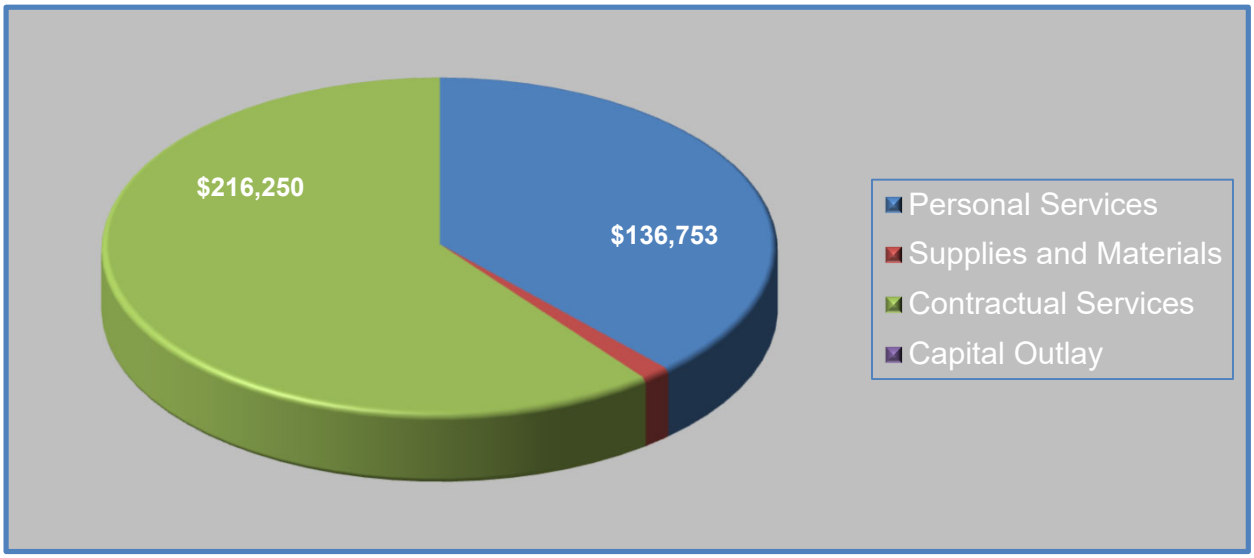

THE CITY OF BLUE SPRINGS
MISSOURI

CITY COUNCIL and MAYOR

Budget $.36M FTE Positions 3.5

City Council and Mayor

Budget $.36M FTEs 3.5



City Council and Mayor

Authorized Positions

Authorized Positions	Range	2023	2024	2025
Mayor	N/A	0.5	0.5	0.5
Council Member - District 1	N/A	0.5	0.5	0.5
Council Member - District 1	N/A	0.5	0.5	0.5
Council Member - District 2	N/A	0.5	0.5	0.5
Council Member - District 2	N/A	0.5	0.5	0.5
Council Member - District 3	N/A	0.5	0.5	0.5
Council Member - District 3	N/A	0.5	0.5	0.5
TOTAL AUTHORIZED POSITIONS		**3.5**	**3.5**	**3.5**
General Fund		3.5	3.5	3.5
TOTAL AUTHORIZED POSITIONS BY FUND		**3.5**	**3.5**	**3.5**

City Council and Mayor

The City Council is the governing body of the City of Blue Springs and is responsible for establishing laws and policies in accordance with State, Federal and City Charter requirements. The Mayor and the six-member City Council appoint citizens to various boards, commissions and committees to carry out City Council policies, ordinances, and to advise the City Council on a wide variety of community and region issues.

Major Services

- Work with the Eastern Jackson County Betterment Council and the Blue Springs Economic Development Council to promote Eastern Jackson County as a business destination point and develop a legislative agenda that will have a positive effect on Eastern Jackson County cities
- Work with Missouri Municipal League and National League of Cities to support legislation that will positively impact local and regional communities
- Identify opportunities to implement various strategic initiatives and policy goals
- Hold regular elections for the Mayor and City Council positions

Highlighted Accomplishments

- Continued to advance goals of the Strategic Plan Framework
- Provided ongoing support and leadership to the Mid America Regional Council in areas relating to transportation, public safety, health, and environmental sustainability
- Made many presentations and public appearances and local and regional events supporting organizations such as: Truman Heartland Community Foundation, Rotary, Community Services League, Downtown Alive, Blue Springs Chamber of Commerce, Blue Springs Historical Society, DARE graduations, National Night out Against Crime, Citizen Public Safety Academy, and many others

City Council and Mayor

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Reappoint members to vacant positions for city boards and commissions.
2. Approve annual operating budget.
3. Approve annual Capital Improvements Plan (CIP).
4. Facilitate timely responses to citizen requests and inquiries by working with Administration and other departments.
5. Work with the Blue Springs Chamber of Commerce and Downtown Alive! to promote common goals related to community development and other business-related issues.
6. Participate in legislative activities throughout the year including Missouri Municipal League, National League of Cities, and Eastern Jackson County Betterment Council.
7. Hold City Council work sessions to discuss long-range policy issues.
8. Implement policy goals identified in the Strategic Plan Framework.
9. Participate in periodic leadership development training opportunities.
10. Work with the Economic Development Council to establish economic development priorities, goals, and policies.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	142,134	159,887	168,577	136,753
Supplies and Materials	455	2,433	5,000	5,000
Contractual Services	164,295	140,588	188,240	216,250
Capital Outlay	1,650	1,650	-	-
TOTAL EXPENDITURES	**$ 308,534**	**$ 304,557**	**$ 361,817**	**$ 358,003**
General Fund	308,534	304,557	361,817	358,003
TOTAL EXPENDITURES BY FUND	**$ 308,534**	**$ 304,557**	**$ 361,817**	**$ 358,003**
TOTAL POSITIONS / FTE	**3.5**	**3.5**	**3.5**	**3.5**

City Council and Mayor

Mission: To Serve as the governing body for the City of Blue Springs and provide leadership to City staff by establishing policies and ordinance in compliance with national, state, and City Charter requirements.

Service Description: The City Council is the governing body of the City of Blue Springs and is responsible for establishing laws and policies in accordance with State, Federal and City Charter requirements. The Mayor and the six-member City Council appoint citizens to various boards, commissions and committees to carry out City Council policies, ordinances, and to advise the City Council on a wide variety of community and region issues.

Objectives		Goal Alignment
A	Establish and implement fair and equitable codes, ordinances, and resolutions	8
B	Appoint citizens to various committees established to carry out City business	1
C	Provide organizational leadership and direction to staff on City-wide issues	4, 8
D	Hold work sessions with staff to discuss/understand upcoming issues	7

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of ordinances and resolutions adopted	229	200	200
B	Number of active Boards and Commissions	17	17	17
C	Number of City Council meetings held	25	24	24
D	Number of annual work sessions with City staff	2	4	4

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	142,134	159,887	168,577	136,753
Supplies and Materials	455	2,433	5,000	5,000
Contractual Services	164,295	140,588	188,240	216,250
Capital Outlay	1,650	1,650	-	-
TOTAL EXPENDITURES	**$ 308,535**	**$ 304,557**	**$ 361,817**	**$ 358,003**
General Fund	308,535	304,557	361,817	358,003
TOTAL EXPENDITURES BY FUND	**$ 308,535**	**$ 304,557**	**$ 361,817**	**$ 358,003**
TOTAL POSITIONS / FTE	**3.5**	**3.5**	**3.5**	**3.5**


THE CITY OF BLUE SPRINGS
MISSOURI

City Development


THE CITY OF BLUE SPRINGS
MISSOURI

CITY DEVELOPMENT

Budget $2.77M FTE Positions 19.71

Planning

Budget $1.27M FTEs 5.25

Codes Administration

Budget $1.02M FTEs 10.46

Geographic Information Systems

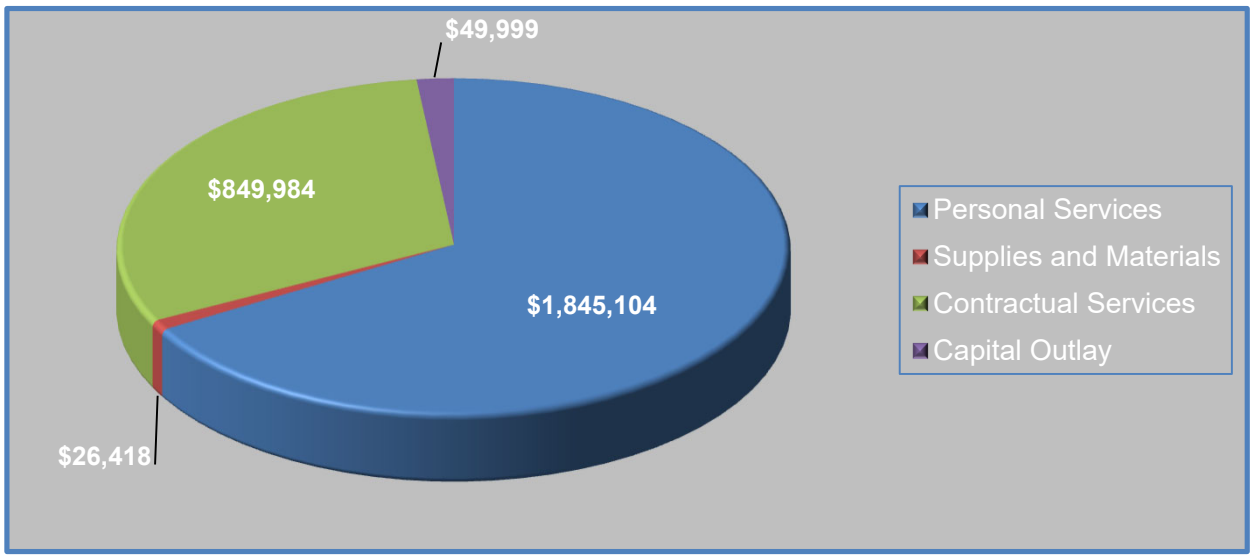
Budget $.12M FTEs 1.0

Business Services

Budget $.16M FTEs 2.0

Economic Development

Budget $.20M FTEs 1.0



City Development

Authorized Positions

Authorized Positions	Range	2023	2024	2025
Sr. Director of City Development	16	1	1	1
Assistant City Development Director	13	1	1	1
Codes Administrator	12	1	1	1
Assistant Codes Administrator	11	0	1	1
Senior Planner	10	1	1	1
Plans Examiner	10	2	1	1
GIS Coordinator	10	1	1	1
Associate Planner	9	1	1	1
Business Services Coordinator	9	1	1	1
Building Inspector	9	2	2	2
Sr. Codes Inspector	7	0	1	1
Administrative Assistant	6	1	1	1
Codes Inspector	6	2	1	1
Codes Secretary	6	0	0	0
Business Services Representative	6	5	5	5
Seasonal Codes Inspector	6	0.46	0.46	0.46
Planning Clerk	6	0	0	0
Planning Intern	PT/S 5	0.25	0.25	0.25
TOTAL AUTHORIZED POSITIONS		**19.71**	**19.71**	**19.71**

General Fund		19.71	19.71	19.71

TOTAL AUTHORIZED POSITIONS BY FUND		**19.71**	**19.71**	**19.71**

City Development

The City Development Department is comprised of four divisions responsible for a wide range of services from mapping to code enforcement. Together they work to ensure community safety through building standards and to improve quality of life.

Major Services

- Update and maintain Comprehensive Plan, Demographics Annual Report, and Customer Service Training
- Implement the Consolidated Plan, Annual Action Plan for the Community Development Block Grant including the Minor Home Repair Program
- Work with the Downtown Review Board to review and manage the Downtown Development Code
- Review and process an estimated 100 development-related applications and 1,200 building permits
- Review and process Business Licenses, Liquor Licenses, Fireworks Permits, Special Event Permits and Peddlers/Solicitors Permits (New & Renewals)
- Provide Administrative Support to Economic Development Initiatives and Strategic Goals

Highlighted Accomplishments

- Collaborated with the Blue Springs Business Resource Network to hold the 2023 Business Expo
- Continued Implementation of Comprehensive Plan and Unified Development Code (UDC)
- Issued 3rd highest number of building permits (1,154) in the history of the Department
- Improved FEMA Community Rating System (CRS) floodplain regulation classification from a class 9 to a class 7; exceeding NFIP's minimum requirements
- Maintained online mapping as a globally standardized ArcGIS Online
- Maintained ISO Building Code Classification Rating
- Bluebeam training and professional certifications obtained by Codes Division Plan Review team
- Cross train front counter staff into Business Services Representative roles
- Collaborate between all divisions within Community Development to foster an integrated approach to customer service to escort a project through the entire process
- Approved City Code amendments for recreational marijuana, floodplain regulations, temporary signs, trash containers, and fences.
- 100 planning and development-related cases
- 1,154 building permits approved including single-family homes, multi-family residential and commercial units, as well as alterations to existing structures with a total construction value of over $46 million. These projects also accounted for almost 1 million square feet of activity
- Maintain a Certified Floodplain Manager and Master Certified Code Professional
- 161 new housing units permitted
- Completed the 2024 Downtown Master Plan
- Revamped new interactive maps available online through the Featured Maps and Apps map hub

City Development

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Coordinate all projects and programs related to the federal Community Development Block Grant (CDBG) funds.
2. Provide development related informational services and process development related planning applications.
3. Complete Annual Planning Commission Report.
4. Complete 1-2 Comprehensive Plan Specific Area/Neighborhood Plans.
5. Administer the Community for All Ages City Initiative.
6. Host Annual Household Hazardous Waste Event.
7. Host Annual Paper Shredding Event, if warranted.
8. Administer City Council 2021 Strategic Plan.
9. Data Acquisition for Signage & Building Design
10. Implement Citizen Self Service (CSS) via Energov upgrades, allowing customers to view and submit permit and business license applications and request building inspections.
11. Create additional online maps and applications ("apps") for public use (e.g., zoning layers for GIS online).
12. Maintain GIS/Energov consulting services.
13. Replace Vantage Points with new ArcGIS Online software and websites.
14. Review and monitor the business license application/renewal process and current ordinances for future updates.
15. Track and review monthly department statistics.
16. Continue to assist the Business Resource Network
17. Cross-train Business Services Representatives/Community Development customer service staff to ensure all staff can be effectively utilized to assist in all areas, meeting customer demand.
18. Review all resources to ensure businesses operating within the City are properly registered and licensed according to City code.
19. Provide data to MARC, Jackson County, and other agencies for regional planning.
20. Utilize full functionality of Energov systems and processes to improve service delivery.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	1,510,139	1,669,255	1,784,097	1,845,104
Supplies and Materials	25,195	20,981	29,226	26,418
Contractual Services	532,068	589,207	735,572	849,984
Capital Outlay	194,715	-	-	49,999
Total Expenditures	**$ 2,262,117**	**$ 2,279,443**	**$ 2,548,896**	**$ 2,771,505**
General Fund	2,262,117	2,279,443	2,548,896	2,771,505
TOTAL EXPENDITURES BY FUND	**$ 2,262,117**	**$ 2,279,443**	**$ 2,548,896**	**$ 2,771,505**
TOTAL POSITIONS / FTE	**19.71**	**19.71**	**19.71**	**19.71**

City Development

Planning

Mission: To make recommendations regarding new development, improvements to existing development, and historic preservation, to the Planning Commission, Board of Zoning Adjustment, and the City Council to ensure orderly growth through adherence to the City's Comprehensive Plan and Unified Development Code.

Service Description: The Planning Division of the City Development Department ensures orderly growth through the effective administration of the Comprehensive Plan, zoning and subdivision ordinances. The Division reviews proposals for new development and makes recommendations to the Planning Commission and City Council. Central to the Division's mission of planning for the future, the Comprehensive Plan is periodically updated, with special, site-specific plans being formulated for those areas presenting unique development issues.

Objectives		Goal Alignment
A	Ensure proper construction and compliance with all applicable City codes.	2, 3,4, 8
B	Complete amendments to the Unified Development Code in support of the Comprehensive Plan.	2, 4
C	Improve citizen satisfaction with planning and development services offered by the City.	2, 6,10,11
D	Support the Solid Waste Commission and Mid America Regional Solid Waste Management Goal of Waste Reduction.	6, 7
E	Administer the City's Community Development Block Grant (CDBG) Program.	1

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of development-related plans reviewed	86	125	100
B	Number of code amendments made annually	4	5	4
C	Percentage of customers satisfied with community planning and development services	98%	98%	98%
D	Hold Household Hazardous Waste event	1	1	1
E	Expend up to 75% of anticipated funds in 2022-23	40%	80%	80%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	506,670	535,340	614,398	658,761
Supplies and Materials	3,207	3,281	5,256	4,526
Contractual Services	327,951	253,679	396,891	602,691
Capital Outlay	600	-	-	-
TOTAL EXPENDITURES	**$ 838,428**	**$ 792,300**	**$ 1,016,545**	**$ 1,265,978**
General Fund	838,428	792,300	1,016,545	1,265,978
TOTAL EXPENDITURES BY FUND	**$ 838,428**	**$ 792,300**	**$ 1,016,545**	**$ 1,265,978**
TOTAL POSITIONS / FTE	**6.25**	**6.25**	**6.25**	**6.25**

City Development

Codes Administration

Mission: To ensure that all buildings within the corporate limits of Blue Springs are code compliant and provide a safe environment for all residents and visitors.

Service Description: The Codes Administration Division of City Development is responsible for effectively administering the building codes, and other life safety codes, adopted by the City for the purpose of protecting the general public. In Addition, Codes Administration regulates the nuisance abatement program for the City as it pertains to high weeds/grass, inoperable vehicles, trash, etc. as defined by the code.

Objectives		Goal Alignment
A	Ensure timely review of commercial plans.	10,15,17, 20
B	Ensure timely investigation of reported code violations.	15,17,18, 20
C	Ensure timely review of residential plans.	10,15,17,20
D	Ensure timely inspections of construction projects.	10,15,17, 20

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Average number of working days between plan receipt and first review for commercial plans	25	18	25
B	Average number of working days between date of code violation complaint and investigation date	2.5	5	5
C	Average number of working days between plan receipt and first review for residential plans	3.5	7	7
D	Average number of hours between inspection request and inspector arrival on site	2	24	24

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	780,384	800,697	814,772	844,071
Supplies and Materials	17,214	12,926	18,170	15,941
Contractual Services	61,900	90,694	104,365	105,760
Capital Outlay	194,115	-	-	49,999
TOTAL EXPENDITURES	**$ 1,053,613**	**$ 904,317**	**$ 937,308**	**$ 1,015,771**
General Fund	1,053,613	904,317	937,308	1,015,771
TOTAL EXPENDITURES BY FUND	**$ 1,053,613**	**$ 904,317**	**$ 937,308**	**$ 1,015,771**
TOTAL POSITIONS / FTE	**10.46**	**10.46**	**10.46**	**10.46**

City Development

Geographic Information Systems (GIS)

Mission: To develop an information database and complementary tools for analyzing and mapping the status of development and physical improvements throughout Blue Springs, in support of citywide planning efforts.

Service Description: The Geographic Information Systems (GIS) Division of the City Development Department is responsible for the design, implementation, and management of the City's enterprise geographic information system. A centralized database ensures that all departments have access to the most current data in a standardized format, allowing for the integration of business processes. Spatial models are built in order to automate certain business processes, to query and analyze geographic information from diverse data sources, to answer important questions, examine patterns and trends, and support day-to-day operations.

Objectives		Goal Alignment
A	Manage and update geographic information and maps of the City of Blue Springs for use by citizens and staff.	19
B	Provide online access to Blue Springs geographic data for the public.	11, 13
C	Ensure availability & accuracy of GIS data for all City departments & cost centers.	12

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of GIS files made available for use by the public	5	5	8
B	Number of custom maps created for various departments	20	20	20
C	Number of GIS maps available on Internet	11	18	20

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	94,281	82,266	98,076	80,897
Supplies and Materials	-	-	-	-
Contractual Services	34,283	43,536	39,586	41,938
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 128,564**	**$ 125,802**	**$ 137,662**	**$ 122,835**
General Fund	128,564	125,802	137,662	122,835
TOTAL EXPENDITURES BY FUND	**$ 128,564**	**$ 125,802**	**$ 137,662**	**$ 122,835**
TOTAL POSITIONS / FTE	**1.0**	**1.0**	**1.0**	**1.0**

City Development

Business Services

Mission: To oversee the timely assessment of business licenses and liquor licenses established by City ordinance, and ensure the timely deposit of all license payments remitted to the City; and efficiently facilitate the development review approval process and to help resolve conflicts that arise related to that process, incl. application processing, business licensing, and permitting.

Service Description: The Business Services department is responsible for issuing and enforcing all City and State requirements regarding business licenses. The department also issues and regulates City liquor licenses, fireworks permits, and peddlers/solicitors permits.

Objectives		Goal Alignment
A	Issue and enforce all statutorily requirements regarding City business licenses.	14,18
B	Track department statistics to seek ways to improve daily processes.	15
C	Improve New Business License Processing Time	10,17

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Average number of days to process a new business license	3	3	3
B	Number of Business Licenses renewals issued to businesses operating within the corporate City limits	3,125	3,600	300
C	Number of Liquor License issued to businesses operating within the corporate City limits	98	98	100

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	128,534	128,534	116,527	144,667
Supplies and Materials	4,774	4,774	5,800	5,950
Contractual Services	4,503	4,503	16,970	13,835
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 137,811**	**$ 137,811**	**$ 139,297**	**$ 164,452**
General Fund	137,811	137,811	139,297	164,452
TOTAL EXPENDITURES BY FUND	**$ 137,811**	**$ 137,811**	**$ 139,297**	**$ 164,452**
TOTAL POSITIONS / FTE	**2.0**	**2.0**	**2.0**	**2.0**

City Development

Economic Development

Mission: To develop, implement and promote programs and activities that support economic growth and development in Blue Springs including small business assistance, business retention and recruitment, marketing and promotion, research and dissemination of local economic indicators and reports, and development and redevelopment of existing community resources and infrastructure.

Service Description: The Economic Development Department, with support of the advisory council, is responsible for all activities that impact the economic growth and development of the community. Activities include business retention and attraction, marketing and promotion, research and dissemination of statistical data, reports and the development and redevelopment of existing city resources and infrastructure.

Objectives		Goal Alignment
A	Attract and retain jobs paying family supporting wages, and increase capital investment.	1
B	Market, promote and communicate the value, benefit and attractiveness of Blue Springs for investment, growth, and living.	4,5
C	Provide business assistance, small business and entrepreneurial support, community information, and referral services to existing and new employers regarding doing business in Blue Springs.	5

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Assist and support new business investment that will increase capital investment and family supporting jobs.	10	10	15
B	Value of Development and Redevelopment Projects	$ 46,085,271	$100,000,000	$ 100,000,000
C	Gain insights from existing businesses in a targeted visitation program	10	12	24

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	270	122,418	140,324	116,709
Supplies and Materials	-	-	-	-
Contractual Services	103,431	196,795	177,760	85,760
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 103,701**	**$ 319,214**	**$ 318,084**	**$ 202,469**
General Fund	103,701	319,214	318,084	202,469
TOTAL EXPENDITURES BY FUND	**$ 103,701**	**$ 319,214**	**$ 318,084**	**$ 202,469**
TOTAL POSITIONS / FTE	**0.0**	**1.0**	**1.0**	**1.0**


THE CITY OF BLUE SPRINGS
MISSOURI

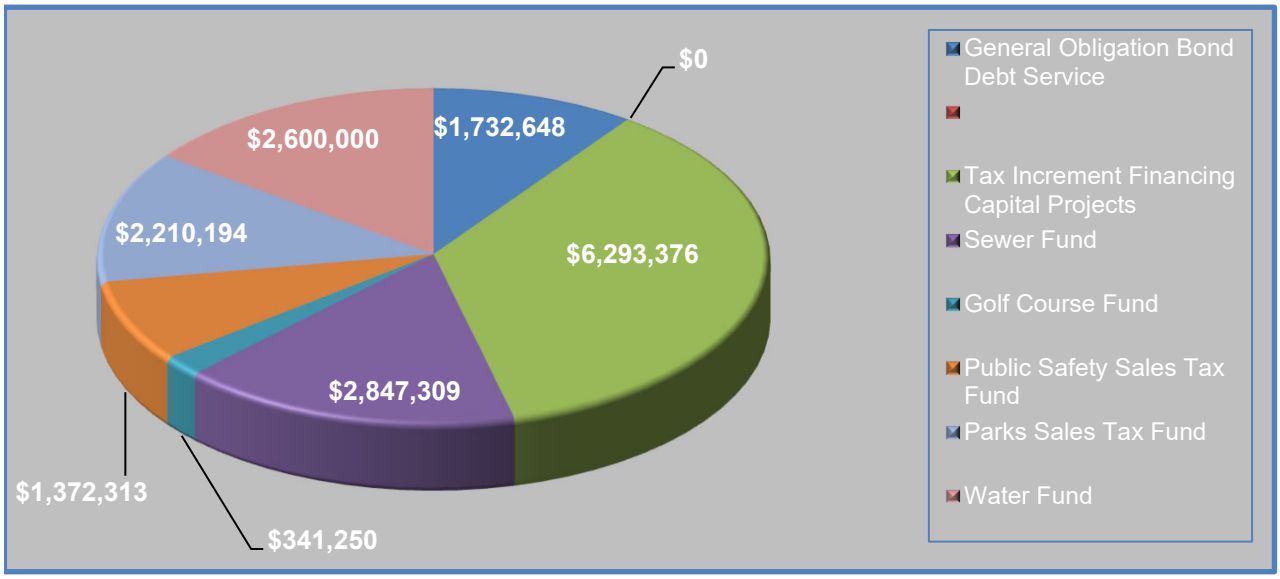
Debt Service


THE CITY OF BLUE SPRINGS
MISSOURI

DEBT SERVICE

Budget $17.39 M FTE Positions 0.0

- General Obligation Debt Service — Budget $1.73M
- Golf Course — Budget $.34M
- Public Safety Sales Tax Fund — Budget $1.37M
- Sewer Fund — Budget $2.85M
- TIF Capital Projects — Budget $6.29M
- Water Fund — Budget $2.60M
- Parks Sales Tax Fund — Budget $2.21M



Debt Service

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

Debt Service

The Debt Service Funds were established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest. The City utilizes six (6) funds to record the receipt and disbursement of monies used to repay principal and interest charges on city issued debt. The following are the six (6) funds used to record this activity: General Obligation (GO) Bonds, Public Safety Sales Tax Fund (PSST), Tax Increment Financing (TIF) Capital Projects Fund, Parks Sales Tax Fund, Sewer Debt Service Fund, and Water Debt Service Fund.

Major Services

- Payment of principal, interest and fiscal charges on Certificates of Participation used for Adams Pointe Golf Course
- Reimbursement of debt Service and/or construction costs within Tax Increment Financing Districts
- Payment of principal, interest and fiscal charges on General Obligation Bonds approved by the voters on August 2, 2008 for the construction of several street projects throughout the City
- Payment of principal, interest and fiscal charges on Special Obligation NID bonds used for the south Area Sewer Improvements
- Payment of principal, interest and fiscal charges on State Revolving Loan Fund bonds used for the Sni-A-Bar Plant Expansion Improvements
- Payment of principal, interest and fiscal charges on Special Obligation Bonds used for the construction of Blue Surf Bay Waterpark.
- Payment of principal, interest and fiscal charges on Certificates of Participation used for the Public Safety Building Remodel and Expansion

Expenditures By Fund	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
General Obligation Bond Debt Service Fund	1,708,081	1,719,454	1,710,326	1,732,648
Fieldhouse	25,846	25,846	2,386,640	-
Golf Course (COPs)	334,973	337,490	338,650	341,250
TIF capital Projects Fund	6,660,464	5,675,305	5,922,730	6,293,376
Public Safety Sales Tax Fund	1,356,479	1,374,269	1,373,513	1,372,313
Park Sales Tax Fund	-	2,322,129	-	2,210,194
Sewer Fund	491,611	457,249	2,845,308	2,847,309
Water Fund	2,441,448	2,653,059	2,600,000	2,600,000
TOTAL EXPENDITURES BY FUND	**$ 13,018,901**	**$ 14,564,801**	**$ 17,177,168**	**$ 17,397,089**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

General Obligation Bond Debt Service

Mission: The General Obligation Bond Fund is used to account for the funds to repay GO Bonds. General obligation, property tax-supported bonding should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the City, provided that the total general obligation indebtedness of the City does not exceed 20% of the assessed valuation of taxable property.

Service Description: During FY 2012, the city issued $7.7 million on GO Bonds for the construction of Phase 2 of Woods Chapel Road. The 2009 GO Bonds, $15 million were issue to complete the Moreland School Road extension, the Colbern Road and Highway 7 intersection and Phase 1 of Woods Chapel Road. The principal amount of the City's outstanding GO Bond debt at the end of FY 2025 will be $11,415,000.

Expenditures By Sub-Program	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Series 2004 Professional Services	-	-	-	-
Series 2009A & B Professional Services	-	-	-	-
Series 2012 Professional Services	13	11	1,000	12
Series 2017 Professional Services	13	11	1,000	12
Series 2012 Principal	145,000	120,000	105,000	90,000
Series 2017 Principal	1,025,000	1,105,000	1,160,000	1,245,000
Series 2012 Interest	210,194	206,944	203,569	200,419
Series 2017A Interest	299,850	257,650	212,075	164,400
Tax Assessment Services	10,284	10,861	10,381	12,199
Tax Collection Services	17,177	18,427	17,301	20,331
Bank Fees	550	550	-	275
TOTAL	**$ 1,708,081**	**$ 1,719,454**	**$ 1,710,326**	**$ 1,732,648**

Expenditures By Appropriation Unit	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Debt Service	1,708,081	1,719,454	1,710,326	1,732,648
TOTAL	**$ 1,708,081**	**$ 1,719,454**	**$ 1,710,326**	**$ 1,732,648**
General Obligation Debt Service Fund	1,708,081	1,719,454	1,710,326	1,732,648
TOTAL EXPENDITURES BY FUND	**$ 1,708,081**	**$ 1,719,454**	**$ 1,710,326**	**$ 1,732,648**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

TIF Capital Projects Fund

Mission: The Tax Increment Financing Capital Projects Fund provides funding to reimburse developers for capital improvements in blighted and developing areas of the city. Fifty percent (50%) of sales tax proceeds and the increments of the new property taxes generated from the improvement are reimbursed to the contractor for debt service and/or construction to the development area. TIF proposals are reviewed by a TIF commission that makes recommendations to the City Council. State Statute sets the maximum life of TIF projects at 23 years. The City's active TIF projects are Copperleaf Village, the Oaks at Woods Chapel and the White Oak TIF.

Service Description: In FY 2015, the Adams Farm TIF bonds were refunded to remove the City's financial backing from the bonds and in FY 2016 the White Oak TIF Special Obligation bonds where approved.

Expenditures By Sub-Program	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Adams Farm TIF	5,889,316	4,835,174	4,706,557	4,975,138
White Oak TIF	664,490	840,131	1,041,878	1,026,938
White Oak A TIF	106,658	-	174,296	291,300
TOTAL	**$ 6,660,464**	**$ 5,675,305**	**$ 5,922,730**	**$ 6,293,376**

Expenditures By Appropriation Unit	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Debt Service	4,325,472	4,872,808	5,450,199	5,681,150
Contractual Services	1,020,351	747,327	472,531	612,226
Capital Outlay	1,314,641	55,170	-	-
TOTAL	**$ 6,660,464**	**$ 5,675,305**	**$ 5,922,730**	**$ 6,293,376**
Debt Service Fund	6,660,464	5,675,305	5,922,730	6,293,376
TOTAL EXPENDITURES BY FUND	**$ 6,660,464**	**$ 5,675,305**	**$ 5,922,730**	**$ 6,293,376**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Public Safety Sales Tax Fund

Mission: The Public Safety Sales Tax Fund is used to provide funding to repay a lease purchase agreement on the purchase of a new radio system for public safety communications and to repay COPs for the Public Safety Building expansion project.

Service Description: In June 2014, the City issued $19.375 million in Certificates of Participation for the Public Safety Building expansion project. This debt will be repaid over 30 years.

Expenditures By Sub-Program	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Lease Purchase Financing - Radio System	323,009	-	-	-
2014 Certificates of Participation Interest & Fiscal Charges	803,470	794,269	768,513	742,313
Principal - 2014 COPs	230,000	580,000	605,000	630,000
TOTAL	**$ 1,356,479**	**$ 1,374,269**	**$ 1,373,513**	**$ 1,372,313**

Expenditures By Appropriation Unit	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Debt Service	1,356,479	1,374,269	1,373,513	1,372,313
TOTAL	**$ 1,356,479**	**$ 1,374,269**	**$ 1,373,513**	**$ 1,372,313**
Public Safety Sales Tax Fund	1,356,479	1,374,269	1,373,513	1,372,313
TOTAL EXPENDITURES BY FUND	**$ 1,356,479**	**$ 1,374,269**	**$ 1,373,513**	**$ 1,372,313**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Park Sales Tax Fund

Mission: The Park Sales Tax Fund is used to provide funding to repay Special Obligation Bonds for the Blue Surf Bay Water Park. The debt for this was originally budgeted for in the Fieldhouse Fund and moved to the Parks Sales Tax fund for proper accounting..

Service Description: In November 2022, the City issued $34.370 million in Special Obligation Bonds for the construction of Blue Surf Bay Waterpark. This debt will be repaid over 30 years.

Expenditures By Sub-Program	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Professional Services	-	11	-	-
Debt - Principal	-	650,000	-	575,000
Debt - Interest	-	1,132,160	-	1,631,194
Debt - Bank Fees	-	1,750	-	4,000
Debt - Bond Issuance Costs	-	538,208	-	-
TOTAL	**$ -**	**$ 2,322,129**	**$ -**	**$ 2,210,194**

Expenditures By Appropriation Unit	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Debt Service	-	2,322,129	-	2,210,194
TOTAL	**$ -**	**$ 2,322,129**	**$ -**	**$ 2,210,194**
Parks Sales Tax Fund	-	2,322,129	-	2,210,194
TOTAL EXPENDITURES BY FUND	**$ -**	**$ 2,322,129**	**$ -**	**$ 2,210,194**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Enterprise Funds

Mission: The Fieldhouse Fund pays for debt service on the $1.5 million loan from the Sewer Fund for the renovation of the Fieldhouse. The Golf Course Fund pays principal, interest, and fiscal charges on Series 2014 Certificates of Participation for the Adams Pointe Golf Club. The Water and Sewer Funds are used to provide funding for infrastructure necessary to provide water and sewer services to the residents of Blue Springs.

Service Description: The Fieldhouse borrowed $1.5 million from the Sewer Fund for renovation of the Fieldhouse. The Golf Course fund issued $3.27 million in COPs that will retire in 2025. The Sewer Fund issued $24.5 million in SRF bonds for the expansion of the Sni-A-Bar sewer treatment plant and $18.7 million in limited obligation bonds for the South Area Sewer NID. The Water Fund has two agreements with the Tri-County Water Authority for plant expansion improvements to increase capacity.

Expenditures By Sub-Program	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
2015 Sewer Loan to Fieldhouse - Interest	25,846	25,846	175,846	-
Series 2022 Principal	-	-	550,000	-
Series 2022 Interest	-	-	1,658,694	-
Series 2022 Professional Services	-	-	100	-
Series 2022 Bank Fees	-	-	2,000	-
Series 2014 Bond Premium Amortization	(21,605)	(21,605)	-	-
Series 2014 Principal (Golf Course)	285,000	300,000	310,000	325,000
Series 2014 Interest (Golf Course)	51,100	39,650	28,650	16,250
Series 2014 Professional Services (Golf Course)	183	183	-	-
Differed Amt. on Refunding Expense	17,117	17,117	-	-
Bank Fees	229	229	-	-
Interest Leases	2,949	1,917	-	-
Series 2009 DLAAP/SRF Bonds Principal	-	-	1,444,563	1,473,890
Series 2009 DLAAP/SRF Bonds Interest	194,466	210,025	145,469	123,401
Series 2009 NID Professional Services	-	-	-	-
Bank Fees - 2009 DLAAP/SRF Bonds	68,246	61,828	47,852	40,592
Series 2018 NID Principal	-	-	935,000	985,000
Series 2018 NID Interest LO NID	325,095	281,595	272,425	224,425
Series 2018 NID Professional Services	413	411	-	-
Series 2018 NID Bond Premium Amortization	(107,979)	(107,979)	-	-
Bank Fee - 2018 LO Bond Series	500	500	-	-
Tax Collection Services - NID Assessment	10,870	10,869	-	-
Tri-County Water Services	2,441,448	2,653,059	2,600,000	2,600,000
TOTAL	**$ 3,293,877**	**$ 3,473,644**	**$ 8,170,599**	**$ 5,788,559**

Expenditures By Appropriation Unit	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Debt Service	3,293,877	3,473,644	8,170,599	5,788,559
TOTAL	**$ 3,293,877**	**$ 3,473,644**	**$ 8,170,599**	**$ 5,788,559**
Fieldhouse Fund	25,846	25,846	2,386,640	-
Golf Course Fund	334,973	337,490	338,650	341,250
Sewer Fund	491,611	457,249	2,845,308	2,847,309
Water Fund	2,441,448	2,653,059	2,600,000	2,600,000
TOTAL EXPENDITURES BY FUND	**$ 3,293,878**	**$ 3,473,644**	**$ 8,170,599**	**$ 5,788,559**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**


THE CITY OF BLUE SPRINGS
MISSOURI

Finance


THE CITY OF BLUE SPRINGS
MISSOURI

FINANCE

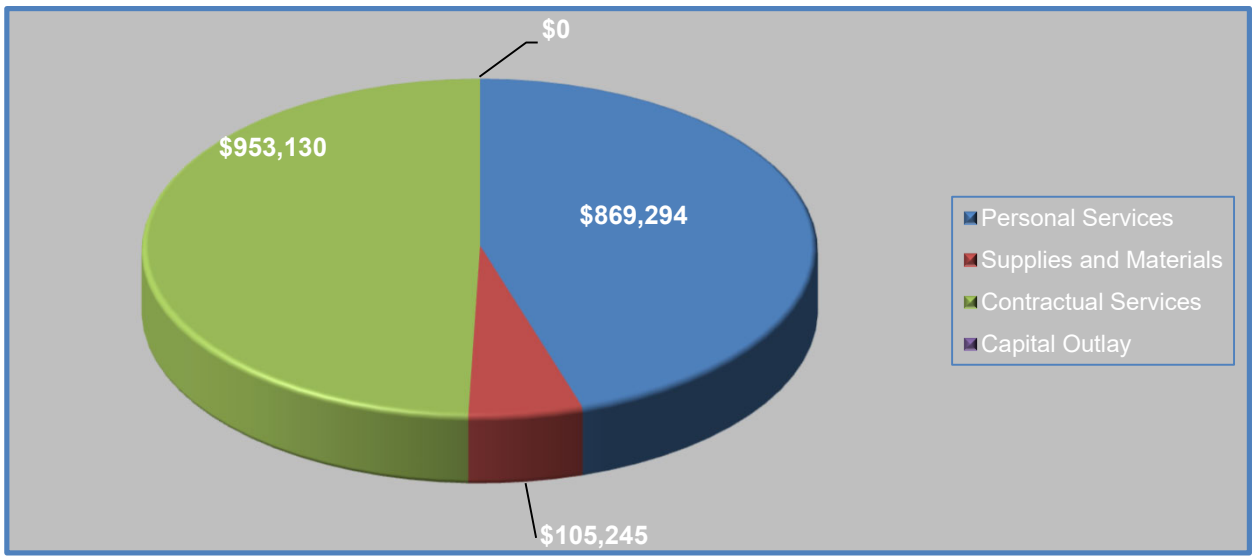
Budget $1.93M FTE Positions 10.5

Accounting

Budget $.92M FTEs 6.0

Utility Billing

Budget $1.01M FTEs 4.5



Finance

Authorized Positions

Authorized Positions	Range	2023	2024	2025
Sr. Director of Finance	16	1	1	1
Assistant Director of Finance	13	1	1	1
Billing Supervisor	9	1	1	1
Senior Accountant	8	1	1	1
Accountant	7	3	3	3
Accounts Payable Clerk	6	1	1	1
Utility Billing Clerk	6	3.5	3.5	3.5
TOTAL AUTHORIZED POSITIONS		**11.5**	**11.5**	**11.5**
General Fund		6	6	6
Water Utility Fund		4.5	4.5	4.5
TOTAL AUTHORIZED POSITIONS BY FUND		**10.5**	**10.5**	**10.5**

Finance

The Finance Department is responsible for managing the fiscal affairs of the City and for providing total accountability to management, elected officials and citizens for all City resources.

Major Services

- Implement new policies and technology to enhance the efficiency and effectiveness of all fiscal transactions
- Document policies and procedures for all Finance related activities
- Provide accurate billing and timely collection for all fees and charges to over 22,000 City-provided water/sewer accounts
- Ensure accurate and timely financial reporting

Highlighted Accomplishments

- Completed 2023 Audit with one audit finding.
- Completed cost certification for White Oak and filed the NID assessments including new plats in the NID; Cambridge Park 2nd Plat and the Retreat at Chapman Farms.
- Implemented Debt Book to comply with the reporting requirements of Governmental Accounting Standards Board (GASB) Statement No. 96, which pertains to accounting for Subscription-Based Information Technology Arrangements (SBITAs).
- Administered the grant for American Rescue Plan Act (ARPA) funding in compliance with federal regulations, which involved incorporating extra stormwater projects to utilize remaining budget from other projects that were completed under budget.
- Following the Government Finance Officers Association's recommendation, a banking Request for Proposal (RFP) was issued. Subsequently, it was decided to extend the agreement with the City's current bank, UMB, for another five years.
- Moved shared responsibilities to Microsoft Planner to enhance the tracking of crucial team assignments.
- In efforts to enhance the security of the city's IT systems through the decommissioning of an outdated server, the Utility Billing team collaborated with multiple payment service providers to acquire electronic files capable of direct integration into the Utility Billing software.
- Enhancements have been made to our customer applications, with a focus on improving user experience by better categorizing customers, such as residential, contractors, rehabbers, management companies, landlords, or businesses. Additionally, our website has been updated to provide detailed instructions customized to meet the specific needs of each customer application.
- Partnered with Invoice Cloud, our customer portal provider, to integrate in-person payment acceptance directly within the portal, seamlessly connected to the utility billing software. Additionally, installed updated receipt printers for processed utility customer payments.
- Issued an RFP for Utility Billing printing and mailing services with a contract to be awarded in late 2024.
- Utility Billing staff collaborated with Public Works staff to facilitate seamless data transfer between their new Elements and Neptune 360 software systems and the utility billing software. This partnership aims to enhance the information provided to customers and will continue to evolve for ongoing improvement.

Finance

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement all reporting recommendations of the Government Finance Officer's Association and the independent auditors.
2. Complete the 2023-24 fiscal year audit of the City's financial statements with RSM US LLP and file reports with all required entities within 180 days of fiscal year end.
3. Prepare financial reports and upload financial data to the City's website so that financial information is available to City staff, Council and citizens.
4. Execute the services outlined in the City's recently approved banking contract from July 2024. Emphasize electronic payment processing for Accounts Payable, UMB's online payment portal, managing electronic lockbox exceptions, and integrating additional payment methods.
5. Implement process improvements related to electronic workflows, projects, and financial reporting in the City's financial software which will be upgraded to CitySuite in 2025.
6. Utilize Bond Link to centralize tracking of all Blue Springs city debt, facilitating access for finance staff and external agencies.
7. Oversee and track financial operations associated with Economic Development Incentive programs and grants, such as ARPA, Tax Increment Financing, Community Improvement Districts, Transportation Development Districts, 353 and Chapter 100 bond projects, and Neighborhood Improvement District special assessments, ensuring compliance with debt service obligations.
8. Prepare financial reports for the Parks and Public Safety Sales Taxes and provide Public Safety information to the PS Citizens Advisory Board.
9. Submit for and receive awards through the Government Finance Officer's Association for the Annual Comprehensive Financial Report and the Popular Annual Financial Report.
10. Revise processes formerly reliant on data from Hansen. Collaborate with Public Works to identify functionalities within Elements for service orders, meter readings, sewer interceptor, meter maintenance, mapping, new locations, and meter sets entry into Innoprise.
11. Improve Utility Billing customer service and reporting by utilizing the new Neptune360 system, which includes data on meter reading, consumption, and leaks. Furthermore, ongoing collaboration with Harris aims to integrate parcel IDs onto handheld devices, assisting meter reading crews in accurately identifying property locations marked on each meter.
12. Update utility bills to provide more information to the customer, including itemized charges and previous payment.
13. Upgrade the Utility Billing software to CitySuite and review processes to ensure the system is utilized to its full capabilities.
14. In compliance with City Ordinance, perform a rate study to set new water and sewer rates for fiscal years 2026,2027 and 2028.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	743,292	818,269	803,089	869,294
Supplies and Materials	93,536	96,160	110,778	105,245
Contractual Services	668,114	759,758	783,738	953,130
Capital Outlay	-	-	-	-
Total Expenditures	**$ 1,504,942**	**$ 1,674,187**	**$ 1,697,605**	**$ 1,927,669**
General Fund	738,316	798,402	823,622	922,520
Water Utility Fund	740,579	822,196	829,043	950,582
Sewer Utility Fund	26,047	53,589	44,940	54,566
TOTAL EXPENDITURES BY FUND	**$ 1,504,942**	**$ 1,674,187**	**$ 1,697,605**	**$ 1,927,669**
TOTAL POSITIONS / FTE	**10.5**	**10.5**	**10.5**	**10.5**

Finance

Accounting

Mission: The Accounting Department is responsible for managing the traditional processing of all of the City's invoices for goods and services and recording all related general ledger transactions in order to prepare financial statements in conformity with general accepted accounting principles. This department is also responsible for establishing and maintaining an internal control structure. The objectives of an internal control structure are to provide management with reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition.

Service Description: To manage and coordinate the daily financial operations of the City and to provide accurate, timely, and complete financial accountability for all city resources to citizens, elected officials, staff, and external funding agencies.

Objectives		Goal Alignment
A	Provide monthly financial reports that accurately present the City's current financial position.	1,2,3,6,7,8,9
B	Ensure timely payment to employees and external vendors of all obligations incurred.	4, 5
C	Maintain the City's accounting records in an accurate and timely manner, exercising adequate internal controls over the City's financial resources, and provide ongoing cost accounting analysis.	1 - 9

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Average number of days from close of business month to release of quarterly financial reports	45	45	45
B	Number of payroll and accounts payable deadlines met	78	78	78
C	Number of management letter findings	1	2	2

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	447,059	487,367	476,760	548,194
Supplies and Materials	4,503	3,246	5,050	4,650
Contractual Services	286,754	307,789	341,812	369,677
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 738,316**	**$ 798,402**	**$ 823,622**	**$ 922,520**
General Fund	738,316	798,402	823,622	922,520
TOTAL EXPENDITURES BY FUND	**$ 738,316**	**$ 798,402**	**$ 823,622**	**$ 922,520**
TOTAL POSITIONS / FTE	**6.0**	**6.0**	**6.0**	**6.0**

Finance

Utility Billing

Mission: To oversee the accurate billing and timely collection of all user fees charged for City-provided water and sewer utility services.

Service Description: The Utility Billing oversees the accurate assessment, billing and timely collections of charges for the City's Water and Sewer Utility services. They also provide customer service assistance for establishing, transferring or discontinuing service, billing inquiries and account information.

Objectives		Goal Alignment
A	Accurately bill and monitor meter readings for all customer accounts. Provide consumption information and billing history for the online customers, while ensuring bills are printed and mailed in a timely and cost effective manner to customers who continue to receive paper statements.	10,11,12,14
B	Utilize system enhancements for better tracking, reporting, and collections of current and final accounts.	10,11,12,13
C	Provide timely customer service; assistance regarding usage and billing history and establishing, transferring or discontinuing utility service. Maintain an average number of 5 days for final billing.	10,11,12

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of customer payments paid online through the customer portal.	64.0%	63%	71.0%
B	Percent of uncollectible account balances written off compared to total fees billed.	1.00%	1%	1%
C	Average number of days from request to stop service, to date final bill is issued.	5	5	0

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	296,233	330,902	326,329	321,100
Supplies and Materials	89,033	92,914	105,728	100,595
Contractual Services	381,360	451,969	441,926	583,453
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 766,626**	**$ 875,785**	**$ 873,983**	**$ 1,005,149**
Water Utility Fund	740,579	822,196	829,043	950,582
Sewer Utility Fund	26,047	53,589	44,940	54,566
TOTAL EXPENDITURES BY FUND	**$ 766,626**	**$ 875,785**	**$ 873,983**	**$ 1,005,149**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**


THE CITY OF BLUE SPRINGS
MISSOURI

Municipal Court

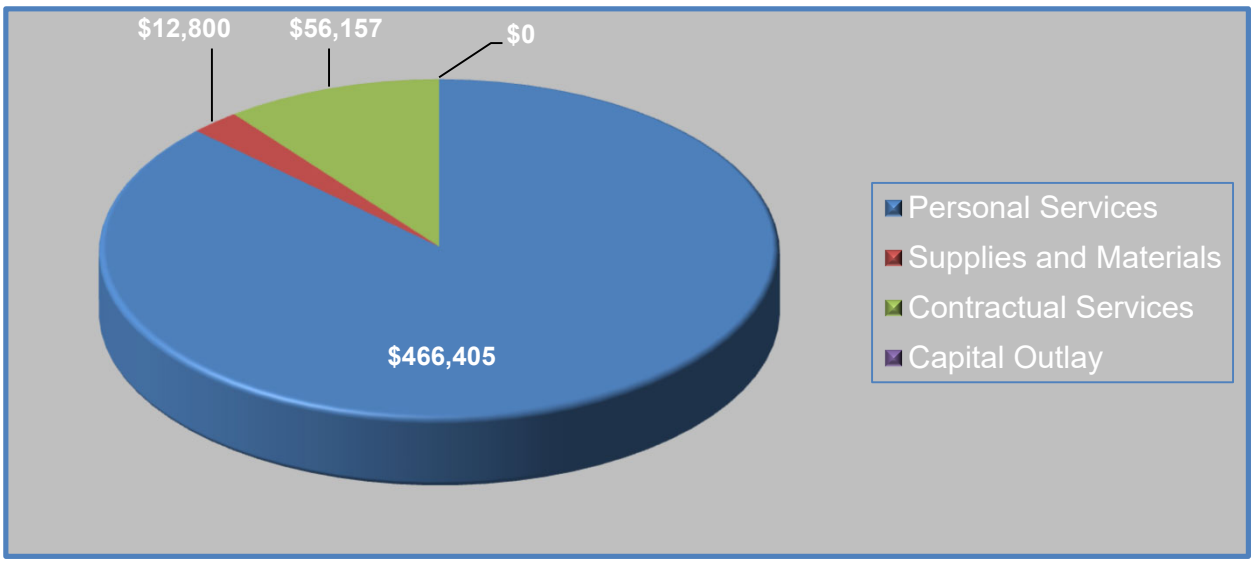

THE CITY OF BLUE SPRINGS
MISSOURI

MUNICIPAL COURT

Budget $.54M FTE Positions 5.62

Municipal Court

Budget $.54M FTEs 5.62



Municipal Court

Authorized Positions

Authorized Positions	Range	2023	2024	2025
Presiding Judge	N/A	0.5	0.5	0.5
Judge	N/A	0.5	0.5	0.5
Court Administrator	11	1	1	1
Assistant Curt Administrator	9	0	0	1
Sr. Deputy Court Clerk	7	0	0	1
Court Clerk	6	1	1	0
Deputy Court Clerk	6	2.5	2.5	1.5
Court Bailiff	PT/S 7	0.12	0.12	0.12
TOTAL AUTHORIZED POSITIONS		**5.62**	**5.62**	**5.62**

General Fund		5.62	5.62	5.62

TOTAL AUTHORIZED POSITIONS BY FUND		**5.62**	**5.62**	**5.62**

Municipal Court

The Blue Springs Municipal Division 241 is a division of the 16th Judicial Circuit Court of Jackson County, Missouri. Blue Springs Municipal maintains all files and papers necessary to schedule and conduct trials, pleas, arraignment hearings, sentencing, probation revocation hearings, bond revocation hearings, and post-trial motions related to violations of city ordinances. The court administrator, clerical staff, bailiff and judges administer the process of adjudicating matters under the divisions' jurisdiction. The efforts of all are directed toward the goals of the fair and efficient administration of justice, to dispense equal justice to all, to provide courteous and respectful service to the public and to encourage respect for the rule of law.

Major Services

- Processed 5,115 new cases in FY 2023.
- Continue to improve processes and procedures, as needed, for better efficiency for staff and better customer service to the public.
- Implement changes to the divisions' procedures in compliance with legislative and Supreme Court changes.
- Process all charges filed in Blue Springs Municipal by the Prosecutor and maintain accurate and accessible records.
- Collect bonds posted with BSPD for Blue Springs Municipal Division charges only and processing such appropriately.
- Process all warrants and bond forfeitures timely, as needed.

Highlighted Accomplishments

- Processed all charges filed in Blue Springs Municipal by the City's Prosecutor.
- Maintained accurate and accessible records.
- Collected and process bonds for Blue Springs Municipal from BSPD
- Provided continuing education training to staff and Municipal Judges.

Municipal Court

Values

INNOVATE AND PLAN AHEAD		PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Process all bond forfeitures and warrants timely, as needed.
2. Provide continuing education and professional development opportunities for both of the Municipal Judges and division staff due to the ongoing changes associated with legislation.
3. Continue to improve processes and procedures, as needed, for better efficiency for staff and better customer service to the public.
4. Process all charges filed in the Division by the City Prosecutor and maintain accurate and accessible records.
5. Collect bonds posted with BSPD for the Division.
6. Continue to learn more of the Show-Me Court process for more efficent processes.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	404,735	428,484	431,793	466,405
Supplies and Materials	13,474	17,644	15,100	12,800
Contractual Services	62,740	49,854	55,064	56,157
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 480,949**	**$ 495,982**	**$ 501,957**	**$ 535,362**
General Fund	480,949	495,982	501,957	535,362
TOTAL EXPENDITURES BY FUND	**$ 480,949**	**$ 495,982**	**$ 501,957**	**$ 535,362**
TOTAL POSITIONS / FTE	**5.62**	**5.62**	**5.62**	**5.62**

Municipal Court

Mission: To protect the rights of citizens by providing fair and impartial trials on citations; to provide for the proper handling of the collections, custody and disbursement of City monies; and to provide fast and efficient services to the citizens who seek resolution to their cases.

Service Description: The Blue Springs Municipal Division 241 is a division of the 16th Judicial Circuit Court of the State of Missouri. Division 241 maintains all files and papers necessary to schedule and conduct trials, pleas, pre-trial hearings, sentencing, probation revocation hearings, bond revocation hearings, and post-trial motions related to violations of city ordinances. The court administrator, clerical staff, bailiff and judges administer the process of adjudicating matters under the divisions' jurisdiction. The efforts of all are directed toward the goals of the fair and efficient administration of justice, to dispense equal justice to all, to provide courteous and respectful service to the public and to encourage respect for the rule of law.

Objectives		Goal Alignment
A	Adjudicate all cases docketed and probations ordered.	1 & 4
B	Provide a Municipal Court system that meets all state and judicial requirements.	2 & 3
C	Review fines and court costs annually	2

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of court cases processed	5,115	4,800	4,900
B	Percent of State requirements met	100%	100%	100%
C	Average fine per case heard	$64.61	$80.00	$50.00

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	404,735	428,484	431,793	466,405
Supplies and Materials	13,474	17,644	15,100	12,800
Contractual Services	62,740	49,854	55,064	56,157
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 480,949**	**$ 495,982**	**$ 501,957**	**$ 535,362**
General Fund	480,949	$ 495,982	501,957	535,362
TOTAL EXPENDITURES BY FUND	**$ 480,949**	**$ 495,982**	**$ 501,957**	**$ 535,362**
TOTAL POSITIONS / FTE	**5.62**	**5.62**	**5.62**	**5.62**


THE CITY OF BLUE SPRINGS
MISSOURI

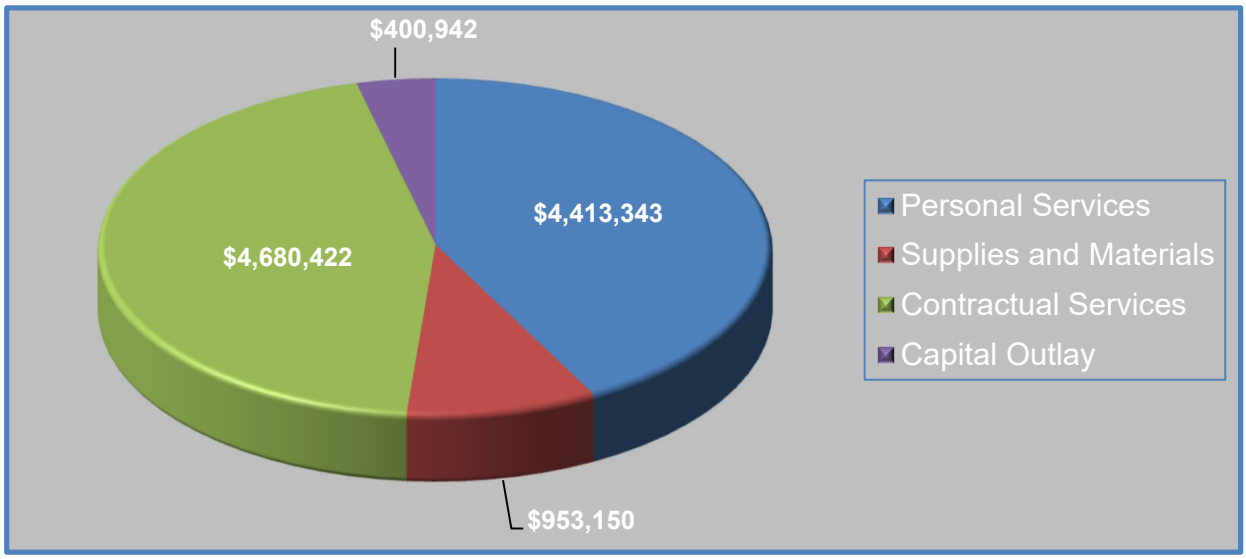
Parks and Recreation


THE CITY OF BLUE SPRINGS
MISSOURI

PARKS and RECREATION

Budget $10.45M FTE Positions 77

- **Administration** — Budget $.61M FTEs 4.0
- **Building Maintenance** — Budget $.96M FTEs 5.0
- **Vesper Hall Senior Center** — Budget $.77M FTEs 8.47
- **Golf Course** — Budget $2.04M FTEs 0.0
- **Parks Maintenance** — Budget $2.37M FTEs 15.46
- **Recreation** — Budget $1.01M FTEs 11.08
- **Fieldhouse/Aquatics** — Budget $2.69M FTEs 32.99



Parks and Recreation

Authorized Positions

Authorized Positions	Grade	2023	2024	2025
Parks and Recreation Director	15	1	1	1
Assistant Parks and Recreation Director	13	1	1	1
Recreation Superintendent	11	1	1	1
Superintendent - Parks and Building	11	1	1	1
Parks Maintenance Supervisor	9	1	1	1
Manager Adult Recreation Center	9	1	1	1
Recreation Programmer	9	0	0	1
Supervisor Park Maintenance	9	1	1	1
Fieldhouse Manager	9	1	1	1
Recreation Manager	9	1	1	0
Recreation Supervisor Fitness	8	1	1	1
Recreation Supervisor	8	3	2	2
Building Maintenance Technician	8	0	0	2
Sr. Parks Maintenance Worker	8	6	6	6
Building Maintenance Worker	7	1	1	1
Recreation Coordinator - Rec Center	7	0	1	1
Recreation Coordinator	7	0	3	3
Maintenance Worker	7	4	4	4
Custodian	6	2	2	2
Customer Relations Representative	6	2	2	2
Customer Relations Assistant	6	1	0	0
Chef	6	1	1	1
Counter Supervisor	6	1	1	1
Superintendent of Fieldhouse & Aquatics	11	0	1	1
Aquatics Manager	10	0	1	1
Aquatics Supervisor	9	0	1	1
Custodian/Maintenance Worker	6	0	1	1
Customer Service Representative	6	0	1	1
Lifeguards & Instructors	PT/S 6	0	11.64	11.64
Group Exercise Instructor	PT/S 8	1.78	1.78	1.78
Custodian	PT/S 6	2.45	2.45	2.45
Day Camp Manager	PT/S 6	0.24	0.24	0.24
Sports Coordinators	PT/S 5	0.52	0.52	0.52
Maintenance Assistant	PT/S 5	0.3	0.3	0.3
Temporary/Seasonal	PT/S 5	3.46	3.46	3.46
Front Desk Attendant	PT/S 4	3.41	3.41	3.41
Building Attendant	PT/S 4	0.43	0.43	0.43
Fieldhouse Attendant	PT/S 4	3.17	3.17	3.17
Fieldhouse Sports	PT/S 4	0.2	0.2	0.2
Day Camp Assistant Manager	PT/S 3	0.72	0.72	0.72
Data Entry Clerk	PT/S 2	0.55	0.55	0.55
Cook	PT/S 2	0.85	0.85	0.85
Dishwasher	PT/S 2	0.3	0.3	0.3
Child Watch Attendant	PT/S 2	2.38	2.38	2.38
Day Camp Counselor	PT/S 1	2.6	2.6	2.6
TOTAL AUTHORIZED POSITIONS		**54.36**	**73**	**77**

General Fund		38.01	40.71	44.01
Fieldhouse Fund		16.35	32.29	32.99
TOTAL AUTHORIZED POSITIONS BY FUND		**54.36**	**73**	**77**

Parks and Recreation

Parks Administration is responsible for administration and general management of the Parks and Recreation Department. In addition to overseeing the departmental budgeting process and long-range planning efforts, staff in this division also serves as representative to the department's three advisory commissions; the Park Commission, Public Art Commission, and Tree Board.

Major Services

- Maintain a 80% or greater level of user satisfaction rating with the parks system as measured by the annual Citizen Survey
- Expand on the recreation activities throughout the Department
- Manage the Parks Sales Tax program to address deferred park maintenance and remaining projects outlined
- Develop a strategic plan to maintain park facilities with funding from the Park Sales Tax renewal
- Begin to look at updating the Parks, Recreation and Open Space Master Plan completed in 2016
- Begin to align Department policies and procedures with CAPRA accreditation standards

Highlighted Accomplishments

- The completion of all 2022/23 park improvement projects in the park sales tax program
- Significant participation increase in day camp program
- Growth in youth sports programs with increases participation
- Blue Springs Fieldhouse continued with 7th year of positive cash flow and increase membership numbers
- Construction and opening of Blue Surf Bay Aquatic Center
- Increase in Congregate Meals served at Vesper Hall
- Implemented Maintenance Spotlight which focuses all Parks Maintenance resources at one specific area

Parks and Recreation

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement Parks Sales Tax Program as approved by voters.
2. Respond to citizen concerns using the Request Tracker, citizen complaint tracking system.
3. Perform regularly scheduled on site reviews of parks and facilities.
4. Conduct a variety of marketing options to inform the public of parks and recreation opportunities.
5. Obtain a satisfaction rating of 3.5 or higher for all recreation program surveys.
6. Have a dedicated webpage with current information for each recreation program/event on the City's website.
7. Continuously research and plan new recreation programs/events for a variety of age groups for the community.
8. Ensure Recreation programs/events are in good financial standing by setting appropriate registration fees.
9. Use technology to ensure confidential patron information is stored in a secure location.
10. Research and plan new programs/events for the 50 Plus population that are held at Vesper Hall and not held at Vesper Hall.
11. Conduct a variety of marketing options to inform the public of Senior Services recreation opportunities.
12. Obtain a satisfaction rating of 3.5 or higher for all 50- Plus programs, meals, and events surveyed.
13. Monitor contract mowing operation to ensure mowing cycles are maintained.
14. Create a Maintenance Management and Operation Standards document to improve maintenance and data collection.
15. Decrease weeds in Right-Of-Way planting bed areas with correct preventative maintenance practices and plan. Reference Maintenance Management and Operation Standards document for standard.
16. Implement Safety and Maintenance monthly inspections for parks facilities and grounds.
17. Reduce the number of customer complaints about shelter rentals and facility rentals.
18. Provide clean and safe facilities and to react to issues in a timely manner.
19. Provide opportunity to cross-train personnel and maintain continuity of institutional knowledge of systems and structures.
20. Implement work order system to effectively track and schedule maintenance procedures and repairs.
21. Maintain park shelters, restrooms and concession buildings in a safe and usable condition.
22. Reduce the amount of electrical usage using LED where applicable.
23. Provide affordable fitness options for all ages of the community and surrounding service area through Fieldhouse Memberships and programs.
24. Schedule and attract events that bring visitors into Blue Springs that provide an economic impact through visiting business throughout Blue Springs.

Departmental Goals

25. Evaluate programs and activities and determine where new program opportunities are present and develop new programs to meet the entire needs of the community regardless of age.
26. Develop clean and maintenance protocols for daily weekly and monthly cleaning and maintenance items to ensure the facility is maintain in a safe, clean and visually pleasing to the public and users.
27. Promote the use of CivicRec software system to enhance registration and reservation processes.
28. Expand recreation program opportunities by adding new programs as well as special event opportunities.
29. Continue to promote membership opportunities so that golf course can sell a combination of memberships that total $180,000.
30. Maintain consistent number of over 36,000 annual rounds played.
31. Advertising non-golf banquet rentals packages that will allow staff to up-sell clients and spend more money in both food and beverages.
32. Monitor expenses early in the season (October through March) so the Golf Course facility is more prepared for the unplanned expenses that come up.
33. Defer unnecessary projects so that seasonal expenses will have a minimal impact as the year comes to a close.
34. Obtain a satisfaction rating of 3.5 or higher for all Fieldhouse members.
35. Implement a log for record keeping of sanitizing and disinfection of equipment and surface for Vesper Hall.
36. Start developing policies and procedures for expansion of building.
37. Expand large-scale program offerings
38. Review and update CRCRC member handbook to ensure new polices are applicable to new programs and opportunities

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	2,945,083	3,264,645	4,205,329	4,413,343
Supplies and Materials	631,417	696,313	863,436	953,150
Contractual Services	3,250,591	3,825,957	4,110,745	4,680,422
Capital Outlay	473,692	293,156	367,500	400,942
Total Expenditures	**$ 7,300,782**	**$ 8,080,070**	**$ 9,547,010**	**$ 10,447,856**
General Fund	4,485,429	4,987,279	5,442,643	5,711,157
Fieldhouse/Aquatics Fund	806,887	921,894	2,256,077	2,693,289
Golf Course Fund	2,008,465	2,170,897	1,848,290	2,043,410
TOTAL EXPENDITURES BY FUND	**$ 7,300,781**	**$ 8,080,070**	**$ 9,547,010**	**$ 10,447,856**
TOTAL POSITIONS / FTE	**53.36**	**54.36**	**74.00**	**77.00**

Parks and Recreation

Administration

Mission: Parks Administration is responsible for administration and general management of the Parks and Recreation Department. In addition to overseeing the departmental budgeting process and long-range planning efforts, staff in this division also serves as representative to the department's two advisory commissions; the Park Commission and Tree Board.

Service Description: To provide overall management and administration of the Parks and Recreation Department including the development of annual operating and capital budgets, long-range strategic planning, and the coordination of advisory commissions.

Objectives		Goal Alignment
A	Ensure customer satisfaction with all parks facilities.	1
B	Ensure timely response to citizen requests for service.	2
C	Ensure accessibility and quality of parks and park facilities.	3
D	Maintain marketing methods that will inform and promote the department and the City of Blue Springs.	4

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of sales tax projects completed according to project timeline outlined in City CIP	100%	100%	100%
B	Percent of the requests responded to within five working days from the Service Point system (citizen complaint tracking system)	90%	100%	90%
C	Conduct complete park site inspections to identify site deficiencies and maintenance items	1	2	2
D	Number of Parks and Recreation Department electronic newsletters sent out yearly	8	10	10

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	458,469	466,370	497,075	497,275
Supplies and Materials	12,731	11,425	13,650	12,150
Contractual Services	105,265	114,044	91,020	96,620
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 576,465**	**$ 591,840**	**$ 601,745**	**$ 606,045**
General Fund	576,465	$ 591,840	601,745	606,045
TOTAL EXPENDITURES BY FUND	**$ 576,465**	**$ 591,840**	**$ 601,745**	**$ 606,045**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**4.0**	**4.0**

Parks and Recreation

Building Maintenance

Mission: Building Maintenance is responsible for the maintenance of all city-owned buildings and grounds as well as all janitorial services for buildings. Services provided include maintenance and repair of heating, ventilation, air conditioning, plumbing, electrical systems and cleaning of buildings. Additionally, employees of this division implement structural improvements and repairs to buildings and grounds.

Service Description: Implement teamwork and cultivate a positive attitude while also providing preventative maintenance measures and maintaining our city parks, grounds, and buildings.

Objectives		Goal Alignment
A	Utilize our work order program and identify needs and prioritization through that system.	18
B	Provide cross training to all employees and utilize contractors for large scale reapirs involving HVAC & plumbing in city buildings when necessary.	19
C	Continue to expand the usage of Asset Essentials work order system to track and report requests for service.	20
D	Utilize our Custodial Maintenance Team Leader to cross train janitorial staff to be functional in the event of change in all city buildings.	21

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Perform Quarterly inspections of buildings. Weekly meetings discussing work orders and priorities take place in order to provide preventative maintenance in a timely manner	4	4	6
B	Cross train 5 employees on aspects of the building maintenance division. Teach employees preventative maintenance to HVAC, electrical, and plumbing aspects of each building.	3	2	5
C	Improve maintenance of facilities by converting the data of 90% of facilities and maintenance standards to Asset Essentials work order system	85%	80%	88%
D	Have 4 employees cross trained for the Public Safety Building, along with other buildings so that in the event of staff turnover, no building will miss their regular schedule of janitorial services	1	2	4

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	228,075	228,209	397,467	378,798
Supplies and Materials	70,512	76,297	81,900	83,400
Contractual Services	352,021	424,149	476,650	501,050
Capital Outlay	-	17,842	-	-
TOTAL EXPENDITURES	**$ 650,608**	**$ 746,497**	**$ 956,017**	**$ 963,248**
General Fund	650,608	$ 746,497	956,017	963,248
TOTAL EXPENDITURES BY FUND	**$ 650,608**	**$ 746,497**	**$ 956,017**	**$ 963,248**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**5.0**

Parks and Recreation

Vesper Hall Senior Center

Mission: The Active Older Adults Division operates Vesper Hall, an Active Older Adult citizen/community center adjacent to Rotary Park at Railroad Lake. A variety of services are provided through this division including a subsidized meals program, health and exercise programs, instructional classes and many recreational and educational offerings. Demand-responsive transportation services are provided in cooperation with the Older Adults Transportation System (OATS).

Service Description: To provide recreational and personal enhancement opportunities for senior citizens including health and fitness programs, instructional and educational classes, social and entertainment activities, and a nutritional program providing on-site and home-delivered meals. Also provide transportation services.

Objectives		Goal Alignment
A	Research and expand new program/event opportunities with community partners.	10
B	Maintain and increase marketing methods that will inform and promote Vesper Hall, the department and The City of Blue Springs.	11
C	Develop and implement procedures to digitally store sensitive data required for the MARC contract.	9
D	Track and record public opinion of meals program and recreation programs at Vesper Hall	12
E	Maintain maintenance and cleanliness of facility through sound cleaning practices and repair schedules.	35

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Implement at least 3 new classes and/or special events in each Activity Guide, with at least one sponsor	3%	100%	1%
B	Ensure all programs have a webpage with current information on the website. Additionally, include 3-5 programs in the monthly e-newsletter distributed to Vesper Hall patrons	50%	100%	75%
C	Create digital folders within the shared Vesper Hall folder to safely store sensitive data pertaining to class attendance, rider registration and meal registration in preparation of yearly audit by MARC.	50%	100%	50%
D	Percent of programs surveyed with average satisfaction score of 3.5 or greater	50%	75%	75%
E	Develop a system to track monthly maintenance and cleaning of various areas/rooms in Vesper Hall.	10%	100%	12%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	264,251	278,674	323,455	349,374
Supplies and Materials	106,411	136,294	124,152	157,780
Contractual Services	93,559	137,514	157,855	257,760
Capital Outlay	-	-	-	3,000
TOTAL EXPENDITURES	**$ 464,221**	**$ 552,482**	**$ 605,462**	**$ 767,914**
General Fund	464,221	552,482	605,462	767,914
TOTAL EXPENDITURES BY FUND	**$ 464,221**	**$ 552,482**	**$ 605,462**	**$ 767,914**
TOTAL POSITIONS / FTE	**7.47**	**7.47**	**8.47**	**8.47**

Parks and Recreation

Fieldhouse / Aquatics

Mission: The Blue Springs Fieldhouse/Blue Surf Bay Waterpark provides recreation, fitness and aquatic opportunities to the community through comprehensive fitness programs, family activities, sports leagues, tournaments, aquatic programming and other community based programs. The varied activities offered contribute to a healthier community, improved social interaction, economic vitality and improved quality of life for the community.

Service Description: To provide more than 111,000 square feet of indoor recreational space and 59,000 square feet of outdoor aquatic space to provide fitness and recreation for all. A variety of fitness, aquatic, and recreational opportunities are available for the whole family to enjoy together.

Objectives		Goal Alignment
A	Impact the health of the community through affordable fitness activities.	23
B	Provide an economic benefit to the community by attracting non-residents use of facility.	24
C	Develop program opportunities for members.	25
D	Maintain maintenance and cleanliness of facility through sound cleaning practices and repair schedules.	26
E	Track and record member opinion of Fieldhouse operations.	34
F	Start developing policies and procedures for expansion of building.	25
G	Develop program opportunities for members.	38

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Maintain a 80% average of the budgeted monthly membership units throughout the year.	1,747	2,150	2,485
B	Offer fitness programming that attracts non-members to our facility. Ex: sports performance training,exercise competitions etc.	4	5	6
C	Develop new programs each activity guide that provide recreation opportunities for all ages Ex: youth sports clinics, educational sessions, ect.	3	5	6
D	Complete quarterly maintenance checklist detailing maintenance issues that need to be addressed	75%	100%	100%
E	Offer swim lesson programing year round with 70% or greater class run rate.	0%	100%	70%
F	Develop aquatics programs to offer opportunities to enjoy the aquatics center outside of normal operating hours. (Dive in movies, ninja cross competitions, etc.)	0%	100%	5%
G	Create PM and Operational guides for the entire Carson Ross Community Recreation Complex for future use and reference.	0%	5%	50%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	526,533	608,165	1,432,516	1,569,759
Supplies and Materials	67,449	83,138	196,896	235,899
Contractual Services	212,906	230,591	626,666	887,631
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 806,887**	**$ 921,894**	**$ 2,256,078**	**$ 2,693,289**
Fieldhouse/Aquatics Fund	806,887	921,894	2,256,078	2,693,289
TOTAL EXPENDITURES BY FUND	**$ 806,887**	**$ 921,894**	**$ 2,256,078**	**$ 2,693,289**
TOTAL POSITIONS / FTE	**16.35**	**16.35**	**32.99**	**32.99**

Parks and Recreation

Golf Course

Mission: Adams Pointe Golf Club is an 18-hole championship golf course managed by Orion Management Solutions, a private management firm contracted by the City to provide maintenance and care for the facility. The mission of Adams Pointe Golf Club is to create a first class golf facility that will be fiscally "self sustaining" and that will spur development along the Adams Dairy Parkway Corridor.

Service Description: To provide a memorable, well-maintained, customer service experience for all golfers, while being fiscally responsible with City funds.

Objectives		Goal Alignment
A	Develop, promote, and market a variety of membership options to maximize membership sales	29
B	Maintain over 36,000 rounds of golf played annually	30
C	Reach $399,000 in food and beverage revenue	31
D	Hold operational expenses under $1,650,000	32
E	Provide a well maintained golf course by strategically planning repairs throughout the year	33

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Sell $180,000 in annual memberships	$181,090	$180,000	$180,000
B	Number of golf rounds played annually	39,712	36,000	37,000
C	Amount of food and beverage revenue generated per player	$13.12	$11.00	$11.19
D	Total operating expenses	$1,518,845	$1,738,000	$1,389,267
E	Keep maintenance expenses under $558,000 for the year	$653,967	$558,000	$575,738

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	-	-	-	-
Supplies and Materials	-	-	-	-
Contractual Services	1,865,874	2,131,193	1,806,290	2,043,410
Capital Outlay	142,591	39,704	42,000	-
TOTAL EXPENDITURES	**$ 2,008,465**	**$ 2,170,897**	**$ 1,848,290**	**$ 2,043,410**
Golf Course Fund	2,008,465	2,170,897	1,848,290	2,043,410
TOTAL EXPENDITURES BY FUND	**$ 2,008,465**	**$ 2,170,897**	**$ 1,848,290**	**$ 2,043,410**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Parks and Recreation

Park Maintenance

Mission: The Parks Maintenance Division is responsible for parks and highway right-of-way maintenance, including turf and plant material areas, repairs to parks, buildings, playgrounds, and athletic facilities. Numerous new construction projects are also performed by this Division. Staff assists Recreation staff on programs and special events.

Service Description: Implement teamwork and cultivate a positive attitude while also providing preventative maintenance measures and maintaining our city parks, grounds, and buildings.

Objectives		Goal Alignment
A	Maintain contact and track all aspects of contract mowing operations. Provide feedback to contractor for quality, frequency and accuracy.	13
B	Form Park Maintenance Standards of Operation Plan and implement through tracking and work order software	14
C	Provide safety and cross training to all team members. Have a team of well rounded, skilled, and trained individuals in all aspects of Parks Maintenance.	16
D	Create landscape maintenance plan from our Park Maintenance Standards of Operation Plan document to remove, eradicate, and prevent unwanted growth in landscape beds.	15
E	Provide the facilities possible to the public 7 days a week.	18
F	Involve all team members in work order software enabling tracking a statistics on an annual basis.	20
G	Inspect parks and facilities for faults. Inspection should include total park inspections including courts, fields, fences, tables, shelters, playgrounds, benches, facilities, nets, sand pits, trails, parking lots, lights, and signage.	21

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Average number of days between park turf mowing's	7	7	7
B	Complete implement all 9 aspects of the Maintenance Management and Operations Manual document.	3	9	7
C	Complete monthly Safety Review meetings with team, along with quarterly cross-training that crosses over to in field training to build a well rounded, skillful team. (Changed from quarterly to monthly)	12	12	12
D	Execute and perform 9 month landscape and right of way management plan. Perform all 9 steps in preventative maintenance plan to ensure aesthetically pleasing parks and right-of-way's	7	9	9
E	Provide contractual facility sanitation for 28 weeks of the year (April 1-November 1). Restrooms are cleaned 7 days a week for 28 weeks and trash removal 5/7 days a week for 28	28	28	28
F	Complete 90% of work orders annually by entire team. This will be tracked with weekly management meetings, proper prioritization, along with proper training and execution from team members. (True data recording began 1/23)	91	90	90

G	Complete 9 inspections annually consisting of inspections of all park amenities. Park inspections should include identifying minor faults, major faults, and identifying deferred maintenance. Minor faults are repaired on sight, while major faults and deferred maintenance has work orders created and recorded in the database for future review.	9	9	9

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	1,081,717	1,200,669	1,046,401	1,052,200
Supplies and Materials	261,975	279,221	316,530	322,750
Contractual Services	446,461	582,642	690,501	591,755
Capital Outlay	331,101	216,652	320,500	397,942
TOTAL EXPENDITURES	**$ 2,121,254**	**$ 2,279,183**	**$ 2,373,932**	**$ 2,364,647**
General Fund	2,121,254	2,279,183	2,373,932	2,364,647
TOTAL EXPENDITURES BY FUND	**$ 2,121,254**	**$ 2,279,183**	**$ 2,373,932**	**$ 2,364,647**
TOTAL POSITIONS / FTE	**15.46**	**15.46**	**15.46**	**15.46**

Parks and Recreation

Recreation

Mission: The Recreation Division provides a comprehensive and varied program of recreational, athletic, and cultural activities for the community. By emphasizing education and participatory as well as entertainment values of recreation, the varied activities contribute to increased learning, social values, and mental and/or physical health of all participants.

Service Description: To service the public well-being by ensuring and/or providing a comprehensive program of quality recreation programs and activities.

Objectives		Goal Alignment
A	Track and record public opinion of recreation programs.	5
B	Ensure customers have easy access to updated and correct program registration information.	6
C	Research and Expand new program/event opportunities by increasing our partnerships with local businesses and organizations.	7
D	Ensure that Recreation programs/events are in good financial standing with appropriate registration fees.	8
E	Expand large-scale program offerings.	37

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of programs/events surveyed after completion of program to measure participant satisfaction level. Save data in shared location for access for annual reporting and submissions (ex: Gold Medal, CAPRA)	80%	90%	90%
B	All programs have dedicated webpage with current information on City's website in addition to being recognized in online activity guide and bi-monthly e-newsletter	100%	100%	100%
C	Successfully implement a minimum of 2 new programs per program staff member in each Activity Guide	2%	100%	2%
D	Percent of programs/events that are generating minimum of 15% profit over direct costs with user fees	70%	75%	75%
E	Develop one new large-scale program per year ex: Camp Out, 4th of July etc.	1%	100%	1%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	386,039	482,557	508,416	565,937
Supplies and Materials	112,338	109,939	130,308	141,170
Contractual Services	174,504	205,825	261,763	302,196
Capital Outlay	-	18,957	5,000	-
TOTAL EXPENDITURES	**$ 672,881**	**$ 817,277**	**$ 905,487**	**$ 1,009,303**
General Fund	672,881	817,277	905,487	1,009,303
TOTAL EXPENDITURES BY FUND	**$ 672,881**	**$ 817,277**	**$ 905,487**	**$ 1,009,303**
TOTAL POSITIONS / FTE	**7.08**	**8.08**	**10.08**	**11.08**


THE CITY OF BLUE SPRINGS
MISSOURI

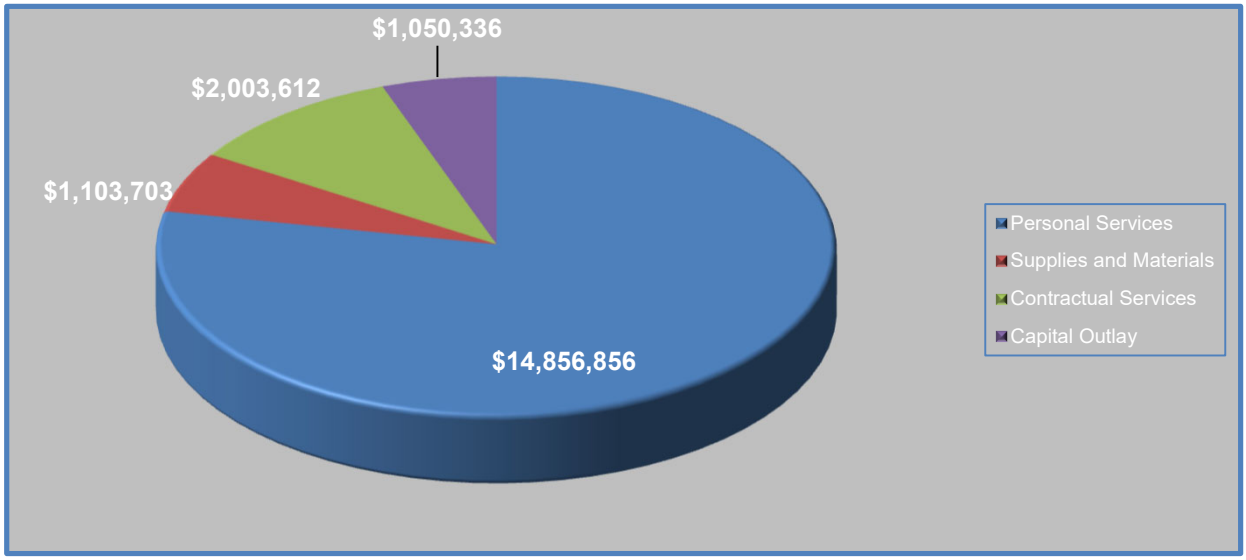
Public Safety


THE CITY OF BLUE SPRINGS
MISSOURI

PUBLIC SAFETY

Budget $19.01M FTE Positions 146.0

- **Administration** — Budget $2.07M FTEs 6.0
- **Operations Bureau** — Budget $10.07M FTEs 82.0
- **Investigative Services Bureau** — Budget $3.30M FTEs 28.0
- **Community Services Bureau** — Budget $3.57 FTE's 30.0



Public Safety

Authorized Positions

Authorized Positions	Range	2023	2024	2025
Chief	G	1	1	1
Deputy Chief	F	1	1	1
Captain	E	3	3	3
Lieutenant	D	3	3	3
Sergeant	C	13	13	13
Detective	B	13	13	13
Police Officer	B	65	65	65
Police Officer - K-9	B	2	2	2
Dispatch Supervisor	9	1	1	1
Crime Analyst/Public Information Officer	9	1	1	1
Crisis Counselor	9	1	1	1
Property & Evidence Custodian	7	3	3	3
Records Supervisor	7	1	1	1
Training Coordinator	7	1	1	1
Communications Officer	7	14	14	14
Victim Advocate	7	1	1	1
Animal Control Officer	6	0	0	0
Administrative Assistant	6	4	4	4
Detention Service Officer	6	8	8	8
Custodian Maintenance	6	2	2	2
Records Clerk	6	4	4	4
TOTAL AUTHORIZED POSITIONS		**142**	**142**	**142**
General Fund		124	121	122
Public Safety Sales Tax Fund		20	21	24
TOTAL AUTHORIZED POSITIONS BY FUND		**144**	**142**	**146**

Public Safety

The City of Blue Springs Police Department is responsible for providing quality police service to the community 24 hours a day. This includes, but is not limited to, answering calls for service, crime prevention, enforcement of laws, and protecting persons and property within the city limits. The Police Department performs these functions through four (4) Bureaus, overseen by the Chief of Police. They include the Administration, Community Services, Operations, and Investigative Services bureaus.

Major Services

- Improve police visibility in residential and retail areas while building positive relationships between officers and citizens
- Maintain partnership with the Blue Springs community through public presentations with civic and neighborhood organizations, Citizen Academies, Youth Activities, National Night Out and Crime-free programming
- Work with the Information Technology Department to implement technological advancements and ensure long term viability of the police radio and computer systems
- Implement the public safety sales tax spending plan and report results to the Public Safety Citizens' Advisory Board

Highlighted Accomplishments

- Animal control services will be transitioned back into the Police Department on 10/1/24.
- Implemented several Strategic Planning goals to include completing the Flock camera system installation and purchasing new body worn and dash cameras. New technology to include What3Words and Live911 were implemented. Chevrolet Tahoes were introduced into the patrol fleet with a new graphic design.
- 10 new officers and 4 civilian employees, primarily communications officers and detention services officers, were hired to fill vacancies.
- The department also entered into an agreement with a local therapist to provide Mental Health screening and counseling for all officers.

Public Safety

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Reduce crime and increase the perception of public safety by increasing visibility and access to Officers.
2. Improve Officer training, staff development and procedures to meet the expectations of a changing community and society.
3. Continuously evaluate the use of technology, specialized equipment and innovative procedures to improve or enhance service delivery.
4. Proactively engage and educate citizens in public safety and crime prevention initiatives and programs.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	12,241,836	12,454,709	13,314,837	14,856,856
Supplies and Materials	723,191	706,147	1,156,968	1,103,703
Contractual Services	1,518,730	1,417,901	2,003,616	2,003,612
Capital Outlay	391,053	567,878	909,243	1,050,336
Total Expenditures	**$ 14,874,810**	**$ 15,146,635**	**$ 17,384,663**	**$ 19,014,507**
General Fund	13,278,435	13,142,485	14,341,349	15,238,087
Public Safety Sales Tax Fund	2,127,377	2,004,149	3,048,315	3,776,420
TOTAL EXPENDITURES BY FUND	**$ 15,405,810**	**$ 15,146,635**	**$ 17,389,663**	**$ 19,014,507**
TOTAL POSITIONS / FTE	**137.0**	**144.0**	**142.0**	**146.0**

Public Safety

Administration

Mission: The Office of the Chief of Police of the Police Department is responsible for developing and implementing departmental policy; fiscal oversight, providing management controls over departmental functions and is the focal point for interaction with other City departments, the R-IV School District, and the community.

Service Description: To manage the financial and operational aspects of the department while analyzing, reviewing, and evaluating existing procedures and activities to improve department-wide effectiveness. Provide leadership in departmental values and in the expansion of the customer service orientation of the Police Department.

Objectives		Goal Alignment
A	Provide the highest quality public safety services for the citizens, visitors, and businesses of Blue Springs.	3
B	Proactively pursue opportunities to establish a strong community presence and rapport with residents.	1
C	Develop executive staff by promoting a team environment, collaboration, and open communication within the department.	2

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of citizens satisfied with overall quality of police services	75%	85%	80%
B	Number of public presentations and appearances conducted	10	12	12
C	Strategic Planning Sessions held with Command Staff	4	4	4

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	688,390	724,919	751,766	875,855
Supplies and Materials	8,840	18,211	40,062	40,700
Contractual Services	645,020	483,635	793,600	956,833
Capital Outlay	-	54,215	130,500	199,500
TOTAL EXPENDITURES	**$1,342,250**	**$1,280,981**	**$ 1,715,928**	**$ 2,072,888**
General Fund	588,809	619,697	612,581	738,926
Public Safety Sales Tax Fund	753,441	661,283	1,106,348	1,333,961
TOTAL EXPENDITURES BY FUND	**$1,342,250**	**$1,280,981**	**$ 1,718,928**	**$ 2,072,888**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**6.0**	**6.0**

Public Safety

Community Services Bureau

Mission: The Community Services Bureau (CSB) is made up of CSB Crime Prevention, CSB Youth, the Communications Unit and the Records Unit. This brings together a committed team of Police Officers and professionals with extensive training and experience in Crime Prevention, youth intervention, crisis counseling, school resource safety, supportive services, and drug prevention. To do this the CSB uses key programs such as Life Sports, Girls on Fire, Rape Aggression Defense (RAD), Citizen's Police Academy and National Night Out.

Service Description: The goal of the Community Services Bureau is to provide students, teachers, families, businesses, and those in crisis support, while creating an atmosphere of living without fear of criminal activity. The Community Services Bureau will assist members of the community with the resources necessary to help in a variety of ways to include crime prevention, youth intervention, crisis counseling, school resource safety, support services, and drug prevention. All while working with the Patrol Division to reduce the number of calls for service and to reduce the response times to calls for service.

Objectives		Goal Alignment
A	Continue to bring business owners, the community and the Police Department together through National Night out, site security surveys, and RAD to improve the relationship with community.	1
B	Resource officers will continue to work within the schools, interacting with staff and students through presentations and acting as role models, while the counseling unit will provide comprehensive clinical services to youth and their families.	4
C	Continue the Citizens' Police Academy, Youth Police Academy Life Sports, Girls on Fire, Rape Aggression Defense (RAD), Citizen's Police Academy and National Night Out while continuously revising and improving the instruction and content.	1
D	Continue community involvement programs.	1
E	Dispatch all calls for service by radio.	3
F	Records Unit will maintain all police reports and disseminate in accordance with Missouri Sunshine Laws. The Records Unit will also continue to send reported crimes to the Missouri Incident Based Reporting System (MIBRS) which then sends them to the National Incident Based Reporting System (NIBRS) System.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of safety/crime presentations made to Blue Springs citizens annually - Affected by Covid restrictions in 2020	91	120	100
B	Number of anti-gang, anti-drug, and anti-crime presentations made by school resource Officers annually Affected by Covid restrictions in 2020	400	400	400
C	Number of youth receiving services from the Community Services Bureau annually (LCSC)	194	160	200
D	Number of Face to Face Forums, or similar outreach activities, held throughout the year	4	5	5
E	Average dispatch time of priority 1,2 and 3 calls in less than 5 minutes	74%	73%	76%
F	Once reports received by Records Unit, percentage available for distribution within 72 hours	95%	95%	95%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	2,264,155	2,642,411	2,734,763	3,033,438
Supplies and Materials	126,376	133,651	172,548	169,815
Contractual Services	181,729	207,941	297,266	299,754
Capital Outlay	79,672	16,368	-	63,000
TOTAL EXPENDITURES	**$ 2,651,933**	**$ 3,000,371**	**$ 3,204,577**	**$ 3,566,008**
General Fund	2,636,507	2,964,888	3,111,079	3,472,439
Public Safety Sales Tax Fund	15,426	35,483	93,498	93,568
TOTAL EXPENDITURES BY FUND	**$ 2,651,933**	**$ 3,000,371**	**$ 3,204,577**	**$ 3,566,008**
TOTAL POSITIONS / FTE	**28.0**	**30.0**	**30.0**	**30.0**

Public Safety

Operations Bureau

Mission: The Patrol-Operations Bureau is responsible for providing basic initial police response as well as patrol service to prevent and deter crime. The Bureau is comprised of the following units: uniformed sworn personnel who provide 24-hour police services answering citizen calls for service, conducting preliminary investigations and arresting offenders who violate city ordinances, state statutes and federal laws; the K-9 Unit(suspended due to staff shortages); the Traffic unit; whose primary focus is to ensure that motor vehicle traffic is moving safely within the City of Blue Springs. The Detention Services Unit maintains the holding facility and sworn patrol personnel provide 24-hour uniformed police services throughout the community. The Patrol Officers answer citizen calls for service, conduct preliminary investigations, arrests offenders of City ordinances, State statutes, and Federal laws.

Service Description: To ensure the safety of Blue Springs residents/visitors and reduce incidents of crime in the community through proactive efforts in patrol, education, outreach, and enforcement.

Objectives		Goal Alignment
A	In relation to the Citizen Survey, citizen and neighborhood contacts ensure that proactive law enforcement efforts are being addressed and concerns are met.	4,1
B	Establish strong relationships between uniformed officers and citizens in retail areas and neighborhoods.	4
C	Maintain or improve the average response times (call received to officer arrival times) for each of three types of priority police calls received (emergency, immediate and service calls).	2,3
D	Maintain or lower the annual number of accidents through education and specialized or directed traffic enforcement.	4

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of citizen and neighborhood contacts being conducted	37,000	45,000	50,000
B	Number of citizens contacted by police in retail areas	1,000	1,000	1,500
C	Maintain or improve the average response times (call received to officer arrival times) for each of four types of police calls received.	1) 04:36 2) 5:04 3) 6:10 4) 8:20	1) 6:00 2) 7:40 3) 10:45 4) 21:30	1) 5:00 2) 6:00 3) 8:00 4) 10:25
D	Maintain or lower the annual number of accidents through education and specialized or directed traffic enforcement by patrol officers and the traffic unit.	976	900	925

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	6,905,102	6,772,988	7,020,587	8,092,780
Supplies and Materials	549,475	510,858	886,417	831,788
Contractual Services	504,440	509,364	656,690	479,710
Capital Outlay	177,683	413,610	726,743	665,836
TOTAL EXPENDITURES	**$ 8,136,700**	**$ 8,206,820**	**$ 9,290,436**	**$10,070,114**
General Fund	7,585,759	7,166,385	7,741,524	8,059,095
Public Safety Sales Tax Fund	1,081,941	1,040,435	1,548,912	2,011,019
TOTAL EXPENDITURES BY FUND	**$ 8,667,700**	**$ 8,206,820**	**$ 9,290,436**	**$10,070,114**
TOTAL POSITIONS / FTE	**81.0**	**83.0**	**78.0**	**82.0**

Public Safety

Investigative Services Bureau

Mission: The Investigative Services Bureau consists of the Investigation Units (General Assignment and Special Victims), the Crime Analysis Unit, and the Property & Evidence Unit. The Investigation Units are responsible for follow-up investigations involving criminal cases. The Crime Analysis Unit compiles and analyzes statistical crime data to identify trends and patterns, prepares bulletins for officers awareness, prepares media releases to inform the public of various issues, and oversees the LEADS Online software, providing citizens with current criminal activity and its location shown on a crime map. The Property and Evidence Unit receives, stores, and disposes of property of both evidentiary and non-evidentiary value, maintaining a legal chain of custody as required. They handle the submission of all items to the various crime labs for processing.

Service Description: To provide community and agency support services including direct communication after an offense is committed, follow-up and proactive investigation, and victim support throughout the criminal justice system process.

Objectives		Goal Alignment
A	Support the efforts of the uniformed officers to reduce crime through investigation and proactive measures.	1,3
B	Complete case investigations that resolve issues for victims in a professional manner and prevent further crimes by offenders.	1
C	Provide high quality evidence and property procedures which conform to standards established by CALEA and department policies.	2
D	Maintain the time evidence/property is returned/auctioned/legally disposed and maintain available pick-up hours for the public.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Investigative supervisors will review reports after RMS process is completed and assign workable (active) cases to an investigator - measured by working days	3	3	3
B	Investigators will initiate post-incident contact with victims of active cases. Victims of cases assigned to Staff Services personnel will be notified when a case has been in-activated, generally by mail or preferred communication method - measured by working days	3	3	3
C	Finish case investigations within 90 days (excludes laboratory or prosecutorial delays)	78%	80%	80%
D	Maintain high accuracy rate during unannounced and announced audits of property unit	100%	95%	95%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	2,384,189	2,314,391	2,807,721	2,854,783
Supplies and Materials	38,501	43,427	57,941	61,400
Contractual Services	187,541	216,961	256,060	267,315
Capital Outlay	133,699	83,684	52,000	122,000
TOTAL EXPENDITURES	**$ 2,743,930**	**$ 2,658,464**	**$ 3,173,722**	**$ 3,305,498**
General Fund	2,467,360	2,391,515	2,876,165	2,967,626
Public Safety Sales Tax Fund	276,569	266,948	299,557	337,872
TOTAL EXPENDITURES BY FUND	**$ 2,743,930**	**$ 2,658,464**	**$ 3,175,722**	**$ 3,305,498**
TOTAL POSITIONS / FTE	**28.0**	**28.0**	**28.0**	**28.0**

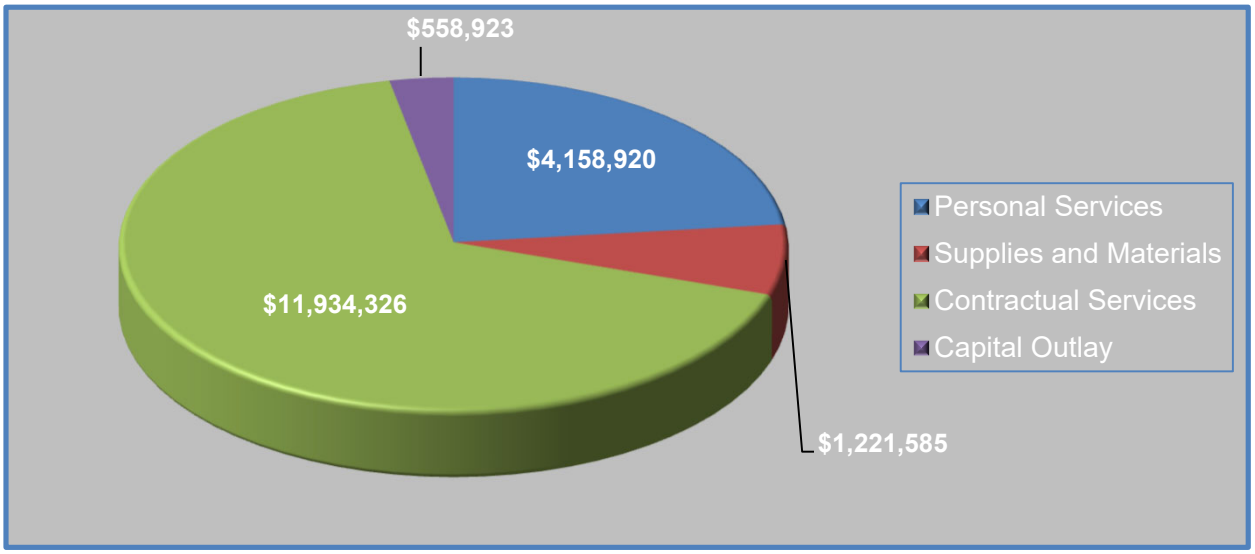
Public Works


THE CITY OF BLUE SPRINGS
MISSOURI

PUBLIC WORKS

Budget $17.88M FTE Positions 54.8

- **Operations and Engineering** — Budget $.82M FTEs 6.0
- **Streets** — Budget $3.31M FTEs 16.8
- **Sewer Operations** — Budget $3.78M FTEs 4.5
- **Water Operations** — Budget $1.28M FTEs 4.5
- **Sewer Maintenance** — Budget $1.21M FTEs 7.0
- **Water Maintenance** — Budget $6.06M FTEs 12.0
- **Sni-A-Bar Treatment Facility** — Budget $1.42 FTEs 4.0



Public Works

Authorized Positions

Authorized Positions	Range	2023	2024	2025
Director of Public Works	15	1	1	1
Assistant Director Public Works	13	1	1	1
City Engineer	13	1	1	1
Operations Manager	12	1	1	1
Assistant Operations Manager	10	2	2	2
Engineering Designer	10	1	1	1
Supervisor Sewer Service	10	1	1	1
Supervisor Water Service	10	1	1	1
Supervisor Water Maintenance	10	1	1	1
Engineering Technician	9	0	0	0
Construction Inspector	9	1	1	1
Streets Supervisor	9	3	3	3
Project Manager	9	1	1	1
Waste Water Supervisor	9	1	1	1
Sr. Plant Operator/Lab Technician	9	3	3	3
Concrete Maintenance Worker	7	4	4	4
Streets Maintenance Worker	7	11.5	11.5	11.5
Sewer Maintenance Worker	7	6	6	6
Water Maintenance Worker	7	6	6	7
Water Service Tech	7	3	3	3
Administrative Assistant	6	2	2	2
Utilities Locator	6	1	1	0
Clerk	6	1	1	1
Seasonal	PT/S 5	1.3	1.3	1.3
TOTAL AUTHORIZED POSITIONS		**54.8**	**54.8**	**54.8**

General Fund		22.8	22.8	22.8
Sewer Fund		15.5	15.5	15.5
Water Fund		16.5	16.5	16.5

TOTAL AUTHORIZED POSITIONS BY FUND		**54.8**	**54.8**	**54.8**

Public Works

The Public Works Department is responsible for the physical foundation of the City. The Department effectively and efficiently develops and maintains Blue Springs' infrastructure by providing essential services in the areas of: civil engineering, maintenance of streets, and water and sewer utilities. The Public Works Department performs these functions through eight (8) Divisions. They are Engineering, Sewer Maintenance, Sewer Operations, Sni-A-Bar Treatment Facility, Streets, Water Maintenance, Water Operations and Fleet Maintenance. Information for the Fleet Maintenance is included later in this document under Internal Service Funds.

Major Services

- Continue to provide a high level of maintenance for the City's transportation system including 623 lane miles of street and 172 miles of sidewalks for the safety of residents and motorists
- ST-06 Overlay approximately 7.9 miles, surface treatment on 4.5 miles, reconstructed 2.8 miles, Cracksealed 0.4 miles
- WA-19 Design and begin construction of the eight-inch watermain on South Outer Road
- Support and maintain the infrastructure for approximately 23,384 water and sewer customers

Highlighted Accomplishments

- Continued easement acquisition for South Outer Road Water Main Project
- Continued design on ARPA Storm Projects, Sanitary Sewer Project, Wyatt Road Projects
- Started construction of Carriage Oaks Pump Station project
- ST-06 Overlaid 4.53 Miles of streets
- ST-06 Reconstructed 0.27 miles of streets
- Administered and inspected 520 right of way permits for construction and fiber projects
- Provided infrastructure inspection for subdivision phases and commercial projects
- Reviewed 140 Commercial plans and 40 residential projects
- Cracksealed 106.7 lane miles
- 12,506 potholes repaired
- Performed 12 storm drainage system repairs
- Sweeping was performed on all Arterial streets 8 times, and all others twice
- Completed mowing routes 5 times
- Installed 116 new sign locations
- Replaced 28 signs
- Replaced 66 SF of concrete infrastructure
- Installed 64 meters at new services
- Repaired 1,195 water meters
- Located City infrastructure for Missouri One at 13,298 locations
- Jet cleaned 39,093.1 LF of sanitary sewer main
- Televised 5,504 LF of sanitary sewer main
- 22,529 LF of sanitary sewer main was lined by contractor
- Completed 0 point repairs on sanitary sewer mains
- Performed repairs on 8 sanitary sewer manholes
- Provided Water Consumer Confidence Report to all residents
- Performed preventive maintenance on 496 water valves
- Completed preventive maintenance on 34 hydrants
- Repaired 158 water main breaks
- Treated 1,423,000,000 gallons of wastewater

Public Works

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Maintain the City's infrastructure to the highest standard as the budget allows.
2. Efficiently and effectively manage daily operations of the Department.
3. Provide excellent customer service.
4. Meet all regulatory requirements.
5. Prepare master plans for infrastructure components within the City.
6. Support development projects throughout the City.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	3,865,012	3,490,566	4,280,760	4,158,920
Supplies and Materials	1,130,694	858,772	1,209,165	1,221,585
Contractual Services	9,979,276	11,005,113	11,334,084	11,934,326
Capital Outlay	298,634	503,537	683,000	558,923
Total Expenditures	**$ 15,273,616**	**$ 15,857,987**	**$ 17,507,009**	**$ 17,873,754**
General Fund	3,701,029	3,586,537	4,286,541	4,129,621
Sewer Fund	5,424,405	5,448,143	6,119,307	6,411,489
Water Fund	6,148,182	6,836,663	7,101,160	7,332,644
TOTAL EXPENDITURES BY FUND	**$ 15,273,615**	**$ 15,871,343**	**$ 17,507,009**	**$ 17,873,754**
TOTAL POSITIONS / FTE	**54.8**	**54.8**	**54.8**	**54.8**

Public Works

Engineering

Mission: The Engineering Division is responsible for ensuring that the City's road, water, sewer, and storm water systems are constructed properly and are in compliance with all City codes and Federal/State regulations. Engineering also manages the annual contracted street maintenance rehabilitation program which includes asphalt overlay, curb repair, large scale asphalt patching and street striping.

Service Description: To provide professional decision-making and financial oversight of the Operations and Engineering Divisions of the Public Works Department and perform integrated project management for design and construction activities.

Objectives		Goal Alignment
A	Continue improvement of public infrastructure.	1,5,4
B	Ensure customer satisfaction with condition and operation of water and sewer	3,4
C	Ensure timely review of construction development plans.	6
D	Exhibit effectiveness in design, construction and management of capital projects.	4,5,6

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of citizens satisfied with maintenance of public infrastructure	54%	40%	40%
B	Percent of citizens satisfied with quality of water and sewer utilities	64%	65%	65%
C	Percent of construction plans reviewed within ten business days	92%	95%	95%
D	Percent of capital projects completed within ten percent of bid amount	100%	100%	100%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	815,581	641,319	665,974	693,004
Supplies and Materials	4,743	6,949	6,680	7,655
Contractual Services	98,856	109,504	118,650	115,650
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 919,180**	**$ 757,772**	**$ 791,304**	**$ 816,309**
General Fund	919,180	$ 757,772	791,304	816,309
TOTAL EXPENDITURES BY FUND	**$ 919,180**	**$ 757,772**	**$ 791,304**	**$ 816,309**
TOTAL POSITIONS / FTE	**6.0**	**6.0**	**6.0**	**6.0**

Public Works

Sewer Maintenance

Mission: The Sewer Maintenance Division is responsible for the collection of wastewater and its conveyance to a treatment facility. Employees in this division maintain the City's sewer lines, pump stations and assist as required in the operation and maintenance of the Sni-A-Bar Wastewater Treatment Facility.

Service Description: In order to accomplish the mission the Sewer Maintenance Division performs inspections, maintenance, repairs and rehabilitation of the systems 273 miles of sanitary sewer lines and 31 pumping stations effectively and efficiently.

Objectives		Goal Alignment
A	Provide uninterrupted collection and conveyance of all wastewater in accordance with all applicable state and federal laws and the City's NPDES permit.	3, 4
B	Maintain lift stations to prevent Sanitary Sewer Overflows (SSO's).	3, 4
C	Reduce the amount of inflow and infiltration delivered to treatment facilities.	3, 4

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of sewer blockages in City's sewer mains	2	0	0
B	Number of SSO's due to lift station failures	2	0	0
C	Inflow/Infiltration as a percentage of total flow at LBVSD/Sni-A-Bar	20% / 22%	20% / 22%	20% / 22%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	350,733	382,759	440,565	430,528
Supplies and Materials	225,416	162,152	227,625	233,693
Contractual Services	379,002	426,940	497,888	550,521
Capital Outlay	-	48,275	-	-
TOTAL EXPENDITURES	**$ 955,151**	**$ 1,020,126**	**$ 1,166,078**	**$ 1,214,741**
Sewer Fund	955,151	$ 1,020,126	1,166,078	1,214,741
TOTAL EXPENDITURES BY FUND	**$ 955,151**	**$ 1,020,126**	**$ 1,166,078**	**$ 1,214,741**
TOTAL POSITIONS / FTE	**7.0**	**7.0**	**7.0**	**7.0**

Public Works

Sewer Operations

Mission: The Sewer Operations Division directs the operations of the City's sewer utility. In addition, this Division handles water meter reading, flow meter readings, payment processing and customer billing services.

Service Description: To efficiently and effectively direct operations of the sewer utility. This Division works in conjunction with the Water Operations Divisions to achieve its goals.

Objectives		Goal Alignment
A	Provide accurate monthly billing to all customers.	3
B	Provide accurate measurement of volume and percentage of sewage flows originating in Grain Valley to ensure proper billing and capital outlay contributions.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of water meters read annually	100%	100%	100%
B	Percent of total sewer flow at the Sni-A- Bar treatment facility originating in Grain Valley	30.0%	26%	30%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	351,261	285,408	346,175	332,143
Supplies and Materials	16,639	14,089	23,170	21,204
Contractual Services	2,730,483	2,893,434	2,983,947	3,214,854
Capital Outlay	161,011	91,692	200,000	212,600
TOTAL EXPENDITURES	**$ 3,259,394**	**$3,284,622**	**$ 3,553,292**	**$ 3,780,800**
Sewer Fund	3,259,394	3,284,622	3,553,292	3,780,800
TOTAL EXPENDITURES BY FUND	**$ 3,259,394**	**$3,284,622**	**$ 3,553,292**	**$ 3,780,800**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**

Public Works

Sni-A-Bar Wastewater Treatment Facility

Mission: The Sni-A-Bar Wastewater Treatment Facility provides wastewater treatment meeting or exceeding Missouri Department of Natural Resources treatment requirements and maintains the facility and equipment to ensure maximum treatment capacity and equipment service life.

Service Description: To provide quality cost-effective wastewater treatment meeting or exceeding Missouri Department of Natural Resources treatment requirements and maintain the facility and equipment to ensure maximum treatment capacity and equipment service life.

Objectives		Goal Alignment
A	Process wastewater that meets or exceeds NPDES permit	3, 4
B	Track inflow/infiltration as a percentage of plant flow from Blue Springs	4
C	Track inflow/infiltration as a percentage of plant flow from Grain Valley	4

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of discharge permit violations	4	0	0
B	Percentage of total inflow & infiltration originating in Blue Springs	70%	80%	70%
C	Percentage of total inflow & infiltration originating in Grain Valley	30%	20%	30%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	378,834	414,436	418,454	413,812
Supplies and Materials	251,938	49,807	217,113	232,637
Contractual Services	567,988	634,591	694,370	769,498
Capital Outlay	11,100	44,560	70,000	-
TOTAL EXPENDITURES	**$ 1,209,860**	**$1,143,394**	**$ 1,399,937**	**$ 1,415,947**
Sewer Fund	1,209,860	1,143,394	1,399,937	1,415,947
TOTAL EXPENDITURES BY FUND	**$ 1,209,860**	**$1,143,394**	**$ 1,399,937**	**$ 1,415,947**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**4.0**	**4.0**

Public Works

Streets

Mission: The Street Division of the Public Works Department repairs and maintains the City's streets, right-of-way's, traffic signs, traffic signals and storm sewers in a safe and efficient manner. In addition, the Division is responsible for administering the snow removal, street sweeping and right-of-way mowing programs.

Service Description: To maintain the City's infrastructure and provide customer service in a manner that supports public safety and health, and contributes to the overall betterment of the community.

Objectives		Goal Alignment
A	Provide quick response to pothole complaints.	3
B	Provide immediate response to safety or health sensitive issues.	3
C	Maintain a high level of customer satisfaction during snow removal operations.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percent of potholes patched within 2 business days of notification	78%	100%	100%
B	Percent of safety or health sensitive issues responded to within 2 hours	100%	100%	100%
C	Satisfied customers as a percentage of 40,000 drivers based on all caller log complaints related to snow removal operations	99.90%	99%	99%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	1,035,978	977,323	1,310,918	1,291,765
Supplies and Materials	395,070	313,472	494,389	418,512
Contractual Services	1,349,476	1,465,656	1,529,930	1,535,812
Capital Outlay	1,325	72,314	160,000	67,223
TOTAL EXPENDITURES	**$ 2,781,849**	**$2,828,765**	**$ 3,495,237**	**$ 3,313,312**
General Fund	2,781,849	2,828,765	3,495,237	3,313,312
TOTAL EXPENDITURES BY FUND	**$ 2,781,849**	**$2,828,765**	**$ 3,495,237**	**$ 3,313,312**
TOTAL POSITIONS / FTE	**16.8**	**16.8**	**16.8**	**16.8**

Public Works

Water Maintenance

Mission: The Water Maintenance Division operates and maintains the City's water distribution system in a manner to ensure a continuous supply of safe drinking water and fire protection to all customers.

Service Description: In order to accomplish the mission, the water maintenance division performs inspections, maintenance, repairs, and replacement of the systems 277 miles of water mains and 3 pumping stations effectively and efficiently. The City purchases its water from three water treatment sources, Independence, Kansas City and Tri-County Water Authority.

Objectives		Goal Alignment
A	Operate the water distribution system to provide quality drinking water while meeting all regulatory requirements.	3, 4
B	Minimize customer impact due to water system maintenance, upgrades, and repairs.	3
C	Repair or replace all inoperable fire hydrants in a timely manner.	3
D	Control water losses to less than 10%.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Number of drinking water permit violations	0	0	0
B	Average length of service interruption resulting from water system repairs (hours)	3	1	2
C	Average number of working days each inoperable fire hydrant is out of service	1.7	2	2
D	Percent of water loss	24.2%	22.0%	19.9%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	373,852	293,846	475,437	436,284
Supplies and Materials	210,570	281,988	212,118	286,280
Contractual Services	4,568,946	5,189,529	5,158,017	5,243,470
Capital Outlay	1,998	47,224	78,000	91,500
TOTAL EXPENDITURES	**$ 5,155,366**	**$5,812,586**	**$5,923,572**	**$6,057,534**
Water Fund	5,155,366	5,812,586	5,923,572	6,057,534
TOTAL EXPENDITURES BY FUND	**$ 5,155,366**	**$5,812,586**	**$5,923,572**	**$6,057,534**
TOTAL POSITIONS / FTE	**12.0**	**12.0**	**12.0**	**12.0**

Public Works

Water Operations

Mission: The Water Operations Division directs the operations of the City's water utility. In addition, this division is responsible for reading water meters, billing customers for their consumption and processing payments.

Service Description: To efficiently and effectively direct operations of the water utility. This Division works in conjunction with the Sewer Operations Divisions to achieve its goals.

Objectives		Goal Alignment
A	Provide accurate monthly billing to all customers.	3
B	Administer and enforce the drinking water backflow prevention program.	4
C	Replace malfunctioning water meters to ensure accurate reading and billing and maximize revenue.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Percentage of water meters read 12 times annually	100%	100%	100%
B	Percentage of backflow devices inspected yearly	100%	100%	100%
C	Average number of working days to replace a malfunctioning water meter	1	3	1

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	558,773	495,476	623,237	561,385
Supplies and Materials	26,318	30,315	28,070	21,604
Contractual Services	284,525	285,460	351,281	504,521
Capital Outlay	123,200	199,472	175,000	187,600
TOTAL EXPENDITURES	**$ 992,816**	**$1,024,077**	**$ 1,177,588**	**$ 1,275,110**
Water Fund	992,816	1,024,077	1,177,588	1,275,110
TOTAL EXPENDITURES BY FUND	**$ 992,816**	**$1,024,077**	**$ 1,177,588**	**$ 1,275,110**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**


THE CITY OF BLUE SPRINGS
MISSOURI



FY 2024-25

CAPITAL IMPROVEMENTS PROGRAM

The City of Blue Springs Missouri


THE CITY OF BLUE SPRINGS
MISSOURI

City Council

Chris Lievsay	Mayor
Jerry Kaylor	District 1
Galen Ericson	District 1
Kent Edmondson	District 2
Katie Tholen	District 2
Susan Culpepper	District 3
Ronald Fowler	District 3

Capital Improvement Committee

Christine Cates, City Administrator
Lori Turner, Budget Analyst

Dennis Dovel	Assistant City Administrator
Justin Stuart	Director of Park and Recreations
Tom Degenhardt	Director of Public Works
William Jakubec	Director of Information Technology
Mike Mallon	Director of Community Development
Bob Muenz	Chief of Police

Introduced by Councilmember Culpepper BILL NO. 5230

ORDINANCE NO. 5340

AN ORDINANCE ADOPTING THE CITY OF BLUE SPRINGS CAPITAL IMPROVEMENTS PROGRAM FOR FISCAL YEARS 2024-2025 to 2028-2029

WHEREAS, the Home Rule Charter of the City of Blue Springs requires the City Administrator to prepare and submit a Capital Improvements Program (CIP) to the Mayor and City Council; and

WHEREAS, the City Council held a public hearing July 15, 2024, to receive comments about the proposed Capital Improvements Program for Fiscal Years 2024-2025 through 2028-2029.

NOW, THEREFORE, BE IT ORDAINED BY THE COUNCIL OF THE CITY OF BLUE SPRINGS, MISSOURI, as follows:

Section 1. The City Council hereby adopts the Capital Improvements Program (CIP) for Fiscal Years 2024-2025 through 2028-2029; said CIP is hereby incorporated herein by reference as if fully set out in this Ordinance.

Section 2. That this Ordinance shall be in full force and effect from and after its passage and approval.

Section 3. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Ordinance, as determined by the City Clerk, may be corrected with the endorsement of the City Administrator without the need to come before the City Council.

PASSED by the City Council of the City of Blue Springs, Missouri, and approved by the Mayor of Blue Springs, this 15th day of July 2024.

CITY OF BLUE SPRINGS

Chris Lievsay, Mayor

ATTEST:

Erin Ford, City Clerk

1st Reading: July 15, 2024
2nd Reading: July 15, 2024

Rev. 01/01/2024

CAPITAL IMPROVEMENT PROGRAM

Capital improvement programming is a cornerstone of sound financial planning and local government fiscal policy. It also is an effective planning tool to assist communities identify and prioritize immediate and long-term needs in the context of existing capacity and resources and facilitates the formulation of long-term strategies to address trends and changes in service level demands.

The Capital Improvement Program (CIP) provides a linkage between planning, budgeting, and implementation that maximizes efficiency and effectiveness. It enables the City to identify opportunities and constraints and leverage those opportunities to develop strategies that address priorities and demonstrates good stewardship of scarce public resources.

The CIP covers a five-year planning period and is re-evaluated and adopted each year to reflect changing needs, new opportunities and City Council priorities and goals. The CIP does not appropriate funds; rather it functions as a planning and budgeting tool, with support of appropriations made through the adoption of the annual City budget in September.

The CIP program continues to focus on maintenance-related items and replacement of mission-critical equipment with limited investment in new infrastructure, equipment, or programming.

PLAN REVIEW AND ADOPTION

The proposed CIP has been presented to the Planning Commission and conforms to the Comprehensive Plan. In April 2022, after review of all boards and commission the CIP review committee was eliminated as one of the informal review steps of the CIP development process. In lieu of the CIP Review Committee, the preliminary draft of the CIP will be discussed and reviewed with City Council members prior to the formal public hearing, typically in May. The proposed CIP will then be submitted to the City Council for the formal public hearing and is officially adopted by the City Council after all necessary adjustments have been made. The first year of the adopted CIP is incorporated into the annual budget adopted each year in mid-September by the City Council and made effective October 1. It should be noted that although the process accounts for the evaluation of projects against established criteria, available funds, and public comment, the City Council can, as they deem necessary and appropriate through the adoption process, change any recommended project or reallocate projects to achieve the goals of the City Council.

The adopted CIP represents an annual plan of projects anticipated to be funded and completed in a given year. However, in the event priorities change between adoption of the CIP and the annual budget, the CIP can be amended by the Council to reflect these changes.

There is a direct connection between the CIP and guiding community and organizational plans and documents (e.g. City Charter, 2014 Comprehensive Plan, Governing Body Strategic Framework and trends and priorities identified in the DirectionFinder citizen surveys, etc.)

Strategic Plan Framework

The City Council adopted the Governing Body Strategic Framework in 2015. The Framework was informed by resident and stakeholder feedback (e.g. 2014 DirectionFinder Survey, 2015 Economic Development Summit, etc.) and builds upon previous community visioning exercises. In October 2021, the City Council reviewed and updated the 2015 plan and adopted the 2021 Strategic Plan Framework. This document outlines eight strategic priority areas over next five years:

1. Public Safety: Maintain a high level of public safety for citizens as safe neighborhoods are the cornerstone of a quality community.
2. Infrastructure: Plan and invest in infrastructure to support neighborhoods and business activity.

3. Housing: Facilitate the development of housing for all ages.
4. Neighborhood Preservation: Preserve and strengthen neighborhoods and neighborhood centers.
5. Parks & Recreation: Increase access to open space and recreational amenities to promote a healthy community.
6. Revenue Stability: Create a sustainable revenue structure with adequate, stable and diverse revenue sources.
7. Development and Redevelopment: Grow & diversify Blue Springs' business sectors to achieve sustained economic prosperity and increase business tax base in key transportation corridors and downtown.
8. Internal Operations and City Workforce: Identify opportunities and develop strategies for enhancing quality-of-service delivery to better meet citizen needs and expectations.

Comprehensive Plan

The Comprehensive Plan is an official public document adopted by the Planning Commission provided to guide the physical development of the community. The Comprehensive Plan indicates, in general, how the citizens of the community want the City to improve in the near-term and long-term up to 20 years. The plan provides a rational and comprehensive guide for the physical development of the City that fosters quality growth, conservation, and redevelopment throughout the City and its Planning Area and the CIP is an important tool that assists in implementing those goals and objectives.

Adopted by the Planning Commission in February 2003, and updated in 2014, the Comprehensive Plan presents strategies and recommendations for future and existing development throughout the City and beyond. The plan was prepared in order to meet several local planning objectives, including delineating citywide, long-range planning goals and strategies.

The City of Blue Springs adopted our most recent Comprehensive Plan in 2014. The Comprehensive Plan should be updated every three to five years to address current development trends and the ever-changing needs and desires of the community. A Comprehensive Plan Update (CD-01) was funded in the FY 2023-2024 CIP to maintain the 10-year update cycle and will start in FY 2024-25.

Area Plan

In 2004, the City developed a future land use plan for the City's growth areas. The Area Plan provides principles and policies to guide the City in its future growth. The CIP directly addresses many of these policies, especially those related to transportation enhancement, natural resources utilization, and provision of public services. In 2009 the Future Land Use Map portion of the Area Plan document was added to the Comprehensive Plan document.

Parks and Open Space Master Plan

The Parks and Open Space Master Plan was completed in the Fall of 2016. The plan provides a 10-year vision for parks, recreation, open space and trails, as well as an action plan for implementing this vision. In addition, in 2020, two Parks master plans, including plans for Southwest Park, Roscoe Righter Park, and an Aquatics Facility study, were completed to evaluate the future needs for parks and recreation. The Parks and Open Space Master Plan is scheduled to be updated in FY 2024-25.

FUNDING SOURCES AND STRATEGIES

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources (assets, liabilities, revenues, and expenditures) except those required to be accounted for in another fund. The General Fund includes expenses attributed to governmental operations such as personnel and routine operating costs generally associated with Administration, Planning, Public Safety, Public Works/Engineering, Street Maintenance, and Parks and Recreation.

Debt Service Fund: Debt Service Funds are used to account for the accumulation of resources for, and the payment of, principal, interest and other related costs of the City's bonds, other than bonds payable from the operations of the Proprietary Fund Types.

Capital Project Fund: Capital Project Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations.

Enterprise Fund: Enterprise funds are used to account for operations that provide a service to citizens financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City's Enterprise Funds include the Water Utility Fund, Sewer Utility Fund, Fieldhouse Fund, and the Golf Course Fund.

Internal Service Fund: An Internal Service Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's Fleet Maintenance Fund is used to account for all the expenses relating to motor vehicles, including replacement and routine maintenance and repairs.

Park Sales Tax Fund: Park Sales Tax Fund accounts for the accumulation and disbursement of the City's ½ cent Park Sales Tax that is dedicated to improvements and deferred maintenance of the City's Park system. In April 2017, Blue Springs voters approved a 5-year sales tax dedicated to deferred maintenance of the City's Park system. In April 2021, voters renewed the sales tax in perpetuity.

Public Safety Sales Tax Fund: Public Safety Sales Tax Fund accounts for the accumulation and disbursement of the City's ½ cent Public Safety Sales Tax that can only be used for Public Safety purposes.

ALTERNATIVE FUNDING SOURCES

Special Grants from Federal or State Programs: Occasionally, special grants are available from the federal or state government in support of local development and improvement efforts. The City will continue to apply for grants to leverage resources to their fullest extent.

Federal Community Development Block Grant(CDBG): The City's most recent population estimate is 58,603 and therefore eligible for CDBG funding as an entitlement community through HUD. These funds must be programmed for low-moderate income areas and activities within the City. These funds have historically been directed towards downtown infrastructure and building improvements, such as street lights, sidewalks, and façade rehabilitation. Unexpended funds are reprogrammed as soon as possible to meet timeliness requirements for expending funds.

Tax Increment Financing (TIF): Establishment of a district within which additional sales taxes generated by any new development can be used to finance necessary infrastructure improvements.

Special Districts: Establishment of special districts can provide the City with a means of separately financing and implementing improvements within a limited geographic area to meet the need for new or improved public facilities, especially in a developing part of the City.

User Charges: There may be cases where a user fee can be implemented to pay for the improvement of facilities.

Impact Fees: New developments that are expected to generate needs for new or expanded public facilities are required to pay an impact fee for the development or improvement of facilities. This will partially offset the costs associated with increased service level demands in growth areas.

DEBT MANAGEMENT

The City of Blue Springs has a responsibility to its citizens to be good stewards of scarce public resources and exercise prudent fiscal judgment that is rooted in sound financial planning. Capital improvements must be structured by ability to pay in order to maintain fiscal stability.

Like all municipalities, Blue Springs relies on a variety of resources to finance capital projects, such as locally generated revenues (sales and property taxes, fees, and user charges), intergovernmental revenue, grants, and debt issuance. Unlike pay-as-you-go sources of funding, the issuance of debt requires an ongoing revenue stream from which to repay the principal and interest on the debt.

These traditional funding sources will continue to provide the majority of the resources for the CIP. Alternative funding and revenue sources will be needed to augment existing funds in order to meet the City's deferred maintenance needs. The City's level of capital investment is based on the mix and level of the financial resources available to the City. It is critical for the City to actively seek opportunities to broaden the tax base and increase assessed valuation, such as through new revenue-producing development to increase funding necessary to complete the public improvements desired by the community and to continue to successfully leverage grant opportunities.

In determining the type of bond to issue, the following factors should be considered:

- The direct and indirect beneficiaries of the project. A significantly large proportion of citizens should benefit from projects financed from general obligation bonds.
- The time pattern of the stream of benefits generated by the project.
- The revenues that may be raised by alternative types of user charges.
- The cost-effectiveness of user charges.
- The effect of the proposed bond issue on the City's ability to finance future projects of equal or high priority.
- The true interest cost of each type of bond.
- The impact on the City's financial condition and credit ratings.

General Policies for Long Term Debt:

- Long-term borrowing will be confined to construction of capital improvements and acquisition of capital equipment too large to be financed from current revenues.
- Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.
- Debt will be extinguished within a period not to exceed the expected useful life of the capital project or equipment.
- The City should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.
- The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.
- The City's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

Types of Debt

The City of Blue Springs is authorized to issue General Obligation Bonds, Revenue Bonds, and annual appropriation of debt for Leasehold Revenue Bonds and Lease-Purchase Certificates of Participation.

General Obligation Bonds: The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements and equipment upon a two-thirds majority vote, and on general election dates by a four-sevenths majority vote of the qualified voters. The Missouri State Constitution permits the City to incur general obligation indebtedness for City purposes not to exceed 10 percent of the assessed valuation of taxable tangible property; to incur general obligation indebtedness not to exceed an additional 10 percent for acquiring rights of way; to construct and improve streets, sanitary sewers, and

storm sewers; and to purchase or construct waterworks plants. General obligation, property tax-supported bonding should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the City. The City should maintain a General Obligation Debt Service Fund balance that is at least 50 percent of the average annual debt service.

Revenue Bonds: The City is also authorized to issue Revenue Bonds to finance capital improvements for its water and sewer system. These types of Revenue Bonds require a simple majority vote. Revenue Bonds do not carry the full faith and credit of the City in servicing bond indebtedness, and such bonds are not considered in determining the legal debt margin resulting from the 20 percent limitation described above. However, if any taxes are pledged or dedicated to the payment of revenue bonds (e.g., sales taxes, property taxes, etc.) the bonds must be voted as general obligation bonds, the debt limit must be observed, and all bonds must be paid off within 20 years. Revenue supported bonds should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self- generated or dedicated from other sources. Adequate financial feasibility studies should be performed for each project to provide assurances as to the self-liquidating nature of the project or adequacy of dedicated revenue sources.

Certificates of Participation: Certificates of Participation (COPs) are tax exempt bonds issued by State entities usually secured with revenue from an equipment or facility lease. COPs enable governmental entities to finance capital projects without technically issuing long term debt.

Special Obligation Bonds: Special Obligation bonds are tax exempt bonds that are payable from the pledge of revenues other than locally levied taxes.

CAPITAL EXPENDITURES

In developing a CIP, it is important to distinguish between operating and capital expenses. Generally, these items are defined based on their cost and frequency of occurrence. Operating items are those that represent on-going operating expenses, such as maintenance, outside of one-time capital expenditures. Presented below are the definitions developed specifically for the City of Blue Springs for capital expenses that should be included in the CIP budget:

- Any acquisition of land for public use.
- Any construction of a new public facility (e.g., a public building, a public street, water and sewer lines, parks, play field, or the like) or an addition to, or extension of, such a facility.
- A nonrecurring rehabilitation or replacement of existing public facilities, or major repair of all or a part of a public facility, provided that the cost is $75,000 or more.
- Purchase of major equipment of $75,000 or more (either one item or a number of items with a cumulative one-time purchase of $75,000 or over) and a useful life of 5 years or more. In previous years, this amount was $50,000. Planning, feasibility, engineering, or design studies and services immediately related to an individual capital improvement project.

CIP projects are classified in one of three investment categories: Maintenance, Equipment Replacement, and Capital Improvements.

Investment Categories	Definition
Maintenance	Keeping property, improvements, or equipment in good condition by making repairs, correcting problems, etc.
Equipment Replacement	Property acquired to take the place of other equipment. To qualify as replacement equipment, it must serve the same function as the equipment replaced and must be of the same nature or character, although not necessarily the same model, grade, or quality.
Capital Improvements	Investment in new infrastructure, significant reconstruction, or adds capacity to existing infrastructure

OPERATING BUDGET IMPACT

The City's operating budget provides for general service delivery including personnel costs, supplies, and services. Revenues are primarily derived from recurring taxes, charges for services, investments, and intergovernmental sources. Projected operating and maintenance costs related to capital investments are included in the operating budget. When new, enhanced, or expanded service levels are authorized in the operating budget, additional capital investments are sometimes required. Furthermore, because a portion of the capital budget is funded by current revenues in the operating budget, operating budget decisions have capital budget capacity implications and the City's overall financial position.

The continued development in the southern portion of the City has resulted in a number of new streets that either have been or will be constructed. The construction of new streets increases the City's service costs for items such as snow removal, street sweeping, street striping, repairs, and street lighting.

The City's storm water collection system continues to deteriorate with respect to repairs handled on a reactionary basis. There is no capacity within the operating budget or CIP for proactive or preventive maintenance programming or significant reconstruction projects. It will be important in the future to identify resources to adequately maintain the City's stormwater system.

Water and sanitary sewer construction and extension will not typically have a significant impact on the operating budget throughout the useful life of these assets. The five-year CIP includes projects that are considered improvements/maintenance to existing facilities and or operational improvements with equipment and metering and will not result in negative impacts to the operating budget and in fact may drive efficiency of the systems.

EVALUATION CRITERIA

A clear set of criteria has been established and is applied in the formulation of the CIP. These criteria reflect community values, priorities, and needs. It is important to note that the criteria, as listed below are weighted as to level of importance—fiscally and developmentally. Each new or revised project was evaluated by staff in accordance with these criteria. When applying these criteria, projects related to maintenance, operational efficiency, and equipment replacement compare favorably to all projects submitted for consideration as part of the CIP.

CIP Project Evaluation Criteria	
Urgency of Need	1. Risk to Public Safety or Health 2. Protection of Property 3. Deteriorated Facility 4. Maintenance Cost Effectiveness 5. Backlog of Deferred Maintenance
Relationship with Other Established Priorities	6. Coordination with Other Projects 7. Completes/Continues Existing Project 8. Priority of City Council/Community Group/Citizen Survey 9. Established Goals and Objectives of the Comprehensive Plan
Fiscal Impact	10. Impact on Operating Budget 11. Impact on Operating Efficiency 12. Economic Development/Jobs Impact 13. Funding Sources
Quality of Life Impact	14. Recreational and/or Community Amenity Opportunity 15. Protection and Conservation of Resources 16. Aesthetic/Design Impact on Community 17. Blight Removal

CAPITAL IMPROVEMENT PROGRAM
FY 2025-2029

The CIP Budget Process for Fiscal Year 2024-2025 followed that of previous year and describes the City's "Priority and Strategic Areas" for long-term maintenance, equipment replacement, and capital investment based upon available resources and the priorities, goals, and objectives of the City Council. Although individual projects are listed and funded by Department (e.g. Community Development, Information Technology, Parks, Streets, Stormwater), this document outlines how they are linked with priorities established within adopted plans and future capital resource and expenditure forecasting.

The 2025-2029 Capital Improvement Program totals $258,850,306 and is 39% funded at $100,864,168. The unfunded project total $157,986,138 or 61% of the program. The total program is detailed below by both investment category and by the Strategic Framework goal area.

Capital Investment by Category			
Category	**Funded**	**Unfunded Capital Needs**	**Project Type Total**
Maintenance	$54,326,755	$105,143,430	$159,470,185
Equipment Replacement	$3,946,413	$6,187,708	$10,134,121
Capital Improvements	$42,591,000	$46,655,000	$89,246,000
TOTAL	**$100,864,168**	**$157,986,138**	**$258,850,306**

The CIP Program works to advance the stated goals of the Framework; each CIP project sheet indicates the relevant goal(s) targeted.

Projects by Strategic Framework Goal Area			
Strategic Frame Work Goal	**Funded**	**Unfunded Capital Needs**	**Total**
Public Safety	$385,000	$300,000	$685,000
Infrastructure	$58,036,668	$153,811,138	$211,847,806
Housing	$0	$0	$0
Neighborhood Preservation	$0	$0	$0
Parks & Recreation	$40,442,500	$3,875,000	$44,317,500
Revenue Stability	$0	$0	$0
Development & Redevelopment	$2,000,000	$0	$2,000,000
Internal Operations & City Workforce	$0	$0	$0
TOTAL	**$100,864,168**	**$157,986,138**	**$258,850,306**

The City carefully evaluates its revenue and spending, and forecasts future revenue trends on an annual basis. Capital improvement programming would not be possible without these projections. The table below presents a summary of the projected available CIP funds for the plan period by fund types.

CIP Programing by Fund						
	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	TOTAL
General Fund	$ 435,000	$ 341,250	$ 358,313	$ 376,229	$ 735,039	$ 2,245,831
Public Safety Sales Tax Fund	$ 85,000	$ 300,000	$ -	$ -	$ -	$ 385,000
Transportation Sales Tax Fund	$ 5,333,650	$ 9,888,985	$ 4,746,019	$ 4,500,000	$ 4,500,000	$ 28,968,654
Parks Sales Tax Fund	$ 5,220,000	$ 4,050,000	$ 28,420,000	$ 1,312,500	$ 1,200,000	$ 40,202,500
Fieldhouse Fund	$ -	$ -	$ 240,000	$ -	$ -	$ 240,000
Water Fund	$ 2,828,772	$ 1,654,225	$ 2,178,450	$ 1,973,206	$ 2,105,200	$ 10,739,853
Sewer Fund	$ 7,287,973	$ 3,243,213	$ 2,568,836	$ 2,415,506	$ 2,566,802	$ 18,082,330
Marijuana Sales Tax Fund	$ -	$ -	$ -	$ -	$ -	$ -
TOTAL	**$21,190,395**	**$19,477,673**	**$38,511,618**	**$10,577,441**	**$11,107,041**	**$100,864,168**

The projected available funds for capital improvement projects are based on the total forecasted revenue of each type less the amount required for the annual operating budget, capital outlay, and existing debt service support.

Each year, the CIP process begins with a review of approved funded projects and new projects, which is then compared to the projected available funding sources to determine which capital improvements can be completed in the next five years. The table below provides a list of the capital improvement projects recommended to be included in the FY 2025-2029 CIP. Only projects recommended for inclusion in the FY 2024-2025 CIP are incorporated into the operating budget for the upcoming fiscal year. Projects recommended to be included in the remaining years will be evaluated each year during the annual CIP process.

FUNDED PROJECTS

The priority and strategic investment areas for projects within the CIP are consistent with City Council priorities that include maintenance and reinvestment in critical infrastructure and assets, replacement of equipment that has reached the end of its useful life, and deployment of infrastructure to facilitate development and provides comprehensive service solutions.

Consistent with past practice, the CIP reflects a balance between an ongoing emphasis on annual pavement management without eliminating other important priorities and needs. However, the capacity to continue this balance on a sustained basis decreases with each year and any flexibility is virtually exhausted. The CIP also reflects the City's philosophy of sound fiscal policies and long-range financial planning. Projects are prioritized to address on-going maintenance, correct an existing deficiency, or replace key equipment necessary to meet the ongoing service level targets.

The detailed project sheets for the funded projects start on page 17.

Summary of Funded Capital Improvement Projects 2025-2029							
Project Name and Number		**FY 2024-25**	**FY 2025-26**	**FY 2026-27**	**FY 2027-28**	**2028-29**	**TOTAL**
FH-01	Replacement of Fitness Cardio Equipment	$ -	$ -	$ 240,000	$ -	$ -	$ 240,000
Fieldhouse Subtotal		**$ -**	**$ -**	**$ 240,000**	**$ -**	**$ -**	**$ 240,000**
PS-13	Police Department Locker Room Expansion	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
PS-16	Communications Quality Control System	$ 85,000	$ -	$ -	$ -	$ -	$ 85,000
Public Safety Subtotal		**$ 85,000**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 385,000**
PR-13	Keystone Park Improvements	$ -	$ -	$ 400,000	$ -	$ -	$ 400,000
PR-14	Baumgardner Park Improvements	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000
PR-15	Blue Springs Park Improvements	$ 175,000	$ 350,000	$ -	$ -	$ -	$ 525,000
PR-16	Pink Hill Park Improvements	$ -	$ -	$ 400,000	$ -	$ 250,000	$ 650,000
PR-17	Rotary Park Improvements	$ -	$ 1,200,000	$ -	$ 200,000	$ 500,000	$ 1,900,000
PR-18	Hidden Valley Park Improvements	$ 3,675,000	$ -	$ -	$ 1,112,500	$ -	$ 4,787,500
PR-20	Ward Park Improvements	$ -	$ -	$ -	$ -	$ -	$ -
PR-49	Parks and Open Space Comprehensive Plan-	$ 200,000	$ -	$ -	$ -	$ -	$ 200,000
PR-71	Southwest Park Construction	$ -	$ 1,500,000	$ 27,500,000	$ -	$ -	$ 29,000,000
PR-72	James Walker School Park Improvements	$ -	$ -	$ 120,000	$ -	$ -	$ 120,000
PR-80	Trail Renovations	$ 420,000	$ -	$ -	$ -	$ 450,000	$ 870,000
PR-81	Pink Hill Park Maintenance Building Improvements	$ 750,000	$ -	$ -	$ -	$ -	$ 750,000
Parks Subtotal		**$ 5,220,000**	**$ 4,050,000**	**$ 28,420,000**	**$ 1,312,500**	**$ 1,200,000**	**$ 40,202,500**
ST-06	Pavement Management Program	$ 2,625,000	$ 2,950,000	$ 4,500,000	$ 4,500,000	$ 4,500,000	$ 19,075,000
ST-24	Snow Plow / Dump Truck	$ 220,000	$ 231,000	$ 242,550	$ 254,678	$ 267,411	$ 1,215,639
ST-25	Street Sweeper	$ -	$ -	$ -	$ -	$ 340,000	$ 340,000
ST-26	1.5 Ton Dump / Snow Truck	$ 110,000	$ -	$ -	$ -	$ -	$ 110,000
ST-43	7 Highway Sidewalk Infill	$ 850,000	$ 180,000	$ -	$ -	$ -	$ 1,030,000
ST-44	Concrete Repair and Maintenance	$ 470,665	$ 474,485	$ 502,819	$ -	$ -	$ 1,447,969
ST-52	AA Highway Improvement	$ 1,625,000	$ 6,500,000	$ -	$ -	$ -	$ 8,125,000
Streets Subtotal		**$ 5,900,665**	**$ 10,335,485**	**$ 5,245,369**	**$ 4,754,678**	**$ 5,107,411**	**$ 31,343,608**
STM-06	Stormwater Maintenance	$ 105,000	$ 110,250	$ 115,763	$ 121,551	$ 127,628	$ 580,192
Stormwater Subtotal		**$ 105,000**	**$ 110,250**	**$ 115,763**	**$ 121,551**	**$ 127,628**	**$ 580,192**
BF-19	Public Utilities Building - Phase II	$ 1,959,600	$ -	$ -	$ -	$ -	$ 1,959,600
SAN-07	Citywide Maintenance	$ 1,050,000	$ 1,102,500	$ 1,157,625	$ 1,215,506	$ 1,276,281	$ 5,801,912
SAN-10	Combining Flushing Vacuum Truck	$ -	$ 856,058	$ -	$ -	$ -	$ 856,058
SAN-17	12,000 lb. Hydraulic Excavator	$ 78,373	$ -	$ 86,211	$ -	$ 90,521	$ 255,105
SAN-19	Sewer Infrastructure Deployment	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000
SAN-20	Hydraulic Track Loader	$ -	$ 84,655	$ -	$ -	$ -	$ 84,655
SAN-21	1.5 Ton Service Truck	$ -	$ -	$ 125,000	$ -	$ -	$ 125,000
Sanitary Sewer Utility Subtotal		**$ 3,287,973**	**$ 2,243,213**	**$ 1,568,836**	**$ 1,415,506**	**$ 1,566,802**	**$ 10,082,330**
SNI-01	Sludge Removal	$ 4,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 8,000,000
Sni-A-Bar Subtotal		**$ 4,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 1,000,000**	**$ 8,000,000**
BF-19	Public Utilities Building - Phase II	$ 1,306,400	$ -	$ -	$ -	$ -	$ 1,306,400
WA-03	Rubber Tire Front End Loader	$ -	$ -	$ 221,650	$ -	$ -	$ 221,650
WA-04	18,000 lb. class Hydraulic Excavator	$ 108,000	$ -	$ -	$ -	$ 129,600	$ 237,600
WA-12	Miscellaneous Watermain Maintenance	$ 750,000	$ 1,000,000	$ 1,250,000	$ 1,250,000	$ 1,500,000	$ 5,750,000
WA-14	Water Tank Maintenance Contract	$ 227,357	$ 238,725	$ 250,000	$ 262,500	$ 275,600	$ 1,254,182
WA-17	Water Infrastructure Deployment	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000
WA-18	1.5 Ton Service Truck	$ -	$ -	$ -	$ 260,706	$ -	$ 260,706
Water Utility Subtotal		**$ 2,591,757**	**$ 1,438,725**	**$ 1,921,650**	**$ 1,973,206**	**$ 2,105,200**	**$ 10,030,538**
GRAND TOTAL ALL FUNDS		**$ 21,190,395**	**$ 19,477,673**	**$ 38,511,618**	**$ 10,577,441**	**$ 11,107,041**	**$ 100,864,168**

The funded projects in the five-year CIP by department are detailed below and total $100,864,168 for five years and $21,190,395 for FY 2024-25.

Public Safety Projects

The 5-year CIP includes $385,000 for Public Safety projects with $85,000 included in FY 2024-25 for the following project:

Project #	Project	Amount
PS-16	Communications Quality Control System	$85,000

Parks Projects

The 5-year CIP includes $40,202,500 for twelve Parks projects with $5,220,000 included in FY 2024-25 for the following projects:

Project #	Project	Amount
PR-15	Blue Springs Park Improvements	$175,000
PR-18	Hidden Valley Park Improvements	$3,675,000
PR-49	Parks and Open Space Comprehensive Plan-Update	$200,000
PR-80	Trail Renovations	$420,000
PR-81	Pink Hill Park Maintenance Building Improvements	$750,000
	TOTAL	**$5,220,000**

Street Projects

The 5-year CIP includes $31,343,608 for seven different street projects with $5,900,665 included in FY 2024-25 for the following projects:

Project #	Project	Amount
ST-06	Pavement Management Program	$2,625,000
ST-24	Snow Plow/Dump Truck	$220,000
ST-26	1.5 Ton Dump/Snow Truck	$110,000
ST-43	7 Highway Sidewalk Infill	$850,000
ST-44	Concrete Repair and Maintenance	$470,665
ST-52	AA Highway Improvement	$1,625,000
	TOTAL	**$5,900,665**

During 2023, Stantec issued its latest report on the comprehensive condition assessment of the City's road network. The assessment rates each segment of road and assigns it a Pavement Condition Index (PCI) and a Pavement Quality Index (PQI) score. Every three-five years, the City will perform an assessment of its street network to evaluate progress, condition and effectiveness of the program.

The scores were used to determine that the Optimal Treatment Cycle for the Pavement Management Program would require $11.5 million per year (not including annual inflation) and the Minimal Treatment Cycle would require $7.3 million per year (not including annual inflation). These figures were discussed at the January 29. 2024 Council Work Session and the Minimal Treatment Cycle has been added to the ST-06 Pavement Management Program as the annual goal for funding.

Stormwater Projects

The 5-year CIP includes $580,192 for stormwater maintenance with $105,000 included in FY 2024-25 for the following project:

Project #	Project	Amount
STM-06	Stormwater Maintenance	**$105,000**

Sanitary Sewer Utility Projects

The 5-year CIP includes $10,082,330 for seven different sanitary sewer projects with $3,287,973 included in FY 2024-25 for the following projects:

Project #	Project	Amount
BF-19	Public Utilities Building – Phase II	$1,959,600
SAN-07	Citywide Maintenance	$1,050,000
SAN-17	12,000 lb. Hydraulic Excavator	$78.373
SAN-19	Sewer Infrastructure Deployment	$200,000
	TOTAL	**$3,287,973**

Capital improvement projects for the utility funds are included in the rate study completed every three years. The most recent study was presented at the July 18, 2022, council meeting and new sewer rates were adopted by Ordinance 5130. The CIP includes $200,000 per year for SAN-19 Sewer Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

Sni-A-Bar Projects

The 5-year CIP includes $8,000,000 for Sni-A-Bar projects with $4,000,000 included in FY 2024-25 for the following project:

Project #	Project	Amount
SNI-01	Sludge Removal	$4,000,000

Water Utility Projects

The 5-year CIP includes $10,030,538 for seven different water utility projects with $2,591,757 included in FY 2024-25 for the following projects:

Project #	Project	Amount
BF-19	Public Utilities Building – Phase II	$1,306,400
WA-04	18,000 lb. class Hydraulic Excavator	$108,000
WA-12	Miscellaneous Watermain Maintenance	$750,000
WA-14	Water Tank Maintenance Contract	$227,357
WA-17	Water Infrastructure Deployment	200,000
	TOTAL	**$2,591,757**

Capital improvement projects for the utility funds are included in the rate study completed every three years. The most recent study was presented at the July 18,2022 council meeting and new water rates were adopted by Ordinance 5131. The CIP includes $200,000 per year for WA-17 Water Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

The funded projects are also shown below by investment category.

Funded Projects by Category-All Years						
Category	**FY 2024-25**	**FY 2025-26**	**FY 2026-27**	**FY 2027-28**	**FY 2028-29**	**Project Area Total**
Maintenance	$ 15,183,022	$ 9,905,960	$ 9,696,207	$ 9,662,057	$ 9,879,509	$ 54,326,755
Equipment Replacement	$ 516,373	$ 1,171,713	$ 915,411	$ 515,384	$ 827,532	$ 3,946,413
Capital Improvements	$ 5,491,000	$ 8,400,000	$27,900,000	$ 400,000	$ 400,000	$ 42,591,000
TOTAL	**$21,190,395**	**$19,477,673**	**$38,511,618**	**$10,577,441**	**$11,107,041**	**$ 100,864,168**

Unfunded Projects

The City's capital investment needs exceed the current level of available funding. Over the five-year plan period, 38.9% of the City's maintenance, infrastructure and equipment needs are addressed. Current resources are not sufficient to address the entirety of the City's capital investment needs. This will result in a gap and will increase over time as City assets continue to age and deteriorate and increased maintenance and replacement costs in the future. Continued expansion in the City's growth areas will place increased demands on the CIP to construct and maintain additional City assets.

On August 6, 2024, voters will be asked to approve up to $40,000,000 in bonds to fund several projects on the Capital Improvements Program Unfunded list. The specific projects and project cost estimates are provided below and represent 25% of the Unfunded Project List:

Project #	Project	Amount
ST-06	Neighborhood Street Preservation	$15,000,000
ST-09	Woods Chapel Road at 40 Hwy	$450,000
ST-49	ADP to Duncan Road Right Turn Lane	$1,725,000
ST-55	SW 12th Street Improvements	$4,885,000
ST-58	ADP Street Lighting – Moreland School Rd to Wyatt	$2,100,000
ST-61	Walnut Street Improvements	$8,250,000
ST-66	Mock Avenue Improvements	$5,925,000
CD-04	Downtown Master Plan Implementation	$5,000,000

If 4/7 of the voters approve the issuance of the bonds for these projects, the projects will be moved to the funded list.

While the City is maximizing investments in CIP-related projects, there are unfortunately many important projects that cannot be completed due to resource constraints, Unfunded Capital Projects total $157,9 million.

The detailed project sheets for the unfunded projects start on page 62.

Summary of Unfunded Capital Projects by Category FY 2024-25 to 2028-29			
Project Number	**Project Name**		**Estimated Project Cost**
PS-17	Negotiations and Drone Support Vehicle		$ 150,000
PS-18	STAT Support Vehicle		$ 150,000
ST-23	Asphalt Repair Truck (Patch Truck)(2 trucks)		$ 1,065,233
ST-24	Snow Plow / Dump Truck (7 new) (6 Streets, 1 Water)		$ 1,540,000
ST-26	1.5 Ton Dump / Snow Truck (3 trucks)		$ 412,084
ST-63	Tractor/Mower		$ 80,000
ST-64	Crafco Crack Sealer (1 FY 2026-27 plus 1 Future year)		$ 160,000
ST-65	Rubber Tire Skid Loader (2 new plus 1 future year)		$ 230,416
SAN-20	Hydraulic Track Loader		$ 93,120
SAN-21	1.5 Ton Service Truck (2 trucks)		$ 108,132
SAN-26	CCTV Sewer Camera Truck (1 plus 1 future years)		$ 763,045
SNI-07	Hydraulic Track Loader (3 plus 1 future years)		$ 375,554
WA-20	Spoil Dump Truck (1 FY 2027-28 plus 1 future)		$ 481,000
WA-22	Hydro-Excavation Trailer		$ 224,113
WA-23	Hydraulic Track Loader		$ 355,011
	Equipment Replacement Total		**$ 6,187,708**
BF-38	Adams Pointe Conference Center - HVAC System Replacement		$ 1,200,000
CD-01	Comprehensive Plan Update		$ 100,000
CD-04	Downtown Master Plan Implementation		$ 5,000,000
PR-04	Adams Pointe Golf Club Improvements		$ 2,375,000
PR-33	Rotary Park Lake Dredge		$ 300,000
ST-06	Pavement Management Program		$ 32,425,000
ST-60	Decorative Streetlight Refinishing		$ 400,000
ST-62	22nd Street Improvements		$ 2,700,000
SAN-24	Hidden Pointe II L/S Abandonment and Outfall Line Rehabilitation		$ 365,000
SNI-06	Sni-A-Bar Waste Water Treatment Plant Expansion		$ 60,278,430
	Maintenance Total		**$ 105,143,430**
BF-40	City Building Water Softeners		$ 160,000
ST-01	Adams Dairy Parkway VII (Roanoke to Pink Hill Rd)		$ 5,100,000
ST-07	Vesper Street Improvements		$ 6,300,000
ST-09	Woods Chapel Road (Walnut Street to US 40 Highway)		$ 450,000
ST-33	South Outer Road Reconstruction		$ 3,000,000
ST-49	ADP Duncan Road Right Turn Lane		$ 1,725,000
ST-50	Traffic Signal Fiber Line		$ 360,000
ST-55	SW 12th Street Improvements		$ 4,885,000
ST-58	ADP Street Lighting 2 Moreland School Road to Wyatt Road)		$ 2,100,000
ST-59	Signalized Intersection Upgrades		$ 400,000
ST-61	Walnut Street Improvements		$ 8,250,000
ST-66	Mock Avenue Improvements		$ 5,925,000
SAN-27	Southgate Hills 2 Abandonment and Outfall Line		$ 2,000,000
WA-09	Pink Hill Reservoir Feed Loop		$ 3,000,000
WA-21	Water Tower		$ 3,000,000
	Capital Improvements Total		**$ 46,655,000**
	TOTAL UNFUNDED CAPITAL PROJECTS		**$ 157,986,138**

Program Changes

There are several changes in the 2025-2029 CIP program from the previous year's program. Beginning in FY 2023-24, the dollar threshold for CIP projects was increased from $50,000 to $75,000.

Two projects were moved from the unfunded to the funded list. PR-18 and PR-81 are new projects that are recommended for funding because funds are available in the Parks Sales Tax Fund.

Projects Moved from Unfunded to Funded		
Project #	**Project**	**Amount**
PR-18	Hidden Valley Park Improvements	$ 3,675,000
PR-38	Ward Park Trail	$ 400,000
PR-81	Pink Hill Park Maintenance Building Improvements	$ 750,000
ST-43	7 Highway Sidewalk Infill	$ 1,700,000
TOTAL		**$ 6,525,000**

The table below includes the list of new unfunded projects that have been added to the CIP this year. The total cost of these projects is $113,830,904.

New Projects Submitted by Department		
Project #	**Project**	**Amount**
CD-04	Downtown Master Plan Implementation	$ 5,000,000
Community Development Total		**$ 5,000,000**
BF-40	City Building Water Softeners	$ 160,000
Parks Total		**$ 160,000**
PS-17	Negotiations and Drone Support Vehicle	$ 150,000
PS-18	STAT Support Vehicle	$ 150,000
Public Safety Total		**$ 300,000**
ST-06	Pavement Management Program	$ 32,425,000
ST-24	Snow Plow / Dump Truck (6 New)	$ 1,320,000
ST-26	1.5 Ton Dump / Snow Truck (3 trucks)	$ 412,084
ST-64	Crafco Crack Sealer	$ 160,000
ST-65	Rubber Tire Skid Loader	$ 230,416
ST-66	Mock Avenue Improvements	$ 5,925,000
Streets Total		**$ 40,472,500**
SAN-20	Hydraulic Track Loader	$ 93,120
SAN-21	1.5 Ton Service Truck (2 trucks)	$ 108,132
SAN-26	CCTV Sewer Camera Truck (1 plus 1 future years)	$ 763,045
SAN-27	Southgate Hills 2 Abandonment and Outfall Line	$ 2,000,000
Sanitary Sewer Utility Total		**$ 2,964,297**
SNI-06	Sni-A-Bar Waste Water Treatment Plant Expansion	$ 60,278,430
SNI-07	Hydraulic Track Loader (3 plus 1 future years)	$ 375,554
Sni-A-Bar Total		**$ 60,653,984**
ST-24	Snow Plow / Dump Truck (6 New)	$ 220,000
WA-20	Spoil Dump Truck (1 FY 2027-28 plus 1 future)	$ 481,000
WA-22	Hydro-Excavation Trailer	$ 224,113
WA-23	Hydraulic Track Loader	$ 355,011
WA-21	Water Tower	$ 3,000,000
Water Utility Total		**$ 4,280,124**
Total New Projects Submitted		**$ 113,830,904**

The addition of 10 Funded projects for FY 2028-2029:

Projects Added for FY 2028-29		
Project #	**Project**	**Amount**
PR-16	Pink Hill Park Improvements	$ 250,000
PR-17	Rotary Park Improvements	$ 500,000
PR-80	Trail Renovations	$ 450,000
ST-06	Pavement Management Program	$ 4,500,000
ST-24	Snow Plow / Dump Truck	$ 267,411
ST-25	Street Sweeper	$ 340,000
STM-06	Stormwater Maintenance	$ 127,628
SAN-07	Citywide Maintenance	$ 1,276,281
SAN-17	12,000 lb. Hydraulic Excavator	$ 90,521
SAN-19	Sewer Infrastructure Deployment	$ 200,000
SNI-01	Sludge Removal	$ 1,000,000
WA-04	18,000 lb. class Hydraulic Excavator	$ 129,600
WA-12	Miscellaneous Watermain Maintenance	$ 1,500,000
WA-14	Water Tank Maintenance Contract	$ 275,600
WA-17	Water Infrastructure Deployment	$ 200,000
TOTAL		**$ 11,107,041**

Funded Project Table of Contents
Fiscal Years 2024-25 to 2028-29

Project #	Project Descripton	Department	Project Type
BF-19	Public Utilities Building – Phase II	Sanitary Sewer & Water Utility	Capital Improvement
FH-01	Replacement of Fitness Cardio Equipment	Parks	Equipment Replacment
PR-13	Keystone Park Improvements	Parks	Maintenance
PR-14	Baumgardner Park Improvements	Parks	Maintenance
PR-15	Blue Springs Park Improvements	Parks	Maintenance
PR-16	Pink Hill Park Improvements	Parks	Maintenance
PR-17	Rotary Park Improvements	Parks	Maintenance
PR-18	Hidden Valley Park Improvements	Parks	Maintenance
PR-20	Ward Park Improvements	Parks	Maintenance
PR-49	Parks and Open Space Comprehensive Plan	Parks	Capital Improvements
PR-71	Southwest Park Construction	Parks	Capital Improvements
PR-72	James Walker School Park Improvements	Parks	Maintenance
PR-80	Trail Renovations	Parks	Maintenance
PR-81	Pink Hill Park Maintenance Building Improvements	Parks	Maintenance
PS-13	Police Department Locker Room	Public Safety	Capital Improvement
PS-16	Communications Quality Control Systems	Public Safety	Maintenance
SAN-07	Citywide Maintenance	Sanitary Sewer	Maintenance
SAN-10	Combination Flushing Vacuum Truck	Sanitary Sewer	Equipment Replacement
SAN-17	12,000lb Hydraulic Excavator	Sanitary Sewer	Equipment Replacement
SAN-19	Sewer Infrastructure Deployment	Sanitary Sewer	Capital Improvements
SAN-20	Hydraulic Track Loader	Sanitary Sewer	Equipment Replacement
SAN-21	1.5 Ton service Truck	Sanitary Sewer	Equipment Replacement
SNI-01	Sludge Removal	Sanitary Sewer	Maintenance
ST-06	Pavement Management Program	Streets	Maintenance
ST-24	Snowplow/Dump Truck	Streets	Maintenance
ST-25	Street Sweeper	Streets	Maintenance
ST-26	1.5 Ton Dump/Snow Truck	Streets	Equipment Replacement
ST-43	7 Highway Sidewalk Infill	Streets	Maintenance
ST-44	Concrete Repair and Maintenance	Streets	Maintenance
ST-52	AA Highway Improvements	Streets	Capital Improvements
STM-06	Stormwater Maintenance	Streets	Maintenance
WA-03	Rubber Tired Front-End Loader	Water Utility	Equipment Replacement
WA-04	18,000lb class Hydraulic Excavator	Water Utility	Equipment Replacement
WA-12	Miscellaneous Watermain Maintenance	Water Utility	Maintenance
WA-14	Water Tank Maintenance Contract	Water Utility	Maintenance
WA-17	Water Infrastructure Deployment	Water Utility	Capital Improvements
WA-18	1.5 Ton service Truck	Water Utility	Equipment Replacement

Project Title:	Public Utilities Building – Phase II	**Project Number:**	BF-19
Project Type:	Building and Facilities	**Current Year Project Cost:**	$3,266,000
Department:	Public Works	**Funding Source:**	Sanitary Sewer @60% Water Utility @40%
Strategic Plan Priority	Infrastructure		

Description: Design and construction of a 100 ft. x 200 ft. building for Public Utilities on the lot adjacent to the existing Public Works Building. The new building will provide vehicle and equipment storage, locker room facilities, conference\training room and secure storage of repair inventories and critical equipment for the sewer and water departments.

Justification: Water and sewer personnel and equipment currently operate out of the Public Works Building along with street maintenance, storm sewer maintenance, central garage, and administrative staff. The existing building was constructed in 1988 with 18 interior parking stalls and then reduced to 16 in 2000 with the expanded operations of the central garage. Because of growth and current space limitations 13 emergency response vehicles are parked outside exposed to inclement weather. The very nature of the work performed by public works requires that its equipment and personnel respond promptly during the most demanding weather conditions. Outside storage of equipment also leaves this very expensive equipment susceptible to vandalism and theft. Current personnel numbers working out of the Public Works Building exceed the space available for locker room facilities and meeting\training space used for safety training. As newly annexed areas begin developing, additional personnel and equipment will be added. The proper way to address these needs is to require the utilities division to provide the space necessary for its equipment and personnel rather than the General Fund providing for the utility division. The Engineering Department will be joining the Operations Section to bring the department together as a unit to optimize communication and efficiency. (Cost as of 2022)

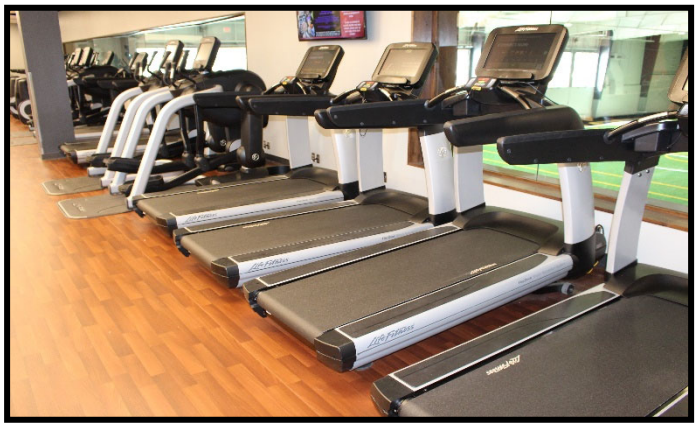
Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$895,000	$0	$0	$0	$0	$0	$895,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,533,000	$3,266,000	$0	$0	$0	$0	$6,799,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$4,428,000	$3,266,000	$0	$0	$0	$0	$7,694,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Sewer Fund	$2,623,800	$1,959,600	$0	$0	$0	$0	$4,583,400
Water Fund	$1,804,200	$1,306,400	$0	$0	$0	$0	$3,110,600
Total	$4,428,000	$3,266,000	$0	$0	$0	$0	$7,694,000

Project Title:	Replacement of Fitness Cardio Equipment	**Project Number:**	FH-01
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Fieldhouse Fund
Strategic Plan Priority:	Fieldhouse Operation		

Description: Replacement of original cardio equipment in the Fitness Center.

Justification: The cardio equipment at the Blue Springs Fieldhouse will be 3 years old in March 2027. Significant repair issues begin to occur after 3 years of use on cardio equipment. As part of the original operational proforma, it was called out for the cardio equipment to be replaced every 3 years. This is done to reduce time with equipment due to necessary repairs and reduce the cost of maintenance on the equipment. Equipment that is in disrepair frequently causes members to be dissatisfied and cancel memberships, thus reducing operational revenues. Additionally, once the equipment becomes older than three years, the sale/trade in value decrease significantly.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$380,000	$0	$0	$240,000	$0	$0	$620,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$380,000	$0	$0	$240,000	$0	$0	$620,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Fieldhouse Fund	$380,000	$0	$0	$240,000	$0	$0	$620,000
Total	$380,000	$0	$0	$240,000	$0	$0	$620,000

Project Title:	Keystone Park Improvements	**Project Number:**	PR–13
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of restroom building.
Previously completed in the Parks Sales Tax Program was project PR-13 $1,861,000 which included the replacement of the park shelter house, renovations to the parking lot, and playground replacement.

Justification: Project PR-13 is funding to replace the restroom building at Keystone Park in FY 2026-27. The current restroom building is in a failing condition and needs to be replaced with a modern restroom facility. With the recent improvements to the park such as new shelter and playground, the restroom facility is in need of replacement to complement these other upgrades in Keystone Park



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$800,000	$0	$0	$400,000	$0	$0	$1,200,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,061,000	$0	$0	$0	$0	$0	$1,061,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,861,000	$0	$0	$400,000	$0	$0	$2,261,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$1,861,000	$0	$0	$400,000	$0	$0	$2,261,000
Total	$1,861,000	$0	$0	$400,000	$0	$0	$2,261,000

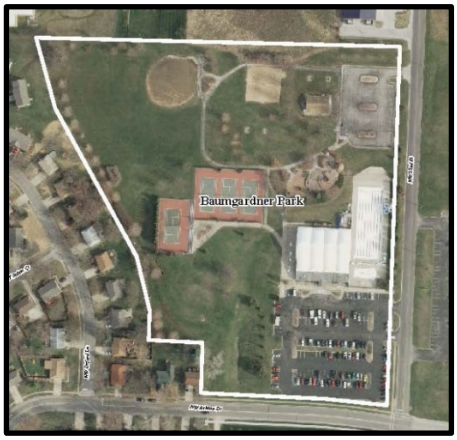
KEYSTONE PARK IMPROVMENTS - $400,000

Keystone Restroom Building	$400,000
Project Total	**$400,000**

Project Title:	Baumgardner Park Improvements	**Project Number:**	PR–14
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Renovations to the tennis courts.
Previously completed in the 2017 Parks Sales Tax Program was project PR-13 $350,000 which included repairs to parking lot and trail overlay. The Parking Lot was seal coated and restriped in 2023

Justification: Project PR-14 includes tennis court improvements to bring them up to the standard of other existing hard surface courts in Blue Springs. This project is scheduled for FY 2025-26.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$34,000	$0	$0	$0	$0	$0	$34,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$316,000	$0	$1,000,000	$0	$0	$0	$1,316,000
Contingency	$35,000	$0	$0	$0	$0	$0	$35,000
Total	$385,000	$0	$1,000,000	$0	$0	$0	$1,385,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$385,000	$0	$1,000,000	$0	$0	$0	$1,385,000
Total	$385,000	$0	$1,000,000	$0	$0	$0	$1,385,000

BAUMGARDNER PARK IMPROVEMENTS - $1,000,000

Tennis Court Improvements	$1,000,000
Project Total	**$1,000,000**

Project Title:	Blue Springs Park Improvements	**Project Number:**	PR–15
Project Type:	Capital Improvement	**Current Year Project Cost:**	$175,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of shelters, basketball court lights and athletic field light replacement. The current light poles have structural issues with the foundation being eroded away, thus making the poles suspectable to falling over. Additionally, the current lights are not aimed correctly causing light glare spillage into areas not requiring lighting. The basketball court was renovated through the 2017 Sales Tax program, but the lights were not upgraded at that time due to funding limits.

Justification: Project PR-15 includes items that were omitted from the 2017 Sales Tax program due to lack of funding. Improvements are required to the ballfield lights and basketball court lights. These improvements are scheduled for FY 2025-26. The current light poles have structural issues with the foundation being eroded away, thus making the poles suspectable to falling over. Additionally, the current lights are not aimed correctly causing light glare spillage into areas not requiring lighting. The basketball court lights were not upgraded at the time of the court renovations but will be replaced with modern LED lighting. The shelter houses are past their life expectancy and improvements need to be made to bring them up to the standard of other park facilities.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,090,000	$0	$350,000	$0	$0	$0	$1,440,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$175,000	$0	$0	$0	$0	$175,000
Contingency	$66,000	$0	$0	$0	$0	$0	$66,000
Total	$1,156,000	$175,000	$350,000	$0	$0	$0	$1,681,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$1,156,000	$175,000	$350,000	$0	$0	$0	$1,681,000
Total	$1,156,000	$175,000	$350,000	$0	$0	$0	$1,681,000

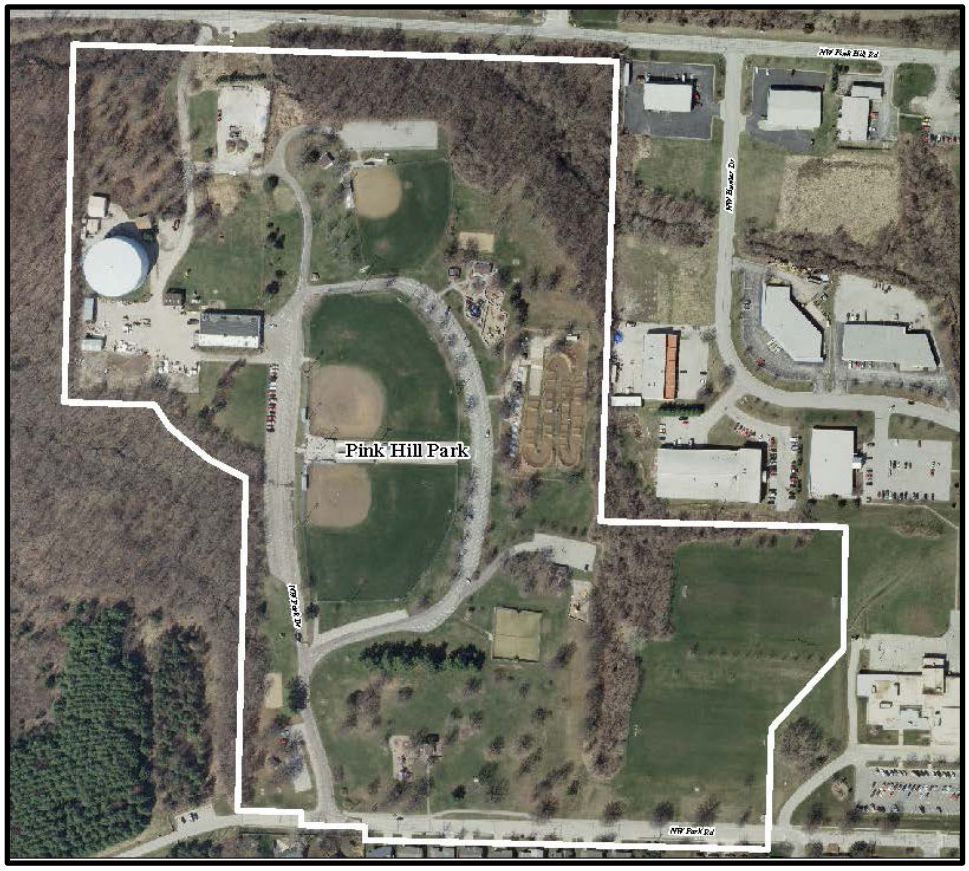
BLUE SPRINGS PARK IMPROVEMENTS - $525,000

Blue Springs Park Shelter Replacement	$175,000
Blue Springs Park Field Lights	$250,000
Blue Springs Park Basketball Court Light Replacement	$100,000
Project Total	**$525,000**

Project Title:	Pink Hill Park Improvements	**Project Number:**	PR–16
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: The improvement to Nelson Field Lights is scheduled for FY 2028-29 and Playground #2 replacement are scheduled for FY 2026-27. Replacement of shelter houses, parking and driveway improvements, Playground #2 renovations, BMX Track fence and bleachers and improvements to Nelson Field. Replacement of shelter houses, parking and driveway improvements, BMX Track fence and bleachers have been completed in FY2022-23.

Justification: The lights on Nelson Filed are over 30 years old and are no longer aimed in the correct position and the poles are deteriorating. The playground at shelter #2 has reached its life expectancy and is hard to maintain with parts. Improvements are needed to bring into standard with other park improvements.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,006,500	$0	$0	$400,000	$0	$0	$1,406,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,125,500	$0	$0	$0	$0	$250,000	$1,375,500
Contingency	$197,000	$0	$0	$0	$0	$0	$197,000
Total	$2,329,000	$0	$0	$400,000	$0	$250,000	$2,979,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$2,329,000	$0	$0	$400,000	$0	$250,000	$2,979,000
Total	$2,329,000	$0	$0	$400,000	$0	$250,000	$2,979,000

PINK HILL PARK IMPROVMENTS - $650,000

Pink Hill Park Nelson Field Improvements	$250,000
Pink Hill Park Playground #2	$400,000
Project Total	**$650,000**

Project Title:	Rotary Park Improvements	**Project Number:**	PR–17
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of Gazebo, small playground, renovations to parking lots, renovations to the tennis courts and replacement of the large playground.
PR-17 $660,500 included replacement of the original Gazebo structure, renovations to the parking lot and replacement of the small playground. The gazebo was replaced in FY 2022-23.

Justification: Project PR-17 includes renovations to the tennis courts and replacement of the large playground. Now with additional funds these items can be improved to alleviate safety concerns. The playground is scheduled for replacement in FY 2025-26, tennis courts are scheduled for renovations in FY 2026-27 and both Shelter and Restroom are scheduled for replacement in FY 2027-28.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$532,500	$0	$1,200,000	$0	$0	$0	$1,732,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$128,000	$0	$0	$0	$200,000	$500,000	$828,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$660,500	$0	$1,200,000	$0	$200,000	$500,000	$2,560,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$660,500	$0	$1,200,000	$0	$200,000	$500,000	$2,560,500
Total	$660,500	$0	$1,200,000	$0	$200,000	$500,000	$2,560,500

ROTARY PARK IMPROVEMENTS - $1,900,000

Rotary Park Tennis Court	$500,000
Rotary Park Playground	$1,200,000
Rotary Park Shelter Replacement	$200,000
Project Total	**$1,900,000**

Project Title:	Hidden Valley Park Improvements	**Project Number:**	PR-18
Project Type:	Capital Improvement	**Current Year Project Cost:**	$3,675,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Renovations to Hidden Valley concession buildings and press box, parking lot and curb improvements, and turf improvements to infields. Previously completed in the 2017 Parks Sales Tax Program was project PR-18 $2,003,500 which included the replacement of playground and signs. Also completed as part of the renewal was the parking lot paving at the soccer fields and football fields. Additionally, roofs have been replaced on the soccer, baseball, and football buildings.

Justification: PR-18 are items that still need to be addressed to alleviate unsafe conditions and bring the facilities up to the standards of the Parks Department. These include concession/restroom improvements to the interior restrooms and serving areas. Additionally, the parking lot for softball needs to be overlaid and new curbing installed. This project would also include the installation of artificial turf on the infields of 9 softball fields along with new backstops. This would upgrade the fields to allow more play and minimize maintenance requirements on the infields.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$550,000	$0	$0	$0	$0	$0	$550,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,402,500	$3,675,000	$0	$0	$1,112,500	$0	$6,190,000
Contingency	$51,000	$0	$0	$0	$0	$0	$51,000
Total	$2,003,500	$3,675,000	$0	$0	$1,112,500	$0	$6,791,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$2,003,500	$3,675,000	$0	$0	$1,112,500	$0	$6,791,000
Total	$2,003,500	$3,675,000	$0	$0	$1,112,500	$0	$6,791,000

HIDDEN VALLEY PARK IMPROVEMENTS - $4,787,500

Turf Improvements	$3,275,000
Concession Restroom Improvements	$400,000
Area Parking Lot Improvements & Curb Replacement	$1,112,500
Project Total	**$4,787,500**

Project Title:	Ward Park Improvements	**Project Number:**	PR–20
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Shelter renovations at Ward Park. Previously completed in the Parks Sales Tax Program was Project PR-20 $1,057,000 which included replacement of basketball courts, and playground. Additionally, in 2022 the tennis courts were converted into dedicated pickleball courts. A new restroom building was installed in 2024.

Justification: The current shelters have outlived their life expectancy and need to be upgraded to meet the standard of other park facilities



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$435,000	$0	$0	$0	$0	$0	$0	$435,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$575,000	$0	$0	$0	$0	$0	$200,000	$775,000
Contingency	$47,000	$0	$0	$0	$0	$0	$0	$47,000
Total	$1,057,000	$0	$0	$0	$0	$0	$200,000	$1,257,000
Op Expense	$0	$0	$0	$0	$0	$0		$0
Cost Savings	$0	$0	$0	$0	$0	$0		$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Park Sales Tax	$1,057,000	$0	$0	$0	$0	$0	$200,000	$1,257,000
Total	$1,057,000	$0	$0	$0	$0	$0	$200,000	$1,257,000

WARD PARK IMPROVEMENTS - $200,000

Shelter Replacement	$200,000
Project Total	**$200,000**

Project Title: Parks, Recreation and Open Space Master Plan - Update

Project Number: PR-49

Project Type: Plan Update

Current Year Project Cost: $200,000

Department: Parks and Recreation

Funding Source: Park Sales Tax

Strategic Plan Priority: Parks and Recreation Future Planning

Description: The City of Blue Springs adopted our most recent Parks, Recreation and Open Space Master Plan in 2016. The Parks, Recreation and Open Space Master Plan was designed to be a 10-year document and should be updated to address current trends in parks and recreation and the community's needs.

Justification: The Parks, Recreation and Open Space Master Plan is an official public document adopted by the Park Commission and City Council to provide guide the Department in meeting the needs of the Community. The plan provides a rational and comprehensive guide for physical development of Parks and Open Space as well as direction for programming and fiscal responsibilities and needs. The plan fosters quality growth, conservation, and development throughout the City. The update is programmed for FY 2024-25 to maintain the 10-year update cycle.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$200,000	$0	$0	$0	$0	$200,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$200,000	$0	$0	$0	$0	$200,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$0	$200,000	$0	$0	$0	$0	$200,000
Total	$0	$200,000	$0	$0	$0	$0	$200,000

Project Title:	Southwest Park Construction	**Project Number:**	PR-71
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks and Recreation Master Plan		

Description: The construction of Southwest Park was included in the 2021 Park Sales Tax renewal program. This will provide a park in southern Blue Springs. The design was completed in 2020 originally PR-71and provided to the public prior to the Sales Tax renewal.

Justification: Development of a park in southern Blue Springs to serve residents in this area as well as develop parkland already owned by the City.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$125,000	$0	$1,500,000	$0	$0	$0	$1,625,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$27,500,000	$0	$0	$27,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$125,000	$0	$1,500,000	$27,500,000	$0	$0	$29,125,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Parks Sales Tax	$125,000	$0	$1,500,000	$0	$0	$0	$1,625,000
Bonds	$0	$0	$0	$27,500,000	$0	$0	$27,500,000
Total	$125,000	$0	$1,500,000	$27,500,000	$0	$0	$29,125,000

Southwest Park Development - $29,000,000

Architecture and Engineering Services	$1,500,000
Construction Bonds	$27,500,000
Project Total	**$29,000,000**

Project Title:	James Walker School Park Improvements	**Project Number:**	PR-72
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks and Recreation		

Description: Renovations to existing skate park.

Justification: The existing playground at James Walker Park has outlived its life expectancy and is in need of upgrade. The existing playground is to the point that it is difficult to get replacement parts due to its age. The playground will be renovated to a modern playground.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$275,000	$0	$0	$120,000	$0	$0	$395,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$275,000	$0	$0	$120,000	$0	$0	$395,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Park Sales Tax	$275,000	$0	$0	$120,000	$0	$0	$395,000
Total	$275,000	$0	$0	$120,000	$0	$0	$395,000

Walker School Park Improvements -$120,000

Playground Renovations	$120,000
Walker School Park Skate Park	TBD
Project Total	**$120,000**

Project Title: Trail Renovations

Project Number: PR-80

Project Type: Capital Improvement

Current Year Project Cost: $420,000

Department:

Funding Source: Park Sales Tax

Strategic Plan Priority: Parks, Recreation and Open Space Master Plan

Description: Renovations to trails segments throughout Blue Springs Parks and trails.

Justification: To maintain trails in a safe usable manner and to extend the life of the pavement.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$420,000	$0	$0	$0	$450,000	$400,000	$1,270,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$420,000	$0	$0	$0	$450,000	$400,000	$1,270,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Parks Sales Tax	$0	$420,000	$0	$0	$0	$450,000	$400,000	$1,270,000
Total	$0	$420,000	$0	$0	$0	$450,000	$400,000	$1,270,000

Trail Improvements - $1,270,000

Adams Dairy Parkway Trail (PR-10)	$225,000
Coronado Trail (PR-35)	$80,000
Grounds Park Trail (PR-77)	$40,000
Ward Park Trail (PR-38)	$400,000
Moreland School Road Trail (PR_08)	$65,000
Crack Filling/Sealcoating Improved Trails	$50,000
Project Total	**$1,270,000**

Project Title:	Pink Hill Park Maintenance Building Improvements	**Project Number:**	PR-81
Project Type:	Capital Improvements	**Current Year Project Cost:**	$750,000
Department:	Parks & Recreation	**Funding Source:**	Park Sales Tax
Strategic Plan Priority:	Infrastructure		

Description: Renovations to the Pink Hill Park Maintenance Shop workspaces, restroom/locker room facilities, and break room area.

Justification: Project PR-81 includes renovations to the existing Pink Hill Park Maintenance Shop. The shop is over 40 years old and was the original Public Works shop prior to Parks Maintenance moving in. The current layout of the office spaces does not allow for privacy when dealing with personnel matters or other sensitive topics. The restroom/locker room layout only allows for use by one gender and needs to be updated as well. The break room area also serves as a break room for the park maintenance staff and needs to be renovated to be a more efficient space.



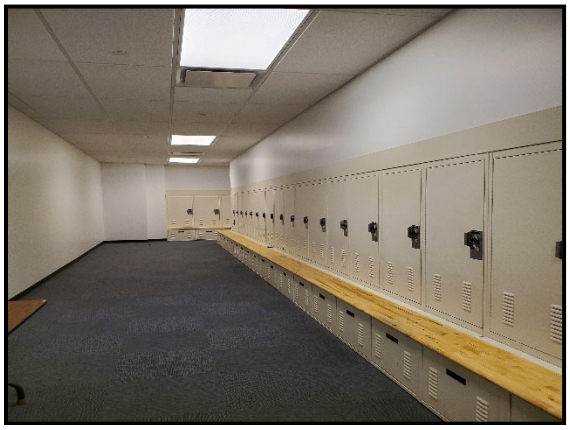
Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$750,000	$0	$0	$0	$0	$750,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$750,000	$0	$0	$0	$0	$750,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Unfunded	$0	$750,000	$0	$0	$0	$0	$750,000
Total	$0	$750,000	$0	$0	$0	$0	$750,000

Project Title:	Police Department Locker Room Expansion	**Project Number:**	PS–13
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Internal Operations		

Description: When the building was designed and built in 2015-2016, the original number of lockers in each of the male and female locker rooms was reduced in scope to reduce the project cost. The current number of lockers in each room are barely able to meet the current needs based on personnel levels. Future growth will require that additional lockers be purchased and built in the space set aside for future growth. The lockers contain electrical outlets and are connected to the facility HVAC system for ventilation purposes. The project will not only require the purchase of the actual lockers, but also construction costs to provide ventilation and electrical outlets.

Justification: Adequate locker room facilities are important to support an active workforce providing the necessary means to prepare for duty, clean-up during duty, and ending duty.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$300,000	$0	$0	$0	$300,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$300,000	$0	$0	$0	$300,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Public Safety Sales Tax	$0	$0	$300,000	$0	$0	$0	$300,000
Total	$0	$0	$300,000	$0	$0	$0	$300,000

Project Title:	Communications Quality Control System	**Project Number:**	PS–16
Project Type:	Capital Improvements	**Current Year Project Cost:**	$85,000
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	1		

Description: The Communications Quality control System is a customized call handling solution for the communications center. The "Total Response" program by PowerPhone is a dispatch auditing and quality control system aiding dispatchers to be uniform in the questions asked on each call. $84,596 setup/licensing and training for all dispatch employees with a $16,000 yearly maintenance and upgrade cost.

Justification: This program will provide more consistent emergency call taking, generate objective dispatch decision based upon scene conditions, enhance caller and responder safety and offer prearrival instructions focused on scene safety and evidence preservation. The program will also improve information sharing with responders, provide real time and retrospective monitoring tools to gauge performance and limit liability exposure.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$85,000	$0	$0	$0	$0	$85,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$85,000	$0	$0	$0	$0	$85,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Public Safety Sales Tax	$0	$85,000	$0	$0	$0	$0	$85,000
Total	$0	$85,000	$0	$0	$0	$0	$85,000

Project Title:	Citywide Maintenance	**Project Number:**	SAN-07
Project Type:	Sanitary Sewer System Maintenance and Improvements	**Current Year Project Cost:**	$1,050,000
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Sewer maintenance and improvements include televised inspection of sewer mains, sewer main cleaning, replacement of clay tile sewer main utilizing cured in place pipe, rehabilitation of manholes, construction of relief sewers, and emergency repair of collapsed pipes and manholes.

Justification: This project provides for the maintenance, rehabilitation, and repair of the sanitary sewer infrastructure. The resulting benefits are extended life of sewers, increased system reliability, decreased infiltration, and inflow (I&I), and fewer sewer back up claims. The reduction of I&I maximizes the available capacity in the collection system and wastewater treatment plant and reduces the risk of sewer overflows. To accomplish this a combination of the following tasks are performed each year: televised sewer inspections, sewer main cleaning, 25,000-35,000 feet of clay tile sewer lining, and the rehabilitation of leaking or deteriorated manholes. Of the City's 1,395,430 feet of sanitary sewers, the original and oldest portion (494,000 feet) was constructed using clay tile pipe. Due to its fragile nature clay pipe is prone to cracking as the earth's crust shifts and moves. This in turn leads to poor performance and in some cases pipe failure. To date, 409,558 feet of clay tile sewers have been lined utilizing cured in place pipe. This process replaces the existing sewer pipe and has a life expectancy of 100 years. With continued funding the remaining 84,442 feet of clay tile sewers will be replaced by 2025.

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$14,700,000	$1,050,000	$1,102,500	$1,157,625	$1,215,506	$1,276,281	$20,501,912
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$14,700,000	$1,050,000	$1,102,500	$1,157,625	$1,215,506	$1,276,281	$20,501,912
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Sewer Utility Fund	$14,700,000	$1,050,000	$1,102,500	$1,157,625	$1,215,506	$1,276,281	$20,501,912
Total	$14,700,000	$1,050,000	$1,102,500	$1,157,625	$1,215,506	$1,276,281	$20,501,912

Project Title:	Combination Flushing Vacuum Truck	**Project Number:**	SAN-10
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: This unit supports sewer cleaning activities, non-invasive hydro-excavation, and emergency response for citizens.

Justification: This purchase provides for the replacement of an existing piece of equipment. This unit is critical in our ability to maintain the City's sewer system, responding to sewer backups, and minimizing excavation liabilities by utilizing hydro-excavation methods. Performing sewer cleaning operations in-house vs. contracting provides the City with cost savings of $40,000 per year. With the recent addition of a primary sewer flushing truck the service life of this unit has been able to be extended from 6 to 12 years. The current unit should be scheduled for replacement in FY 2025-2026.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$300,000	$0	$856,058	$0	$0	$0	$1,156,058
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$300,000	$0	$856,058	$0	$0	$0	$1,156,058
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Trade In Value	$0	$0	$0	$0	$0	$0	$0
Sewer Utility Fund	$300,000	$0	$856,058	$0	$0	$0	$1,156,058
Total	$300,000	$0	$856,058	$0	$0	$0	$1,156,058

Project Title:	12,000lb Hydraulic Excavator	**Project Number:**	SAN-17
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$78,373
Department:	Public Works-Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Project Number SAN-17 funds the replacement of a hydraulic excavator used in daily operations with Public Works. While we normally trade in prior units every 2 years in order to keep our equipment operationally ready, the current equipment will be transferred to parks. The trade in will resume on the following cycle

Justification: This equipment is vital to the department to handle various construction tasks and after hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the city will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs. Instead of trading in the current unit, it will be transferred to the parks dept. Trade ins will resume the following cycle.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$359,700	$78,373	$0	$86,211	$0	$90,521	$614,805
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$359,700	$78,373	$0	$86,211	$0	$90,521	$614,805
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Trade In Amount	$205,000	$0	$0	$0	$0	$0	$205,000
Sewer Utility Fund	$154,700	$78,373	$0	$86,211	$0	$90,521	$409,805
Total	$359,700	$78,373	$0	$86,211	$0	$90,521	$614,805

Project Title:	Sewer Infrastructure Deployment	**Project Number:**	SAN-19
Project Type:	Capital Improvements	**Current Year Project Cost:**	$200,000
Department:	Public Works	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Development and Redevelopment		

Description: The project will fund the strategic deployment of sewer infrastructure to facilitate the development of the City. It is contemplated that annual budgeted funds may go unused year-over-year and will be accessed for projects meeting certain criteria. Priority will be given to sites/projects that meet one or more of the following criteria:

- Areas in the Intent to Annex plan.
- Consistency with the Comprehensive Plan.
- Promotes stated economic development objectives (e.g. job creation, business attraction and retention, shovel ready site, etc.). Provides systematic, long-term infrastructure solutions.

Justification: The City is uniquely positioned to play a significant role in site/area development through the deployment of critical infrastructure to make areas and sites within the City marketable and ultimately developable. Dedicating resources on an on-going basis will enable the City to respond to market demands and opportunities and systematically and strategically address the infrastructure needs of the City.

The CIP includes $200,000 per year for SAN-19 Sewer Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,600,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,600,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,600,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,600,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Sewer Utility Fund	$1,600,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,600,000
Total	$1,600,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,600,000

Project Title:	Hydraulic Track Loader	**Project Number:**	SAN-20
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a hydraulic track loader to assist in daily operations within the sanitary sewer division.

Justification: This equipment is vital to the department to handle various construction tasks and after hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the City will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$165,000	$0	$84,655	$0	$0	$0	$249,655
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$165,000	$0	$84,655	$0	$0	$0	$249,655
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Trade in amount	$120,750	$0	$0	$0	$0	$0	$120,750
Sewer Utility Fund	$44,250	$0	$84,655	$0	$0	$0	$128,905
Total	$165,000	$0	$84,655	$0	$0	$0	$249,655

Project Title:	1.5 Ton Service Truck	**Project Number:**	SAN-21
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works - Sewer	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 1.5-ton service truck with crane for the sewer department to assist in daily operations.

Justification: This truck will be used for daily maintenance of the city's sanitary sewer system. This truck has a service life of 5-8 years. This truck is vital to daily operations and upkeep of infrastructure that include lift stations.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$60,000	$0	$0	$125,000	$0	$0	$185,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$60,000	$0	$0	$125,000	$0	$0	$185,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Sewer Utility Fund	$60,000	$0	$0	$125,000	$0	$0	$185,000
Total	$60,000	$0	$0	$125,000	$0	$0	$185,000

Project Title: Sewer Flushing Truck

Project Number: SAN-23

Project Type: Equipment Replacement

Current Year Project Cost: $0

Department: Public Works Sewer Maintenance

Funding Source: Sewer Utility Fund

Strategic Plan Priority: Infrastructure

Description: This request is for the replacement of a sewer flushing truck. This unit supports sewer cleaning activities and emergency response for citizens.

Justification: The department previously performed all tasks with one combination flushing/vacuum truck that was scheduled to be replaced every 6 years. Communication installations within the public right of ways have increased the need to reduce liabilities during excavations by using hydro-excavating practices. This placed increased demand for the vacuum truck resulting in scheduling conflicts and a restricted ability to complete scheduled preventative maintenance flushing. The addition of this piece of equipment enables the department to push the years of service for both pieces of equipment out to 12 years resulting in both lower annual costs and a higher level of service to the community. The current unit should be scheduled for replacement in future years. Next scheduled replacement isn't until FY 2031-32, estimated at $325,000.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**		**Total**
Sewer Utility Fund	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000
Total	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000

Project Title:	Sludge Removal	**Project Number:**	SNI-01
Project Type:	Repetitive Operational Maintenance	**Current Year Project Cost:**	$4,000,000
Department:	Public Works – Sni-A-Bar	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The Sni-A-Bar wastewater treatment facility utilizes sludge treatment cells for the interim process between removal of sludge from the activated sludge process and permanent disposal from the treatment plant. Through an agreement with the Department of Natural Resources the City has been able to extend the period before sludge is required to be removed (normally 2 years) by adding micro-organisms to the sludge treatment cells to continue the decomposition process. This process can extend the storage capacity of the treatment cells by an additional 2-3 years.

Justification: Regular disposal of waste sludge is required under the permit issued by the State of Missouri. This project is needed based on the agreements with DNR and the available storage capacity of the treatment cells and should be performed every 4 years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,500,000	$4,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$11,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,500,000	$4,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$11,500,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Sewer Utility Fund	$3,500,000	$4,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$11,500,000
Total	$3,500,000	$4,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$11,500,000

Project Title:	Pavement Management Program	**Project Number:**	ST-06
Project Type:	Street Improvements	**Current Year Project Cost:**	$2,625,000
Department:	Public Works	**Funding Source:**	Transportation-Tax
Strategic Plan Priority:	Infrastructure		

Description: Annual pavement management program

Justification: The annual Pavement Management Program (PMP) has replaced the Street Rehabilitation Program (SRP), that ran from 2008-2017. The SRP overlaid 142 miles of streets. The PMP is designed to extend the useful life of public streets and provides for a safe, reliable road network in the City. Projects are Volume, condition, and age. The Condition is based on the Pavement Quality Index, PQI, and the Pavement Condition Index, PCI, which assigns a rating from 0-100 to each street segment. The indexes are based on empirical data collected by Stantec during the fall of 2016, 2019, and 2022. The PQI/PCI ratings are a combination of criteria collected during an automated survey using lasers to assess the surface condition of the roads.

The average PQI/PCI score throughout the city in 2016 was 59.5 and the overall rating dropped to 51.0 in 2019 where it remained through 2022. Most cities in the area average between 53 and 64. A subsequent survey and analysis by an outside firm will be performed every three years to develop a history and formulate a trend line for the system. The results will allow the PMP to be continuously monitored and periodically adjusted to respond to the changing conditions of the City's street network with the ultimate goal of providing the most efficient and effective program possible with the resources available.

Most Current PCI Condition:
Failed – 11.5 Miles (4.4%)
Poor – 90.3 Miles (34.6%)
Fair – 87.0 Miles (33.3%)
Good – 72.2 Miles (27.7%)

Reconstruction, Overlay, and Surface Treatments are utilized within the program based on the condition of the specific road segment. The program began in the spring of 2019. However, funds were reallocated in 2020 so only $2.3M was available for that construction season.

The scores compiled by Stantec during 2023 were used to determine that the Optimal Treatment Cycle for the Pavement Management Program would require $11.5 million per year (not including annual inflation) and the Minimal Treatment Cycle would require $7.3 million per year (not including annual inflation). These figures were discussed on the January 29. 2024 Council Work Session and this project sheet has been updated to show both the funded and unfunded needs for this program.

STREET TYPE	CITY STANDARD	TOTAL MILES (centerline miles)	ANNUAL STREET REHABILITATION PROGRAM (THRU 2022)	
			Miles	%
Arterial	7-12 years	8.8	7.1	80.68
Collector	10-15 years	106.5	67.74	63.60
Residential	15-25 years	146	133.32	91.31
TOTAL		261.3	208.2	79.68

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$44,250,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$4,500,000	$63,325,000
Unfunded	$0	$19,675,000	$4,350,000	$2,800,000	$2,800,000	$2,800,000	$32,425,000
Total	$44,250,000	$22,300,000	$7,300,000	$7,300,000	$7,300,000	$7,300,000	$95,750,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Trans-Tax	$43,327,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$4,500,000	$62,402,000
JCCUR	$923,000	$0	$0	$0	$0	$0	$923,000
Unfunded		$19,675,000	$4,350,000	$2,800,000	$2,800,000	$2,800,000	$32,425,000
Total	$44,250,000	$22,300,000	$7,300,000	$7,300,000	$7,300,000	$7,300,000	$95,750,000

Project Title: Snow Plow/Dump Truck

Project Number: ST-24

Project Type: Equipment Replacement

Current Year Project Cost: $220,000

Department: Public Works-Streets

Funding Source: General Fund

Strategic Plan Priority: Infrastructure

Description: Purchase new dump trucks outfitted with snow plow and salt spreader.

Justification: These units will be utilized in road maintenance activities and snow removal operations. They will replace the current frontline snow plow/dump trucks units which will be moved into the residential fleet. The units displaced from the residential fleet will be sent to auction. The typical length of service for a snow plow/dump truck is 10-12 years. Over half of the current fleet is 11 years or older, with the oldest unit being 17 years old. The corrosion and wear and tear of daily use have these units in dire need of replacement. We would like to buy 8 new snow plow/dump trucks, and then 1-2 every year following to be on a 10-year replacement plan. We would be focusing on moving the salt discharge from a mid to a rear, this will help prevent corrosion to vital parts of the truck.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,829,661	$220,000	$231,000	$242,550	$254,678	$267,411	$3,045,300
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,829,661	$220,000	$231,000	$242,550	$254,678	$267,411	$3,045,300
Op Expense	$57,228	$0	$0	$0	$0	$0	$57,228
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
General Fund	$1,829,661	$220,000	$231,000	$242,550	$254,678	$267,411	$3,045,300
Total	$1,829,661	$220,000	$231,000	$242,550	$254,678	$267,411	$3,045,300

Project Title: Street Sweeper

Project Number: ST-25

Project Type: Equipment Replacement

Current Year Project Cost: $0

Department: Public Works Streets

Funding Source: General Fund

Strategic Plan Priority: Infrastructure/Maintenance

Description: This specialized piece of equipment is utilized to remove debris and sediment from the City's roadways and curb lines.

Justification: This unit is used to remove dirt, leaves, debris, and other contaminants before entering surrounding watersheds. It is also used to vacuum debris from catch basins to prevent localized flooding. This service reduced air and stream pollution and supports the city's storm water pollution discharge permit requirements. Due to the complexity of street sweepers, their service life is typically 8-10 years. The Current sweeper was purchased in FY 2018-19, the current unit will need to be scheduled for replacement in FY 2028-29



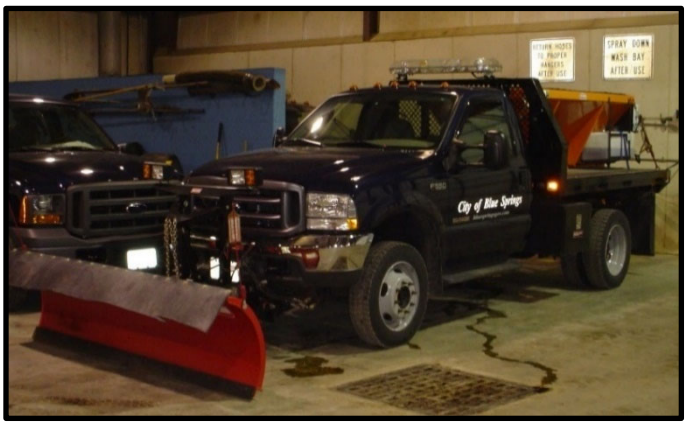
Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$250,000	$0	$0	$0	$0	$340,000	$590,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$250,000	$0	$0	$0	$0	$340,000	$590,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
General Fund	$250,000	$0	$0	$0	$0	$340,000	$590,000
Total	$250,000	$0	$0	$0	$0	$340,000	$590,000

Project Title:	1.5 Ton Dump/Snow Truck	**Project Number:**	ST-26
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$110,000
Department:	Public Works - Streets	**Funding Sour Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 17,500 GVWR 4X4 truck with dump bed, hydraulics, salt spreader, and snow plow.

Justification: These units will be utilized in road maintenance activities, right-of-way maintenance and snow removal operations. Road maintenance includes pothole patching, crack sealing, brush removal, litter patrol, and emergency debris removal. This unit will also serve as a frontline snow removal truck in congested areas throughout the city. The streets division operates a fleet of 4 1.5-ton flatbed style trucks. The typical length of service for a 1.5-ton snow/dump truck is 9-12 years. Over half of the current fleet is 12 years old with the oldest truck being 20 years old.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$167,000	$110,000	$0	$0	$0	$0	$277,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$167,000	$110,000	$0	$0	$0	$0	$277,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
General Fund	$167,000	$110,000	$0	$0	$0	$0	$277,000
Total	$167,000	$110,000	$0	$0	$0	$0	$277,000

Project Title: 7 Highway Sidewalk Infill

Project Number: ST-43

Project Type: Street Improvements

Current Year Project Cost: $850,000

Department: Public Works

Funding Source: Transportation Tax

Strategic Plan Priority: Infrastructure Maintenance

Description: Placement of ADA compliant sidewalks along 7 Hwy from NW Shaw Parkway to US 40 Highway, including a connection under I-70. This is the Central portion of the overall project.

Justification: This project would provide for ADA ramps and continuous sidewalk along 7 Hwy, providing safer pedestrian movement.

The project is comprised of three phases:

- North: $1.2M – Funded at $582,000
- Central: $850,000
- South: $4.36M - Funded at $900,000 by MARC TAP funds

All three phases were submitted to the MARC Surface Transportation Program for grant funding. The North section was selected to receive partial funding in the amount of $582,000 (the initial request was for $1.2M) in 2020. The prior funded portion of this project reflects partial completion of the North phase of the project area to the extent that can be built with those funds. The project is being assessed to determine if the remainder requires a project to complete the north segments.

MoDOT will manage and complete this project. The entire projects costs $3,400,000 and the City is responsible for a 20% match ($850,000).

MARC awarded $900,000 to the South portion of this project (the initial request was for $4.36M).

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$310,000	$0	$0	$0	$0	$0	$310,000
Design	$590,000	$0	$0	$0	$0	$0	$590,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,977,500	$850,000	$180,000	$0	$0	$0	$3,007,500
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$2,877,500	$850,000	$180,000	$0	$0	$0	$3,907,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Transportation Tax	$1,245,500	$850,000	$180,000	$0	$0	$0	$2,275,500
MARC STP	$1,632,000	$0	$0	$0	$0	$0	$1,632,000
Total	$2,877,500	$850,000	$180,000	$0	$0	$0	$3,907,500

Project Title:	Concrete Repair and Maintenance	**Project Number:**	ST-44
Project Type:	Infrastructure Maintenance	**Current Year Project Cost:**	$470,665
Department:	Public Works	**Funding Source:**	Water Utility Fund Transportation Sales Tax
Strategic Plan Priority:	Infrastructure		

Description: In the 2015-16 Budget the City Council authorized the creation of an in-house maintenance program with the mission to correct safety issues (e.g. trip hazards, grade deviations, etc.) and significant defects in the sidewalk system throughout the city—as identified in the Sidewalk Inventory and ADA Transition Plan—as well as replacement of sidewalks, driveways, curbs, and other concrete infrastructure impacted by settlement and/or maintenance of City owned utility infrastructure.

Annual program goals include repair/replacement of 60,000 square feet of concrete infrastructure, which represents a 255 percent increase over the previous service level. Fiscal year-2016-17 performance indicates it has reached 71% or 42,725 square feet of the annual goal.

Justification: The City Council approved Ordinance Number 4340 in 2011 which required the City to assume maintenance of the sidewalk system throughout the City. Sidewalk condition and maintenance is consistently rated as an important priority in the citizen surveys administered by ETC. The proposed program provides for a flexible delivery mechanism with improved efficiency and responsiveness.



Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Personnel	$1,755,850	$237,015	$215,500	$256,800	$0	$0	$2,465,165
Equipment	$45,000	$0	$0	$0	$0	$0	$45,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,498,800	$233,650	$258,985	$246,019	$0	$0	$4,237,454
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$5,299,650	$470,665	$474,485	$502,819	$0	$0	$6,747,619
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Total
General Fund Transfer	$1,783,000	$0	$0	$0	$0	$0	$1,783,000
Sidewalk Maintenance	$1,560,800	$233,650	$258,985	$246,019	$0	$0	$2,299,454
Trans Tax	$200,000	$0	$0	$0	$0	$0	$200,000
Water Utility Fund	$1,755,850	$237,015	$215,500	$256,800	$0	$0	$2,465,165
Total	$5,299,650	$470,665	$474,485	$502,819	$0	$0	$6,747,619

Project Title: AA Highway Project

Project Number: ST- 52

Project Type: Road Improvements

Current Year Project Cost: $1,625,000

Department: Public Works

Funding Source: Transportation Sales Tax

Strategic Plan Priority: Infrastructure Maintenance

Description: This project includes road improvements from 40 Highway to the eastern City limits. Specifics of the project include road widening, profile safety corrections, new curb and gutter, accommodations for pedestrians and bicycles, and improvements to the traffic signal at AA Highway and Adams Dairy Parkway. Maintaining traffic during construction will be a significant challenge with this project

Justification: This arterial roadway serves as an important connection between Blue Springs and Grain Valley. As traffic volumes are increasing along this corridor the need to improve the road has also increased. The proposed road improvements prepare the corridor for multimodal transportation, increased capacity, improved traffic operations, and increased safety for the traveling public. (Cost figures revised 2023) This project has been combined with ST-48 AA Highway to ADP Right Turn Lane.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$1,625,000	$6,500,000	$0	$0	$0	$1,700,000	$9,825,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$1,625,000	$6,500,000	$0	$0	$0	$1,700,000	$9,825,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Transportation Sales Tax	$0	$1,625,000	$6,500,000	$0	$0	$0	$1,700,000	$9,825,000
Total	$0	$1,625,000	$6,500,000	$0	$0	$0	$1,700,000	$9,825,000

Project Title:	Stormwater Maintenance	**Project Number:**	STM-06
Project Type:	Stormwater Maintenance	**Current Year Project Cost:**	$105,000
Department:	Public Works	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description:] Ongoing maintenance of the City's stormwater assets. This includes the replacement or lining of sections of storm pipe that have reached the end of their useful life, rehabilitation or replacement of stormwater inlets, and televised inspection stormwater assets.

Justification: The City's stormwater system consists of 121 miles of pipe below city streets, sidewalks, and between homes and businesses along with 5,272 inlets, 481 junction boxes, and 104 box culverts. Approximately 52% of the pipe is corrugated metal which rusts and ultimately fails over time. Dips in streets, curbs, and sidewalks and eventually sink holes can and do result from these defects.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$650,000	$105,000	$110,250	$115,763	$121,551	$127,628	$1,230,192
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$650,000	$105,000	$110,250	$115,763	$121,551	$127,628	$1,230,192
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
General Fund	$650,000	$105,000	$110,250	$115,763	$121,551	$127,628	$1,230,192
Total	$650,000	$105,000	$110,250	$115,763	$121,551	$127,628	$1,230,192

Project Title:	Rubber Tired Front End Loader	**Project Number:**	WA-03
Project Type:	Water System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase a rubber tired front-end loader to replace the existing equipment.

Justification: This piece of equipment is vital to the department to handle various construction tasks and emergency repairs. Downtime must be kept to a minimum to ensure availability when needed. By replacing this equipment every 5 years the city will maximize the initial equity gained from the municipal discounts offered by manufacturers and reap a higher return rate on trade-in or resale value while maintaining a full warranty to protect from catastrophic repairs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$355,000	$0	$0	$221,650	$0	$0	$576,650
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$355,000	$0	$0	$221,650	$0	$0	$576,650
Op Expense	$38,993	$0	$0	$0	$0	$0	$38,993
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Trade In Value	$148,000	$0	$0	$0	$0	$0	$148,000
Water Utility Fund	$207,000	$0	$0	$221,650	$0	$0	$428,650
Total	$355,000	$0	$0	$221,650	$0	$0	$576,650

Project Title:	18,000lb class Hydraulic Excavator	**Project Number:**	WA-04
Project Type:	Water System Equipment Replacement	**Current Year Project Cost:**	$108,000
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase a hydraulic excavator to replace the existing equipment.

Justification: This piece of equipment is vital to the department to handle various construction tasks and emergency repairs. Downtime must be kept to a minimum to ensure availability when needed. By replacing this equipment every 4 years the city will maximize the initial equity gained from the steep municipal discounts offered by manufacturers and reap a higher return rate on trade-in or resale value while maintaining a full warranty to protect from catastrophic repairs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$304,320	$108,000	$0	$0	$0	$129,600	$541,920
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$304,320	$108,000	$0	$0	$0	$129,600	$541,920
Op Expense	$34,958	$0	$0	$0	$0	$0	$34,958
Cost Savings	$5,400	$0	$0	$0	$0	$0	$5,400

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Trade In Value	$146,800	$70,000	$0	$0	$0	$0	$216,800
Water Utility Fund	$157,520	$38,000	$0	$0	$0	$129,600	$325,120
Total	$304,320	$108,000	$0	$0	$0	$129,600	$541,920

Project Title:	Miscellaneous Watermain Maintenance	**Project Number:**	WA-12
Project Type:	Water System Improvements	**Current Year Project Cost:**	$750,000
Department:	Public Works	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Upgrading of the City's aging water-infrastructure and replacement of lead service lines to comply with new regulatory standards.

Justification: Continued aging of the City's drinking water infrastructure and new regulatory requirements to meet the Lead and Copper Rule Revisions (LCRR) have resulted in the need to continue funding for WA-12 along with incremental increases in future years. HDR Engineering has completed the analysis and recommendations for a Water Distribution System Management Plan which included changes required by the LCRR in order to stay in compliance with state and Federal Drinking Water Requirements. The activities surrounding the LCRR such as increased testing, development of lead service line inventory, and the replacement of lead service lines, are not optional and have a compliance deadline of October 2024.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$5,600,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$1,500,000	$11,350,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$5,600,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$1,500,000	$11,350,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Water Utility Fund	$5,600,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$1,500,000	$11,350,000
Total	$5,600,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$1,500,000	$11,350,000

Project Title:	Water Tank Maintenance Contract	**Project Number:**	WA-14
Project Type:	Water System Maintenance	**Current Year Project Cost:**	$227,357
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The water maintenance division has determined that it is advantageous to place the City's most valuable water assets (the water towers and storage tanks) on a contracted maintenance/management system. Many communities throughout the United States and the state of Missouri utilize storage tank maintenance agreements to level the annual costs associated with tank ownership which include re-painting, inspection, structural repairs, cleaning, correction of vandalism, and other maintenance/repair related items. These programs ensure the tanks are always in compliance with state and federal regulations, deliver safe potable water to customers, and maintain an attractive storage facility for the community. There is a reduction in the contract amount due to the decommissioning of the downtown water tower.

Justification: The Water Department has utilized contracted maintenance for the past four years with positive results. Since the maintenance contract is perpetual and with one firm, the repetitive engineering costs are eliminated. The maintenance program allows repairs to be completed in the same season they are identified, thereby providing a higher level of maintenance to the assets. Tank and tower maintenance programs are favorably recognized by the Missouri Department of Natural Resources as beneficial to communities in delivering safe water to their customers and realizing the maximum life from their assets.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,604,135	$227,357	$238,725	$250,000	$262,500	$275,600	$4,858,317
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,604,135	$227,357	$238,725	$250,000	$262,500	$275,600	$4,858,317
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Water Utility Fund	$3,604,135	$227,357	$238,725	$250,000	$262,500	$275,600	$4,858,317
Total	$3,604,135	$227,357	$238,725	$250,000	$262,500	$275,600	$4,858,317

Project Title:	Water Infrastructure Deployment	**Project Number:**	WA-17
Project Type:	Capital Improvements	**Current Year Project Cost:**	$200,000
Department:	Public Works	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Development and Redevelopment		

Description:

The project will fund the strategic deployment of water service infrastructure to facilitate the development of the City. It is contemplated that annual budgeted funds may go unused year-over-year and will be accessed for projects meeting certain criteria. Priority will be given to sites/projects that meet one or more of the following criteria:

- Areas in the Intent to Annex plan.
- Consistency with the Comprehensive Plan.
- Supports stated economic development objectives (e.g., job creation, business attraction and retention, shovel ready site, etc.).
  Provides systematic, long-term infrastructure solutions.

Justification:

The City is uniquely positioned to play a significant role in site/area development through the deployment of critical infrastructure to make areas and sites within the City marketable and ultimately developable. Dedicating resources on an on-going basis will enable the City to respond to market demands and opportunities and systematically and strategically address the infrastructure needs of the City.

The CIP includes $200,000 per year for WA-17 Water Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2027-28	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,700,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,700,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,700,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,700,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2027-28	Total
Water Utility Fund	$1,700,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,700,000
Total	$1,700,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,700,000

Project Title:	1.5 Ton Service Truck	**Project Number:**	WA-18
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works - Water	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 17,500 GVWR cab and chassis with utility bed. This truck will assist in daily operations for the water infrastructure.

Justification: This truck is used for daily maintenance of the City's water distribution system. The existing utility trucks have a service life of 5-8 years in the water utilities division. The water utilities division operates three of these vehicles resulting in a more frequent replacement.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$126,000	$0	$0	$0	$260,706	$0	$386,706
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$126,000	$0	$0	$0	$260,706	$0	$386,706
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Water Utility Fund	$126,000	$0	$0	$0	$260,706	$0	$386,706
Total	$126,000	$0	$0	$0	$260,706	$0	$386,706

Unfunded Project Table of Contents
Fiscal Years 2024-25 to 2028-29

Project #	Project Descripton	Department	Project Type
BF-38	Adams Pointe Conference Center – HVAC System Replacement	Parks	Maintenance
BF-40	City Building Water Softeners	Parks	Capital Improvement
CD-01	Comprehensive Plan Update	Community Development	Maintenance
CD-04	Downtown Master Plan Implementation	Community Development	Maintenance
PR-04	Adams Pointe Golf Club Improvements	Parks	Maintenance
PR-33	Rotary Park Lake Dredge	Parks	Maintenance
PS-17	Negotiations and Drone Support Vehicle	Public Safety	Equipment Replacment
PS-18	STAT Support Vehicle	Public Safety	Equipment Replacment
ST-01	Adams Dairy Parkway VII (Roanoke to Pink Hill Road)	Streets	Capital Improvement
ST-06	Pavement Management Program	Streets	Maintenance
ST-07	Vesper Street Improvements	Streets	Capital Improvement
ST-09	Woods Chapel Road – Walnut Street to US 40 Highway	Streets	Capital Improvement
ST-23	Asphalt Repair Truck (Patch Truck) (2 trucks)	Streets	Equipment Replacment
ST-24	Snow Plow / Dump Truck (7 new) (6 Streets, 1 Water)	Streets	Equipment Replacment
ST-26	1.5 Ton Dump / Snow Truck (3 trucks)	Streets	Equipment Replacment
ST-33	South Outer Road Reconstruction	Streets	Capital Improvement
ST-49	ADP to Duncan Road Right Turn Lane	Streets	Capital Improvement
ST-50	Traffic Signal Fiber Line-RD Mize & ADP to Public Works Facility	Streets	Capital Improvement
ST-55	SW-12th Street Improvements	Streets	Capital Improvement
ST-58	ADP Street Lighting 2 (Moreland School Road to Wyatt Road)	Streets	Capital Improvement
ST-59	Signalized Intersection Upgrades	Streets	Capital Improvement
ST-60	Decorative Streetlight Refinishing	Streets	Maintenance
ST-61	Walnut Street Improvements	Streets	Capital Improvement
ST-62	22nd Street Improvements	Streets	Maintenance
ST-63	Tractor/Mower	Streets	Equipment Replacment
ST-64	Crafco Crack Sealer (1 FY 2026-27 plus 1 Future year)	Streets	Equipment Replacment
ST-65	Rubber Tire Skid Loader (2 new plus 1 future year)	Streets	Equipment Replacment
ST-66	Mock Avenue Improvements	Streets	Capital Improvement
SAN-20	Hydraulic Track Loader	Sanitary Sewer	Equipment Replacment
SAN-21	1.5 Ton Service Truck(2 trucks)	Sanitary Sewer	Equipment Replacment

Unfunded Project Table of Contents Continued

SAN-24	Hidden Pointe II Lift Station Abandonment and Outfall Line Rehabilitation	Sanitary Sewer	Maintenance
SAN-26	CCTV Sewer Camera Truck(1 plus 1 future years)	Sanitary Sewer	Equipment Replacment
SAN-27	Southgate Hills 2 Abandonment and Outfall Line	Sanitary Sewer	Capital Improvement
SNI-06	Sni-A-Bar Wastewater Treatment Plant Expansion	Sni-A-Bar	Maintenance
SNI-07	Hydraulic Track Loader(3 plus 1 future years)	Sni-A-Bar	Equipment Replacment
WA-09	Pink Hill Reservoir Feed Loop	Water Utility	Capital Improvement
WA-20	Spoil Dump Truck(1 FY 2027-28 plus 1 future)	Water Utility	Equipment Replacment
WA-21	Water Tower	Water Utility	Capital Improvement
WA-22	Hydro-Excavation Trailer	Water Utility	Equipment Replacment
WA-23	Hydraulic Track Loader	Water Utility	Equipment Replacment

Project Title:	Adams Pointe Conference Center – HVAC System Replacement	**Project Number:**	BF-38
Project Type:	Capital Improvement	**Unfunded Project Cost:**	$1,200,000
Department:	Parks and Recreation	**Funding Source:**	Unfunded
Strategic Plan Priority:	Building Maintenance	**Requested for Years:**	2023-24

Description: Replacement of existing 20-year HVAC roof top units.

Justification: The current HVAC system is reaching its life cycle. Many repairs have been made over the years and the unit is experiencing more and more costly repairs to the point replacement is the best alternative.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000
Total	$0	$0	$0	$0	$0	$0	$1,200,000	$1,200,000

Project Title:	City Building Water Softeners	**Project Number:**	BF-40
Project Type:	Capital Improvement Buildings and Facilities	**Unfunded Project Cost:**	$160,000
Department:	Buildings and Facilities	**Funding Source:**	Unfunded
Strategic Plan Priority:	Building Maintenance	**Requested for Years:**	FY 2024-25

Description: Addition of water softeners at 5 City buildings- Fieldhouse, Vesper Hall, Public Works, City Hall, Public Safety

Justification: Staff has found that hard water is causing issues with plumbing lines and fixtures throughout the City building facilities. With the Covid renovations of touch-free fixtures, this clogging of the lines of the fixtures and they have to be replaced about every 12-18 months in some instances. The installation of water softeners will help increase longevity of plumbing fixtures, improve water flow, and avoid costly plumbing repairs in the future.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$160,000	$160,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$160,000	$160,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$160,000	$160,000
Total	$0	$0	$0	$0	$0	$0	$160,000	$160,000

Project Title:	Comprehensive Plan Update	**Project Number:**	CD-01
Project Type:	Plan Update	**Unfunded Project Cost:**	$100,000
Department:	Community Development	**Funding Source:**	Unfunded
Strategic Plan Priority:	Development & Redevelopment	**Requested for Years**	FY 2024-25

Description: The City of Blue Springs adopted our most recent Comprehensive Plan in 2014. The Comprehensive Plan should be updated every three to five years to address current development trends and the ever-changing needs and desires of the community.

Justification: The Comprehensive Plan is an official public document adopted by the Planning Commission provided to guide the physical development of the community. The Comprehensive Plan indicates, in general, how the citizens of the community want the city to improve in the near-term and long-term up to 20 years. The plan provides a rational and comprehensive guide for the physical development of the city that fosters quality growth, conservation, and redevelopment throughout the City and its Planning Area. The update is programmed for FY 2023-24 to maintain the 10-year update cycle.

The Community Development Department is requesting to amend project CD-01 to increase the budget by $100,000 to be included in the 2024-2025 CIP budget. This request encompasses additional scope of work to be included as part of the City's Comprehensive Plan that could include but not limited to a comprehensive visioning process, an economic feasibility and land use productivity analysis, as well as potentially corridor studies of Adams Dairy Parkway, 7 Highway and 40 Highway.



Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Beyond	Total
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$100,000	$100,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$440,000	$0	$0	$0	$0	$0	$0	$440,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$440,000	$0	$0	$0	$0	$0	$100,000	$540,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
General Fund	$440,000	$0	$0	$0	$0	$0	$0	$440,000
Unfunded	$0	$0	$0	$0	$0	$0	$100,000	$100,000
Total	$440,000	$0	$0	$0	$0	$0	$100,000	$540,000

Project Title:	Downtown Master Plan Implementation	**Project Number:**	CD-04
Project Type:	Capital Improvements	**Unfunded Project Cost:**	$5,000,000
Department:	Community Development	**Funding Source:**	Unfunded
Strategic Plan Priority:	Development & Redevelopment	**Requested for Years:**	FY 2024-25 FY 2026-27 FY 2028-29

Description: The City of Blue Springs completed their Downtown Master plan in the Spring of 2024. As part of that planning process, implementation steps were identified to achieve the goals of the plan and improve the Downtown Area. Implementation activities include but are not limited to property acquisition, streetscape planning and improvements, redevelopment or improvement of existing buildings Downtown, construction of a farmers' market and identification and construction of structured parking.

Justification: The Downtown Master Plan is an official Public Document, adopted by the City Council, to help provide framework for creating a vision and roadmap for improvements to be made to help Downtown Blue Springs grow and thrive for years to come. The previous Downtown Plan was completed in 2006 and adopted by the City Council in 2007. The new Downtown Master Plan lays out realistic and tactical projects to help achieve the goals of the document. This funding is being requested for 2024-2025, 2026-2027 and 2028-2029 to help achieve those goals.



Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Beyond	Total
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$5,000,000	$5,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$5,000,000	$5,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Beyond	Total
Unfunded	$0	$0	$0	$0	$0	$0	$5,000,000	$5,000,000
Total	$0	$0	$0	$0	$0	$0	$5,000,000	$5,000,000

Project Title:	Adam Pointe Golf Club Improvements	**Project Number:**	PR–04
Project Type:	Capital Improvement	**Unfunded Project Cost:**	$2,375,000
Department:	Parks and Recreation	**Funding Source:**	Unfunded
Strategic Plan Priority:	Parks & Recreation	**Requested for Years:**	Beyond

Description: Renovations to bunkers, cart paths, club house roof, road repairs to main drive, improvements to the Clubhouse windows and doors and replacement of irrigation pump.
Previously completed in the 2017 Parks Sales Tax program was PR-04-18 - $1,500,000 which included renovations to bunkers, cart paths, club house roof and road repairs to main drive.

Justification: Project PR-04-18 was included in the 2017 Parks Sales Tax program. Bunker repairs are required due to broken drainage tiles and playability to attract customers, cart path repair due to potholes, cracking and surface deterioration. The club house roof continues to leak, and repairs are not correcting the issue, replacement is required. Main drive has deteriorated and needs renovation work.
PR-04-22 are improvements to the Clubhouse windows and doors and replacement of the irrigation pump. Now with additional funding these items can be improved.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$85,000	$0	$0	$0	$0	$0	$0	$85,000
Landscape	$1,388,500	$0	$0	$0	$0	$0	$0	$1,388,500
Construction	$100,000	$0	$0	$0	$0	$0	$2,375,000	$2,475,000
Contingency	$111,500	$0	$0	$0	$0	$0	$0	$111,500
Total	$1,685,000	$0	$0	$0	$0	$0	$2,375,000	$4,060,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**		**Total**
Park Sales Tax	$1,685,000	$0	$0	$0	$0	$0	$2,375,000	$4,060,000
Total	$1,685,000	$0	$0	$0	$0	$0	$2,375,000	$4,060,000

ADAMS POINTE GOLF CLUB IMPROVEMENTS - $2,375,000

Adams Pointe Golf Club Retaining Walls
Adams Pointe Grill Windows Replacement
Adams Pointe Golf Club Kitchen Equipment
Adams Pointe Golf Club Air Conditioner
Adams Pointe Golf Club Patio Furniture
Adams Pointe Golf Club #18 Water Feature
Adams Pointe Golf Club Main Irrigation Pump Replacement

Project Total **$2,375,000**

Project Title:	Rotary Park Lake Dredge	**Project Number:**	PR-33
Project Type:	Maintenance	**Unfunded Project Cost:**	$300,000
Department:	Parks and Recreation	**Funding Source:**	Park Sales Tax
Strategic Plan Priority:	Increase access to open space and recreational amenities to promote a healthy community	**Requested for Years:**	Beyond

Description: Dredging of the Lake at Rotary Park. Dredging consists of the removal of silt from the bottom of the lake to increase the depth and cleanliness of the water at the park.

Justification: As Rotary Park keeps being updated with newer amenities the priority to keep the lake clean and alethically pleasing is more important. By dredging the lake, it provides us with the ability to keep the lake clear more effectively of algae and overgrowth on the surface of the water. When the water depth is not appropriate it takes more preventative measures to prevent unwanted growth and keep the water clean for visual effect and for wildlife living in and around the lake.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Total	$0	$0	$0	$0	$0	$0	$300,000	$300,000

Project Title:	Negotiations and Drone Support Vehicle	**Project Number:**	PS-17
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$150,000
Department:	Public Safety	**Funding Source:**	Unfunded
Strategic Plan Priority:	1	**Requested for Years:**	FY 2024-25

Description: The Police Department acquired a used 2012 ambulance from the Central Jackson County Fire Protection District two years ago in a trade for used patrol vehicles. The ambulance was set up to support the Drone Unit and Crisis Negotiations Team but has not proved reliable. The department would like to replace this ambulance with a transport van that would be designed to support the current and future drone initiatives, as well as the crisis negotiations team and its robot.

Justification: The Police Department relies on dependable and functional vehicles to provide services to the community.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000

Project Title:	STAT Support Vehicle	**Project Number:**	PS-18
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$150,000
Department:	Public Safety	**Funding Source:**	Unfunded
Strategic Plan Priority:	1	**Requested for Years:**	2024-2025

Description: The Police Department has two aging vehicles used to support the tactical team. One is a 2002 panel truck used to transport team members and equipment. The other is a 2000 panel van which used to be in a similar capacity as well as on range days to transport ammunition and range supplies. The purchase of one transport van with extra seating and equipment storage would replace both vehicles. The recent purchase of the new armored rescue vehicle has also provided other transport and storage options that were not available on the previous armored vehicle.

Justification: The Police Department relies on dependable and functional vehicles to provide emergency services to the community.





Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Total	$0	$0	$0	$0	$0	$0	$150,000	$150,000

Project Title:	Hydraulic Track Loader	**Project Number:**	SAN-20
Project Type:	Sewer System Equipment Replacement	**Unfunded Project Cost:**	$93,120
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2027-28

Description: Purchase of a hydraulic track loader to assist in daily operations within the sanitary sewer division.

Justification: This equipment is vital to the department to handle various construction tasks and after hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the City will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$93,120	$93,120
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$93,120	$93,120
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**		**Total**
Trade in amount	$0	$0	$0	$0	$0	$0	$0	$0
Unfunded	$0	$0	$0	$0	$0	$0	$93,120	$93,120
Total	$0	$0	$0	$0	$0	$0	$93,120	$93,120

Project Title:	1.5 Ton Service Truck	**Project Number:**	SAN-21
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$108,132
Department:	Public Works - Sewer	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2027-28

Description: Purchase two 1.5-ton service truck with crane for the sewer department to assist in daily operations.

Justification: This truck will be used for daily maintenance of the city's sanitary sewer system. This truck has a service life of 5-8 years. This truck is vital to daily operations and upkeep of infrastructure that includes lift stations.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$108,132	$108,132
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$108,132	$108,132
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$108,132	$108,132
Total	$0	$0	$0	$0	$0	$0	$108,132	$108,132

Project Title:	Hidden Pointe II L/S Abandonment and Outfall Line Rehabilitation	**Project Number:**	SAN-24
Project Type:	Sewer Construction/Rehabilitation	**Unfunded Project Cost:**	$365,000
Department:	Public Works Sewer	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2020-21 - $75,000 FY 2021-22 - $290,000

Description: This project provides for the construction of 300 feet of 8-inch sanitary sewer main, abandonment of an existing sewer lift station, and the rehabilitation of 1750 feet of 8-inch sanitary sewer main.

Justification: The Hidden Pointe II sewer lift station was constructed in 2003 to serve phase 8 of the Hidden Pointe Subdivision. There is a gravity sewer 300 feet downstream of this site within the Burr Oaks property. With the construction of 300 feet of 8-inch sewer main this lift station will be able to be retired from service eliminating the associated electrical pumping costs, maintenance, and higher risk of sanitary sewer overflow.

In conjunction with this project, the 1750 feet 8-inch ductile iron sanitary sewer pipe which serves as the main outfall line from the Hidden Pointe/Sunny Pointe Subdivision needs to be rehabilitated. This line is predominately located in the Burr Oak Wildlife Area and has limited access for maintenance activities. Due to the choice of pipe material at the time of construction, the interior concrete lining has developed a thick scale buildup and reduced the capacity of the original pipe diameter resulting in an increased risk for a sanitary sewer overflow. This section of sewer main needs to be accessed, cleaned, and lined with Cured-In-Place-Pipe to both restore the main to its original capacity and prevent the scaling buildup from reoccurring.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$2	$0	$0	$0	$0	$75,000	$75,002
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$290,000	$290,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$2	$0	$0	$0	$0	$365,000	$365,002
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$365,000	$365,000
Total	$0	$0	$0	$0	$0	$0	$365,000	$365,000

Project Title:	CCTV Sewer Camera Truck	**Project Number:**	SAN-26
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$763,045
Department:	Public Works-Sewer Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26 - $348,045 Beyond - $415,000

Description: Purchase 2 CCTV camera trucks for sewer main line inspections and to aid in storm water inspection.

Justification: The replacement of the CCTV sewer inspection truck would ensure an increase in the capabilities of our in-house maintenance of our sewer and storm water systems. This truck will include equipment and software for the inspection, assessment, and asset management for the sanitary and storm water systems in the City. The expected service life for this piece of equipment is around 8-10 years.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$763,045	$763,045
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$763,045	$763,045
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$763,045	$763,045
Total	$0	$0	$0	$0	$0	$0	$763,045	$763,045

Project Title:	Southgate Hills 2	**Project Number:**	SAN-27
Project Type:	Construction/Rehabilitation	**Unfunded Project Cost:**	$2,000,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2028-2029

Description: This project provides for the construction of 1420 feet of 8-inch sanitary sewer main and the abandonment of an existing sewer lift station.

Justification: When the South Area Sewer NID was established, it was anticipated that the area tributary to The Woods pump station (south of Southgate Hills, west of 7 Highway, north of Wyatt Road) would be primarily residential housing. The plan for this area is now to create Southwest Park, which will not have as intensive sewer use. As such, extra capacity exists in the pump station for holding and conveying sewage flows. Since this station is downstream from the existing Southgate Hills 2 station, it is anticipated that gravity sewer could be extended and a lift station eliminated, thereby saving operational costs.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000
Total	$0	$0	$0	$0	$0	$0	$2,000,000	$2,000,000

Project Title:	Sni-A-Bar Wastewater Treatment Plant Expansion	**Project Number:**	SNI-06
Project Type:	Sewer Construction/Rehabilitation	**Unfunded Project Cost:**	$60,278,430
Department:	Public Works Sni-a-Bar	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	2025-2026

Description: A new NPDES Permit was issued for Sni-a-Bar Treatment facility, effective December 1, 2023. This permit identifies limits for nutrient removal which were not previously required at this plant. The current plant processes do not remove these nutrients (Total Nitrogen and Phosphorous) to the level required by the new permit. New processes will need to be designed and constructed to allow for nutrient removal. Additional improvements are proposed to renovate existing equipment, improve plant efficiencies, protect equipment and staff, and increase plant capacity to its new permitted limits.

Justification: The City of Blue Springs owns and maintains the Sni-a-Bar Treatment Facility. Approximately half of the sewer flows from Blue Springs are tributary to this plant and all of the Grain Valley flows are received here. The City of Grain Valley participates financially in the upgrades to plant capacity and process on a percentage proportionate to their flow. These improvements will allow for continued operation and service to these communities. Projected growth in the communities was accounted for in analysis, and the Facility is anticipated to have capacity to treat wastewater flow through 2046.
The City intends to apply for State Revolving Fund (SRF) funding for this project which will require a bond election.
Blue Springs $39,180,989 or 65%
Grain Valley $21,097,450 or 35%



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430
Total	$0	$0	$0	$0	$0	$0	$60,278,430	$60,278,430

Project Title:	Hydraulic Track Loader	**Project Number:**	SNI-07
Project Type:	Equipment Replacement @ Sni-A-Bar WWTP	**Unfunded Project Cost:**	$375,554
Department:	Public Works Sni-A-Bar	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	FY 2024-25 - $80,624 FY 2026-27 - $88,888 FY 2028-29 - $97,999 Beyond - $108,043

Description: Purchase and subsequential replacement of tracked loader.

Justification: Sni-A-Bar has a need for a tracked loader to help in daily operations. They currently rent or borrow from Sunnyside. When all crews are busy, they are forced to rent. This would eliminate the need for rentals in the future.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$375,554	$375,554
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$375,554	$375,554
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$375,554	$375,554
Total	$0	$0	$0	$0	$0	$0	$375,554	$375,554

Project Title:	Adams Dairy Parkway VII (Roanoke to Pink Hill Road)	**Project Number:**	ST-01
Project Type:	Street Improvements	**Unfunded Project Cost:**	$5,100,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: Construction of a new two-lane (Jellison Road) major collector from NE Roanoke Drive to NE Pink Hill Road. The roadway will be 32-feet-wide and 2,800 feet long with a bike path and sidewalk.

Justification: Now that Adams Dairy Parkway is completed between Duncan Road and Roanoke Drive, it aligns with Jellison Road. Jellison Road is now an unimproved roadway north to Pink Hill Road and will need reconstructing to handle the increased traffic demands. (Cost figures revised 2022)



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Design	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$4,350,000	$4,350,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$5,100,000	$5,100,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded General Fund	$0	$0	$0	$0	$0	$0	$4,100,000	$4,100,000
Unfunded Water Fund	$0	$0	$0	$0	$0	$0	$1,000,000	$1,000,000
Total	$0	$0	$0	$0	$0	$0	$5,100,000	$5,100,000

Project Title:	Pavement Management Program	**Project Number:**	ST-06
Project Type:	Street Improvements	**Current Year Project Cost:**	$32,425,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: Annual pavement management program

Justification: The annual Pavement Management Program (PMP) has replaced the Street Rehabilitation Program (SRP), that ran from 2008-2017. The SRP overlaid 142 miles of streets. The PMP is designed to extend the useful life of public streets and provides for a safe, reliable road network in the City. Projects are Volume, condition, and age. The Condition is based on the Pavement Quality Index, PQI, and the Pavement Condition Index, PCI, which assigns a rating from 0-100 to each street segment. The indexes are based on empirical data collected by Stantec during the fall of 2016, 2019, and 2022. The PQI/PCI ratings are a combination of criteria collected during an automated survey using lasers to assess the surface condition of the roads.

The average PQI/PCI score throughout the city in 2016 was 59.5 and the overall rating dropped to 51.0 in 2019 where it remained through 2022. Most cities in the area average between 53 and 64. A subsequent survey and analysis by an outside firm will be performed every three years to develop a history and formulate a trend line for the system. The results will allow the PMP to be continuously monitored and periodically adjusted to respond to the changing conditions of the City's street network with the ultimate goal of providing the most efficient and effective program possible with the resources available.

Most Current PCI Condition:
Failed – 11.5 Miles (4.4%)
Poor – 90.3 Miles (34.6%)
Fair – 87.0 Miles (33.3%)
Good – 72.2 Miles (27.7%)

Reconstruction, Overlay, and Surface Treatments are utilized within the program based on the condition of the specific road segment. The program began in the spring of 2019. However, funds were reallocated in 2020 so only $2.3M was available for that construction season.

The scores compiled by Stantec during 2023 were used to determine that the Optimal Treatment Cycle for the Pavement Management Program would require $11.5 million per year (not including annual inflation) and the Minimal Treatment Cycle would require $7.3 million per year (not including annual inflation). These figures were discussed on the January 29. 2024 Council Work Session and this project sheet has been updated to show both the funded and unfunded needs for

this program.

STREET TYPE	CITY STANDARD	TOTAL MILES (centerline miles)	ANNUAL STREET REHABILITATION PROGRAM (THRU 2022)	
			Miles	%
Arterial	7-12 years	8.8	7.1	80.68
Collector	10-15 years	106.5	67.74	63.60
Residential	15-25 years	146	133.32	91.31
TOTAL		**261.3**	**208.2**	**79.68**

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$44,250,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$4,500,000	$63,325,000
Unfunded	$0	$19,675,000	$4,350,000	$2,800,000	$2,800,000	$2,800,000	$32,425,000
Total	$44,250,000	$22,300,000	$7,300,000	$7,300,000	$7,300,000	$7,300,000	$95,750,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Total**
Trans-Tax	$43,327,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$4,500,000	$62,402,000
JCCUR	$923,000	$0	$0	$0	$0	$0	$923,000
Unfunded		$19,675,000	$4,350,000	$2,800,000	$2,800,000	$2,800,000	$32,425,000
Total	$44,250,000	$22,300,000	$7,300,000	$7,300,000	$7,300,000	$7,300,000	$95,750,000

Project Title:	Vesper Street Improvements	**Project Number:**	ST-07
Project Type:	Street Improvements	**Unfunded Project Cost:**	$6,300,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: Reconstruct Vesper Street between 22nd Street and Woods Chapel Road (approximately 3,500 linear feet) to meet city collector street standards. This project also includes improvements to the drainage facility at the intersection of Vesper Street and Woods Chapel Road.

Justification: This section of roadway is currently maintained to county road standards since it is in Jackson County's jurisdiction. It is very narrow with no shoulders and steep side slopes. Its hilly profile creates short sight distance. Increased traffic requires that it be improved to City standards. (Cost figures revised 2019)



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Design	$0	$0	$0	$0	$0	$0	$600,000	$600,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$5,300,000	$5,300,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$6,300,000	$6,300,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$6,300,000	$6,300,000
Total	$0	$0	$0	$0	$0	$0	$6,300,000	$6,300,000

Project Title:	Woods Chapel Road Walnut Street to US 40 Highway	**Project Number:**	ST-09
Project Type:	Street Improvements	**Unfunded Project Cost:**	$450,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority	Infrastructure Maintenance		

Description: This project involves construction of an additional through lane (approximately 250 linear feet) at the intersection of Woods Chapel Road and westbound 40 Highway.

Justification: Southbound traffic on Woods Chapel Road queues up during heavy use periods. This project will expand the width of the roadway at the intersection of Woods Chapel Road and westbound 40 Highway by adding an additional through lane to correspond to the dual left turn lanes in the segment immediately south (between eastbound and westbound 40 Highway). This will allow for more stacking in the center lanes and reduce backups along the road. The existing right turn lane will be able to operate more feely as a result.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$450,000	$450,000
Total	$0	$0	$0	$0	$0	$0	$450,000	$450,000

Project Title:	Asphalt Repair Truck	**Project Number:**	ST- 23
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$1,065,233
Department:	Public Works/Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	2024-25 - $290,233 2026-27 - $325,000 Beyond - $450,000

Description: This project provides for a 10-year rotational replacement of existing pieces of equipment. The Streets Division currently owns and operates two patching trucks. One truck (unit 680) is a 2006 model which was due for replacement in FY 17-18. The other truck (unit 707) is a 2008 model which was pushed out to 16 years of service life and should be replaced in 2024/2025. The typical reliable service life of this type of equipment is approximately 10 years. 2024 pricing is $290,233 each.

Justification: This equipment enables crews to permanently repair potholes and damage to pavement due to excavations throughout the city quickly and efficiently. It is imperative to have reliable equipment to meet one of the Divisions goals which is to provide customer service within two business day of receiving notice of a pothole.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$1,065,233	$1,065,233
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$1,065,233	$1,065,233
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$1,065,233	$1,065,233
Total	$0	$0	$0	$0	$0	$0	$1,065,233	$1,065,233

Project Title:	Snow Plow/Dump Truck	**Project Number:**	ST-24
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$1,540,000
Department:	Public Works - Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2024-2025

Description: Purchase dump trucks (6 for streets, 1 for water) outfitted with snow plow and salt spreader.

Justification: These units will be utilized in road maintenance activities and snow removal operations. They will replace the current frontline snowplow/dump trucks units which will be moved into the residential fleet. The units displaced from the residential fleet will be sent to auction. The typical length of service for a snowplow/dump truck is 10-12 years. Over half of the current fleet is 11 years or older, with the oldest unit being 17 years old. The corrosion and wear and tear of daily use have these units in dire need of replacement. We would buy 8 new snowplow/dump trucks, and then 1-2 every year following to be on a 10-year replacement plan.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$1,540,000	$1,540,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$1,540,000	$1,540,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$1,540,000	$1,540,000
Total	$0	$0	$0	$0	$0	$0	$1,540,000	$1,540,000

Project Title:	1.5 Ton Dump/Snow Truck	**Project Number:**	ST-26
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$412,084
Department:	Public Works - Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2026-2027 - $125,000 FY 2027-2028 - $149,584 FY 2028-2029 - $137,500

Description: Purchase of a 17,500 GVWR 4X4 truck with dump bed, hydraulics, salt spreader, and snow plow

Justification: These units will be utilized in road maintenance activities, right-of-way maintenance and snow removal operations. Road maintenance includes pothole patching, crack sealing, brush removal, litter patrol, and emergency debris removal. This unit will also serve as a frontline snow removal truck in congested areas throughout the city. The streets division operates a fleet of 4 1.5-ton flatbed style trucks. The typical length of service for a 1.5-ton snow/dump truck is 9-12 years. Over half of the current fleet is 12 years old with the oldest truck being 20 years old.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$412,084	$412,084
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$412,084	$412,084
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$412,084	$412,084
Total	$0	$0	$0	$0	$0	$0	$412,084	$412,084

Project Title:	South Outer Road Reconstruction	**Project Number:**	ST-33
Project Type:	Street Construction	**Unfunded Project Cost:**	$3,000,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: The reconstruction of South Outer Road from NW 19th Street to west of 22nd Streets to improve sight distance (approximately 1,500 lineal feet).

Justification: The line of sight for both intersections is less than optimal. The department requests funds to reduce the elevation of the road in both locations by approximately five feet, which will improve the line of sight. (Cost figures revised 2022)



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$75,000	$75,000
Design	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$2,625,000	$2,625,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000

Project Title:	ADP to Duncan Road Right Turn Lane	**Project Number:**	ST-49
Project Type:	Road Construction	**Unfunded Project Cost:**	$1,725,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years**	Beyond

Description: Construction of a right turn lane from Northbound Adams Dairy Parkway to eastbound Duncan Road. Modifications of the existing traffic signal along with the purchase of additional right of way will be required to facilitate construction.

Justification: As traffic volumes have increased along these two roadway corridors, turning movements have a determining effect on the safety and operation of the signalized intersection. Adding a right turn lane to separate through from right turning movements will increase the capacity of the intersection by reducing delay and the number of stops for northbound vehicles. (Cost figures revised 2022)



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$75,000	$75,000
Design	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$1,500,000	$1,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$1,725,000	$1,725,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$1,725,000	$1,725,000
Total	$0	$0	$0	$0	$0	$0	$1,725,000	$1,725,000

Project Title:	Traffic Signal Fiber –RD Mize & ADP to Public Works Facility	**Project Number:**	ST- 50
Project Type:	Traffic Signal Enhancements	**Unfunded Project Cost:**	$360,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	Beyond

Description: Installation of a fiber optic cable, conduit, and associated equipment from R.D. Mize Road to the Public Works Facility at Sunnyside School Road and Walnut Street.

Justification: The dedicated fiber optic line will allow direct connection to the signals in the ADP corridor, negating the need for the Comcast internet connection currently used at $2,400 per year. The dedicated fiber will also allow a direct connection to the KC Scout network when it is extended east along I-70. This connection will complete the network to include the signals on Woods Chapel Road. (Cost figures revised 2019)



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$30,000	$30,000
Design	$0	$0	$0	$0	$0	$0	$30,000	$30,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$300,000	$300,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$360,000	$360,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$360,000	$360,000
Total	$0	$0	$0	$0	$0	$0	$360,000	$360,000

Project Title:	SW 12th Street Improvements	**Project Number:**	ST-55
Project Type:	Street Construction	**Unfunded Project Cost:**	$4,885,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	2025-26 - $725,000 2026-27 - $4,160,000

Description: Construction of SW 12th Street from the south line of the Southgate subdivision to Wyatt Road. The project will include road construction along with the associated utilities. A 12-inch water main needs to be extended across the front of the property. A gravity sewer line will also be connected to the lift station in the northwest corner of the area and run under the road for future development.

Justification: The City purchased property abutting both sides of SW 12TH Street to provide a better location for a Prairie Township fire station near the residents in south Blue Springs. The street and utilities are being constructed to provide a north/south collector street from SW Liggett Road to SW Wyatt Road, which will also provide a more direct route from the fire station to the homes south of Liggett Road and provide access to a future City Park.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$725,000	$725,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$4,160,000	$4,160,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$4,885,000	$4,885,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$4,885,000	$4,885,000
Total	$0	$0	$0	$0	$0	$0	$4,885,000	$4,885,000

Project Title:	ADP Street Lighting 2 (Moreland School Road to Wyatt Road)	**Project Number:**	ST-58
Project Type:	Street Construction	**Unfunded Project Cost:**	$2,100,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	Beyond

Description: Continuation of the existing decorative street lighting along Adams Dairy Parkway to the southern city limits. Placement of additional street lighting infrastructure from Moreland School Road to Wyatt Road, being 1.6 miles.

Justification: Provide a safer path of travel for motorists and pedestrians along this segment of Adams Dairy Parkway. With the recent land developments in the City's southern portion traffic has increased.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$200,000	$200,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$1,900,000	$1,900,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$2,100,000	$2,100,000
Op Expense	$0	$0	$0	$0	$0	$0	$4,400	$4,400
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$2,100,000	$2,100,000
Total	$0	$0	$0	$0	$0	$0	$2,100,000	$2,100,000

Project Title:	Signalized Intersection Upgrades	**Project Number:**	ST-59
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$400,000
Department:	Public Works Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Public Safety/Infrastructure	**Requested for Years:**	Beyond

Description: This project provides for the replacement of the City's 11 traffic control panels, controllers, cameras, and associated components.

Justification: The City owns and operates 11 signalized intersections. Signalized intersections provide higher efficiency in traffic flow and increase safety for the public in general. The equipment at several of these locations has reached its design service life and many of the components are no longer available or supported through vendor services. In order to maintain standardized equipment throughout the system it is recommended to replace all the units together.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$250,000	$250,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000

Project Title:	Decorative Streetlight Refinishing	**Project Number:**	ST-60
Project Type:	Maintenance	**Unfunded Project Cost:**	$400,000
Department:	Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	Beyond

Description: Refinishing of streetlight and traffic signal poles within the Adams Dairy Parkway overlay area.

Justification:

The decorative streetlights in the Adams Dairy Parkway overlay area are in need of refinishing to the paint. The traffic signal poles through the corridor should also be repainted. There are three pieces to the streetlight poles; the pole, the clamshell and the skirt. Most of the skirts were refabricated out of stainless steel and painted to prevent rusting. The aluminum clamshells are not retaining paint. As alternative staff had some covered with color matched truck bed liner material, which seems to be holding up better. The poles are faded and starting to lose paint. This project will finish the work on the skirts and bases along with repainting all poles within the corridor.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$400,000	$400,000
Total	$0	$0	$0	$0	$0	$0	$400,000	$400,000

Project Title:	Walnut Street Improvements	**Project Number:**	ST-61
Project Type:	Infrastructure	**Unfunded Project Cost:**	$8,250,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	2028-29

Description: Reconstructing Walnut Street from SW Woods Chapel Road to SW 15th Street. Improvements to include widening of the pavement, curbs, sidewalks, and associated stormwater conduits.

Justification: Walnut Street is a collector road between SW Woods Chapel Road and SE Adams Dairy Parkway. Through the years much of the route has been reconstructed and amended to modern standards with curbs and sidewalks. The portion addressed by this project does not have curbs, storm sewers, or sidewalks. The improvements will allow for multiple modes of transportation, increase efficiency, and enhance safety within the corridor



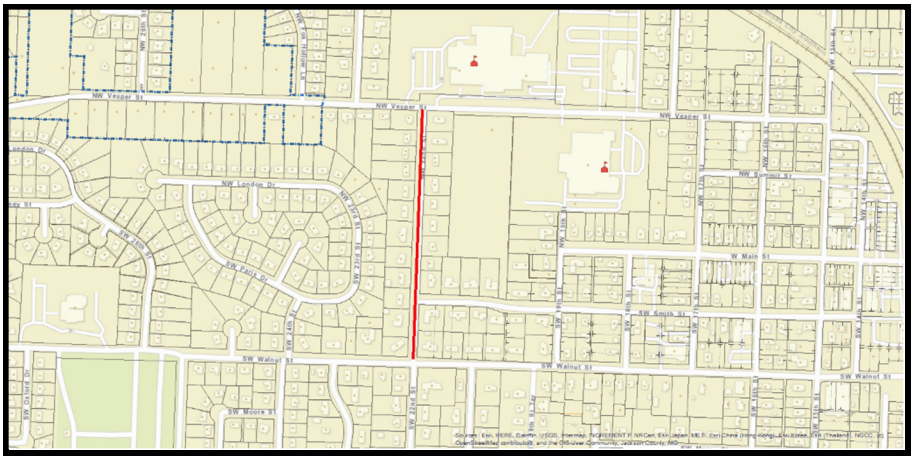
Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$150,000	$150,000
Design	$0	$0	$0	$0	$0	$0	$850,000	$850,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$7,250,000	$7,250,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$8,250,000	$8,250,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$8,250,000	$8,250,000
Total	$0	$0	$0	$0	$0	$0	$8,250,000	$8,250,000

Project Title:	22nd Street Improvements	**Project Number:**	ST-62
Project Type:	Infrastructure	**Unfunded Project Cost:**	$2,700,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	Beyond

Description: Reconstructing 22nd Street from SW Walnut Street to NW Vesper Street. Improvements to include widening of the pavement, curbs, sidewalks, and associated stormwater conduits.

Justification: 22nd Street serves as connector between collector streets and as a direct route to the new BSSD Technology Center and High School. The additions to both campuses are expected to increase traffic on 22nd Street. The improvements will allow for multiple modes of transportation, increase efficiency, and enhance safety within the corridor.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$100,000	$100,000
Design	$0	$0	$0	$0	$0	$0	$250,000	$250,000
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$2,350,000	$2,350,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$2,700,000	$2,700,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$2,700,000	$2,700,000
Total	$0	$0	$0	$0	$0	$0	$2,700,000	$2,700,000

Project Title:	Tractor/Mower	**Project Number:**	ST-63
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$80,000
Department:	Public Works/Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	2022-2023

Description: This project provides for the replacement of an existing piece of a 1997 tractor and mowing attachments.

Justification: The Streets Division currently owns a 1997 tractor with mowing attachments used to mow different areas of City Right-of-Way multiple times throughout the year to comply with City ordinance. The current unit has experienced multiple breakdowns over the past 2 years resulting in expensive repair costs and failing to complete the required mowing cycles. The types of repairs have been related and continue to make this unit unreliable to perform the necessary tasks. The typical reliable service life of this type of equipment is approximately 25 years



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$80,000	$80,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$80,000	$80,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$80,000	$80,000
Total	$0	$0	$0	$0	$0	$0	$80,000	$80,000

Project Title:	Crafco Crack Sealer	**Project Number:**	ST-64
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$160,000
Department:	Public Works-Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2026-27 - $80,000 Beyond - $80,000

Description: High-Performance melters that are designed built and backed for laying down miles of crack sealant.

Justification: Our current equipment lifecycle is 15 years long-term impact on our operations, I believe that implementing a regular replacement cycle will yield significant benefits for our department and overall road maintenance efforts. Cracks in road surfaces can lead to more significant damage if left untreated, resulting in costly repairs and safety hazards. Investing in a new Craftco Crack Sealer will enable us to proactively address cracks and extend the lifespan of our roads, ultimately reducing long-term maintenance costs.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$160,000	$160,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$160,000	$160,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$160,000	$160,000
Total	$0	$0	$0	$0	$0	$0	$160,000	$160,000

Project Title:	Rubber Tire Skid Loader	**Project Number:**	ST-65
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$230,416
Department:	Public Works-Streets	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2025-26 - $84,655 FY 2027-28 - $69,410 Beyond - $76,351

Description: This request is for the replacement of a skid steer loader. This equipment supports street maintenance activities and emergency response for citizens.

Justification: This equipment is vital to the department to handle various construction tasks and after hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer services. By replacing this equipment every 2 years the city will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs. 2 new loaders plus 1 in beyond.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$230,416	$230,416
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$230,416	$230,416
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$230,416	$230,416
Total	$0	$0	$0	$0	$0	$0	$230,416	$230,416

Project Title:	Mock Avenue Improvements	**Project Number:**	ST-66
Project Type:	Street Improvements	**Unfunded Project Cost:**	$5,925,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: This street improvement will increase turning movement storage for west-bound Mock Avenue at 7 Highway thus relieving congestion on Mock Avenue. This will be accomplished with pavement widening and restriping. Auxiliary turning lanes will be constructed or restriped as identified with the engineering study as well as any horizontal alignment improvements along the remaining project limits. Pavement will be completely reconstructed within the project limits as well as older curb and sidewalk replacement and new lane striping.

Justification: Increased development along the corridor has resulted in a congested intersection at Mock Ave and 7 Highway. The roadway provides access to medical facilities, residential areas, the City's community center, and commercial and retail centers. This project will restore the pavement's structural capacity and improve traffic flow at 7 Highway.



Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Beyond	Total
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$5,925,000	$5,925,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$5,925,000	$5,925,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

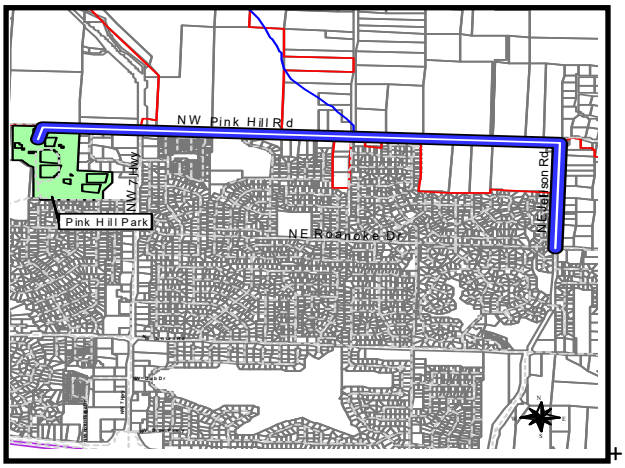
Projected Five-Year Funding Schedule

Source	Prior	2024-25	2025-26	2026-27	2027-28	2028-29	Beyond	Total
Unfunded	$0	$0	$0	$0	$0	$0	$5,925,000	$5,925,000
Total	$0	$0	$0	$0	$0	$0	$5,925,000	$5,925,000

Project Title:	Pink Hill Reservoir Feed Loop	**Project Number:**	WA-09
Project Type:	Water System Improvements	**Unfunded Project Cost:**	$3,000,000
Department:	Public Works	**Funding Source:**	Unfunded
Strategic Plan Priority	Infrastructure Maintenance	**Requested for Years:**	Beyond

Description: Approximately 14,000 feet of 16-inch ductile iron water main from Roanoke Drive to Pink Hill Road along Jellison Road and then west along Pink Hill Road to the water storage reservoir in Pink Hill Park

Justification: The City would like to reevaluate this alternative based on receiving water from Tri-County at Jefferson St and NE 20th St. (Cost figures revised 2022) The possible addition of a water tower could also impact this decision. A water study will be needed to ensure proper placement and sizing of said tower



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000

Project Title:	Spoil Dump Truck	**Project Number:**	WA-20
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$481,000
Department:	Public Works-Water Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2027-28 - $231,000 Beyond - $250,000

Description: Purchase a new dump truck with the integral purpose of spoil removal from job sites and equipment hauling.

Justification: These units will be utilized for road maintenance, spoil removal, hauling equipment, and CDL testing purposes. This will allow us to haul spoil in house saving money. The typical service life for this piece of equipment is 8-10 years.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$481,000	$481,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$481,000	$481,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$481,000	$481,000
Total	$0	$0	$0	$0	$0	$0	$481,000	$481,000

Project Title:	Water Tower	**Project Number:**	WA-21
Project Type:	Infrastructure	**Unfunded Project Cost:**	$3,000,000
Department:	Public Works-Water	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2026-27 - $1,000,000 FY 2027-28 - $1,000,000 FY 2028-29 - $1,000,000

Description: The installation of a 2.5-million-gallon water tower.

Justification: The increase in water service connection points and development throughout our City has placed an escalated demand on our water tower's ability to store and distribute the adequate pressures to its service areas. This additional water tower would allow us to be able to have a more regimented schedule for cleaning and coating the interiors of our towers and will facilitate adequate pressures throughout the distribution system. The additional storage within the water tower itself is of benefit to our utilities. A water study will be needed to ensure proper placement and sizing.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000
Total	$0	$0	$0	$0	$0	$0	$3,000,000	$3,000,000

Project Title:	Hydro-Excavation Trailer	**Project Number:**	WA-22
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$224,113
Department:	Public Works-Water Maintenance	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure Maintenance	**Requested for Years:**	FY 2025-26

Description: Replacement of a hydro excavation trailer.

Justification: There are areas within our City that require maintenance and repair, that we do not have the ability to bring our full-size hydro excavation truck to the job site. This is where a hydro excavation trailer benefits the daily operations. Water and sewer maintenance as well as water services utilize this trailer to perform preventative maintenance and to aid in response to emergencies. The average service life for this piece of equipment is 6-8 years.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$224,113	$224,113
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$224,113	$224,113
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$224,113	$224,113
Total	$0	$0	$0	$0	$0	$0	$224,113	$224,113

Project Title:	Hydraulic Track Loader	**Project Number:**	WA-23
Project Type:	Equipment Replacement	**Unfunded Project Cost:**	$355,011
Department:	Water Department	**Funding Source:**	Unfunded
Strategic Plan Priority:	Infrastructure	**Requested for Years:**	FY 2024-25 - $80,624 FY 2026-27 - $88,888 FY 2028-29 - $97,999 Beyond - $87,500

Description: This piece of equipment is now being replaced under the capital improvement program due to price increases.

Justification: The water department currently has a 2022 Bobcat T66 skid steer. This machine is vital to the water department's operations and is used in emergencies like water breaks. By trading in this machine every two years, we keep the downtime to a minimum, which is important on a piece of equipment in which quick response times get citizens water service repaired in a timely manner.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$355,011	$355,011
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$0	$0	$0	$355,011	$355,011
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**2028-29**	**Beyond**	**Total**
Unfunded	$0	$0	$0	$0	$0	$0	$355,011	$355,011
Total	$0	$0	$0	$0	$0	$0	$355,011	$355,011


THE CITY OF BLUE SPRINGS
MISSOURI

REVENUE POLICY

Each year, the City of Blue Springs develops its municipal budget based upon estimated revenues and projected service level needs. During the budget process, emphasis is placed on program services, as well as itemized and detailed expenditure activities and performance standards. Equally important in the development of the annual budget is the formulation of a financing plan based on available revenues. This includes identification of the various revenue sources to be used in funding municipal service, and the forecast of estimated income each would produce.

The City's revenue plan will vary from year to year as national and local economic and other factors change. Unless the City can rapidly adapt its revenue policy to these changes each year to preserve its revenue base, reductions can be inadvertently forced during periods of economic slowdown or major revenue source reduction. Therefore, the City's annual revenue policy will be based upon the latest economic forecast available. It will also be formulated around the basic principles that:

1. Wherever possible, those receiving the benefits of a government service should pay for what they receive in full through current fees, charges and other assessments.
2. Continual search for new sources of revenue - both financial and non-financial - shall be made to diversify the City's revenue source portfolio.

REVENUE PROJECTIONS

The Major revenue sources for the City are sales taxes, property taxes, transportation sales tax, other government sources, water sales, sewer charges, utility franchise fees, licenses and permits, fines and general government charges for services.

The following revenue projection pages are prepared for all City fund accounts that, in total, make up at least 75 percent of the City’s revenue. They are presented in order of highest to lowest total revenue.

The starting point for all account revenue projections begins by reviewing the current year’s year-end projection as well as reviewing historical account activity to provide trend information on a comparative basis for projections.

Each revenue page has five sections, which lists the account code, legal authorization, description, basis of revenue projection and the fund collection/distribution.

The **Account Code** section lists the specific line item that the receipt will be posted to in the city’s general ledger accounting system.

The **Legal Authorization** section should list either the state statute or city ordinance, which allows the city to levy and receive this source of funds.

The **Description** section provides a brief explanation of the formula (i.e. tax levy times assessed valuation or building permit square footage times rate per foot), or established schedule of fees.

The **Basis of Revenue Projection** section describes the logic and/or assumptions used to arrive at the projected amounts and possibly the history or trend analysis of the particular account.

The **Fund Collection/Distribution** section lists the most recent five years of actual receipt activity in the account, plus a projection for the current fiscal year and the upcoming budget year. In the case where a single revenue account is received in more that one fund, all funds are listed by fund category and then totaled.

REVENUE SOURCE DESCRIPTIONS

Description

½ Percent Public Safety Sales Tax

A 1/2 percent Public Safety sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On April 5th, 2011, voters approved the establishment of a 1/2 percent sales tax to be used for Public Safety services only. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

½ Percent Transportation Sales Tax

A 1/2 percent sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On August 5th, 1986, voters approved the retention of this tax indefinitely. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

½ Percent Parks Sales Tax

A 1/2 percent Parks sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On April 4th, 2017, voters approved the establishment of a 1/2 percent sales tax to be used for Park improvements only. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

1 Percent City Sales Tax

The City imposes a 1 percent sales tax on all goods and commodities sold within the City limits with the exception of drugs and farm machinery. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city. The Missouri Department of Revenue collects funds and distributes monthly to City.

1 Percent Property Tax Collection Fee

Revenue received for collecting property taxes on behalf of Jackson County.

3 Percent Marijuana Sales Tax

The City imposes a 3 percent sales tax on the retail sale of adult use non-medical marijuana.

Animal Control Fines and Kennel Fees

Charges levied against pet owners for allowing their animals to run at large, plus kennel fees, if applicable.

Antenna Site Leases/Farm Lease Contracts

Operating revenue from the water tower structure at 11th and Smith Streets that is used as an antenna lease site for companies in need of transmitter facilities. Land leased to R.L.D.S. Church and farm property in the Atherton Community that is owned by the City of Blue Springs.

Building and Sign Permits

Fees for permits issued for construction subject to Uniform Building Code. Permits are valid for six months from date of issue. Sign permits to construct or alter signs. Permits for street cuts to repair or install utility lines.

Business (Occupational) Licenses

A license required of all businesses operating in the City. Due March 1. Delinquent March 2.

Business Personal Property Tax

Revenue from an ad valorem tax levied on all portable property used to generate income. The County assesses this property at 33 percent of its value.

Cigarette Tax

A $.04 tax on each package of cigarettes sold in the City.

City Vehicle Licenses

Effective with Ordinance No. 1765, the Collector of Revenue of Jackson County includes as a charge on bills issued for personal property taxes, the charge for City motor vehicle license and collects the same with and in the same payment as personal property taxes.

Construction Plat and Inspection Fees

Fees charged to developers for construction of public works improvements including water lines, sanitary sewers and street improvements. Fees to cover cost of reviewing plans to ensure conformance with applicable City ordinances governing subdivision plats. Permit fee for each home-owned business inspection made by City inspectors. Fees for zoning applications, conditional use permits and variances all requiring public hearings.

County Urban Road System (C.U.R.S.) Revenue

Under the County Urban Road System (C.U.R.S.), Jackson County credits the City each year with monies to be spent on road improvements within the City of Blue Springs.

Dispatch Fee/False Alarms

Charges to entities for radio dispatch services performed per contract agreement. Charges for false alarm calls.

Donations

Donations from residents, nonresidents, civic organizations and business owners who have used City facilities and wish to express their appreciation or would like to co-sponsor a designated special event or project with a City department.

Driving Range Fees

Revenues received from the sale of small and large bags and 40 bag passes at the Adams Pointe Golf Club driving range.

Estimated Uncollectible Business Personal Property Tax

Percentage of business personal property taxes estimated to be uncollectible.

Estimated Uncollectible Merchants and Manufacturers Tax

Percentage of merchants and manufacturers taxes levied estimated to be uncollectible.

Estimated Uncollectible Personal Property Tax

Percentage of personal property taxes estimated to be uncollectible.

Estimated Uncollectible Real Estate Tax

Percentage of real estate taxes levied estimated to be uncollectible.

Facility Rent

Rental of the following City property: Election polls, Public Works Building, City Hall Facility, Fieldhouse Facility, Golf Course Club House and Vesper Hall Senior Center.

Farm Lease Contract

Operating revenue received from monies for lease of land to Summers Farms and farm property at the Sni-A-Bar Wastewater Treatment Plant site that is owned by the City of Blue Springs.

Federal/State Grants

Federal, State and Local grant funds awarded to the City for special projects or programs, disaster relief or transportation.

Fireworks Permits

Fee charge to all local, non-profit civic organizations permitted by the City Council to sell fireworks in the City.

Food and Beverage Revenue

Revenues from the sale of prepared foods, packaged foods, fountain beverages, other beverages, canned beer, tap beer, liquor, wine and tobacco at Adams Pointe Golf Club. Revenues from corporate league allowances and beverage cart sponsorships at Adams Pointe Golf Club.

Golf Cart Revenue

Revenues received from the rental of golf carts at Adams Pointe Golf Club, including twilight carts, junior/senior carts and tournament carts.

Golf Course Green Fees

Revenues received from all green fees during all playing hours, including tournaments, Blue Springs Resident Passes, corporate leagues, permanent tee times, corporate member fees and corporate guests.

Grain Valley Service Agreement

Operating revenue from payment by the City of Grain Valley for use of City's Sni-A-Bar Wastewater Treatment Plant and sewer main. Quarterly billing is based upon percentage of Grain Valley's customers versus City of Blue Springs' customers.

Hotel/Motel Tax

Revenues received from a hotel/motel license tax of 6.5 percent of the gross daily rental receipt upon sleeping accommodations of motels and hotels to prompt and provide facilities for tourism, conventions and visitors beginning June 1, 2003.

Intangible (Financial Institution) Tax

A tax paid to the State by all banks, trust companies, credit institutions, credit unions and insurance companies on net income. Funds are remitted by the State of Missouri to counties for distribution to each city in the County.

Interest Fees

Interest on replacement tax revenues levied by Jackson County against the assessed valuation of commercial real property, listed in Subclass (3) of Class 1 of Section 4 (b) of Article X of the Missouri Constitution that becomes delinquent January 1 of each year.

Interest on Investments

Interest earned from investment of monies and deposits in interest-bearing accounts.

Jackson County Duplicate Receipt Fees

Fee for each duplicate tax receipt prepared.

Jackson County - Economic Activity Taxes

Revenues received from Economic Activity Taxes from businesses located in the Tax Increment Financing District.

Liquor Licenses/I.D. Cards

Revenue from licenses issued for the sale of liquor within the City and liquor identification cards to persons employed in the retail sale of liquor. Liquor licenses are renewable annually on July 1. Liquor identification cards are issued as 3-year permits.

M and M Replacement Tax/Jackson County

Replacement tax revenues levied by Jackson County against the assessed valuation of real property, listed in Subclass (3) of Class 1 of Section 4 (b) of Article X of the Missouri Constitution, necessary to produce the total revenues lost by taxing authorities due to the exemption of merchants' and manufacturers' tangible personal property (inventory) effective January 1, 1985.

Maintenance/Repair and Fuel Charges

The City operates the Fleet Maintenance to maintain, repair and provide fuel for City-owned vehicles and equipment. Operating revenues are collected through charges assessed to departments utilizing the Fleet Maintenance services.

Maps, Publications, Ordinances and Copies

Revenue obtained from the sale of maps, zoning and subdivision regulations, and various other ordinances, motor vehicle operator reports and photocopies of general information.

Merchants and Manufacturers Tax

Revenue from ad valorem taxes assessed to all equipment in the possession or control of a business on January 1 of each year. The County assesses all business equipment at 33 percent of its value.

Miscellaneous Income

Revenues from various miscellaneous sources such as: pay phones, vending machines, returned checks, taxicab franchise, postage reimbursements, miscellaneous overages and court-ordered restitution.

Miscellaneous Revenue

Operating revenue received from miscellaneous sources such as return check charges and voided water deposit checks.

Miscellaneous Revenue and Discounts

Operating revenue from discounts for prompt payments of Missouri Sales/Use Tax returns, purchases and other miscellaneous receipts.

Municipal Court Costs

Costs levied for each violation processed by the Municipal Court and Violation Bureau. Charges assessed on all moving violation convictions for law enforcement training and victim's compensation fees.

Municipal Court Fines/Appearance Bond

Revenue from fines assessed by City's Municipal Judge for violations of City ordinances and forfeiture of appearance bonds for nonappearance at court. Municipal Judge sets amount of bond.

Operating Transfers

Revenues generated by the General Fund transferred to Capital Projects and Public Building Authority Fund for capital assets, construction of capital projects and payment of PBA debt.

Outfall Sewer Agreements

Operating revenue received when sewer lines are dedicated to the City and become a part of the City's sewer system. In order for developers to connect to the City's sewer system in outfall sewer areas, it is necessary to obtain an easement across such property involved. The City agrees to purchase said easement with the developer agreeing to reimburse the City for all expenses incurred.

Park Activity Fees

Revenue from various park activities as follows:
Shelter Rentals, Coed Volleyball, Gymnastics Classes, Tennis Lessons, Men's Slow Pitch, Church Slow Pitch, Men's Basketball, Drama Workshop, Kids Computer Camps, Women's Slow Pitch, Dance Classes, Tournament Field Rent, Coed Slow Pitch, Fine Art Classes, Adult Football, Gate Receipts, Acting Lessons, Youth Volleyball.

Park Concession Receipts

Fee paid by private concessionaires operating at Pink Hill Park, Keystone Park, Young Park, Blue Springs Park, and Hidden Valley Park Sports Complex.

Park Donations/Miscellaneous Revenue

Donations received from residents, non-residents, civic organizations and business owners who use City facilities.

Park Field and Court Lights

Monies derived from use of lighted recreation facilities at Pink Hill Park, Keystone Park, Blue Springs Park, Young Park and Rotary Park at Railroad Lake for practice and game play.

Penalties

Penalties for occupational licenses purchased after the delinquent date. Penalties assessed for late payment of weed cutting charges.

Personal Property Tax

Revenue from an ad valorem tax levied on all vehicles, boats, airplanes and farm equipment. The County assesses the property at 33 percent of its value.

Police Instructors, Housing, Lab Fees

Revenues obtained from prisoner housing, employment of officers at Metropolitan Community College, Youth Outreach Unit lab fees, and police photocopies.

Pro Shop Revenues

Revenues received from the sale of merchandise at the Adams Pointe Golf Club pro shop. Revenues received from the rental of golf clubs, hole sponsorships, golf club repairs, and the preferred player program at Adams Pointe Golf Club.

Railroad and Utility Tax

A combined assessment of the State of Missouri and City of Blue Springs on length of railroad track, utility lines, and all other moveable property owned or leased by utility/railroad companies on January 1 of each year. Local assessment is based on real property or tangible personal property owned within the City limits.

Real Estate Property Tax

Revenue from an ad valorem tax levied on all real property based on the assessed valuation established by the County Assessor. By order of the State Tax Commission, all new property was assessed at 19 percent of its value for residential and 32 percent of its value for commercial, and all older property brought to the same standard January 1, 1985. Jackson County reassesses all property in the County every two years (in the odd numbered years).

Sale - Equipment, Land and Reimbursement

Revenue derived from the sale of equipment no longer needed, insurance reimbursement for equipment involved in accidents or vandalism, requests for repairs to equipment damaged by others, sale of building, land or products.

Sale - Material and Equipment/Insurance Receipts

Operating revenue derived from the sale of equipment, materials or supplies and reimbursement for repairs from individuals and insurance companies.

Sale of Equipment

Revenue received from the sale of equipment no longer needed.

Sale of Fuel and Charges for Maintenance/Repair

Operating revenue from the sale of fuel and charges for vehicle and equipment maintenance/repair to outside vendors.

Sale of Supplies/Insurance Receipts

Operating revenue derived from sale of equipment, materials/supplies, insurance receipts and reimbursement for repairs.

Service Fees

Operating revenue from service fees collected. After a water/sewer bill remains unpaid for thirty days service is discontinued by the City. A $20 reconnection fee plus the outstanding amount of the bill must be paid before service is restored.

Service Fees, Connections and Line Installation

Service fees: After a water/sewer bill remains unpaid for thirty days, service is discontinued. A $20 reconnect fee is charged before service is restored. Connections: Charges for tapping water service line and installing a meter. Extended Meter Service: $50 per service meter call. Hydrant Meter Usage Fee: Charge for temporary hydrant meter use during construction.

Sewer Penalties

Operating revenue from a 10 percent charge which is added to all sewer bills that remain unpaid fifteen days from due date.

Sewer Service Charges

Operating revenue based upon an administrative service fee charge plus a fee charged per each 100-gallon water sale.

Sewer Service/Independence, Etc.

Operating revenue derived from a cooperative agreement for reciprocal sewer service between the City of Blue Springs and the City of Independence for users existing in certain areas lying on both sides of the boundaries between Blue Springs and Independence.

Special Events

Receipts from admission fees or entry fees to special events, such as: seasonal theaters; BBQ Blaze-Off; craft workshop; mud volleyball tournament; environmental sales; summer basketball tournament; children's trips; senior citizen trips; Youth Sports Expo; photography workshop; cheerleader clinic; and adult softball tournament.

State Motor License Fees

Distribution of State license fees collected on motor vehicles, etc., for highway and transportation purposes.

State Motor Vehicle Fuel Tax

Monies appropriated by the State to all cities for maintenance and improvement of roads and bridges. Voters approved a $.04 tax per gallon increase that became effective June 1, 1987.

State Motor Vehicle Sales Tax

Distribution to cities of sales tax collected by the State on motor vehicles for use in street, highway repairs and improvements.

Street Repairs/Sign Charges

Charges by City for costs to repair street cuts made by utility contractors, drainage material cost and labor, and street signs.

Swimming Pool Utility/Supply Charges

Reimbursement paid by R-IV School District for pool operations per contract between the entities.

Tax Increment Finance Administration Fee

Revenue received from administration of various Tax Increment Financing projects.

Tax Increment Financing Application Deposits

Revenue received from parties desiring to apply for a Tax Increment Financing District.

Tree Planting Program

The City purchases trees from a supplier, and in turn, resells them to residents for planting on their property. The actual cost of the tree is charged to the resident; except for trees planted in City right-of-way, then half the cost is paid by the City (one tree per resident).

Utility Franchise Taxes

A tax levied on gross receipts from domestic and commercial sales.

Vesper Classes, Tournaments and Meals

Revenues derived from entry fees for arts and craft classes, ceramic classes, watercolor classes, craft sales, chair massages, manicures, Tai Chi, PACE, aerobics, tennis, clogging, ballroom dance, computer classes, book club, harmonica, theater performances, genealogy, meal donations, holiday meals, tea dance socials, tournaments, special holiday dances and ballroom dances.

Vesper Hall Senior Center Rentals

Rental fees charged for private use of Vesper Hall Senior Center Facility.

Water Department of Natural Resources Fees

Operating revenue from a fee required by the State of Missouri to enforce the Federal Safe Drinking Water Act.

Water Penalties

Operating revenue from a 10 percent charge which is added to all water bills that remain unpaid after fifteen days from due date.

Water Sales

Operating revenue derived from water usage sales.

Weed Cut/Nuisance Fees

Charges collected for cutting weeds and clearing private property of debris not performed by property owners.

SALES TAX

Legal Authorization:

State Statute:	MO Statute 94.500
City Municipal Code:	Section 130.040

Account Code:

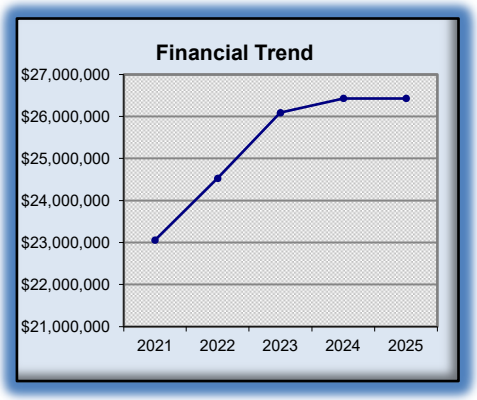
100-00000-402100
155-00000-402100
158-00000-402100
310-00000-402100

Description:

The City imposes a total sales tax of 2.50% on all goods and commodities sold within the City limits with the exception of prescription drugs and farm machinery. The Transportation, Public Safety and Parks sales tax is not levied on utilities. The State of Missouri receives the tax from the respective businesses and distributes the funds monthly to the City less a 1% collection fee.

Basis of Projection:
Sales tax receipts through June 2024 showing a slight increase. The 2024 projections are used as the basis for the 2024-25 so we are showing no increase or decrease for FY 2025 based upon analysis of historical trends. .

Sales tax is broken between three funds as follows:	
General Fund	1.000%
Capital Projects	0.50%
Parks Sales Tax	0.50%
Public Safety Sales Tax	0.50%



Fund Category					
Collection/ Distribution Year	General Fund	Parks Sales Tax	Public Safety Sales Tax	Transportation Tax	TOTAL
2021 Actual	9,321,302	4,894,974	4,383,967	4,462,542	23,062,784
2022 Actual	10,061,895	5,110,895	4,638,747	4,719,697	24,531,234
2023 Actual	10,603,814	5,427,911	5,022,361	5,035,529	26,089,614
2024 Projected	10,730,435	5,446,456	5,166,412	5,090,436	26,433,740
2025 Budget	10,730,435	5,446,456	5,166,412	5,090,436	26,433,740

WATER SALES

Legal Authorization:

State Statute: MO Statute 91.090

City ordinance: Ordinance 3007, 9/97

Account Code:

430-00000-435600

Description:

Projected water sales reflect revenues anticipated from approximately 20,000 residential and commercial customers. Analysis of historic experience, adjusted for known changes and rate increases provides a reasonable basis for projection of customers served and annual water demands.

Basis of Projection:

City Customers

$11.50 per month administrative charge

0 - 7,500 gal/month:	$.610 per 100 gallon
7,500 - 15,000 gal/month:	$.710 per 100 gallon
Excess of 15,000:	$.760 per 100 gallon

Commercial

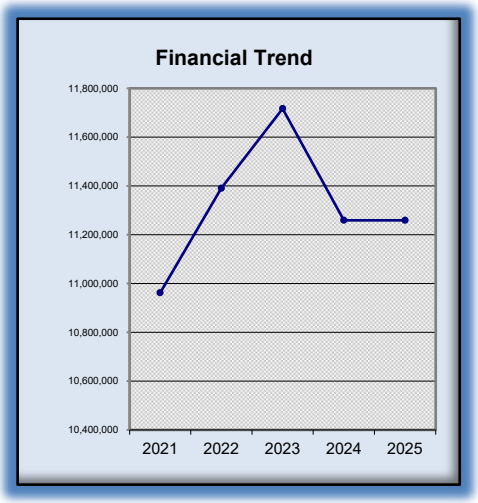
$11.50 per month administrative charge

0 - 999,999 gal/month:	$.610 per 100 gallon

Suburban Customers

$23.00 per month administrative charge

0 - 7,500 gal/month:	$1.220 per 100 gallon
7,500 - 15,000 gal/month:	$1.420 per 100 gallon
Excess of 15,000 gal/month	$1.520 per 100 gallon



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	-	-	10,962,391	-	10,962,391
2022 Actual	-	-	11,390,492	-	11,390,492
2023 Actual	-	-	11,717,130	-	11,717,130
2024 Projected	-	-	11,259,088	-	11,259,088
2025 Budget	-	-	11,259,088	-	11,259,088

SEWER CHARGES

Legal Authorization:

State Statute: MO Statute 250.150

City ordinance: Ordinance 3007, 9/97

Account Code:

460-00000-4357XX

Description:

Projected sewer charges reflect revenues anticipated from approximately 20,000+ residential and commercial customers. Analysis of historic experience, adjusted for known changes and rate increases provides a reasonable basis for projection of customers served and annual sewer service demands.

Basis of Projection:

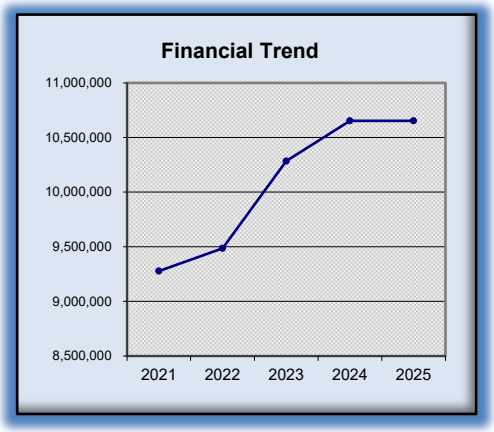
City Customers

$10.55 per month administrative charge
$.710 per 100 gallon of water used

Suburban Customers

$21.10 per month administrative charge
$.710 per 100 gallon of water used

For domestic and commercial users, excluding hotels, motels and restaurants, charges are based on average amount of water used during the winter billing months of January through April.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2021 Actual	-	-	9,277,369	-	9,277,369
2022 Actual	-	-	9,484,901	-	9,484,901
2023 Actual	-	-	10,283,745	-	10,283,745
2024 Projected	-	-	10,652,760	-	10,652,760
2025 Budget	-	-	10,652,760	-	10,652,760

PROPERTY TAX

Legal Authorization:

State Statute:	Section 94.340, 90.500 MO Statute, Chapter 153
City Municipal Code:	Section 130.030

Account Code:

100-00000-401100
and
210-00000-401100

Description:

Revenue from the ad valorem tax, levied on all real estate and personal property, based upon the assessed valuation as established by the County Assessor on January 1st of each year. Real estate property assessed valuation is determined by applying the "market value" times the appropriate assessment ratios. Personal property assessed valuation is set at the market value times the appropriate assessment ratios that is determined by the State Tax Commission. They are as follows:

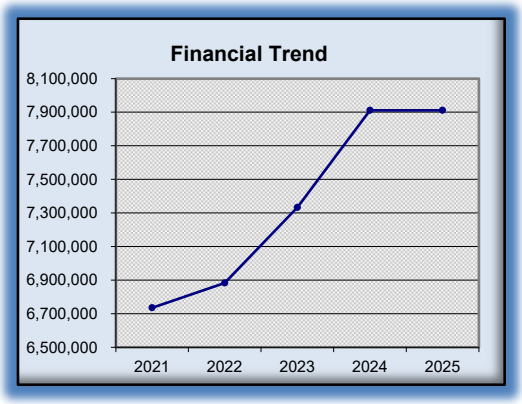
Real Estate		Personal	
Residential	19%	Cars, Boats & Other	33-1/3%
Agricultural	12%	Farm Equipment & Livestock	12%
Commercial/All Other	32%	Historic Autos	5%
		Grain	0.5%

Each year the City Council must set the rates to be levied for the City's property taxes. In odd numbered years, such as 2009, all county assessors are required to "re-assess" property values in their county.

Basis of Projection:

Assessed Valuation	
2025	$ 1,418,553,177
2024	$ 1,440,878,653
2023	$ 1,190,599,172
2022	$ 1,109,604,999
2021	$ 998,479,438

Levy Rates	General	Debt Service
FY 2024	$ 0.5862	$ 0.1500



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	5,256,351	1,479,052	-	-	6,735,404
2022 Actual	5,263,142	1,619,854	-	-	6,882,996
2023 Actual	5,569,082	1,763,299	-	-	7,332,381
2024 Projected	5,878,402	2,033,135	-	-	7,911,537
2025 Budget	5,878,402	2,033,135	-	-	7,911,537

UTILITY FRANCHISE TAXES

Legal Authorization:

State Statute: Section 94.270

City Municipal Code: Section 645.020

Account Code:

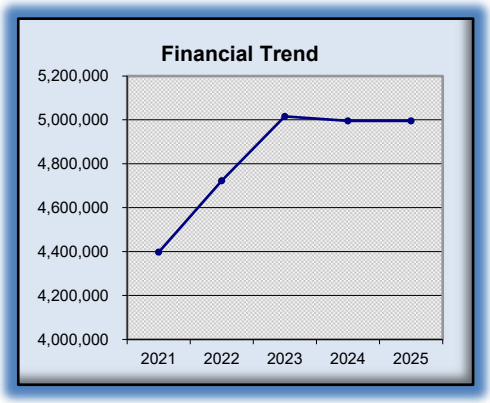
100-00000-405120
to
100-00000-405150

Description:

The City charges a license fee of the gross receipts derived from the sale of natural gas, electricity, telephone service, and cable TV for domestic and commercial consumption in the City. The tax is collected by the utility company and remitted to the City the following month.

Basis of Projection:

Levy Rates	
Natural Gas (Spire)	5%
Electricity (Evergy)	5%
Telephone (AT&T,Wireless,Other Phone Cos.)	5%
Cable Television (Comcast Cable)	5%
AT & T Video Services	5%



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	4,397,357	-	-	-	4,397,357
2022 Actual	4,722,373	-	-	-	4,722,373
2023 Actual	5,015,624	-	-	-	5,015,624
2024 Projected	4,994,931	-	-	-	4,994,931
2025 Budget	4,994,931	-	-	-	4,994,931

INTEREST INCOME

Legal Authorization:

State Statute: MO Statute 30.950

City Municipal Code: N/A

Account Code:

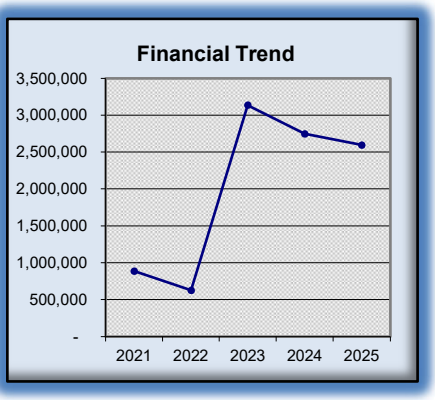
100-00000-450XXX
150-00000-450XXX
155-00000-450XXX
158-00000-450XXX
310-00000-450XXX
410-00000-450XXX
420-00000-450XXX
430-00000-450XXX
460-00000-450XXX

Description:

The City currently maintains investments by fund. Investments may include United States Treasury Bills and Notes and US agency securities, which are carried at cost. Interest income is distributed to the appropriate funds on a monthly basis in accordance with the City's investment policy.

Basis of Projection:

Projections are based upon average cash balance multiplied by the average % yield of less than 2% Projections are staying a slight lower as FY 2024 based upon analysis of yield on investments.



Fund Category						
Collection/ Distribution Year	General Fund	Special Revenue Funds	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2021 Actual	-	55,494	26,774	785,025	19,748	887,041
2022 Actual	-	(39,803)	47,295	639,184	(18,703)	627,973
2023 Actual	-	1,254,446	135,664	1,576,525	168,977	3,135,613
2024 Projected	-	913,560	118,365	1,459,947	253,886	2,745,757
2025 Budget	-	901,775	118,365	1,460,125	113,500	2,593,765

STATE MOTOR VEHICLE FUEL TAX

Legal Authorization:

State Statute: MO Constitution Article IV
MO Statute Chapter 142

City Municipal Code: N/A

Account Code:

100-00000-422100

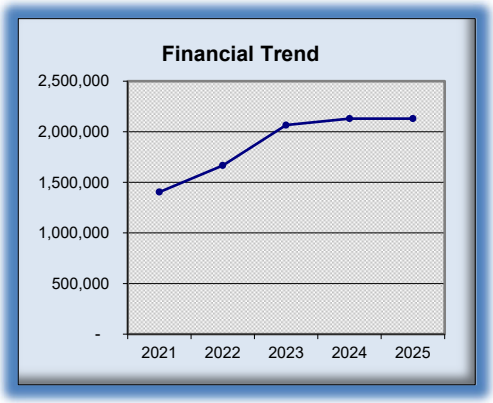
Description:

This tax is the City share of the State tax on motor vehicle fuel. Distribution to the cities is based on the population of that city as of the last Federal census count, which for Blue Springs is 2017. With a population of 54,945.

Vehicle Fuel Tax funds must be used solely for maintenance and improvement of roads and bridges.

Basis of Projection:

Projection shows no change over FY 2024 based upon analysis of historical trends.
This revenue source will continue to be monitored closely due to economic conditions.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2021 Actual	1,405,191	-	-	-	1,405,191
2022 Actual	1,666,829	-	-	-	1,666,829
2023 Actual	2,066,103	-	-	-	2,066,103
2024 Projected	2,130,644	-	-	-	2,130,644
2025 Budget	2,130,644	-	-	-	2,130,644

PARKS & RECREATION ACTIVITY FEES

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

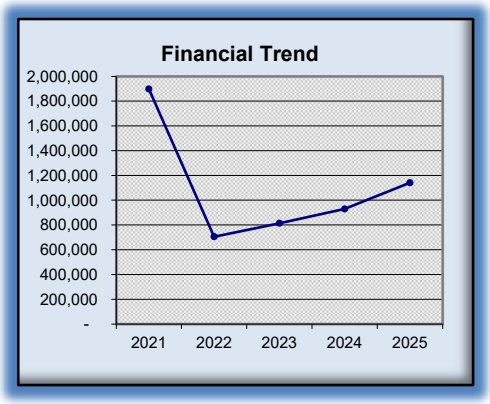
100-00000-436190
through
100-00000-436470

Description:

Fees from various Parks and Recreation department divisions, including Recreation, and Vesper Hall Senior Center. Recreation includes activities such as park activity fees, park shelter reservations, softball, volleyball, and basketball programs. The Vesper Hall Senior Center includes activities such as Vesper Hall Senior Center rentals, senior meals, entertainment, arts and crafts, education, and gitness activities.

Basis of Projection:

Activity Fees projections are based on estimated enrollment numbers for the various programs and activities. Athletic projections are based on an average number of participants multiplied by the fee schedule.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	1,897,608	-	-	-	1,897,608
2022 Actual	705,165	-	-	-	705,165
2023 Actual	813,618	-	-	-	813,618
2024 Projected	928,818	-	-	-	928,818
2025 Budget	1,141,124	-	-	-	1,141,124

BUILDING PERMITS

Legal Authorization:

State Statute: MO Statutes, Section 79.450

City Municipal Code: Section 500.030

Account Code:

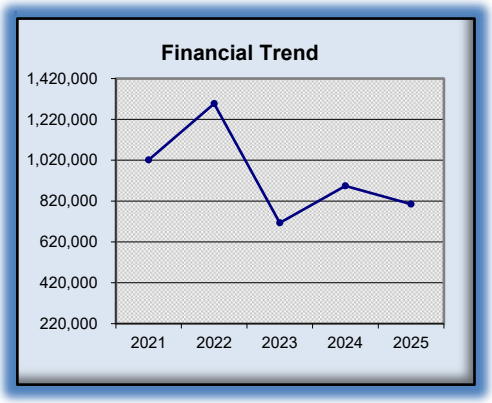
100-00000-415100

Description:

Building Permit Fees are paid to build, erect, construct, enlarge, or alter buildings or structures as required per the Uniform Building Code (UBC). Building permits are valid for six months from the date of issuance. Street Cut permits are those issued for street cuts to repair or install utility lines.

Basis of Projection:

One hundred twenty-five percent (125%) of suggested amount listed in Table 1-A of the 1997 United Building Code, which was increased in March 2007. The value used to compute building permit and plan review fees shall be the total value of all construction work for which the permit was issued as well as all finish work, painting, roofing, electrical, plumbing, heating, air conditioning, elevators, fire extinguishing systems and any other permanent equipment.
Building permit revenue is expected to decrease due to the economy and decrease in growth.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	1,021,342	-	-	-	1,021,342
2022 Actual	1,297,231	-	-	-	1,297,231
2023 Actual	713,629	-	-	-	713,629
2024 Projected	894,398	-	-	-	894,398
2025 Budget	804,958	-	-	-	804,958

HOTEL/MOTEL TAX

Legal Authorization:

State Statute: MO Statutes, Section 67.117

City Municipal Code: Section 655.020

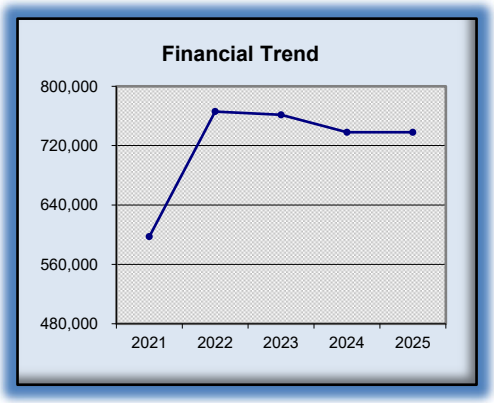
Account Code:

150-00000-405200 through 150-00000-405280

Description:
Revenues received from a hotel/motel license tax of six and one-half percent (6.5%) of gross daily rental receipts derived from transient guests for sleeping accommodations. The proceeds are used to promote the general economic welfare of the City including attraction and retention of business and industry to the community and the promotion and provision of facilities for tourism, conventions, and visitors. The majority of the receipts from the Hotel/Motel tax are used for debt service for the City-owned conference center.

Basis of Projection:

Assumes a no growth based on historical remittances by hotels/motels during 2024,but showing a steady budget in 2024-25
The City has 9 hotel/motels.



Fund Category					
Collection/ Distribution Year	General Fund	Special Revenue	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	-	597,422	-	-	597,422
2022 Actual	-	765,984	-	-	765,984
2023 Actual	-	761,408	-	-	761,408
2024 Projected	-	737,974	-	-	737,974
2025 Budget	-	737,974	-	-	737,974

CONTRIBUTIONS - FEDERAL

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

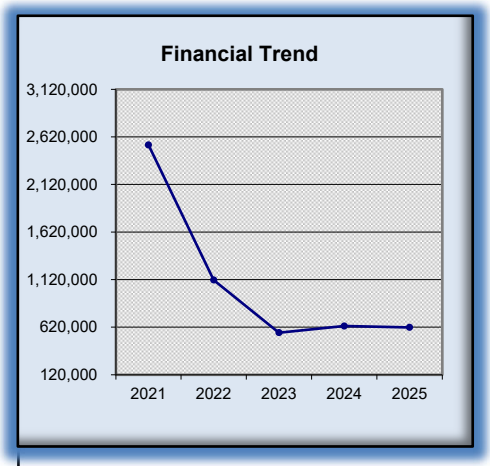
Account Code:

100-00000-420120

Description:
Grant monies originating with the Federal Government, whether received directly from the Federal Government or indirectly from the Sate of Missouri, are recorded in these account. These revenues include Bulletproof Vest Grant, Click It or Ticket, Community Development Block Grant(CDBG), community Development Project(CDBG) - COVID, COVID-Grant, Domestic Violence Grant, MARC Home Evidence Based Classes Grant, MARC Meals Grant, MARC Meals Transportation Grant, MARC Senior Center Grant, Missouri Department of Transportation-Hazardous Moving, MODOT-Blueprint for Safer Roadways, Sobriety Checkpoint Grant.

Basis of Projection:

Bulletproof Vest Program Grant	$ 11,123
Click It or Ticket	$ -
Community Development Block Grant(CDBG)	$ 180,116
DNR-Historic Preservation Grant	$ 1,401
Domestic Violence Grant	$ 160,811
MARC Meals Grant	$ 144,663
MARC Meals Transportation Grant	$ 77,790
MARC Senior Center Grant	$ 33,000
Missouri Department of Transportation-Hazardous Moving	$ 1,231
Sobriety Checkpoint Grant	$ 6,835



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2021 Actual	2,535,151	-	-	-	2,535,151
2022 Actual	1,115,365	-	-	-	1,115,365
2023 Actual	561,291	-	-	-	561,291
2024 Projected	631,225	-	-	-	631,225
2025 Budget	616,970	-	-	-	616,970

CONNECTIONS AND SERVICE FEES

Legal Authorization:

State Statute: MO Statute 250.150

City ordinance: N/A

Account Code:

460-00000-435703

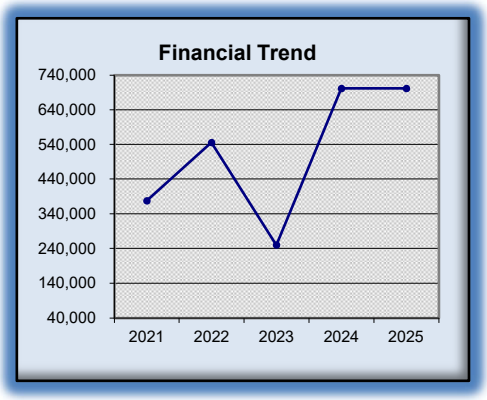
Description:

Sewer connection fees for new subdivisions connecting to the sanitary sewer system which provides funds for future capital improvements of the Sewer Utility.

Basis of Projection:

Based upon a projection connections in FY 2024-25 at $1,250 per connection.

Keeping projected revenue flat is due to the bases on prior year history



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2021 Actual	-	-	378,125	-	378,125
2022 Actual	-	-	545,767	-	545,767
2023 Actual	-	-	250,257	-	250,257
2024 Projected	-	-	701,562	-	701,562
2025 Budget	-	-	701,562	-	701,562

STATE MOTOR VEHICLE SALES TAX

Legal Authorization:

State Statute: Article IV, 1/80
Section 144.069, 94.560

City Municipal Code: N/A

Account Code:

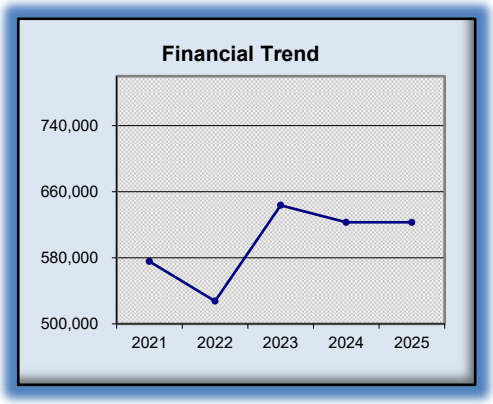
100-00000-422110

Description:

Distribution to cities of sales tax collected by the Sate of Missouri for the purchase of motor vehicles. Department of Revenue distributes revenue to the City based upon population. These funds must be used solely for maintenance and improvement of roads and bridges.

Basis of Projection:

Projection shows no increase or decrease for FY 2025 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	575,575	-	-	-	575,575
2022 Actual	527,568	-	-	-	527,568
2023 Actual	643,602	-	-	-	643,602
2024 Projected	622,893	-	-	-	622,893
2025 Budget	622,893	-	-	-	622,893

CONTRIBUTIONS - COUNTY

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

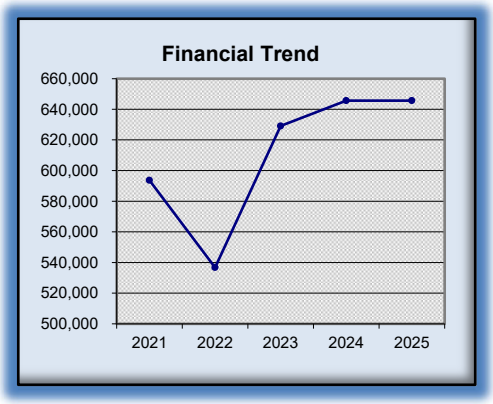
100-00000-420100
100-00000-429100

Description:

Grant funding originating from Jackson County is recorded in this revenue account. These revenues include funding for County Drug Task Force, Combat Dare Grant.

Basis of Projection:

County Prevention (Crises Counselors)	$ -
Combat - DARE	$ 227,568
Jackson County Drug Task Force	$ 238,865
Reimbrusements from Other Governments	$ 179,227



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2021 Actual	593,656	-	-	-	593,656
2022 Actual	536,761	-	-	-	536,761
2023 Actual	629,098	-	-	-	629,098
2024 Projected	645,660	-	-	-	645,660
2025 Budget	645,660	-	-	-	645,660

MUNICIPAL COURT FINES

Legal Authorization:

State Statute: MO Statute 79.470

City Municipal Code: City Code, Section 1-5

Account Code:

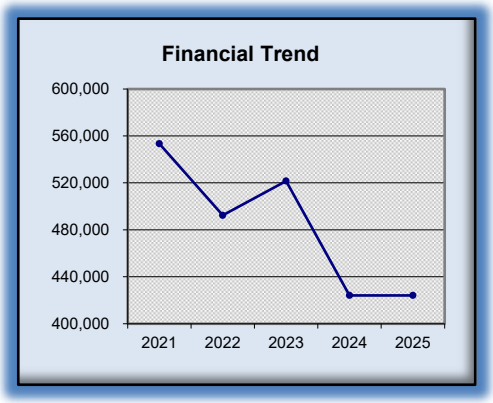
100-00000-440100
100-00000-440150
100-00000-440200

Description:

Revenue from fines assessed by the City's Municipal Judges in Municipal Court for violation of City ordinances.

Basis of Projection:

FY 2024-25 budget projections show no increase of decrease to the 2023-24 year-end projections.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	553,379	-	-	-	553,379
2022 Actual	492,342	-	-	-	492,342
2023 Actual	521,615	-	-	-	521,615
2024 Projected	424,191	-	-	-	424,191
2025 Budget	424,191	-	-	-	424,191

STATE MOTOR VEHICLE LICENSE FEES

Legal Authorization:

State Statute: MO Constitution Article IV

City Municipal Code: N/A

Account Code:

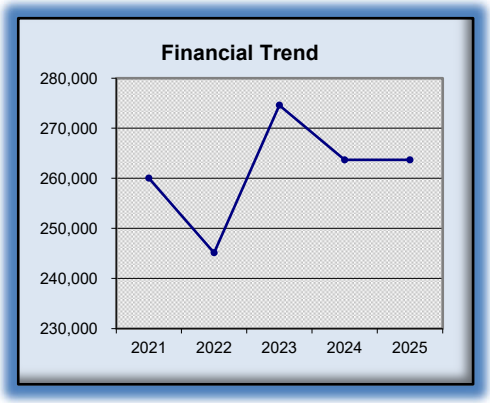
100-00000-422150

Description:

The fee is the City share of the State of Missouri vehicle license fees assessed. Allocation is based on cities population based on the last Federal decennial census. Funds derived from this revenue source are to be used solely for highway and transportation purposes.

Basis of Projection:

Projection shows no increase or decrease for FY 2025 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	260,023	-	-	-	260,023
2022 Actual	245,127	-	-	-	245,127
2023 Actual	274,609	-	-	-	274,609
2024 Projected	263,677	-	-	-	263,677
2025 Budget	263,677	-	-	-	263,677

CONNECTIONS AND SERVICE FEES

Legal Authorization:

State Statute: MO Statute 91.090

City ordinance: N/A

Account Code:

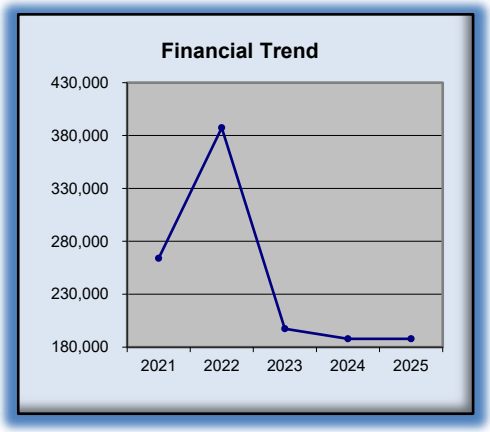
430-00000-435610
430-00000-435703
430-00000-480400

Description:

Charges for tapping the water service line and installing a water meter. Cost for large meters are assessed according to meter and installation cost on an individual basis.

Basis of Projection:

3/4" Tapping Charge	$300
1" Tapping Charge	$300
3/4" water Meter and Installation	$6,000
1" Water Meter and Installation	$11,000
1 1/2" Water Meter and Installation	$24,000
2" Water Meter and Installation	$43,000
3" Water Meter and Installation	$96,000
4" Water Meter and Installation	$171,000
6" Water Meter and Installation	$384,000



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	-	-	264,013	-	264,013
2022 Actual	-	-	387,311	-	387,311
2023 Actual	-	-	197,438	-	197,438
2024 Projected	-	-	187,980	-	187,980
2025 Budget	-	-	187,980	-	187,980

ANTENNA RENT

Legal Authorization:

State Statute: MO Statute 91.090 Contractual

City Municipal Code: N/A

Account Code:

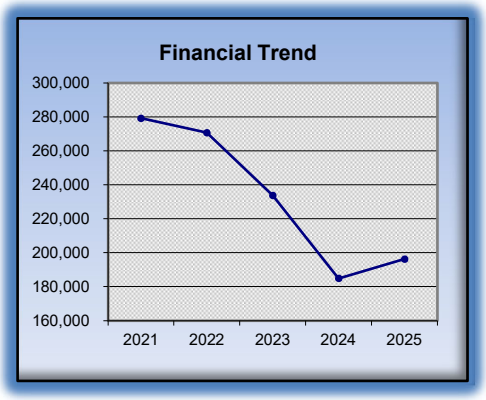
100-00000-460650

Description:

The site at 11th and Smith Street and the ADP Water tower are used as an antenna lease site transmitter facility.

Basis of Projection:

Projection shows an increase over FY 2024 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	279,172	-	-	-	279,172
2022 Actual	270,772	-	-	-	270,772
2023 Actual	233,744	-	-	-	233,744
2024 Projected	184,886	-	-	-	184,886
2025 Budget	196,249	-	-	-	196,249

CONTRIBUTIONS - STATE

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

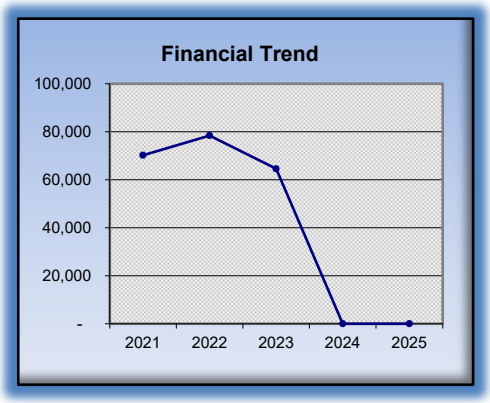
100-00000-420110

Description:

Grant monies funded solely by the State of Missouri. These revenues include Cyber Crimes Task Force

Basis of Projection:

Cyber Crimes Task Force $ -



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	70,216	-	-	-	70,216
2022 Actual	78,413	-	-	-	78,413
2023 Actual	64,589	-	-	-	64,589
2024 Projected	-	-	-	-	-
2025 Budget	-	-	-	-	-

CIGARETTE TAX

Legal Authorization:

State Statute: MO Constitution Article IV
MO Statute Chapter 142

City Municipal Code: N/A

Account Code:

100-00000-405300

Description:

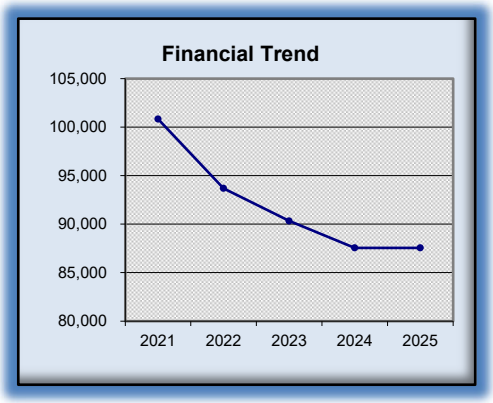
Effective January 1, 1997, the State of Missouri no longer required municipal metered cigarette packages with specific jurisdiction designations. Only a state decal will be affixed. Reports will be distributed from the State of Missouri to each city indicating how many packages were sold in their respective jurisdiction to aid in reconciliation of remittance received from the wholesalers. If revenues should decline significantly, the city could reinstitute the stamp requirements at a later date.

Basis of Projection:

Small decline is projected for FY 2025. Although cigarette taxes are a declining revenue source.

Tax Levied

$1 for each business selling cigarettes plus $2 per 1,000 ($.04 per pack) for each and all cigarettes sold, offered for sale, delivered or displayed for sale in the City.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	100,825	-	-	-	100,825
2022 Actual	93,677	-	-	-	93,677
2023 Actual	90,328	-	-	-	90,328
2024 Projected	87,557	-	-	-	87,557
2025 Budget	87,557	-	-	-	87,557

SIGN PERMITS

Legal Authorization:

State Statute: MO Statutes, Section 79.450

City Municipal Code: Section 501.010

Account Code:

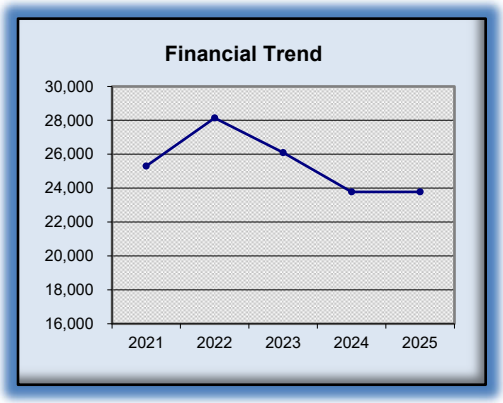
100-00000-415200

Description:

Sign permits are required to erect, construct or alter signs. The sign code is designed to govern the use, approval, construction, change, replacement, location and design of signs and related information tools within the City.

Basis of Projection:

Temporary Signs (Banners & Portable)
New Sign Face for Existing Business
New Sign
Alternative Sign and Master Sign Plan



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2021 Actual	25,300	-	-	-	25,300
2022 Actual	28,140	-	-	-	28,140
2023 Actual	26,095	-	-	-	26,095
2024 Projected	23,779	-	-	-	23,779
2025 Budget	23,779	-	-	-	23,779

General Fund Revenues (Detail)
2024-25

Revenues	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes					
Sales Tax	$ 10,061,895	$ 10,603,814	$ 10,169,395	$ 10,730,435	$ 10,730,435
Property Taxes	5,263,142	5,569,082	5,601,063	5,878,402	5,878,402
Surplus TIF Proceeds	-	-	250,000	389,315	389,315
Franchise Taxes					
Missouri Gas Energy	1,011,421	1,296,113	1,238,845	1,286,208	1,286,208
Kansas City Power and Light	2,639,282	2,748,137	2,639,656	2,801,680	2,801,680
Telephone	156,084	147,783	146,057	146,317	146,317
Comcast Cable	595,505	545,357	565,460	487,015	487,015
Wireless Communications	223,166	202,046	214,647	208,897	208,897
ATT Video	96,916	76,189	93,752	64,813	64,813
Railroad and Utility Taxes	95,474	103,979	103,979	91,375	91,375
PILOT	11,597	9,133	9,133	8,560	8,560
Interest - City Sales Tax	623	11	2,126	1,728	1,728
Interest - Delinquent Property Taxes	40,991	36,824	38,252	43,513	43,513
Cigarette Taxes	93,677	90,328	90,780	87,557	87,557
Subtotal	**$ 20,289,774**	**$ 21,428,795**	**$ 21,163,144**	**$ 22,225,816**	**$ 22,225,816**
Licenses and Permits					
Business Licenses	$ 231,011	$ 202,366	208,884	$ 195,204	$ 195,204
Security Licenses	725	825	888	858	858
Liquor Licenses	57,337	59,980	61,459	59,524	59,524
Liquor ID Permits	18,570	19,930	18,740	18,740	18,740
Solicitors License	1,740	1,280	1,062	2,199	2,199
City Stickers	120,915	135,955	144,517	146,054	146,054
Interest - City Stickers	5,969	4,999	5,665	5,558	5,558
Building Permits	1,297,231	713,629	712,737	894,398	804,958
Sign Permits	28,140	26,095	24,404	23,779	23,779
Street Cut Permits	-	-	-	-	-
Fireworks Permits	5,275	5,275	5,225	5,225	5,225
Subtotal	**$ 1,766,913**	**$ 1,170,333**	**$ 1,183,580**	**$ 1,351,539**	**$ 1,262,100**
Other Government Sources					
State Shared Revenues					
State Fuel Tax	$ 1,666,829	$ 2,066,103	$ 1,778,561	$ 2,130,644	$ 2,130,644
State Motor Vehicle License Fees	245,127	274,609	260,736	263,677	263,677
State Motor Vehicle Sales Taxes	527,568	643,602	582,734	622,893	622,893
State Intangible Tax	21,207	8,328	8,328	4,541	4,541
State Replacement Tax	338,724	360,852	405,852	413,696	413,696
Federal Grants					
Bullet Proof Vest Grant	5,890	5,768	15,000	11,123	11,123
Click It or Ticket	-	-	3,694	-	-
Community Development Block Grant	176,636	120,401	181,996	180,116	180,116
Community Development Project (CDBG) - COVID	12,000	-	-	-	-
COVID-19 Grant	182,578	-	-	-	-
COVID-19 ARPA Grant	356,727	-	-	-	-
DNR-Historic Preservation Grant	-	-	5,600	1,401	1,401
Domestic Violence Grant	177,174	168,326	137,469	160,811	160,811
MARC Home Evidence-Based Health Program	1,500	1,800	-	120	10,000
MARC Meals Grant	114,716	177,056	177,598	185,936	134,663
MARC Meals Transportation Grant	47,738	46,444	59,850	50,652	77,790
MARC Senior Center Grant	32,000	33,000	31,250	33,000	33,000

General Fund Revenues (Detail)
2024-25

Revenues	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Missouri Department of Transportation - Hazardous Moving	3,253	2,017	1,736	1,231	1,231
MODOT - Blueprint for Safer Roadways	-	-	-	-	-
Sobriety Checkpoint Grant	5,152	6,480	7,646	6,835	6,835
State Grants					
Cyber Crimes Task Force	78,413	64,589	94,454	-	-
Jackson County & Other Local Sources					
Crime Prevention (Crises Counselors)	6,374	-	6,425	-	-
Combat - DARE	206,250	225,000	105,073	227,568	227,568
Jackson County Drug Task Force	206,500	210,352	226,927	238,865	238,865
Reimbursement From Other Governments	117,637	193,746	180,813	179,227	179,227
Subtotal	**$ 4,529,995**	**$ 4,608,472**	**$ 4,271,742**	**$ 4,712,336**	**$ 4,698,081**
Charges for Services					
City Development					
Plan Review Fees	$ 342,834	$ 135,332	$ 131,668	$ 235,592	$ 141,355
Subdivision Fees	33,351	17,966	17,446	24,521	24,521
Nuisance Violations	22,099	54,269	22,717	34,448	34,448
Building Reinspection Fees	1,775	455	585	430	430
Construction Investigation Fees	2,998	1,544	2,605	3,960	3,960
Public Hearing Fees	27,086	18,280	16,931	25,750	25,750
Public Safety					
False Alarm Fees	14,450	7,405	8,245	7,951	7,951
Animal Control Fees	3,296	-	-	-	-
Prisoner Housing Fees	10,500	12,775	11,942	14,092	14,092
Municipal Court					
Municipal Court Costs	33,808	38,375	30,785	33,985	33,985
Municipal Court Program Fees	25,524	28,927	24,388	27,497	27,497
Public Works					
Construction and Inspection Fees	232,925	126,275	202,786	143,316	143,316
Street Signs, Street Lights	104,227	40,220	33,014	9,376	9,376
Finance					
Employee Flex Benefits Contributior	35,009	30,351	-	-	-
TIF Application Fees	30,397	29,988	29,544	30,792	30,792

General Fund Revenues (Detail)
2024-25

Revenues	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Parks and Recreation					
Parks Administration	48,455	52,850	49,819	58,135	59,145
Recreation Fees	567,398	642,993	770,536	735,314	883,246
Park Facility Fees	30,520	59,351	126,031	63,007	74,934
Vesper Hall Senior Center	58,793	58,425	123,799	72,362	123,799
Subtotal	**$ 1,625,445**	**$ 1,355,781**	**$ 1,602,844**	**$ 1,520,527**	**$ 1,638,597**
Fines and Forfeits					
Late Payment Penalties	$ 9,299	$ 5,310	$ 6,905	$ 6,841	$ 6,841
Court Fines	483,042	516,305	433,384	417,350	417,350
Subtotal	**$ 492,342**	**$ 521,615**	**$ 440,289**	**$ 424,191**	**$ 424,191**
Interest Income					
Interest	$ (213,381)	$ 619,498	$ 571,525	$ 650,419	$ 650,419
Subtotal	**$ (213,381)**	**$ 619,498**	**$ 571,525**	**$ 650,419**	**$ 650,419**
Other Miscellaneous					
Sales and Rentals	$ 749,453	$ 336,438	$ 246,576	$ 251,739	$ 263,738
Settlements and Restitutions	41,909	114,352	-	61,515	900
Donations - Parks and Recreation	26,256	6,025	14,002	16,699	13,972
Donations - Youth Outreach Unit	2,300	9,226	-	2,828	2,828
Donations - Public Art	1,426	3,775	502	2,000	2,000
Donations - Police	16,440	36,470	41,452	67,527	67,527
Donations - Veterans Way Memorial	500	756	421	123	123
Donations - Miscellaneous	2,000	2,000	2,000	2,000	2,000
Sponsorships	8,125	30,875	24,300	21,628	22,709
Photocopy and Postage Charges	16,000	16,140	11,025	13,490	13,490
Other Miscellaneous Income	88,762	39,619	64,160	55,992	36,356
Subtotal	**$ 953,171**	**$ 595,677**	**$ 404,438**	**$ 495,541**	**$ 425,644**
Total General Fund Revenues	**$ 29,444,256**	**$ 30,300,170**	**$ 29,637,564**	**$ 31,380,368**	**$ 31,324,848**

Hotel/Motel Tax Special Revenue Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes					
Hotel/Motel Occupancy Tax	$ 765,984	$ 761,408	$ 661,575	$ 737,974	$ 737,974
Subtotal	**$ 765,984**	**$ 761,408**	**$ 661,575**	**$ 737,974**	**$ 737,974**
Fine and Penalties					
Late Payment Penalties	$ -	$ 301	$ -	$ 5,723	$ 5,723
Subtotal	**$ -**	**$ 301**	**$ -**	**$ 5,723**	**$ 5,723**
Interest Income					
Interest on Investments	$ 11,297	$ 47,573	$ 28,719	$ 47,140	$ 35,355
Subtotal	**$ 11,297**	**$ 47,573**	**$ 28,719**	**$ 47,140**	**$ 35,355**
Total Hotel/Motel Fund Revenues	**$ 777,280**	**$ 809,282**	**$ 690,293**	**$ 790,836**	**$ 779,051**

Public Safety Sales Tax Fund Revenue (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Bond Proceeds					
Proceeds from Bonds	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Taxes					
Taxes	$ 4,638,747	$ 5,022,361	$ 4,926,917	$ 5,166,412	$ 5,166,412
Subtotal	**$ 4,638,747**	**$ 5,022,361**	**$ 4,926,917**	**$ 5,166,412**	**$ 5,166,412**
Interest Income					
Interest on Investments	$ (97,658)	$ 254,839	$ 153,032	$ 300,554	$ 300,554
Subtotal	**$ (97,658)**	**$ 254,839**	**$ 153,032**	**$ 300,554**	**$ 300,554**
Other Miscellaneous Revenue					
Miscellaneous Revenue	$ 46	$ -	$ -	$ -	$ -
Subtotal	$ 46	$ -	$ -	$ -	$ -
Total Public Safety Sales Tax Fund Revenues	**$ 4,541,135**	**$ 5,277,201**	**$ 5,079,949**	**$ 5,466,967**	**$ 5,466,967**

General Obligation Bond Debt Service Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes					
Property Taxes	$ 1,619,854	$ 1,763,299	$ 1,730,122	$ 2,033,135	$ 2,033,135
Railroad and Utility Taxes	23,869	25,995	25,995	32,105	32,105
PILOT	-	-	-	-	-
Subtotal	**$ 1,643,723**	**$ 1,789,294**	**$ 1,756,117**	**$ 2,065,240**	**$ 2,065,240**
Interest Income					
Interest on Operating Funds	$ 35,244	$ 124,378	$ 83,308	$ 106,673	$ 106,673
Interest on Investments	-	-	-	-	-
Intergovernmental Agency Interest	12,050	11,286	11,157	11,692	11,692
Interest Subsidy-2009B Build America Bonds	-	-	-	-	-
Subtotal	**$ 47,294**	**$ 135,664**	**$ 94,465**	**$ 118,365**	**$ 118,365**
Other Miscellaneous Revenue					
Bond Proceeds	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total G.O. Bond Fund Revenues	**$ 1,691,018**	**$ 1,924,958**	**$ 1,850,582**	**$ 2,183,605**	**$ 2,183,605**

Capital Projects Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes					
Sales Tax	$ 4,719,697	$ 5,035,529	$ 4,921,673	$ 5,090,436	$ 5,090,436
Subtotal	**$ 4,719,697**	**$ 5,035,529**	**$ 4,921,673**	**$ 5,090,436**	**$ 5,090,436**
Other Government Sources					
Federal Grants - CDBG	$ 795,605	$ -	$ -	$ -	$ -
Reimbursement from Woods Chapel CID	-	-	-	-	-
Reimbursement from Woods Chapel TIF	29,152	32,339	-	23,341	-
Subtotal	**$ 824,757**	**$ 32,339**	**$ -**	**$ 23,341**	**$ -**
Charges for Services					
	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income					
Interest on Investments	$ (40,220)	$ 130,923	$ 17,000	$ 122,529	$ 75,000
Interest on Operating Account	21,517	38,054	22,000	131,358	38,500
Subtotal	**$ (18,703)**	**$ 168,977**	**$ 39,000**	**$ 253,886**	**$ 113,500**
Other Miscellaneous					
Miscellaneous Revenue	$ 314,395	$ 182,095	$ -	$ -	$ -
Subtotal	**$ 314,395**	**$ 182,095**	**$ -**	**$ -**	**$ -**
Total Capital Projects Fund Revenues	**$ 5,840,146**	**$ 5,418,939**	**$ 4,960,673**	**$ 5,367,663**	**$ 5,203,936**

Tax Increment Finance Capital Projects Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes					
PILOTS	$ 2,366,781	$ 2,364,345	$ 2,093,051	$ 2,232,647	$ 2,223,674
Economic Activity Taxes	4,777,692	4,552,159	4,386,563	4,520,045	4,477,473
Subtotal	**$ 7,144,473**	**$ 6,916,504**	**$ 6,479,614**	**$ 6,752,693**	**$ 6,701,147**
Interest Income					
Interest on Investments	$ 17,166	$ 229,798	$ 132,128	$ 245,797	$ 235,827
Subtotal	**$ 17,166**	**$ 229,798**	**$ 132,128**	**$ 245,797**	**$ 235,827**
Charges for Services	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Other Income					
Miscellaneous Income	$ -	$ -	$ -	$ -	$ -
Bond Proceeds	50	-	-	-	-
Other Financing Sources - Refunding 2015	40	-	-	-	-
Subtotal	**$ 90**	**$ -**	**$ -**	**$ -**	**$ -**
Total TIF Capital Project Fund Revenues	**$ 7,161,727**	**$ 7,146,305**	**$ 6,611,742**	**$ 6,998,490**	**$ 6,936,973**

Fieldhouse/Aquatics Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services					
Adult Leagues	$ 15,444	$ 14,232	$ 27,160	$ 15,310	$ 27,400
Youth Leagues	52,765	51,086	72,552	48,234	73,212
Fitness Programs	-	38,268	30,178	38,549	47,368
Swim Lessons/Aquatic Instructional	-	-	-	10,850	179,700
Special Events	3,210	3,540	3,975	9,460	3,850
Aquatics Programming	-	-	188,425	-	10,975
Facility Rentals	58,819	55,387	152,000	48,558	64,250
Concessions	2,710	2,847	50,650	58,162	75,650
Aquatic Rentals	-	-	-	4,665	30,500
Party Rentals	-	-	-	15,650	50,000
Group Admissions	-	-	-	24,322	44,700
Facility Memberships	860,105	906,860	1,701,270	1,499,426	2,024,345
Subtotal	**$ 993,053**	**$ 1,072,220**	**$ 2,226,210**	**$ 1,773,185**	**$ 2,631,950**
Other Government Sources					
	$ 504,440	$ -	$ -	$ -	$ 178
Subtotal	**$ 504,440**	**$ -**	**$ -**	**$ -**	**$ 178**
Interest Income					
Interest - Operating Funds	$ 15,602	$ 74,166	$ 40,534	$ 25,239	$ 25,239
Subtotal	**$ 15,602**	**$ 74,166**	**$ 40,534**	**$ 25,239**	**$ 25,239**
Sales and Rentals					
Sale of City Property	$ 4,786	$ 759	$ 968	$ 1,560	$ 1,560
Fieldhouse Lease	18,675	18,675	49,140	18,675	49,140
Subtotal	**$ 23,461**	**$ 19,434**	**$ 50,108**	**$ 20,235**	**$ 50,700**
Other Revenues					
Donations-Fieldhouse/Aquatics	$ -	$ 5,000	$ -	$ -	$ -
Sponsorships	5,000	600	10,000	12,488	10,000
Miscellaneous Revenue	(236)	33	33	154	154
Subtotal	**$ 4,764**	**$ 5,633**	**$ 10,033**	**$ 12,642**	**$ 10,154**
Total Fieldhouse/Aquatics Fund Revenue	**$ 1,541,319**	**$ 1,171,453**	**$ 2,326,885**	**$ 1,831,301**	**$ 2,718,221**

Parks Sales Tax Fund Revenue (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Taxes					
Taxes	$ 5,110,895	$ 5,427,911	$ 5,289,565	$ 5,446,456	$ 5,446,456
Subtotal	**$ 5,110,895**	**$ 5,427,911**	**$ 5,289,565**	**$ 5,446,456**	**$ 5,446,456**
Interest Income					
Interest on Investments	$ 46,558	$ 952,035	$ 573,917	$ 565,866	$ 565,866
Subtotal	**$ 46,558**	**$ 952,035**	**$ 573,917**	**$ 565,866**	**$ 565,866**
Other Miscellaneous Revenue					
Bond Proceeds	$ -	$ 35,546,018	$ -	$ -	$ -
Miscellaneous Revenue	40,000	-	-	-	-
Subtotal	**$ 40,000**	**$ 35,546,018**	**$ -**	**$ -**	**$ -**
Total Public Safety Sales Tax Fund Revenues	**$ 5,197,453**	**$ 41,925,963**	**$ 5,863,482**	**$ 6,012,322**	**$ 6,012,322**

Golf Course Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services					
Green Fees	$ 978,574	$ 987,511	$ 881,759	$ 994,643	$ 942,922
Memberships	-	-	-	-	-
Pro Shop	377,338	411,493	350,576	418,976	406,190
Driving Range	155,104	188,755	151,514	170,383	167,827
Golf Carts	334,231	347,079	315,936	336,132	320,621
Food and Beverage	477,100	519,859	429,491	523,089	480,232
Subtotal	**$ 2,322,347**	**$ 2,454,697**	**$ 2,129,276**	**$ 2,443,221**	**$ 2,317,791**
Other Government Sources	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income	$ 5,087	$ 14,282	$ 8,198	$ 16,869	$ 16,869
Subtotal	**$ 5,087**	**$ 14,282**	**$ 8,198**	**$ 16,869**	**$ 16,869**
Miscellaneous	$ 10,935	$ 4,790	$ -	$ -	$ -
Subtotal	**$ 10,935**	**$ 4,790**	**$ -**	**$ -**	**$ -**
Total Golf Course Fund Revenue	**$ 2,338,369**	**$ 2,473,768**	**$ 2,137,474**	**$ 2,460,090**	**$ 2,334,660**

Water Utility Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services					
Water Services	$ 11,390,492	$ 11,717,130	$ 10,819,676	$ 11,259,088	$ 11,259,088
Connections and Service Fees	387,311	197,438	237,597	187,980	187,980
Hydrant Meter Usage Fees	4,100	2,675	2,978	4,653	4,653
Hydrant Meter Inspection Fees	1,600	900	842	1,203	1,203
Department of Natural Resources	1,786	2,254	864	864	864
Subtotal	**$ 11,785,288**	**$ 11,920,397**	**$ 11,061,957**	**$ 11,453,788**	**$ 11,453,788**
Other Government Sources	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Fines and Forfeits					
Fines and Penalties	$ 250,155	$ 264,809	$ 227,553	$ 232,391	$ 232,391
Subtotal	**$ 250,155**	**$ 264,809**	**$ 227,553**	**$ 232,391**	**$ 232,391**
Interest Income					
Interest on Investments	$ (201,798)	$ 592,281	$ 416,289	$ 578,320	$ 578,320
Subtotal	**$ (201,798)**	**$ 592,281**	**$ 416,289**	**$ 578,320**	**$ 578,320**
Sales and Rentals					
Sale of Materials and Services	$ 64,050	$ 66,749	$ 61,467	$ 62,069	$ 62,069
Farm Lease	9,003	9,003	13,505	9,003	9,003
Subtotal	**$ 73,053**	**$ 75,752**	**$ 74,972**	**$ 71,072**	**$ 71,072**
Other Revenues					
Miscellaneous Income	$ 3,151	$ 18,223	$ -	$ (3,293)	$ -
Subtotal	**$ 3,151**	**$ 18,223**	**$ -**	**$ (3,293)**	**$ -**
Total Water Utility Fund Revenue	**$ 11,909,849**	**$ 12,871,461**	**$ 11,780,771**	**$ 12,332,278**	**$ 12,335,571**

Sewer Utility Fund Revenues (Detail)
2024-25

	Actual FY 2021-22	Actual FY 2022-23	Budgeted FY 2023-24	Estimated FY 2023-24	Budgeted FY 2024-25
Charges for Services					
Landfill Construction Fee	$ 28,035	$ 17,216	$ 17,663	$ 16,355	$ 16,355
Special Assessment Revenue - 2009	-	-	-	-	-
Sewer Services	9,484,901	10,283,745	10,050,684	10,652,760	10,652,760
Connections and Service Fees	545,767	250,257	608,235	701,562	701,562
Subtotal	**$ 10,058,703**	**$ 10,551,218**	**$ 10,676,582**	**$ 11,370,677**	**$ 11,370,677**
Other Government Sources					
Reimbursements from Other Governments	$ 122,870	$ 108,223	$ 755,265	$ 650,258	$ 758,713
Subtotal	**$ 122,870**	**$ 108,223**	**$ 755,265**	**$ 650,258**	**$ 758,713**
Fines and Forfeits					
Fines and Penalties	$ 220,938	$ 243,490	$ 209,222	$ 228,327	$ 228,327
Subtotal	**$ 220,938**	**$ 243,490**	**$ 209,222**	**$ 228,327**	**$ 228,327**
Interest Income	$ 331,455	$ 969,962	$ 714,367	$ 864,757	$ 864,757
Subtotal	**$ 331,455**	**$ 969,962**	**$ 714,367**	**$ 864,757**	**$ 864,757**
Sales and Rentals					
Farm Lease	$ -	$ 2,954	$ 2,954	$ 500	$ 500
Subtotal	**$ -**	**$ 2,954**	**$ 2,954**	**$ 500**	**$ 500**
Other Revenues					
Miscellaneous Income	$ 3,260	$ 115,155	$ 2,900	$ 47,551	$ 47,551
Donations	620	-	-	-	-
Subtotal	**$ 3,880**	**$ 115,155**	**$ 2,900**	**$ 47,551**	**$ 47,551**
Total Sewer Utility Fund Revenue	**$ 10,737,847**	**$ 11,991,001**	**$ 12,361,289**	**$ 13,162,070**	**$ 13,270,525**


THE CITY OF BLUE SPRINGS
MISSOURI

Internal Service Fund

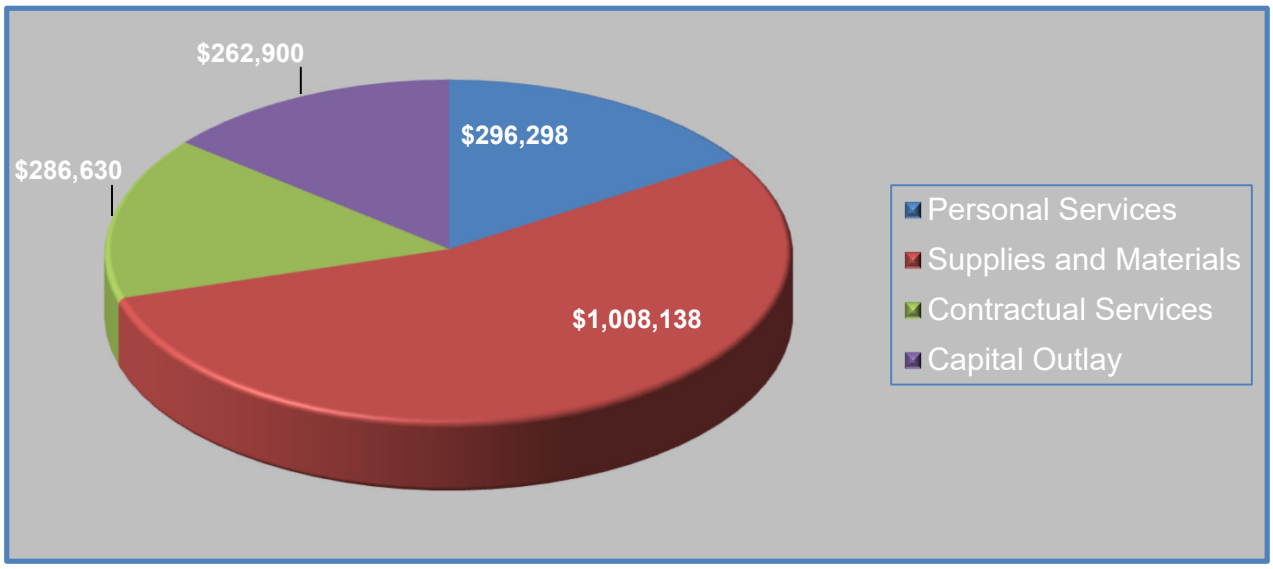

THE CITY OF BLUE SPRINGS
MISSOURI

FLEET MAINTENANCE

Budget $1.85M FTE Positions 3.0

Fleet Maintenance

Budget $1.85M FTEs 3.0



Fleet Maintenance

Authorized Positions

Authorized Positions	Division	2023	2024	2025
Fleet Manager	10	1	1	1
Sr. Heavy Duty Mechanic	10	1	1	1
Heavy Duty Mechanic	9	1	1	1

TOTAL AUTHORIZED POSITIONS			3	3	3

Fleet Maintenance Fund		3	3	3

TOTAL AUTHORIZED POSITIONS BY FUND		3	3	3

Fleet Maintenance

The Fleet Maintenance Division is responsible for maintaining and repairing the City's vehicles and heavy equipment. This Division of the Public Works Department is operated as an internal service fund whereby other departments and divisions pay Fleet Maintenance for any work performed.

Major Services

- Provide repair and maintenance to the City's fleet of vehicles and equipment
- Provide fuel services to local governmental entities
- Develop and document standardized procedures for equipment and heavy truck maintenance

Highlighted Accomplishments

- PMs completed 375
- Additional repairs made 796
- New vehicles outfitted 20
- Total number of vehicles is 205
- Total number of pieces of equipment 190

Fleet Maintenance

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Maintain an updated schedule of activities that are more efficiently performed by outside vendors vs in house staff to minimize down time hours.
2. Ensure the City fleet is maintained on a regularly scheduled basis.
3. Accurately track the amount and costs of work billed to City departments for services provided.

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	269,099	303,261	297,375	296,298
Supplies and Materials	893,017	939,523	895,080	1,008,138
Contractual Services	225,341	290,822	267,100	286,630
Capital Outlay	4,299	2,152	-	262,900
TOTAL EXPENDITURES	**$ 1,391,755**	**$ 1,535,758**	**$ 1,459,555**	**$ 1,853,966**
Fleet Maintenance	1,391,755	1,535,758	1,459,555	1,853,966
TOTAL EXPENDITURES BY FUND	**$ 1,391,755**	**$ 1,535,758**	**$ 1,459,555**	**$ 1,853,966**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**

Fleet Maintenance

Mission: The Fleet Maintenance Division is responsible for maintaining and repairing the City's vehicles and heavy equipment. This Division of the Public Works Department is operated as an internal service fund whereby other departments and divisions pay Fleet Maintenance for any work performed.

Service Description: Provide acquisition, maintenance, repairs, fuel, and disposition of City vehicles and equipment. Fleet Maintenance also provides support services for snow removal and fabrication work for special projects.

Objectives		Goal Alignment
A	Expeditiously perform or schedule vehicles for outside service and repairs to minimize vehicle down time.	1, 2
B	Ensure all City vehicles and equipment are maintained on a scheduled basis.	2
C	Accurately charge departments for all Fleet Maintenance services.	3

Performance Measures		2023 Actual	2024 Adopted	2025 Budget
A	Total number of down time hours	1,956	750	750
B	Percentage of preventative maintenance performed on schedule	90%	100%	100%
C	Percent of work charged to departments	67%	80%	80%

Expenditures By Category	2022 Actual	2023 Actual	2024 Adopted	2025 Approved
Personal Services	269,099	303,261	297,375	296,298
Supplies and Materials	893,017	939,523	895,080	1,008,138
Contractual Services	225,341	290,822	267,100	286,630
Capital Outlay	4,299	2,152	-	262,900
TOTAL EXPENDITURES	**$ 1,391,756**	**$ 1,535,758**	**$ 1,459,554**	**$ 1,853,966**
Fleet Maintenance	1,391,756	1,535,758	1,459,554	1,853,966
TOTAL EXPENDITURES BY FUND	**$ 1,391,756**	**$ 1,535,758**	**$ 1,459,554**	**$ 1,853,966**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**


THE CITY OF BLUE SPRINGS
MISSOURI

Personnel Information

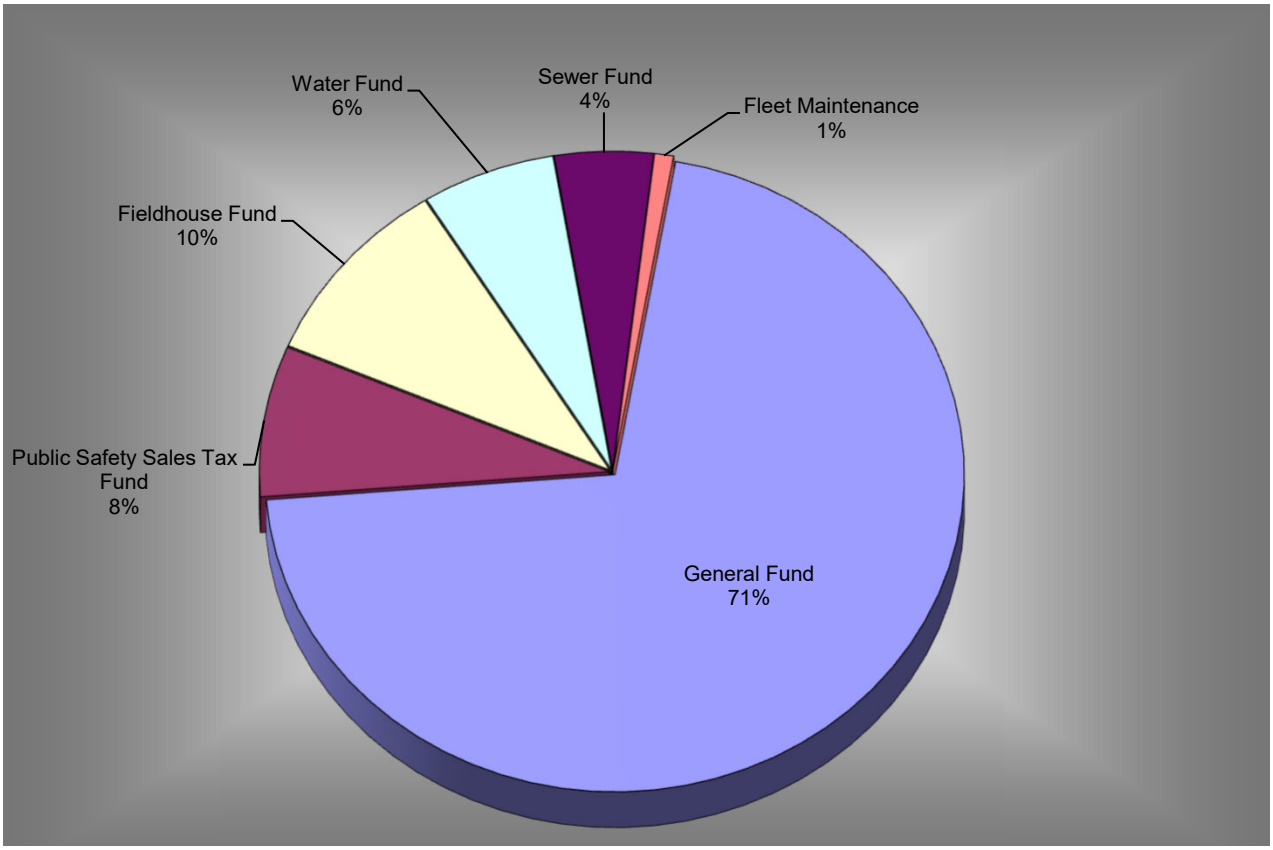
Fiscal Year 2024-25


THE CITY OF BLUE SPRINGS
MISSOURI

Total Positions(FTE's)
FTE Positions 339.13

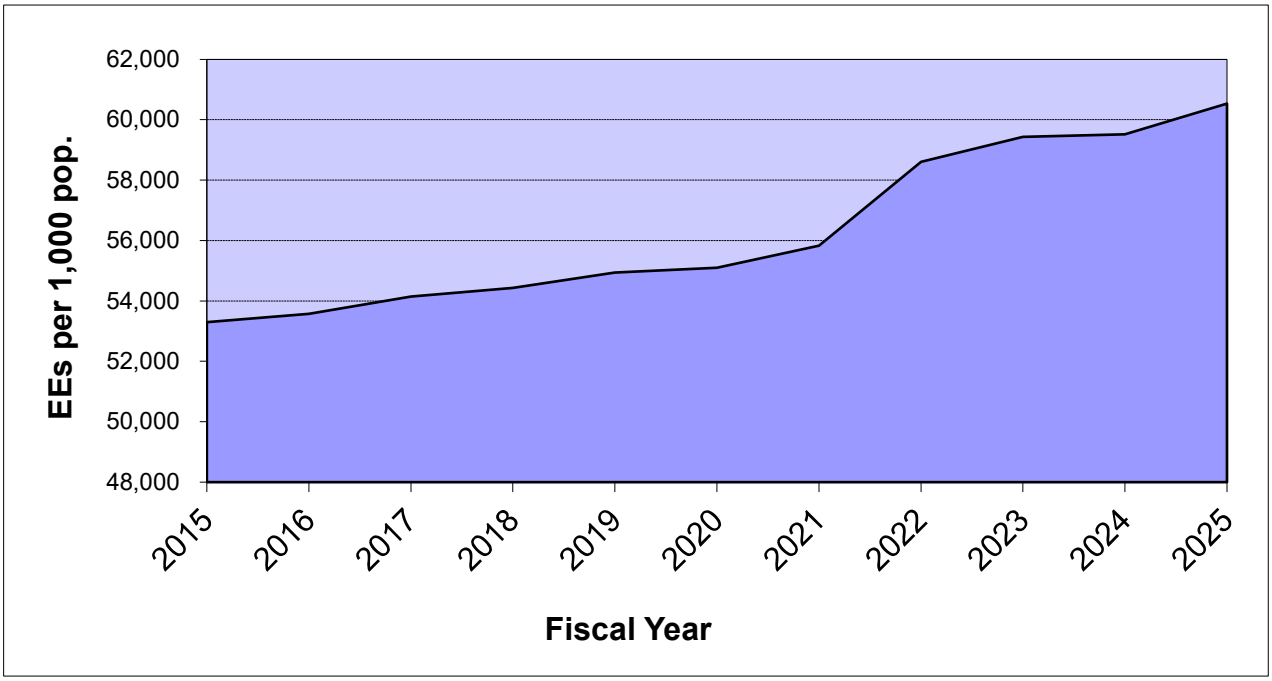
Total Positions
FTEs 339.13

Authorized Positions by Fund



Employees per One Thousand Population

Fiscal Years 2015 Through 2025



Fiscal Year	FTEs	Population	Employees per 1,000 population
2015	305.3	53,294	5.73
2016	308.0	53,573	5.75
2017	322.3	54,148	5.95
2018	318.6	54,431	5.85
2019	313.5	54,945	5.71
2020	309.5	55,104	5.62
2021	309.5	55,829	5.54
2022	314.5	58,603	5.37
2023	315.5	59,430	5.31
2024	336.1	59,518	5.65
2025	339.1	60,539	5.60

City of Blue Springs
Authorized Positions
Fiscal Year 2024-25

General Fund	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Mayor	City Council	N/A	0.5	0.5	0.5
Council Member - District 1	City Council	N/A	0.5	0.5	0.5
Council Member - District 1	City Council	N/A	0.5	0.5	0.5
Council Member - District 2	City Council	N/A	0.5	0.5	0.5
Council Member - District 2	City Council	N/A	0.5	0.5	0.5
Council Member - District 3	City Council	N/A	0.5	0.5	0.5
Council Member - District 3	City Council	N/A	0.5	0.5	0.5
City Administrator	Administration	N/A	1	1	1
Assistant City Administrator	Administration	16	1	1	1
City Clerk	Administration	11	1	1	1
Management/Financial Analyst	Administration	9	1	1	1
Assistant to the City Administrator	Administration	13	0	0	1
Deputy City Clerk - Records Manager	Administration	8	1	1	0
Deputy City Clerk - Contracts Manager	Administration	8	1	1	1
Administrative Assistant	Administration	6	1	1	1
Communications Manager	Communications	13	1	1	1
Multi-Media Specialist	Communications	9	1	1	1
Economic Development Manager	Economic Development	15	1	1	1
Human Resources Director	Human Resources	15	1	1	1
Human Resources Assistant	Human Resources	7	1	2	2
Human Resources Specialist	Human Resources	8	1	1	1
Information Technology Director	Information Technology	15	1	1	1
Network and Security Administrator	Information Technology	13	1	1	1
Server / Infrastructure Administrator	Information Technology	12	1	1	1
PC Support Specialist	Information Technology	9	1	1	1
Help Desk Coordinator	Information Technology	8	0	1	1
City Attorney	Law	N/A	1	1	0
City Prosecutor	Law	14	1	1	1
Prosecuting Attorney Clerk	Law	7	1	1	0
Sr.Director of City Development	Planning and Development	16	1	1	0
Assistant Community Development Director	Planning and Development	13	1	1	1
Senior Planner	Planning and Development	10	1	1	1
Associate Planner	Planning and Development	9	1	1	1
Business Services Representative	Planning and Development	6	1	1	1
Administrative Assistant	Planning and Development	6	1	1	1
Planning Intern	Planning and Development	PT/S 5	0.25	0.25	0.25
Business Services Coordinator	Business Services	9	1	1	1
Business Services Representative	Business Services	6	1	1	1
Codes Administrator	Codes	12	1	1	1
Assistant Codes Administrator	Codes	11	0	1	1
Building Inspector	Codes	9	2	2	2
Plans Examiner	Codes	10	2	1	1
Business Services Representative	Codes	6	3	3	3
Codes Inspector	Codes	6	2	1	1
Sr. Codes Inspector	Codes	7	0	1	1
Seasonal Codes Inspector	Codes	6	0.46	0.46	0.46
GIS Coordinator	GIS	10	1	1	1
Sr Director of Finance	Finance	16	1	1	1
Assistant Director of Finance	Finance	13	1	1	1
Accountant	Finance	7	3	3	3
Accounts Payable Clerk	Finance	6	1	1	1
Presiding Judge	Municipal Court	N/A	0.5	0.5	0.5
Judge	Municipal Court	N/A	0.5	0.5	0.5
Court Administrator	Municipal Court	11	1	1	1
Assistant Court Administrator	Municipal Court	9	0	0	1
Sr Deputy Court Clerk	Municipal Court	7	0	0	1
Court Clerk	Municipal Court	6	1	1	0
Deputy Court Clerk	Municipal Court	6	2.5	2.5	1.5
Court Bailiff	Municipal Court	PT/S 7	0.12	0.12	0.12
Parks and Recreation Director	Parks Administration	15	1	1	1
Assistant Parks and Recreation Director	Parks Administration	13	1	1	1
Customer Relations Representative	Parks Administration	6	2	2	2
Supervisor Park Maintenance	Building Maintenance	9	1	1	1
Building Maintenance Technician	Building Maintenance	8	0	0	2
Custodian	Building Maintenance	6	2	2	2

City of Blue Springs
Authorized Positions
Fiscal Year 2024-25

General Fund Continued	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Manager Adult Recreation Center	Senior Center	9	1	1	1
Recreation Programmer	Senior Center	9	1	1	1
Chef	Senior Center	6	1	1	1
Counter Supervisor	Senior Center	6	1	1	1
Recreation Coordinator	Senior Center	7	0	1	1
Front Desk Attendant	Senior Center	PT/S 4	1.04	1.04	1.04
Building Attendant	Senior Center	PT/S 4	0.43	0.43	0.43
Data Entry Clerk	Senior Center	PT/S 2	0.55	0.55	0.55
Cook Part-time	Senior Center	PT/S 2	0.85	0.85	0.85
Maintenance Assistant	Senior Center	PT/S 5	0.3	0.3	0.3
Dishwasher	Senior Center	PT/S 2	0.3	0.3	0.3
Superintendent - Parks and Buildings	Parks Maintenance	11	1	1	1
Parks Maintenance Supervisor	Parks Maintenance	9	1	1	1
Sr Parks Maintenance Worker	Parks Maintenance	8	6	4	4
Maintenance Worker	Parks Maintenance	7	4	4	4
Temporary/Seasonal	Parks Maintenance	PT/S 5	3.46	3.46	3.46
Recreation Superintendent	Recreation	11	1	1	1
Marketing Coordinator	Recreation	9	0	0	1
Recreation Programmer	Recreation	8	2	2	2
Recreation Coordinator	Recreation	7	1	2	2
Recreation Programmer - Athletics	Recreation	8	0	1	1
Day Camp Manager	Recreation	PT/S 6	0.24	0.24	0.24
Sports Coordinators	Recreation	PT/S 5	0.52	0.52	0.52
Day Camp Assistant Manager	Recreation	PT/S 3	0.72	0.72	0.72
Day Camp Counselor	Recreation	PT/S 1	2.6	2.6	2.6
Chief	Police Administration	G	1	1	1
Detective	Police Administration	B	1	1	1
Captain	Police Operations	E	1	1	1
Lieutenant	Police Operations	D	2	2	2
Sergeant	Police Operations	C	7	7	7
Police Officer	Police Operations	B	47	47	47
Police Officer - K-9	Police Operations	B	2	2	2
Animal Control Officer	Police Operations	6	0	1	1
Administrative Assistant	Police Operations	6	1	1	1
Detention Service Officer	Police Operations	6	4	4	4
Captain	Police Investigative Services	E	1	1	1
Lieutenant	Police Investigative Services	D	1	1	1
Sergeant	Police Investigative Services	C	2	2	2
Detective	Police Investigative Services	B	12	12	12
Police Officer	Police Investigative Services	B	2	2	2
Property & Evidence Custodian	Police Investigative Services	7	2	2	2
Records Supervisor	Police Investigative Services	7	1	1	1
Administrative Assistant	Police Investigative Services	6	1	1	1
Crime Analyst/Public Information Officer	Police Investigative Services	9	1	1	1
Records Clerk	Police Investigative Services	6	4	4	4
Captain	Police Community Services	E	1	1	1
Sergeant	Police Community Services	C	3	3	3
Police Officer	Police Community Services	B	7	7	7
Dispatch Supervisor	Police Community Services	9	1	1	1
Crisis Counselor	Police Community Services	9	1	1	1
Victim Advocate	Police Community Services	7	1	1	1
Communications Officer	Police Community Services	7	12	12	12
Administrative Assistant	Police Community Services	6	2	2	2
Public Works Director	Engineering	15	1	1	1
Assistant Public Works Director	Engineering	13	1	1	1
City Engineer	Engineering	13	1	1	1
Engineering Designer	Engineering	10	1	1	1
Construction Inspector	Engineering	9	1	1	1
Administrative Assistant	Engineering	6	1	1	1
Assistant Operations Manager	Streets	10	1	1	1
Streets Supervisor	Streets	9	3	3	3
Streets Maintenance Worker	Streets	7	11.5	11.5	11.5
Seasonal	Streets	PT/S 5	1.3	1.3	1.3
Total General Fund Authorized Positions			**236.64**	**240.64**	**240.64**

City of Blue Springs
Authorized Positions
Fiscal Year 2024-25

Public Safety Sales Tax Fund	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Lead Technician - Public Safety	Information Technology	11	1	1	2
IT Support Specialist	Information Technology	9	1	1	0
Deputy Chief	Police Administration	F	1	1	1
Custodian	Police Administration	6	2	2	2
Property & Evidence Custodian	Police Investigative Services	7	1	1	1
Training Coordinator	Police Administration	7	1	1	1
Sergeant	Police Operations	C	1	1	1
Detention Service Officer	Police Operations	6	4	4	4
Animal Control Officer	Police Operations	6	0	0	3
Police Officer	Police Operations	B	9	9	9
Communications Officer	Police Community Services	7	2	2	2
Total Public Safety Sales Tax Fund Authorized Positions			**23**	**23**	**26**

Fieldhouse Fund	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Fieldhouse Manager	Fieldhouse/Recreation	9	1	1	1
Recreation Supervisor Fitness	Fieldhouse	8	1	1	1
Recreation Coordinator - Rec Center	Fieldhouse	7	1	1	1
Building Maintenance Worker	Fieldhouse	7	1	1	1
Group Exercise Instructor	Fieldhouse	PT/S 8	1.78	1.78	1.78
Custodian	Fieldhouse	PT/S 6	2.45	2.45	2.45
Front Desk Attendant	Fieldhouse	PT/S 4	2.37	2.37	2.37
Fieldhouse Attendant	Fieldhouse	PT/S 4	3.17	3.17	3.17
Fieldhouse Sports	Fieldhouse	PT/S 4	0.2	0.2	0.2
Child Watch Attendant	Fieldhouse	PT/S 2	2.38	2.38	2.38
Superintendent of Fieldhouse & Aquatics	Aquatics	11	1	1	1
Aquatics Manager	Aquatics	10	1	1	1
Aquatics Supervisor	Aquatics	9	1	1	1
Custodian/Maintenance Worker	Aquatics	6	1	1	1
Customer Service Representative	Aquatics	6	1	1	1
Lifeguards & Instructors	Aquatics	PT/S 6	11.64	11.64	11.64
Total Fieldhouse Fund Authorized Positions			**32.99**	**32.99**	**32.99**

Water Fund	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Operations Manager	Operations	12	0.5	0.5	0.5
Assistant Operations Manager	Operations	10	0.5	0.5	0.5
Supervisor	Operations	10	0.5	0.5	0.5
Project Manager	Operations	9	0.5	0.5	0.5
Administrative Assistant	Operations	6	0.5	0.5	0.5
Clerk	Operations	6	0.5	0.5	0.5
Water Service Tech	Operations	7	1.5	1.5	1.5
Supervisor	Maintenance	10	1	1	1
Concrete Maintenance Worker	Maintenance	7	4	4	4
Water Maintenance Worker	Maintenance	7	7	7	7
Billing Supervisor	Utility Billing	9	1	1	1
Utility Billing Clerk	Utility Billing	6	3.5	3.5	3.5
Total Water Fund Authorized Positions			**21**	**21**	**21**

Sewer Fund	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Operations Manager	Operations	12	0.5	0.5	0.5
Assistant Operations Manager	Operations	10	0.5	0.5	0.5
Project Manager	Operations	9	0.5	0.5	0.5
Supervisor Water Service	Operations	10	0.5	0.5	0.5
Administrative Assistant	Operations	6	0.5	0.5	0.5
Customer Service Clerk	Operations	6	0.5	0.5	0.5
Water Service Tech	Operations	7	1.5	1.5	1.5
Supervisor	Maintenance	10	1	1	1
Supervisor	Sni-A-Bar	10	1	1	1
Sr. Plant Operator/Lab Technician	Sni-A-Bar	9	3	3	3
Sewer Maintenance Worker	Maintenance	7	6	6	6
Total Sewer Fund Authorized Positions			**15.5**	**15.5**	**15.5**

Fleet Maintenance Fund	Division	Range	FY 2022-23	FY 2023-24	FY 2024-25
Fleet Manager	Fleet Maintenance	10	1	1	1
Sr. Heavy Duty Mechanic	Fleet Maintenance	10	1	1	1
Heavy Duty Mechanic	Fleet Maintenance	9	1	1	1
Total Fleet Maintenance Fund Authorized Positions			**3**	**3**	**3**
TOTAL AUTHORIZED POSITIONS			**332.13**	**336.13**	**339.13**

City of Blue Springs
Human Resources Department
FY 2024-25

Full-Time Position Salary & Pay Scale

Hourly			
Grade	Minimum	Midpoint	Maximum
6	$16.29	$20.35	$24.42
7	$17.95	$20.43	$26.91
8	$20.18	$25.53	$30.27
9	$22.71	$28.38	$34.05
10	$25.54	$31.93	$38.31
11	$28.16	$35.20	$42.24
12	$32.38	$40.49	$48.59
13	$37.24	$46.56	$55.87
14	$42.82	$53.53	$64.25
15	$48.30	$61.57	$74.86
16	$55.53	$70.80	$86.08
17	$65.24	$83.19	$101.14
18	$76.66	$97.95	$118.83
CWA*	$17.85	$22.41	$27.98

Monthly			
Grade	Minimum	Midpoint	Maximum
6	$2,823.60	$3,527.33	$4,232.80
7	$3,111.33	$3,541.20	$4,664.40
8	$3,497.87	$4,425.20	$5,246.80
9	$3,936.40	$4,919.20	$5,902.00
10	$4,426.93	$5,534.53	$6,640.40
11	$4,881.07	$6,101.33	$7,321.60
12	$5,612.53	$7,018.27	$8,422.27
13	$6,454.93	$8,070.40	$9,684.13
14	$7,422.13	$9,278.53	$11,136.67
15	$8,372.00	$10,672.13	$12,975.73
16	$9,625.20	$12,272.00	$14,920.53
17	$11,308.27	$14,419.60	$17,530.93
18	$13,287.73	$16,978.00	$20,597.20
CWA	$3,094.00	$3,884.40	$4,849.87

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
6	$1,303.20	$1,628.00	$1,953.60
7	$1,436.00	$1,634.40	$2,152.80
8	$1,614.40	$2,042.40	$2,421.60
9	$1,816.80	$2,270.40	$2,724.00
10	$2,043.20	$2,554.40	$3,064.80
11	$2,252.80	$2,816.00	$3,379.20
12	$2,590.40	$3,239.20	$3,887.20
13	$2,979.20	$3,724.80	$4,469.60
14	$3,425.60	$4,282.40	$5,140.00
15	$3,864.00	$4,925.60	$5,988.80
16	$4,442.40	$5,664.00	$6,886.40
17	$5,219.20	$6,655.20	$8,091.20
18	$6,132.80	$7,836.00	$9,506.40
CWA	$1,428.00	$1,792.80	$2,238.40

Annual			
Grade	Minimum	Midpoint	Maximum
6	$33,883.20	$42,328.00	$50,793.60
7	$37,336.00	$42,494.40	$55,972.80
8	$41,974.40	$53,102.40	$62,961.60
9	$47,236.80	$59,030.40	$70,824.00
10	$53,123.20	$66,414.40	$79,684.80
11	$58,572.80	$73,216.00	$87,859.20
12	$67,350.40	$84,219.20	$101,067.20
13	$77,459.20	$96,844.80	$116,209.60
14	$89,065.60	$111,342.40	$133,640.00
15	$100,464.00	$128,065.60	$155,708.80
16	$115,502.40	$147,264.00	$179,046.40
17	$135,699.20	$173,035.20	$210,371.20
18	$159,452.80	$203,736.00	$247,166.40
CWA	$37,128.00	$46,612.80	$58,198.40

City of Blue Springs
Human Resources Department
FY 2024-25

Sworn Police Officer Position Salary & Pay Scale

Hourly			
Grade	Minimum	Midpoint	Maximum
A			
B			
C			
D			
E			
F			
G			

This information will be updated pending full approval by the City Council.

Monthly			
Grade	Minimum	Midpoint	Maximum
A	$0.00		
B	$0.00	$0.00	$0.00
C	$0.00	$0.00	$0.00
D	$0.00	$0.00	$0.00
E	$0.00	$0.00	$0.00
F	$0.00	$0.00	$0.00
G	$0.00	$0.00	$0.00

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
A	$0.00		
B	$0.00		$0.00
C	$0.00		$0.00
D	$0.00		$0.00
E	$0.00	$0.00	$0.00
F	$0.00	$0.00	$0.00
G	$0.00	$0.00	$0.00

Annual			
Grade	Minimum	Midpoint	Maximum
A	$0.00		
B	$9.60		$0.00
C	-$9.60		$0.00
D	$5.00		$0.00
E	$79,500.00	$92,250.00	$105,000.00
F	$0.00	$0.00	$0.00
G	$0.00	$0.00	$0.00

Part-Time Position Salary & Pay Scale*

Hourly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$12.30	$15.00	$18.00
PT/S 5	$13.00	$15.63	$18.75
PT/S 6	$14.00	$17.50	$21.00
PT/S 7	$16.40	$20.50	$24.60
PT/S 8	$22.00	$27.50	$33.00
PT/S 9	$30.00	$37.50	$45.00

Monthly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$2,132.00	$2,600.00	$3,120.00
PT/S 5	$2,253.33	$2,709.20	$3,250.00
PT/S 6	$2,426.67	$3,033.33	$3,640.00
PT/S 7	$2,842.67	$3,553.33	$4,264.00
PT/S 8	$3,813.33	$4,766.67	$5,720.00
PT/S 9	$5,200.00	$6,500.00	$7,800.00

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$984.00	$1,200.00	$1,440.00
PT/S 5	$1,040.00	$1,250.40	$1,500.00
PT/S 6	$1,120.00	$1,400.00	$1,680.00
PT/S 7	$1,312.00	$1,640.00	$1,968.00
PT/S 8	$1,760.00	$2,200.00	$2,640.00
PT/S 9	$2,400.00	$3,000.00	$3,600.00

Annual			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$25,584.00	$31,200.00	$37,440.00
PT/S 5	$27,040.00	$32,510.40	$39,000.00
PT/S 6	$29,120.00	$36,400.00	$43,680.00
PT/S 7	$34,112.00	$42,640.00	$51,168.00
PT/S 8	$45,760.00	$57,200.00	$68,640.00
PT/S 9	$62,400.00	$78,000.00	$93,600.00

*Increases to the Missouri minimum wage resulted in Part Time/Seasonal job grade consolidation and elimination of PT/S grades 1-3


THE CITY OF BLUE SPRINGS
MISSOURI

Debt Service


THE CITY OF BLUE SPRINGS
MISSOURI

DEBT SERVICE

The City of Blue Springs's primary objective in debt management is to keep the level of indebtedness within available revenue and within the legal limitations of the State of Missouri, at a minimum cost to the citizens.

The City's bond rating with Standard and Poor's is AA and the rating for the most recent issue, the 2022 Special Obligation Bonds is AA.

The fiscal year 2024-25 budget provides $17,397,089 for debt service, including principal and interest as follows:

Fund	Amount
General Obligation Debt	$ 1,732,648
Public Safety Sales Tax Fund	1,372,313
Golf Course Fund	341,250
TIF Capital Projects Funds	6,293,375
Parks Sales Tax Fund	2,210,194
Sewer Fund	2,847,309
Water Fund	2,600,000
Total	**$ 17,397,089**

Combined Statement of Indebtedness

Description	Rate of Interest	Date of Issue	Years	Original Issue Amount	Oustanding Amount 09/30/24
2012 General Obligation Bonds	2% - 3.125%	June 2012	20	$ 7,690,000	$ 5,985,000
2017 Refunding GO Bonds	2.25% - 5%	December 2017	12	$ 11,915,000	$ 6,765,000
2015 Special Obligation Bonds	3% - 5.25%	August 2015	24	$ 38,050,000	$ 17,630,000
2016 Special Obligation Bonds	3.175% - 5.150%	December 2016	23	$ 9,265,000	$ 7,375,000
2009 SRF Sewer Bonds	1.52%	November 2009	20	$ 24,255,727	$ 11,345,952
2014 Ceritficates of Participation	2% - 5%	June 2014	11	$ 3,270,000	$ 325,000
2014 Ceritficates of Participation	4%	June 2014	30	$ 19,375,000	$ 17,960,000
2018 Limited Obligation Bonds	3% - 5%	December 2018	11	$ 9,625,000	$ 5,450,000
2022 Special Obligation Bonds	4.25% - 5%	November 2022	30	$ 34,370,000	$ 33,170,000
TOTAL				**$ 113,820,727**	**$ 67,385,952**

GENERAL OBLIGATION BONDS

General obligation bonds are issued to finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State Statutes. General obligation bonds for streets, public buildings, parks, and storm sewers are limited to 20% of the City's assessed valuation. The legal debt limit for the City of Blue Springs as of September 30, 2023, is:

Assessed Value	$	1,190,599,172
Debt Limit (20% of AV)		238,119,834
General Obligation:		
City-wide		14,508,446
Total Bonded Debt		14,508,446
Less:		
Debt Service Fund Balance		2,678,670
Total net debt applicable to limit		11,829,776
Legal Debt Margin	$	226,290,058

In 1990, the voters approved the issuance of up to $15.5 million in general obligation bonds with no property tax increase for several projects, including the construction of Adams Dairy Parkway and associated amenities, the construction of Hidden Valley Park and the construction of Vesper Hall. The 2010 series was a refunding of the 2002A series and the 2004 series was issued to provide proceeds for the completion of Phase 1 of Gregory O. Grounds Park at Lake Remembrance.

In August 2008, the voters authorized the City to issue up to $28 million in general obligation bonds for street improvements as long as there was not a property tax increase. These street improvements include the extension of Moreland School Road to Liggett Road, improvements to the Highway 7 and Colbern Road intersection and major improvements to the Woods Chapel corridor. To date, $22,690,000 in bonds has been issued for these projects.

Combined General Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	12,750,000	1,335,000	364,819	1,699,819
2026	11,415,000	1,380,000	328,544	1,708,544
2027	10,035,000	1,415,000	296,194	1,711,194
2028	8,620,000	1,445,000	258,094	1,703,094
2029	7,175,000	1,490,000	213,906	1,703,906
2030	5,685,000	1,805,000	159,906	1,964,906
2031	3,880,000	1,885,000	95,331	1,980,331
2032	1,995,000	1,995,000	31,172	2,026,172
Total		**$ 12,750,000**	**$ 1,747,966**	**$ 14,497,966**

CERTIFICATES OF PARTICIPATION

In February 1996, the Public Building Authority of Blue Springs sold $6.3 million in leasehold revenue bonds for the construction of a golf course. Capitalized interest was included in the bond issue for the payment of the first two years of interest expense. Thereafter, golf course receipts will serve as the revenue source for the payment of the principal and interest expense. Annually, the City Council shall approve an ordinance authorizing a yearly lease renewal in accordance with the Lease Agreement between the City and the Public Building Authority.

In September 1998, the Public Building Authority of Blue Springs sold $5 million in leasehold revenue bonds for the construction of a conference center. Voters approved a hotel/motel license tax in February 1998 and collection of the 5% tax began in April of 1998. Proceeds from this tax will serve as the revenue source for payment of the principal and interest expense. Annually, the City Council shall approve an ordinance authorizing a yearly lease renewal in accordance with the Lease Agreement between the City and the Public Building Authority.

In June 2005, the City sold $9,800,000 in Certificates of Participation to refund all outstanding Public Building Authority of Blue Springs leasehold revenue bonds. In 2014, the City sold $4,855,000 in refunding Certificates of Participation to refund the golf course and conference center debt and lower the amount of the remaining interest payments. The Conference Center portion of the debt was retired in 2019.

2014 Golf Course Certificates of Participation
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	325,000	325,000	16,250	341,250
Total		**$ 325,000**	**$ 16,250**	**$ 341,250**

CERTIFICATES OF PARTICIPATION

In June 2014, the City issued $19,375,000 in Certificates of Participation for the expansion and remodel of the Public Safety Building,

2014 Public Safety Building Certificates of Participation
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	17,960,000	630,000	742,313	1,372,313
2026	17,330,000	660,000	710,813	1,370,813
2027	16,670,000	690,000	677,813	1,367,813
2028	15,980,000	725,000	643,313	1,368,313
2029	15,255,000	765,000	607,063	1,372,063
2030	14,490,000	800,000	568,813	1,368,813
2031	13,690,000	830,000	538,813	1,368,813
2032	12,860,000	860,000	507,688	1,367,688
2033	12,000,000	895,000	475,438	1,370,438
2034	11,105,000	930,000	441,875	1,371,875
2035	10,175,000	965,000	407,000	1,372,000
2036	9,210,000	1,000,000	368,400	1,368,400
2037	8,210,000	1,040,000	328,400	1,368,400
2038	7,170,000	1,080,000	286,800	1,366,800
2039	6,090,000	1,125,000	243,600	1,368,600
2040	4,965,000	1,170,000	198,600	1,368,600
2041	3,795,000	1,215,000	151,800	1,366,800
2042	2,580,000	1,265,000	103,200	1,368,200
2043	1,315,000	1,315,000	52,600	1,367,600
Total	-	**$ 17,960,000**	**$ 8,054,338**	**$ 26,014,338**

LIMITED OBLIGATION NEIGHBORHOOD IMPROVEMENT DISTRICT BONDS

In January 2006, the City Council approved the formation of the South Area Sewer Neighborhood Improvement District. The formation of this district was requested by the property owners in the southern portion of Blue Springs in order to pay for sewer improvements that would allow this property to develop. The district encompasses approximately 1,500 acres.

In February 2009, special obligation bonds were issued in the amount of $18.725 million dollars to pay for the improvements. Special assessments will be placed on the property within the district for 20 years to repay the debt. The 2009 property tax bills included the first assessment.

In December 2018, the City sold $9,625,000 in Limited Obligation NID Bonds to refund the 2009 Limited Obligation NID Bonds to lower the amount of the remaining interest payments.

2018 Refunding Limited Obligation NID Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	5,450,000	985,000	224,425	1,209,425
2026	4,465,000	1,035,000	173,925	1,208,925
2027	3,430,000	1,085,000	120,925	1,205,925
2028	2,345,000	1,140,000	71,000	1,211,000
2029	1,205,000	1,205,000	24,100	1,229,100
Total		**$ 5,450,000**	**$ 614,375**	**$ 6,064,375**

SPECIAL OBLIGATION BONDS (ADAMS FARM PROJECT)

In February 2007, the City Council approved the Adams Farm Tax Increment Financing Project. In June 2009, the City Council approved the 2nd amendment to the TIF plan. The plan includes budgeted expenditures of $138,399,688. Of this amount, $49,135,999 is for public improvements that are reimbursable to the developer.

In June 2009, the City Council approved the issuance of Special Obligation Bonds for the Adams Farm project with the City's annual appropriation pledge. The bonds were issued in September 2009, in the amount of $14,500,000 to fund TIF and TDD improvements.

In March 2010, the City Council approved the second issuance of Special Obligation Bonds for the Adams Farm project with the City's annual appropriation pledge. The bonds were issued in April 2010, in the amount of $16,805,000 to fund TIF and TDD improvements. It is anticipated that future bond issues will be issued to finance the balance of the public improvements.

On July 20, 2015, the City Council approved the third issuance of bonds for this project that includes a refunding of the previous two issues and a new issue for reimburse the developer for certified project costs.

2015 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	38,050,000	-	1,133,662	1,133,662
2026	38,050,000	18,525,000	1,062,462	19,587,462
2027	19,525,000	-	986,757	986,757
2028	19,525,000	-	895,081	895,081
2029	19,525,000	-	799,013	799,013
2030	19,525,000	5,500,000	694,313	6,194,313
2031	14,025,000	-	577,369	577,369
2032	14,025,000	-	454,125	454,125
2033	14,025,000	-	402,019	402,019
2034	14,025,000	-	368,025	368,025
2035	14,025,000	-	332,457	332,457
2036	14,025,000	-	294,919	294,919
2037	14,025,000	-	255,413	255,413
2038	14,025,000	-	213,806	213,806
2039	14,025,000	14,025,000	169,838	14,194,838
2040	-	-		-
Total		**$ 38,050,000**	**$ 8,639,259**	**$ 46,689,259**

As of September 30, 2023, $20,420,000 of principal on this bond issue has been retired, leaving a balance of $17,630.000.

The Bonds and the interest thereon are not a debt or general obligation of the City, and do not constitute an indebtedness of the City, within the meaning of any constitutional or statutory debt limitation or restriction.

SPECIAL OBLIGATION BONDS (WHITE OAK MARKETPLACE PROJECT)

In November 2014, the City Council approved the White Oak Tax Increment Financing Project which includes the use of tax increment financing and a Community Improvement District sales tax of 1%. The plan includes budgeted expenditures of $21,414,145. Of this amount, $8,874,552 is for public improvements that are reimbursable to the developer.

In December 2016, the City Council approved the issuance of Special Obligation Bonds for the White Oak project. The bonds were issued in the amount of $9,265,000 to fund TIF and CID improvements. The developer requested, and the City agreed, to sell the bonds through a private placement with UMB. Through this private placement, UMB solicited several banks to purchase the bonds.

These bonds were issued with two different scenarios for the debt service schedule. The first scenario assumes repayment in accordance with the revenue study that was prepared for this bond issue. The second scenario assumes 77% of the revenues projected will be received as projected.

The interest on the bonds will be calculated at the rate of 3.75% for the 2027 Term bonds and 5.150% for the 2040 Term Bonds (computed based on a 360-day year of twelve 30-day months) from their date or from the most recent Interest Payment Date to which interest has been paid or duly provided for, payable on May 1 and November 1 in each year, beginning on May 1, 2017.

2016 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	7,375,000	505,000	368,263	1,730,000
2026	6,870,000	560,000	345,615	2,290,000
2027	6,310,000	620,000	320,625	2,910,000
2028	5,690,000	665,000	293,035	3,575,000
2029	5,025,000	735,000	258,788	4,310,000
2030	4,290,000	810,000	220,935	5,120,000
2031	3,480,000	880,000	179,220	6,000,000
2032	2,600,000	975,000	133,900	6,975,000
2033	1,625,000	1,625,000	83,688	8,600,000
Total		**$ 8,235,000**	**$ 2,999,728**	**$ 8,235,000**

The Bonds and the interest thereon are not a debt or general obligation of the City, and do not constitute an indebtedness of the City, within the meaning of any constitutional or statutory debt limitation or restriction.

SPECIAL OBLIGATION BONDS (BLUE SURF BAY WATERPARK)

In November 2022, the City Council approved the issuance of Special Obligation Bonds for the construction of the Blue Surf Bay Waterpark in the amount of $34,370,000. The debt service payments will be made in the form of a transfer from the Parks Sales Tax to the Fieldhouse/Aquatics Fund.

2022 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2025	33,170,000	575,000	1,631,194	2,206,194
2026	32,595,000	605,000	1,602,444	2,207,444
2027	31,990,000	635,000	1,572,194	2,207,194
2028	31,355,000	665,000	1,540,444	2,205,444
2029	30,690,000	700,000	1,507,194	2,207,194
2030	29,990,000	735,000	1,472,194	2,207,194
2031	29,255,000	770,000	1,435,444	2,205,444
2032	28,485,000	810,000	1,396,944	2,206,944
2033	27,675,000	850,000	1,356,444	2,206,444
2034	26,825,000	895,000	1,313,944	2,208,944
2035	25,930,000	940,000	1,269,194	2,209,194
2036	24,990,000	985,000	1,222,194	2,207,194
2037	24,005,000	1,035,000	1,172,944	2,207,944
2038	22,970,000	1,085,000	1,121,194	2,206,194
2039	21,885,000	1,135,000	1,075,081	2,210,081
2040	20,750,000	1,180,000	1,025,425	2,205,425
2041	19,570,000	1,235,000	972,325	2,207,325
2042	18,335,000	1,290,000	916,750	2,206,750
2043	17,045,000	1,355,000	852,250	2,207,250
2044	15,690,000	1,425,000	784,500	2,209,500
2045	14,265,000	1,495,000	713,250	2,208,250
2046	12,770,000	1,570,000	638,500	2,208,500
2047	11,200,000	1,645,000	560,000	2,205,000
2048	9,555,000	1,730,000	477,750	2,207,750
2049	7,825,000	1,815,000	391,250	2,206,250
2050	6,010,000	1,905,000	300,500	2,205,500
2051	4,105,000	2,000,000	205,250	2,205,250
2052	2,105,000	2,105,000	105,250	2,210,250
Total		**$ 33,170,000**	**$ 28,632,044**	**$ 33,170,000**

SEWER UTILITY BONDS (State Revolving Fund)

In 2008, voters approved a $35 million Revenue Bond Issue for the purpose of improving and expanding the City's existing sewer treatment plant to provide additional capacity and to comply with new Environmental Protection Agency (EPA) and Missouri Department of Natural Resources (MDNR) rules and regulations and the costs of operations and maintenance. The principal amount of these bonds was $24,549,357.

2009 Sewer State Revolving Loan Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Grain Valley Portion	Total Payments
2025	8,485,571	1,473,890	139,059	(766,151)	846,798
2026	7,011,681	1,503,813	119,594	(771,118)	852,288
2027	5,507,868	1,534,344	99,745	(776,192)	857,897
2028	3,973,524	1,565,494	79,504	(781,374)	863,624
2029	2,408,030	1,597,277	58,866	(786,668)	869,475
2030	810,753	810,753	37,822	(403,073)	445,502
Total		**$ 8,485,571**	**$ 534,590**	**$ (4,284,577)**	**$ 4,735,585**

WATER FUND DEBT

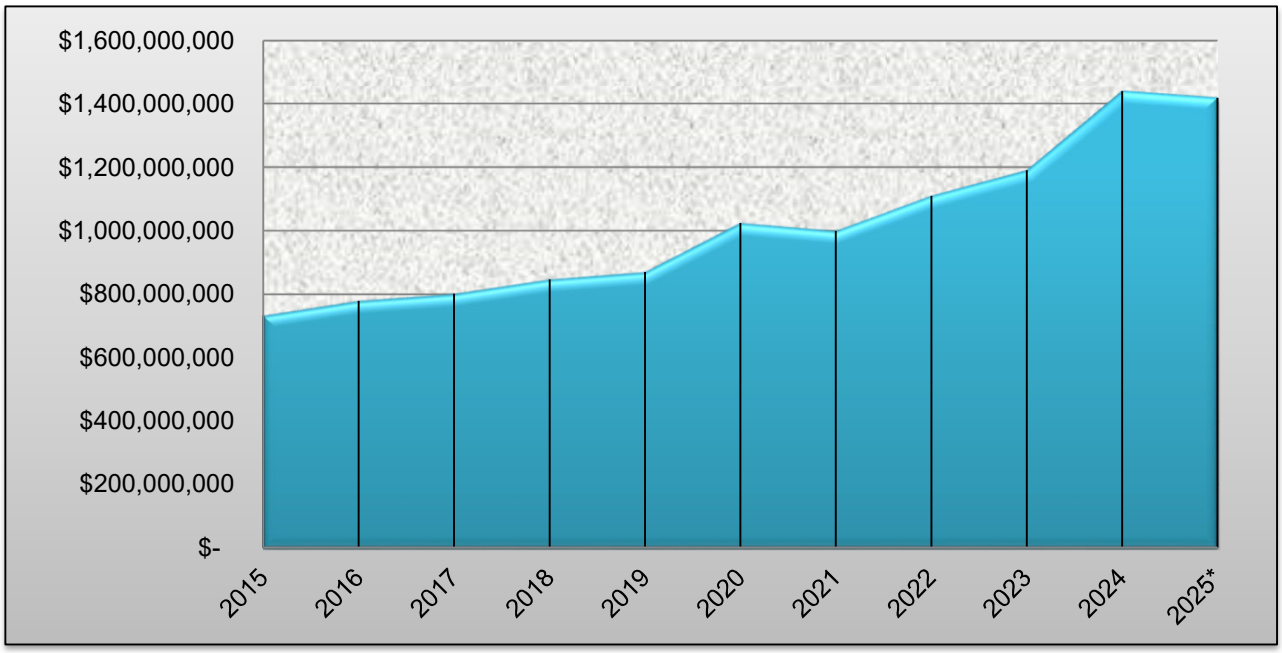
The City has an agreement with Tri-County Water Authority to pay for charges for capital projects associated with the improvements made to the water plant not to exceed the monthly amortization of the project costs of $19,100,000. The budget for the debt service on this project in the coming year is $2,600,000. The repayment for this debt is scheduled to end in February 2036.

CITY OF BLUE SPRINGS
ASSESSED VALUATION AND TAX RATES
FY 1984 - FY 2025

FISCAL YEAR	REAL ESTATE	PERSONAL PROPERTY	RAILROAD AND UTILITY	TOTAL		TAX RATE PER $100 ASSESSED VALUATION
1984	76,413,590	25,913,026	3,744,197	106,070,813	$	1.3000
1985	80,452,130	28,852,640	3,564,840	112,869,610	$	1.3000
1986	135,988,148	27,956,420	3,849,134	167,793,702	$	0.8400
1987	147,672,550	31,430,020	4,433,660	183,536,230	$	0.8400
1988	171,193,230	36,807,940	4,515,841	212,517,011	$	0.7500
1989	190,944,360	41,930,720	4,905,471	237,780,551	$	0.7500
1990	215,619,000	46,786,110	5,234,877	267,639,987	$	0.7500
1991	223,271,130	48,871,680	5,628,531	277,771,341	$	0.7500
1992	238,942,920	54,725,530	6,039,916	299,708,366	$	0.7500
1993	244,840,410	59,850,160	6,202,391	310,892,961	$	0.7600
1994	256,766,040	63,388,590	6,999,613	327,154,243	$	0.7600
1995	265,608,990	67,145,680	7,598,950	340,353,620	$	0.7600
1996	282,487,110	78,045,820	7,418,809	367,951,739	$	0.7700
1997	289,241,150	83,015,240	7,953,249	380,209,639	$	0.7700
1998	320,173,560	93,556,420	8,011,358	421,741,338	$	0.7600
1999	329,436,910	96,407,240	7,602,746	433,446,896	$	0.7700
2000	366,122,790	104,717,700	9,164,827	480,005,317	$	0.7500
2001	380,944,663	111,267,048	7,724,518	499,936,229	$	0.7500
2002	402,623,373	116,846,244	7,972,647	527,442,264	$	0.7500
2003	416,444,741	121,304,371	6,858,371	544,607,483	$	0.7523
2004	485,160,171	115,557,219	6,859,574	607,576,964	$	0.7130
2005	501,034,962	117,035,906	6,528,205	624,599,073	$	0.7140
2006	549,636,674	120,162,987	5,507,669	675,307,330	$	0.7027
2007	564,968,364	124,234,987	5,507,022	694,710,373	$	0.7029
2008	609,311,701	129,576,528	5,360,046	744,248,275	$	0.6971
2009	620,992,551	130,285,814	4,879,636	756,158,001	$	0.6989
2010	595,866,688	121,476,300	4,550,413	721,893,401	$	0.7259
2011	598,705,787	119,506,303	6,480,646	724,692,736	$	0.7259
2012	585,091,439	125,435,676	7,797,528	718,324,643	$	0.7489
2013	587,264,880	129,559,419	9,707,540	726,531,839	$	0.7489
2014	586,912,951	131,401,691	12,741,635	731,056,277	$	0.7489
2015	589,022,407	131,036,206	12,569,227	732,627,840	$	0.7489
2016	630,244,229	132,252,540	16,045,161	778,541,930	$	0.7281
2017	645,456,417	139,572,782	16,178,551	801,207,750	$	0.7281
2018	690,311,908	140,395,408	15,378,308	846,085,624	$	0.7184
2019	705,109,260	149,040,902	15,907,735	870,057,897	$	0.7175
2020	857,205,425	150,978,810	16,097,531	1,024,281,766	$	0.6463
2021	827,162,547	154,276,170	17,040,721	998,479,438	$	0.6817
2022	916,889,163	175,082,977	17,632,859	1,109,604,999	$	0.6366
2023	948,201,038	223,392,083	19,006,051	1,190,599,172	$	0.6366
2024	1,216,803,365	203,811,367	20,263,921	1,440,878,653	$	0.5759
2025*	1,206,500,833	191,834,696	20,197,648	1,418,533,177	$	0.5862

Assessed Valuation

Fiscal Years 2015 Through 2025



Fiscal Year	Assessed Valuation	% Change from Previous Year
2015	$ 732,627,840	0.21%
2016	$ 778,541,930	6.27%
2017	$ 801,207,750	2.91%
2018	$ 846,085,624	5.60%
2019	$ 870,057,897	2.83%
2020	$ 1,024,281,766	17.73%
2021	$ 998,479,438	-2.52%
2022	$ 1,109,604,999	11.13%
2023	$ 1,190,599,172	7.30%
2024	$ 1,440,878,653	29.86%
2025*	$ 1,418,533,177	19.14%

*estimated


THE CITY OF BLUE SPRINGS
MISSOURI

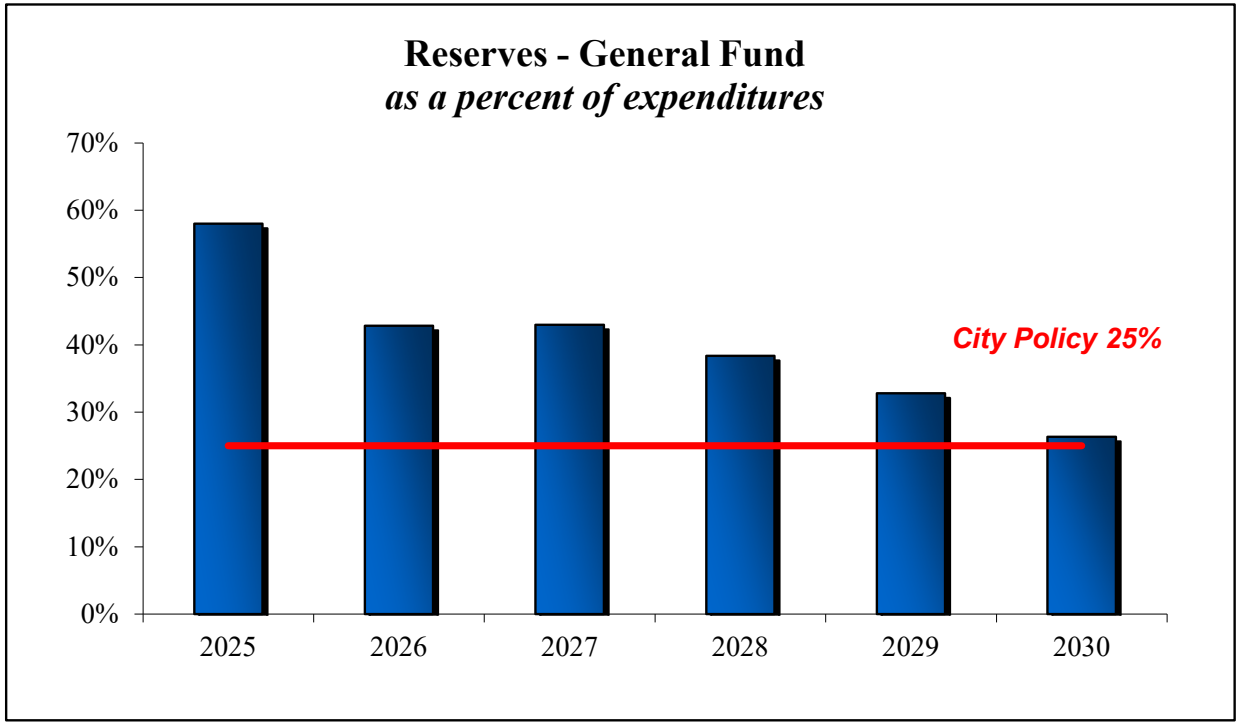
Long – Term Financial Planning


THE CITY OF BLUE SPRINGS
MISSOURI

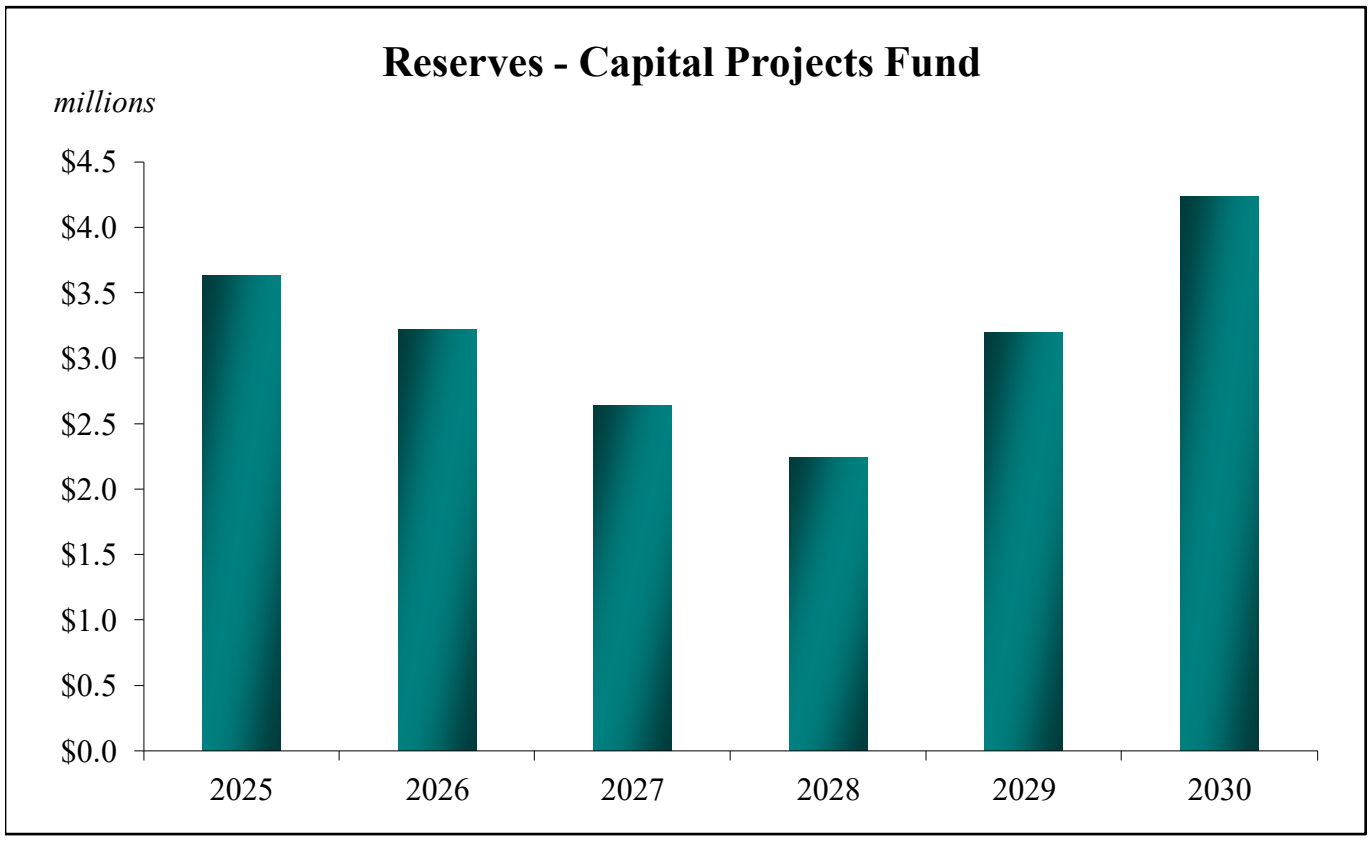
City of Blue Springs
Long-Term Financial Planning Model
Assumptions

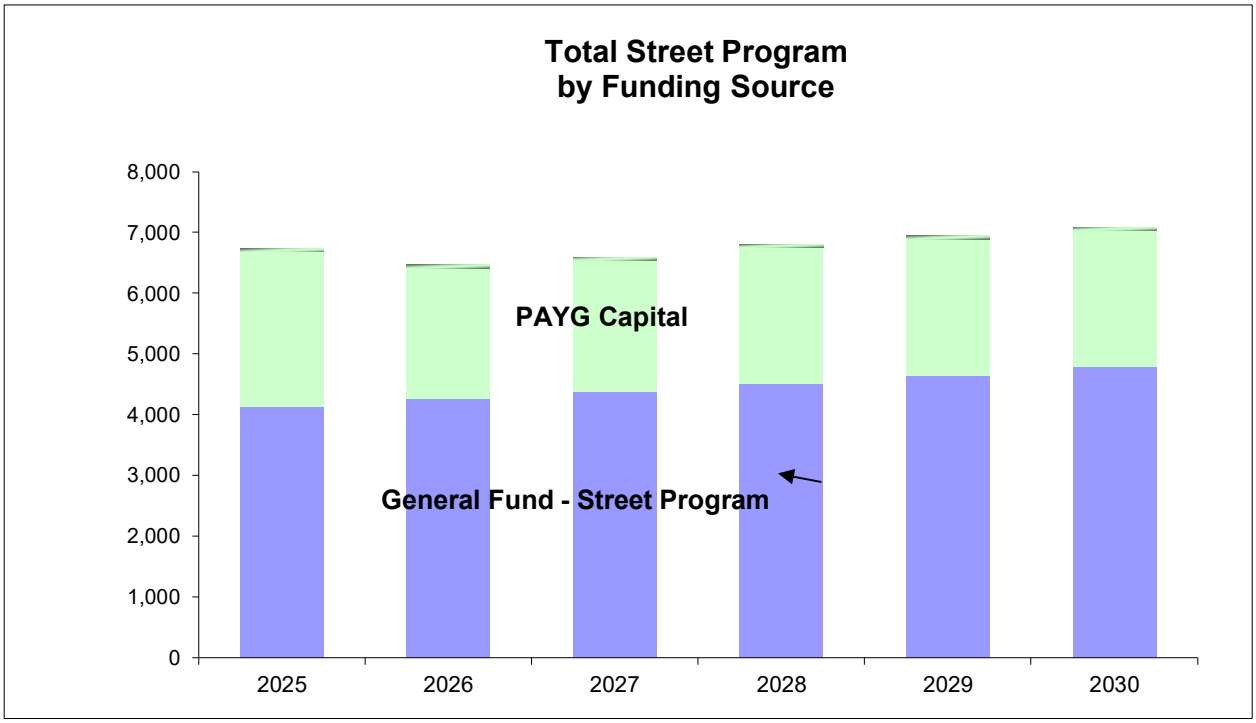
	2024	2025	2026	2027	2028	2029
Revenue Assumptions						
Revenue estimate error	-2.0%					
Levy increase (rollback)		-	-	-	-	-
Assessed value increase		1.0%	1.0%	1.0%	1.0%	1.0%
Property tax revenue increase		20.7%	1.0%	1.0%	1.0%	1.0%
Sales tax revenue increase		1.5%	1.5%	1.5%	1.5%	1.5%
Franchise Fee		1.0%	1.0%	1.0%	1.0%	1.0%
Service Charge		3.0%	3.0%	3.0%	3.0%	3.0%
State Fuel Tax		0.0%	0.0%	0.0%	0.0%	0.0%
All other revenue		3.0%	3.0%	3.0%	3.0%	3.0%
Expenditure Assumptions						
Budget variance	-1.0%					
Annual employee additions (FTE's)	-	-	-	-	-	-
Salaries increase		3.0%	3.0%	3.0%	3.0%	3.0%
Benefits increase		4.0%	4.0%	4.0%	4.0%	4.0%
Commodities		3.0%	3.0%	3.0%	3.0%	3.0%
Contractual		3.0%	3.0%	3.0%	3.0%	3.0%
Capital Outlay		3.0%	3.0%	3.0%	3.0%	3.0%
Capital Plan						
GO Bonds: $0 million	-	-	-	-	-	-
CIP PAYG: $22 million	3,856,500	3,610,973	3,467,570	3,550,000	3,554,000	3,554,000
CIP transfer to Debt Fund: $3 million	500,000	500,000	500,000	500,000	500,000	500,000
% of Street Program funded by TST	0%	0%	0%	0%	0%	0%
General Fund Transfer Assumptions						
Capital Projects Fund		-	-	-	-	-
Golf Fund		-	-	-	-	-
Service Levels						
Administrative Overhead	19%	19%	19%	19%	19%	19%
Police - Officers per 1,000 people	1.5	1.5	1.5	1.4	1.4	1.4
Non-Uniform Employees per 1,000	2.2	2.2	2.2	2.1	2.1	2.1

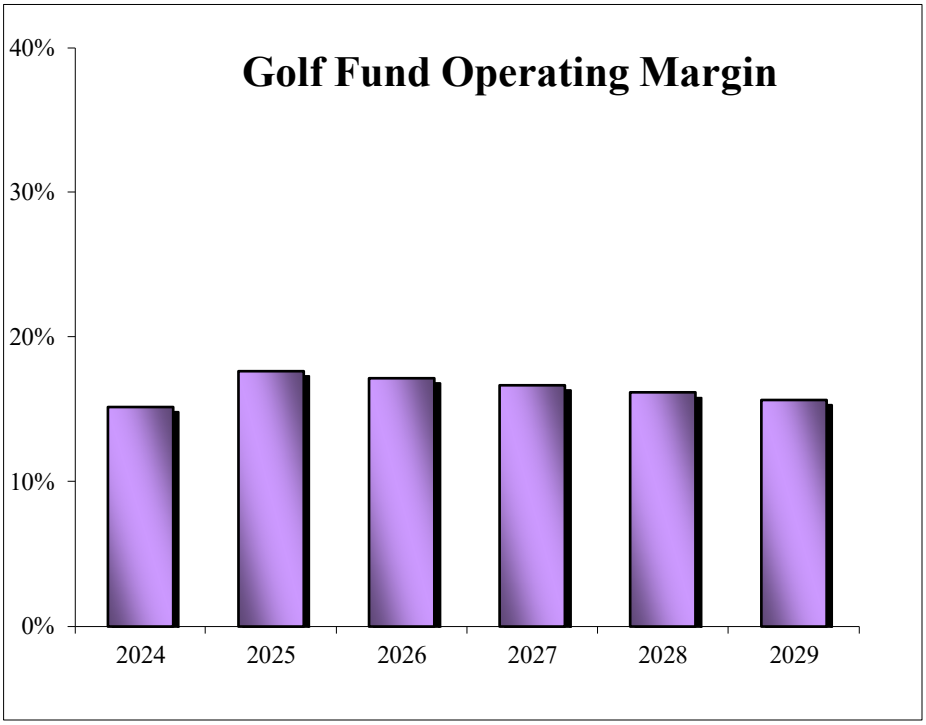
City of Blue Springs
Long-Term Financial Planning
General Fund

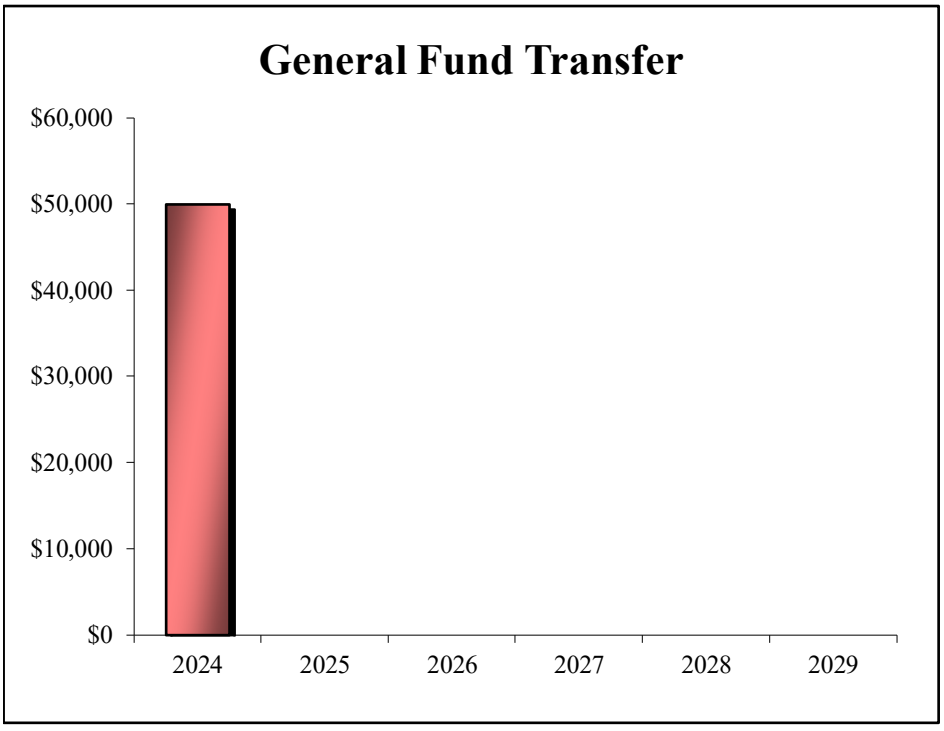


	2025	2026	2027	2028	2029	2030
NonSpendable and Restricted	$ 2,300,000	$ 2,300,000	$ 2,300,000	$ 2,300,000	$ 2,300,000	$ 2,300,000
18% Emergency	8,033,149	8,033,149	8,033,149	8,033,149	8,033,149	8,033,149
7% Stabilization	-	-	-	-	-	-
Unassigned	1,949,151	1,603,497	803,696	585,607	925,298	(202,168)
Other Assigned	7,000,000	4,000,000	4,000,000	3,000,000	1,000,000	-
TOTAL FUND BALANCE	$ 19,282,300	$ 15,936,646	$ 15,136,845	$ 13,918,756	$ 12,258,447	$ 10,130,981
Available Fund Balance	1,949,151	1,603,497	803,696	585,607	925,298	(202,168)
Fund Balance - % of Expenditures	58%	43%	43%	38%	33%	26%

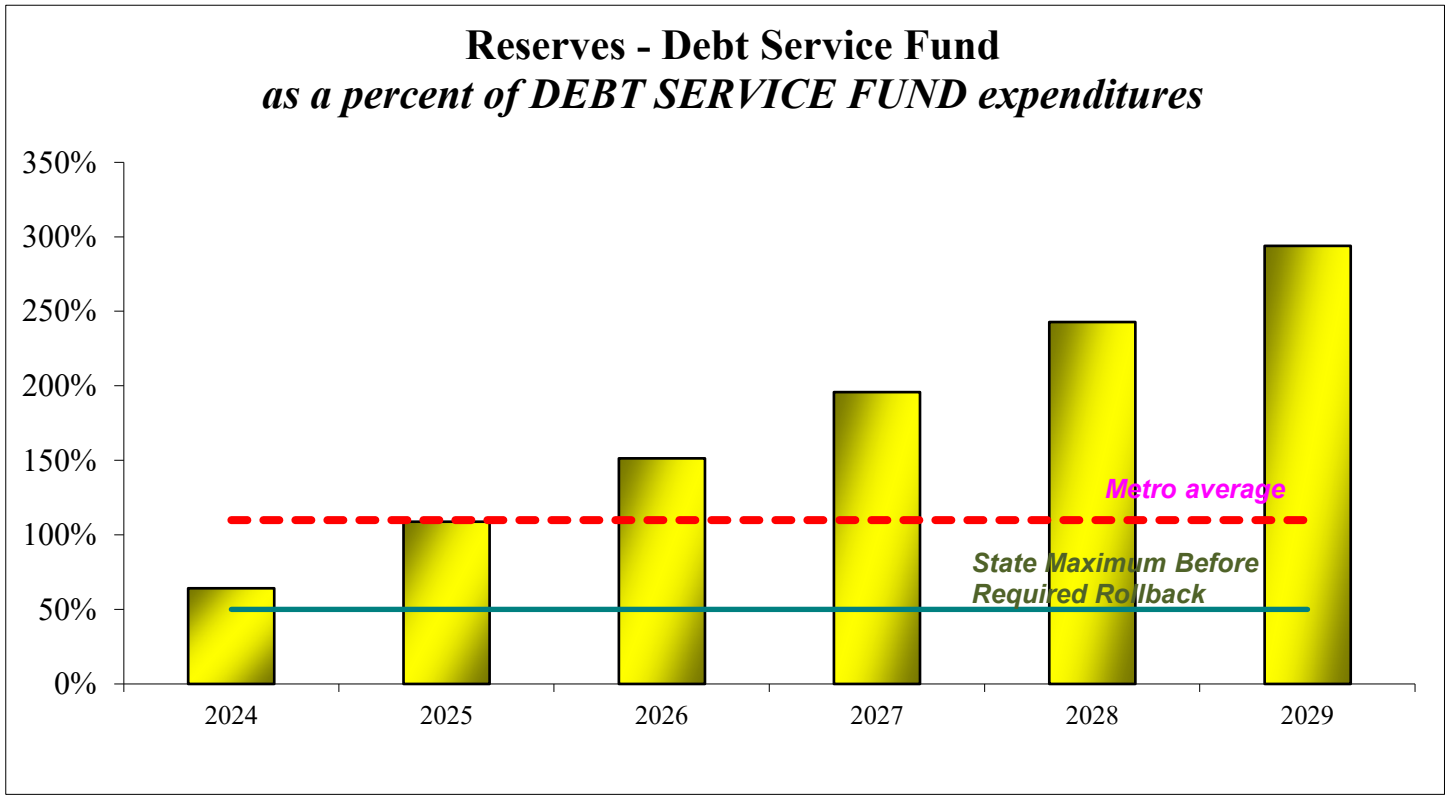

Reserves - Capital Projects Fund
millions
$4.5
$4.0
$3.5
$3.0
$2.5
$2.0
$1.5
$1.0
$0.5
$0.0
2025
2026
2027
2028
2029
2030


Total Street Program
by Funding Source
8,000
7,000
6,000
5,000
4,000
3,000
2,000
1,000
0
PAYG Capital
General Fund - Street Program
2025
2026
2027
2028
2029
2030


Golf Fund Operating Margin
40%
30%
20%
10%
0%
2024
2025
2026
2027
2028
2029


General Fund Transfer
$60,000
$50,000
$40,000
$30,000
$20,000
$10,000
$0
2024
2025
2026
2027
2028
2029

City of Blue Springs
Long-Term Financial Planning
GO Bond Debt Service Fund




THE CITY OF BLUE SPRINGS
MISSOURI

General Fund Revenue and Expenditure History


THE CITY OF BLUE SPRINGS
MISSOURI

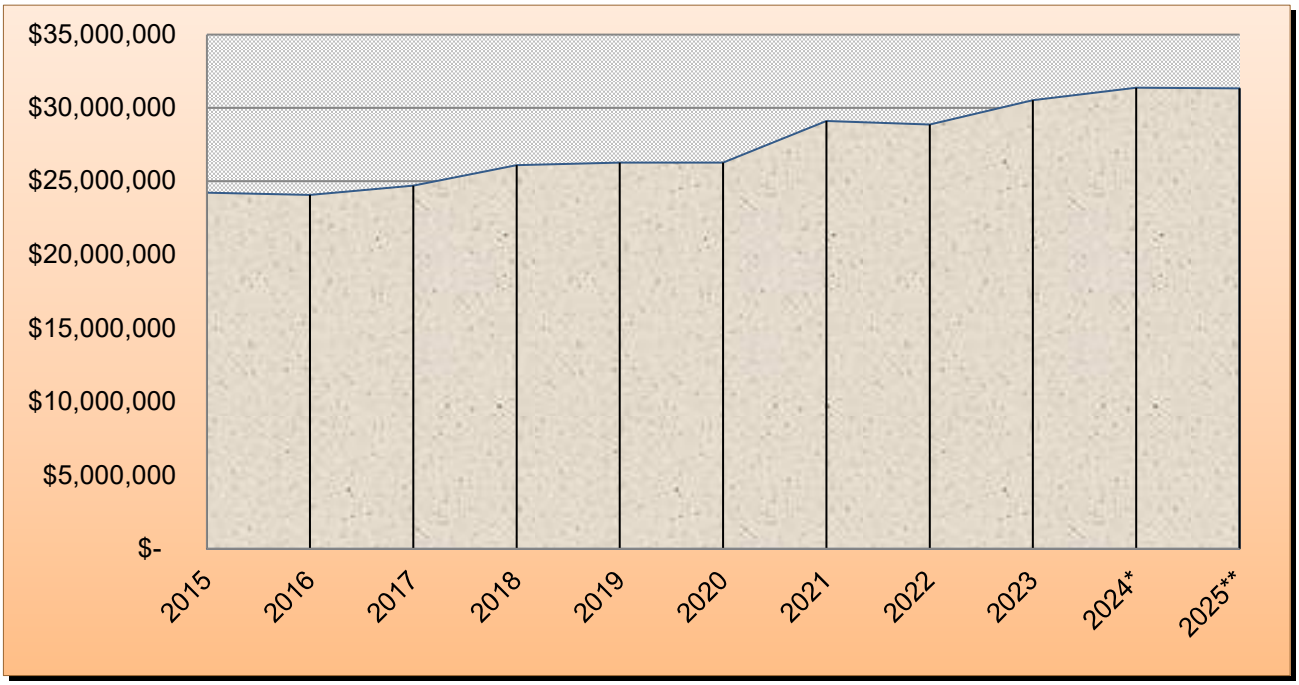
CITY OF BLUE SPRINGS
GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS ACTUAL
PROJECTED - 2024-25 BUDGET

FISCAL YEAR	TAXES	LICENSES AND PERMITS	INTERGOVERN-MENTAL	CHARGES FOR SERVICES	FINES AND FORFEITURES	INTEREST INCOME	OTHER	TOTAL
2014	17,064,320	865,546	2,995,392	1,512,856	1,114,347	107,874	736,334	$ 24,396,669
2015	17,399,799	777,265	2,948,820	1,305,934	1,127,246	104,266	572,967	$ 24,236,297
2016	17,322,253	977,939	2,872,629	1,360,277	1,033,510	65,222	440,385	$ 24,072,214
2017	17,355,176	1,135,665	3,210,284	1,437,539	902,432	115,799	543,236	$ 24,700,132
2018	18,182,322	1,385,464	3,299,107	1,324,599	1,061,126	194,302	659,678	$ 26,106,598
2019	17,854,152	1,495,370	3,504,136	1,461,165	882,616	427,832	654,218	$ 26,279,486
2020	18,115,793	1,283,648	4,309,232	993,667	580,544	340,185	643,628	$ 26,266,694
2021	19,239,819	1,502,636	5,618,209	1,525,428	553,379	171,310	501,943	$ 29,112,723
2022	19,799,152	1,837,208	4,033,024	1,597,748	542,159	182,200	864,003	$ 28,855,493
2023	21,428,797	1,170,334	4,608,471	1,355,783	521,615	718,539	705,152	$ 30,508,691
2024*	22,225,816	1,351,539	4,712,336	1,520,527	424,191	650,419	495,541	$ 31,380,368
2025**	22,225,816	1,262,100	4,698,081	1,638,597	424,191	650,419	425,643	$ 31,324,847

* estimated revenues
** budgeted revenues

Revenues - General Fund

Fiscal Years 2015 - 2025



* estimated revenues
** budgeted revenues

Fiscal Year	Revenues	% Change from Previous Year
2015	$ 24,236,297	-0.66%
2016	$ 24,072,214	-0.68%
2017	$ 24,700,132	2.61%
2018	$ 26,106,598	5.69%
2019	$ 26,279,486	0.66%
2020	$ 26,266,694	-0.05%
2021	$ 29,112,723	10.84%
2022	$ 28,855,493	-0.88%
2023	$ 30,508,691	5.73%
2024*	$ 31,380,368	8.75%
2025**	$ 31,324,847	2.68%

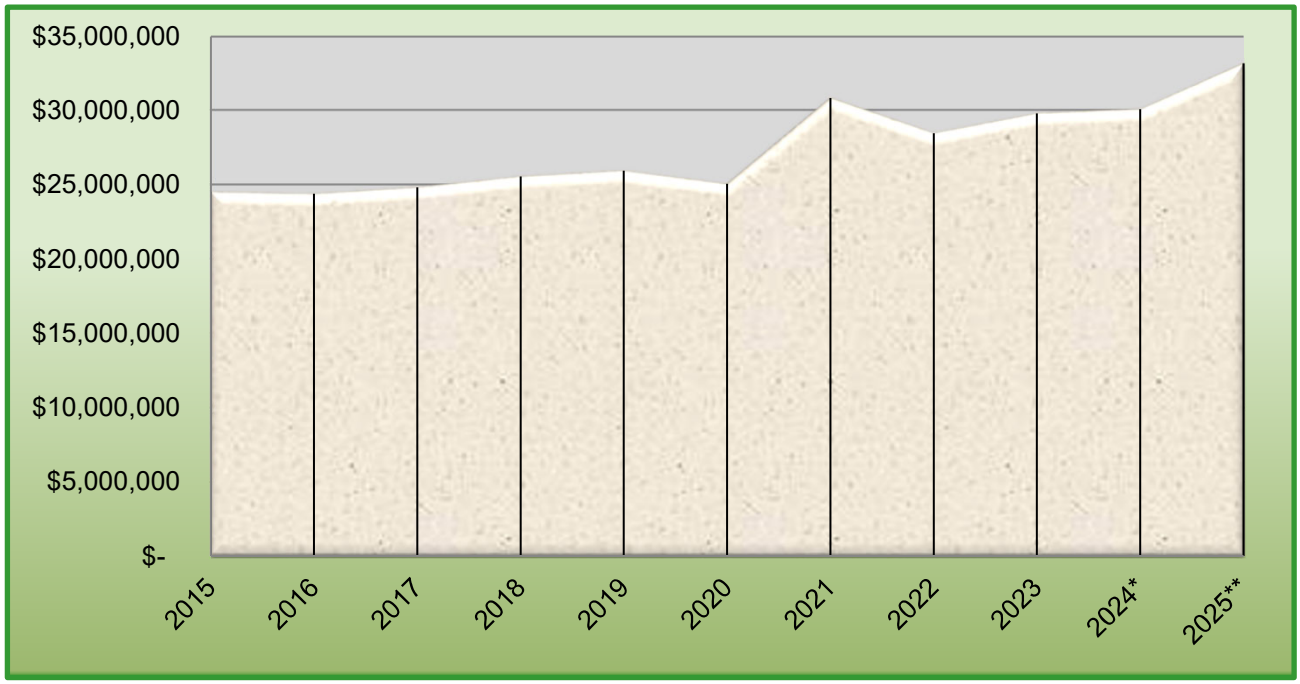
CITY OF BLUE SPRINGS
GENERAL FUND EXPENDITURES BY SOURCE
LAST TEN FISCAL YEARS ACTUAL
PROJECTED - 2024-25 BUDGET

FISCAL YEAR	GENERAL GOVERNMENT	PUBLIC WORKS	HIGHWAYS AND STREETS	PUBLIC SAFETY	PARKS AND RECREATION	TOTAL
2015	6,165,090	758,851	2,999,767	10,955,608	3,649,129	$ 24,528,446
2016	6,027,456	701,229	2,845,616	10,901,401	3,928,153	$ 24,403,855
2017	6,184,235	701,625	2,583,290	11,460,671	3,893,840	$ 24,823,663
2018	5,989,777	717,985	3,133,005	11,692,962	4,020,937	$ 25,554,666
2019	6,012,537	667,293	3,045,819	12,380,348	3,849,836	$ 25,955,833
2020	5,831,503	689,064	2,650,963	12,359,095	3,540,630	$ 25,071,256
2021	7,880,967	916,418	2,893,416	15,099,366	4,048,254	$ 30,838,422
2022	6,583,999	919,180	2,705,607	14,114,782	4,144,321	$ 28,467,889
2023	7,244,945	757,772	2,740,299	14,344,174	4,711,943	$ 29,799,133
2024*	7,360,000	771,832	3,303,502	13,761,642	4,887,374	$ 30,084,350
2025**	8,100,731	816,309	3,313,312	15,238,087	5,711,157	$ 33,179,596

* estimated expenditures
** budgeted expenditures

Expenditures - General Fund

Fiscal Years 2015 - 2025



* estimated expenditures
** budgeted expenditures

Fiscal Year	Expenditures	% Change from Previous Year
2015	$ 24,528,446	3.45%
2016	$ 24,403,855	-0.51%
2017	$ 24,823,663	1.72%
2018	$ 25,554,666	2.94%
2019	$ 25,955,833	1.57%
2020	$ 25,071,256	-3.41%
2021	$ 30,838,422	23.00%
2022	$ 28,467,889	-7.69%
2023	$ 29,799,133	4.68%
2024*	$ 30,084,350	5.68%
2025**	$ 33,179,596	11.34%

Budget Glossary


THE CITY OF BLUE SPRINGS
MISSOURI

Glossary of Common Acronym Terms

ADP	Adams Dairy Parkway
ARRA	American Recovery and Reinvestment Act
BSEDC	Blue Springs Economic Development Corporation
BSHRC	City of Blue Springs Human Rights Commission
BSSD	Blue Springs School District
BSPD	Blue Springs Police Department
CALEA	The Commission on Accreditation for Law Enforcement Agencies
CDBG	Community Development Block Grant
CID	Community Improvement District
CIP	Capital Improvement Program
CJC	Central Jackson County
CJCFPD	Central Jackson County Fire Protection District
CLEEO	Campus Law Enforcement Education Officer
CMAQ	Congestion Mitigation and Air Quality Improvement Program
COPs	Certificates of Participation
CURS	County Urban Road System Revenue
CYOU	Community Youth Outreach Unit
DARE	Drug Abuse Resistance Education
DNR	Department of Natural Resources
EECBG	Energy Efficiency and Conversation Block Grant
EDC	Economic Development Corporation
EEO	Equal Employment Opportunity
EMS	Emergency Medical Services
FEMA	Federal Emergency Management Agency
FICA	Federal Insurance Contribution Act
FMLA	Family and Medical Leave Act
FTE	Full Time Employees
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GO	General Obligation
HIDTA	High Intensity Drug Trafficking Area
HR	Human Resources
ICMA	The International City/County Management Association
IT	Information Technology
JAG	Justice Assistance Grant
JCCOA	Jackson County Council on Aging
MARC	Mid-America Regional Council
NID	Neighborhood Improvement District
O & M	Operations & Maintenance
PBA	Public Building Authority
PILOT	Payment in Lieu of Taxes
PSST	Public Safety Sales Tax
SRF	State Revolving Fund
STEP	State Traffic Enforcement Program
TDD	Transportation Development District

TIF	Tax Increment Financing
WWTP	Wastewater Treatment Plant

Glossary of Common Budget Terms

353 REDEVELOPMENT CORPORATION – An incentive that can be utilized by cities to encourage the redevelopment of blighted areas by providing real property tax abatement and the use of eminent domain.

A

ACCOUNT NUMBER - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals certain required information.

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the accounting period in which they are incurred.

AD VALOREM - Latin for "value of". Refers to the tax assessed against real (land and building) and personal (equipment and furniture) property.

APPRAISED VALUE - To make an estimate of the market value of a property for the purpose of taxation. (Property values are established by the Jackson County Assessor.)

APPROPRIATION - An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION - This is the value of property for tax levy purposes. The assessed value is set by the Jackson County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

ASSETS – Anything of material value or usefulness that is owned by a person or company.

AVAILABLE NET ASSETS – The value of an entity's assets less the value of its liabilities.

B

BOND - A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT - That portion of indebtedness represented by outstanding bonds.

BUDGET - A financial plan, for a specified period, of operations that matches all planned revenues and expenditures with the services provided the residents of the City.

BUDGET CALENDAR - The schedule of key dates that the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

BUDGET MESSAGE - The opening section of the budget from the City Administrator, which provides the City Council and the public with a general summary of the most important aspects of the budget.

BUDGET ORDINANCE - The official enactment by the City Council to legally authorize City staff to obligate and expend revenues.

C

CALCULATED EFFECTIVE TAX RATE - Missouri State law prescribes a formula for calculating the effective tax rate for cities. The net effect of the formula is to produce a tax rate that goes down when property values rise above the consumer price index (CPI), because of reassessment and vice versa. The intent is to generate a rate that produces approximately the same revenue plus CPI and new growth. The formula does make adjustments for newly annexed and constructed property.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A multi-year (City of Blue Springs uses six fiscal years) plan or schedule for the acquisition of infrastructure, facilities and major equipment.

CAPITAL OUTLAYS – The purchase of items with a cost of more than $5,000 and having a useful life of greater than one year that are added to the fixed asset listing.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

CENTRAL JACKSON COUNTY FIRE PROTECTION DISTRICT - CJCFPD: provides fire protection and ambulance service to the Blue Springs area.

CHARGES FOR SERVICES - Revenue from charges for all activities of a government unit.

CITY COUNCIL - The Mayor and City Council (six Councilmember's), collectively acting as the legislative and policy-making body of the City.

COMMUNITY IMPROVEMENT DISTRICT (CID) – A CID may be either a political subdivision or a not-for-profit corporation. CID's are organized for the purpose of financing a wide range of public-use facilities and establishing and managing policies and public services relative to the needs of the district.

CONTRACTUAL SERVICES - The costs related to services performed for the City by individuals, business or utilities.

CURRENT TAXES - Taxes levied and due within one year.

D

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES - Taxes remaining unpaid after the date on which a penalty for nonpayment is attached, i.e., tax statements are mailed out in October and become delinquent if unpaid by January 1.

DEPARTMENT - A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense. This is done in proprietary funds, which allows the calculation of net income for each fund.

DIVISION - A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

E

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - A fund established to account for operations of the golf course, water and sewer system. It is operated in a manner similar to private business enterprises where the intent is cost recovery.

ESTIMATED EXPENDITURE - The amount of projected expenditures to be spent during the fiscal year.

ESTIMATED REVENUE - The amount of projected revenues to be collected during the fiscal year.

EXEMPT - Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head, as partial compensation for overtime hours worked, may allow compensatory time off.

EXPENDITURES - A decrease in the net financial resources of the City due to the acquisition of goods and services.

F

FINES & FORFEITS - Revenues from fines and penalties for commission of statutory offenses and for neglect of official duty; forfeitures of amounts held as security against loss or damage, or collections from bonds or sureties placed with the government for the same purpose; and penalties of any sort, except those levied on delinquent taxes.

FISCAL YEAR - A 12-month period to which the annual operating budget applies. Since October 1, 1991, the City of Blue Springs has specified October 1 to September 30 as its fiscal year.

FIXED ASSET – The purchase of items with a cost of more than $5,000 and having a useful life of greater than one year that are added to the fixed asset listing.

FRANCHISE FEE - A fee paid by public service utilities for use of public property in providing their services to the citizens of a community.

FUND - An accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or government function.

FUND BALANCE - The excess of assets over liabilities.

G

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS - Bonds that finance a variety of public projects that pledge the full faith and credit of the City.

GOALS - Broad, general statements of each division's desired social or organizational outcomes.

GRANT - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending on the amount of discretion allowed the grantee.

I

INFRASTRUCTURE - The underlying permanent foundation or basic framework.

INTEREST EARNINGS - The earnings from available funds invested during the year in US. Treasury Bonds, government agencies and Certificates of Deposit.

INTERGOVERNMENTAL REVENUES - Revenue from other governments, primarily Federal, State and County grants, but also payments from other agencies.

INTERNAL SERVICE FUND - This fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

L

LICENSES, PERMITS & FEES - Revenues collected by a governmental unit from individuals or business concerns for various rights or privileges granted by the government.

LIABILITIES – A liability is a financial obligation, debt, claim, or potential loss.

M

MAINTENANCE - All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems and land.

MATERIALS AND SUPPLIES - Expendable materials and operating supplies necessary to conduct department activity.

MID-AMERICA REGIONAL COUNCIL – MARC is an organization that coordinates projects and provides representation for all of the Kansas City metropolitan area local governments.

MODIFIED ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

N

NEIGHBORHOOD IMPROVEMENT DISTRICT (NID) – A NID may be created in an area desiring certain public-use improvements that are paid for by special tax assessments to property owners in the area in which the improvements are made. The kinds of projects that can be financed through an NID must be for facilities used by the public, and must confer a benefit on property within the NID.

O

OATS - A not-for-profit corporation providing specialized transportation for senior citizens, people with disabilities and the rural general public in 97 Missouri counties so they can live independently in their own communities.

OBJECTIVES - Specific statements of desired ends that can be measured.

OPERATING BUDGET - The annual budget and process that provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital improvement projects, which are determined by a separate, but interrelated process.

OPERATING TRANSFER - A transfer of revenues from one fund to another fund.

ORDINANCE - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenues raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

P

PERSONAL SERVICES - The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

PROGRAM - An activity or set of activities that provide a particular service to the citizens.

PROGRAM MEASUREMENTS - Specific quantitative measures or work performed within an activity or program. Measures quantify the efficiency and effectiveness of a given program.

PROPERTY TAXES - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal properties according to the property's valuation and tax rate.

PUBLIC BUILDING AUTHORITY (PBA) - A not-for-profit corporation organized under the laws of Chapter 355 of the Revised Statutes of Missouri to finance planning, development, acquisition, construction, improvement, extension, repair, remodeling and renovation of public and municipal sites, buildings, facilities, furnishings and equipment for or on behalf of and for the benefit and use of the City of Blue Springs.

PUBLIC HEARING - The portions of open meetings held to present evidence and provide information on both sides of an issue.

PURCHASE ORDER - A document issued to authorize a vendor or vendors to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

R

RESERVE - An account used to indicate that a portion of a fund balance is restricted for a specific purpose or not available for appropriation and subsequent spending.

RESOLUTION - An order of a legislative body requiring less formality than an ordinance or statute.

REVENUE - Funds that the government receives as income.

REVENUE BONDS - Bonds who's principal and interest are paid exclusively from a revenue source pledged as the payment source before issuance.

S

SALES TAX - The tax placed on the value of goods sold within the City. The rate is set by majority vote of the people. The tax is collected by the State and is distributed to local taxing authorities.

T

TAX BASE - The total value of all real and personal property in the city as of January 1 of each year, as certified by the Jackson County Clerk. The tax base represents net value after all exemptions.

TAX INCREMENT FINANCING (TIF) - An economic tool used by cities to finance real estate development costs. Additional property taxes generated by new development within a district formed are used to finance these real estate and infrastructure costs. A tax increment is that portion of the property taxes generated by the development *above* what the taxes would have been had the development not occurred.

TAX LEVY - The estimated tax dollars to be received, which is calculated by multiplying the tax rate time times the assessed valuation.

TAX RATE - Total tax rate is set by the City Council and is made up of two components: general operations and debt service rates.

TRANSPORTATION DEVELOPMENT DISTRICT (TDD) - An area in which sales tax is increased, and the money generated from the increased tax goes for transportation improvements. Those improvements can range from construction of the road and guttering, to landscaping and traffic signals.

U

USER FEES - The payment of a charge or fee for direct receipt of a service by the party benefiting from the service.


THE CITY OF BLUE SPRINGS
MISSOURI